

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Maves Braithwaite, Jessica - \(jbraith\)](#)
Subject: RE: Schedule of Classes: Summer 2024
Date: Monday, November 27, 2023 9:14:02 AM

Hello Everyone,

Just a quick follow up on this regarding hiring— If the PhD students noted below are not registered for 6 units in Fall, then we have to hire them as adjuncts during the summer. So if they finish/defend their dissertations in spring or summer, then they hire them as adjuncts at the \$6000 rate. If it is not a guarantee that they will defend by the end of the summer term, we should enroll them in 6 dissertation units for fall and hire them as PhD students in the summer until a defense date is confirmed. Happy to help clarify this if needed.

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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Sent: Saturday, November 25, 2023 10:29 AM
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From: Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>

Sent: Tuesday, November 14, 2023 12:01 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Schedule of Classes: Summer 2024

Hi Sabryna,

The online advisors requested that we offer 206 and 241 in the second session.

Please let me know if there is anything else I can help with.

Best,

Jessica Beauchesne, MPA

Online Programs Coordinator, Senior
School of Government and Public Policy
THE UNIVERSITY OF ARIZONA

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 3:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>

Subject: RE: Schedule of Classes: Summer 2024

Thank you following up, Alex!

I will reach out to Orr, Tryon, Palmer, Craig Smith and Samantha Simon for Summer Scheduling.

I have asked Jessica, CC'd here, to connect with the Online advisors, to ask their insight about offering multiple sections 241 and 206 for summer; I suspect that we may be okay with one section of each, but CJS has seemed to be growing significantly.

I have not had an update from [REDACTED] but potentially offering her 419 section is a great back-up, I'm not confident that we have a big-enough need to fill 18 seats in-person, I will circle back with Advisors!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Sunday, November 12, 2023 4:22 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Schedule of Classes: Summer 2024

Thanks, Sabryna.

A few quick thoughts:

1. I think we will prioritize the PhD students to teach where possible, ahead of some of these adjuncts. So, we should have enough PhD students to cover 201, 202, 204, 206. I think this means we hold off reaching out to Gordell and Chen.
2. Samantha Simon has expressed an interest in teaching her online class in Summer, as well. Could be good to have extra CJS coverage given growth of that program online. She and Craig Smith would be the two core faculty teaching in Summer at UG level.
3. Given CJS online, I wonder if we need a second section of 241 online? So, one in both sessions.
4. I also wonder if we want a second one of 206 if we think CJS students are likely to be needing it?
5. I think reaching out to Orr, Tryon, and Palmer sounds good.
6. I am a little torn on the in person. We are going to be asked to only offer classes that we are highly confident will enroll 18 students as a minimum. I just worry we will not enroll 18 in person. However, if the UG team have a plan for ensuring the enrollments, then we can certainly offer. (An alternative would be for us to move [REDACTED] 419 section from Spring to Summer, [REDACTED])

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 7, 2023 at 3:36 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Schedule of Classes: Summer 2024

Hello All,

I am reaching out as open scheduling for Fall/Summer 2024 has begun.

After discussing with Advisors and reviewing last Summer's schedule, attached is a suggested Summer 2024 schedule.

Some Notes/Questions:

- I have a note that Betsy Palmer will be teaching, though I did not receive details on what class she will be offering, I will reach out to confirm.
- I also have a note that Craig Smith will be offering PA 406 – I will reach out to confirm his preferred teaching session.
- Online Advisors have requested PA/SOC 241 be offered, as it is currently not scheduled for Spring 2024
- Last Summer we had Dan Grossenbach teach PA330 – are we wanting to re-invite him for Summer 2024?
- Advisors did request an in-person section, they suggested PA/POL 419 (taught last summer by Dan Detzi – Online)... are we open to scheduling something in-person this summer?

For Adjuncts, are we comfortable with Inviting the following Adjuncts to Teach in Summer 2024?

- POL 202 (Session 1) - Xiran Chen
- PA/POL 206 (Session 1) – Kelly Gordell
- POL 210 (Session 1) – Ethan Orr

- POL 309 (Session 1) – Brandon Tryon
- POL 202 (Session 2) – Kelly Gordell

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: JPA330
Date: Monday, November 20, 2023 2:48:00 PM

Hi Dan,
Thanks so much. I will send an outlook appt for you from Edella's calendar shortly.
Have a great Thanksgiving holiday!

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, November 20, 2023 2:45 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: JPA330

Thanks for connecting us, Angela. I could meet her at 9am Thursday the 30th.

On Nov 20, 2023, at 12:16 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,
I hope you are doing well- and Happy Thanksgiving to you and your family.

I think it might be best for you to chat this through with Edella because I don't really know the answers to your questions and I don't want to mis-advise you. She said she'd be happy to meet with you.

Below are some times/dates that work for Edella's schedule – Do any of these times/days' work for you for an in-person or zoom meeting next week?

1. Monday, Nov 27 11:30am-1:30pm
2. Tuesday, Nov 28 11am-2pm
3. Wednesday, Nov 29 9am
4. Thursday, Nov 30 9-11am
5. Friday, Dec 1 any time after 12 noon

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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-----Original Message-----

From: Dan Grossenbach <[REDACTED]>
Sent: Monday, November 20, 2023 12:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: [EXT]PA330

External Email

Hi Angela.

I've been approached by a publisher about authoring a textbook for PA ethics for potential use in PA330.

Do you know how many students take PA330 each year (or semester) on average?

Other than Dr. Polakawski, Stuart Brody, and I, which other instructors have taught this class over the last couple years? I may want to reach out to them about possible collaboration.

I thought this course was cross listed with a sister Political Science course but can't see that in the catalog description. Do you know the cross-listings or if another department has the same class?

Happy Thanksgiving week!

Dan

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: JPA330
Date: Monday, November 20, 2023 2:45:18 PM

Thanks for connecting us, Angela. I could meet her at 9am Thursday the 30th.

On Nov 20, 2023, at 12:16 PM, Hackett, Angela L - (ahackett)
<ahackett@arizona.edu> wrote:

Hi Dan,

I hope you are doing well- and Happy Thanksgiving to you and your family.

I think it might be best for you to chat this through with Edella because I don't really know the answers to your questions and I don't want to mis-advise you. She said she'd be happy to meet with you.

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- Tuesday, Nov 28 11am-2pm
- Wednesday, Nov 29 9am
- Thursday, Nov 30 9-11am
- Friday, Dec 1 any time after 12 noon

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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-----Original Message-----

From: Dan Grossenbach <>
Sent: Monday, November 20, 2023 12:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: [EXT]PA330

External Email

Hi Angela.

I've been approached by a publisher about authoring a textbook for PA ethics for potential use in PA330.

Do you know how many students take PA330 each year (or semester) on average?

Other than Dr. Polakowski, Stuart Brody, and I, which other instructors have taught this class over the last couple years? I may want to reach out to them about possible collaboration.

I thought this course was cross listed with a sister Political Science course but can't see that in the catalog description. Do you know the cross-listings or if another department has the same class?

Happy Thanksgiving week!

Dan

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Dan Grossenbach](#)
Subject: RE:JPA330
Date: Monday, November 20, 2023 12:16:00 PM

Hi Dan,

I hope you are doing well- and Happy Thanksgiving to you and your family.

I think it might be best for you to chat this through with Edella because I don't really know the answers to your questions and I don't want to mis-advise you. She said she'd be happy to meet with you.

Below are some times/dates that work for Edella's schedule – Do any of these times/days' work for you for an in-person or zoom meeting next week?


- Monday, Nov 27 11:30am-1:30pm
- Tuesday, Nov 28 11am-2pm
- Wednesday, Nov 29 9am
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- Friday, Dec 1 any time after 12 noon

Thanks,

Angela L. Hackett, MPA
Assistant Director
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ahackett@arizona.edu
520-621-7602

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-----Original Message-----

From: Dan Grossenbach <>
Sent: Monday, November 20, 2023 12:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: [EXT]PA330

External Email

Hi Angela.

I've been approached by a publisher about authoring a textbook for PA ethics for potential use in PA330.

Do you know how many students take PA330 each year (or semester) on average?

Other than Dr. Polakowski, Stuart Brody, and I, which other instructors have taught this class over the last couple years? I may want to reach out to them about possible collaboration.

I thought this course was cross listed with a sister Political Science course but can't see that in the catalog description. Do you know the cross-listings or if another department has the same class?

Happy Thanksgiving week!

Dan

From: [Schlager, Edella - \(schlager\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: [EXT]PA330
Date: Monday, November 20, 2023 12:09:07 PM

If you wouldn't mind, why don't you set up a meeting with Dan before the end of the semester so that I can share the news with him.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Professor and Director
School of Government & Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 20, 2023 12:03 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: FW: [EXT]PA330

Hello Both,
I just received this email and I am not entirely sure how to respond. We likely won't invite him back to teach, correct? The plan is for the new Kanbay Chair to teach the ethics courses in the future?

Any advice would be greatly appreciated

Angela L. Hackett, MPA
Assistant Director
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ahackett@arizona.edu
520-621-7602

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-----Original Message-----

From: Dan Grossenbach <[REDACTED]>
Sent: Monday, November 20, 2023 12:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: [EXT]PA330

External Email

Hi Angela.

I've been approached by a publisher about authoring a textbook for PA ethics for potential use in PA330.

Do you know how many students take PA330 each year (or semester) on average?

Other than Dr. Polakawski, Stuart Brody, and I, which other instructors have taught this class over

the last couple years? I may want to reach out to them about possible collaboration.

I thought this course was cross listed with a sister Political Science course but can't see that in the catalog description. Do you know the cross-listings or if another department has the same class?

Happy Thanksgiving week!

Dan

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Spring 2024 - First Review
Date: Friday, November 17, 2023 4:29:43 PM
Attachments: [image001.png](#)

That is superb. Thanks so much, Sabryna!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, November 17, 2023 4:21:31 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great news!

lanne, agreed to add 204 to her teaching, so she will be doing both 201 and 204.

With Kelly Gordell covering 241 and 331, we have all our classes for Spring now covered – yay!

If anything comes up regarding Spring, please let me know but for now, I've attached the schedule.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 17, 2023 3:53 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thank you!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 17, 2023 at 3:50 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

I just sent out an email to Ianne, I will follow up once I have a response!

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 17, 2023 3:42 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Have you reached out already to Ianne about teaching POL201? If so, would you mind following up with her to see if she would be willing to switch to 204 or teach both 201 and 204?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 11:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

In my last correspondence with [REDACTED]

I think our best option would be to move to the PhD Coverage...

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?
 - i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Thursday, November 16, 2023 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:24 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, November 16, 2023 11:19:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class). This will cost the dept about 30% more to pay for the benefits.
Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:13 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, November 16, 2023 at 9:48 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331), though they are all courses she has not taught for us before.

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 11:34 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:48 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Date:** Tuesday, November 14, 2023 at 10:45 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

It sounds like Mike [REDACTED]. Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Tuesday, November 14, 2023 10:31 AM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as

back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

PA 331 – 101/201, 7.5 WK I (Unknown)

- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 9:39 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Tuesday, November 7, 2023 at 10:52 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in

session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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Pascua Yaqui peoples.

From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

If it's possible to begin Ianne's [REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024:

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the

summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Tuesday, October 24, 2023 at 8:31 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, October 23, 2023 7:51 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]
[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)

- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) --> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It

sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the

class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, September 18, 2023 4:29 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

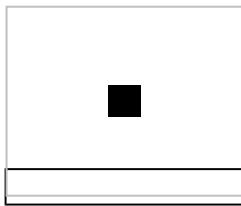
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



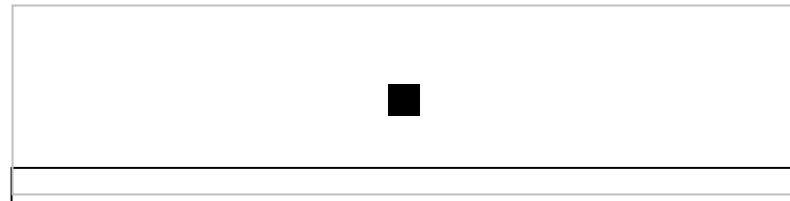
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

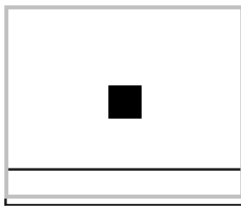
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



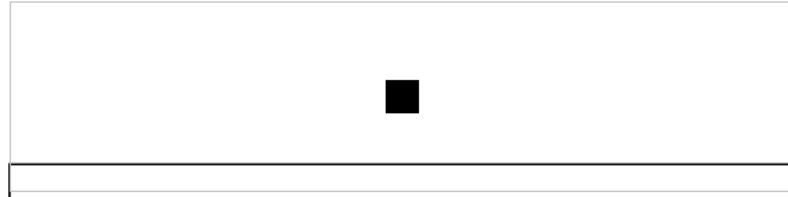
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a

MWF offering.

- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

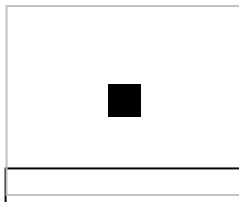
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



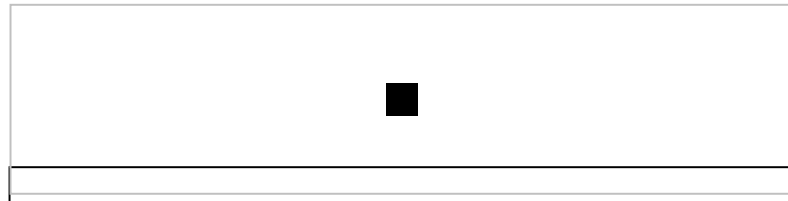
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

- **300-399:** Advanced-intermediate-level courses.

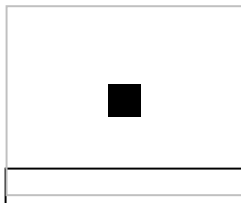
- **400-499***: Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



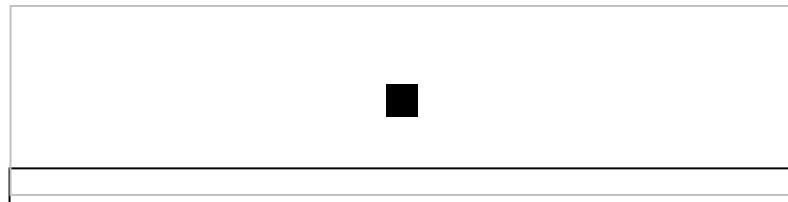
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working

on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

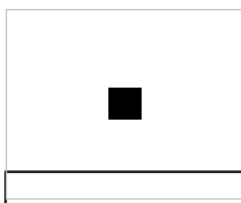
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



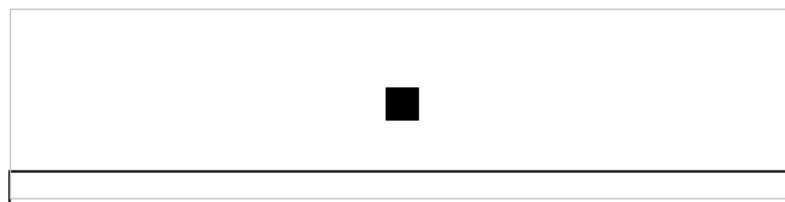
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Spring 2024 - First Review
Date: Friday, November 17, 2023 4:21:00 PM
Attachments: [image001.png](#)


Great news!

lanne, agreed to add 204 to her teaching, so she will be doing both 201 and 204.

With Kelly Gordell covering 241 and 331, we have all our classes for Spring now covered – yay!

If anything comes up regarding Spring, please let me know but for now, I've attached the schedule.

Thank you,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 17, 2023 3:53 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thank you!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 17, 2023 at 3:50 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

I just sent out an email to Ianne, I will follow up once I have a response!

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 17, 2023 3:42 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Have you reached out already to Ianne about teaching POL201? If so, would you mind following up with her to see if she would be willing to switch to 204 or teach both 201 and 204?

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 11:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

In my last correspondence with [REDACTED]

I think our best option would be to move to the PhD Coverage...

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?

- i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Thursday, November 16, 2023 at 11:32 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Thursday, November 16, 2023 11:24 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, November 16, 2023 11:19:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett

Assistant Director

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520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:13 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 9:48 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>


Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]



I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Tuesday, November 14, 2023 at 10:45 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]

If it's possible to begin lanne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024:

[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

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& Public Policy**

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if

she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 23, 2023 7:51 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, October 23, 2023 3:28:00 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II

- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

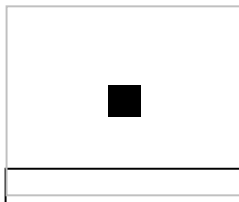
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



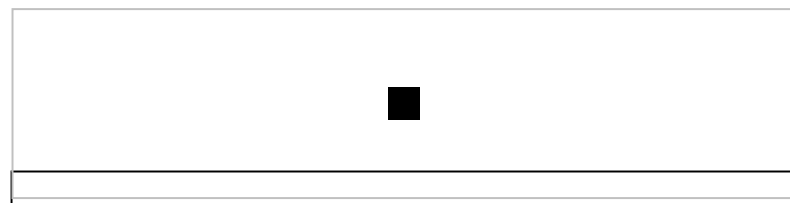
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

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ahackett@arizona.edu
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, July 24, 2023 at 1:50 PM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted

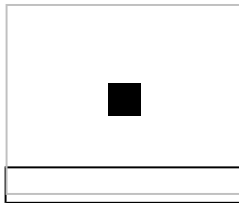
Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



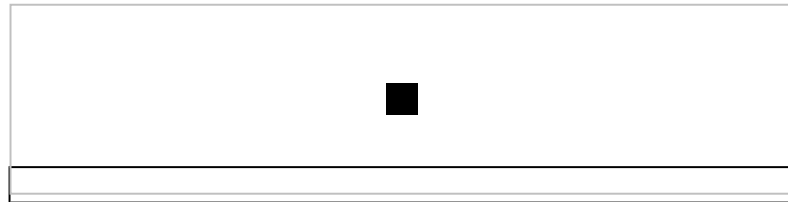
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.

- I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for

the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
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- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

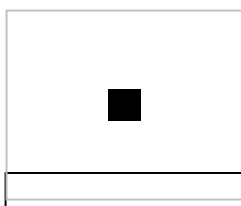
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



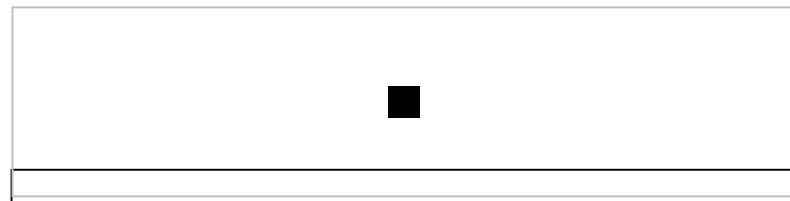
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

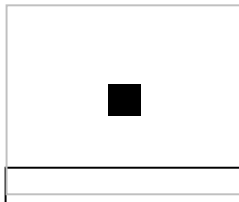
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



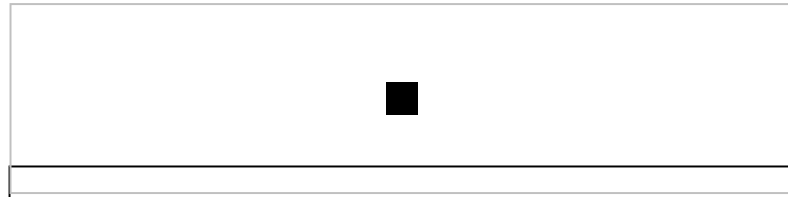
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.

4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

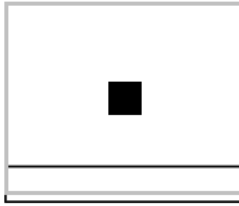
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



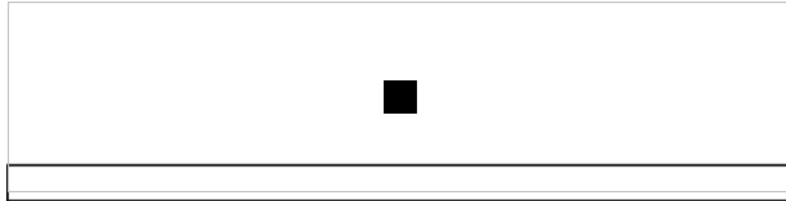
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Spring 2024 - First Review
Date: Friday, November 17, 2023 3:53:06 PM
Attachments: [image001.png](#)

Thank you!

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 17, 2023 at 3:50 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

I just sent out an email to Ianne, I will follow up once I have a response!

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 17, 2023 3:42 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Have you reached out already to Ianne about teaching POL201? If so, would you mind following up with her to see if she would be willing to switch to 204 or teach both 201 and 204?

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 11:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

In my last correspondence with [REDACTED]

I think our best option would be to move to the PhD Coverage...

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?
 - i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Thursday, November 16, 2023 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...
If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:24 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, November 16, 2023 11:19:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett

Assistant Director

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:13 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 9:48 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 11:34 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:48 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination

is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Date:** Tuesday, November 14, 2023 at 10:45 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.

- On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu
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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith)

<jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.
Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]
[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, October 25, 2023 7:42 AM**To:** Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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& Public Policy

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401, 7.5 WK I \(Hidden for students\)](#) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeris Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeris or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

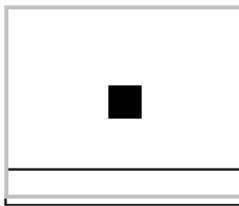
- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

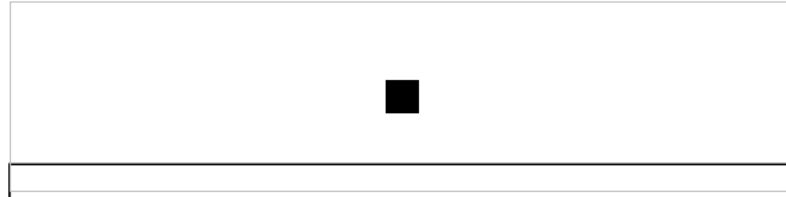


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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite
Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

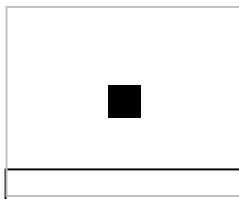
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



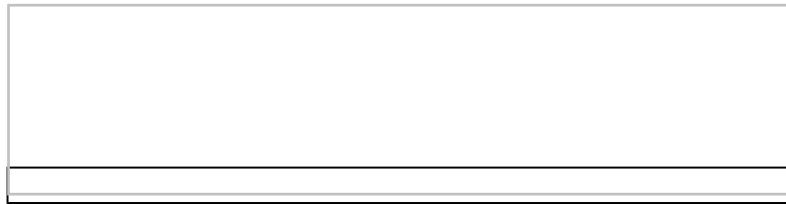
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

Agree that it would be great to have 455 from Volgy as regular course.

- I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
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- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

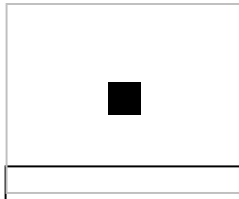
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?

- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



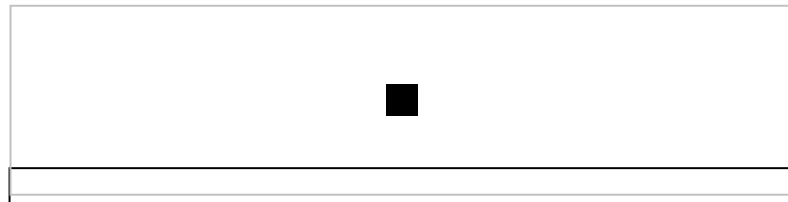
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

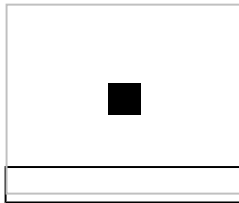
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



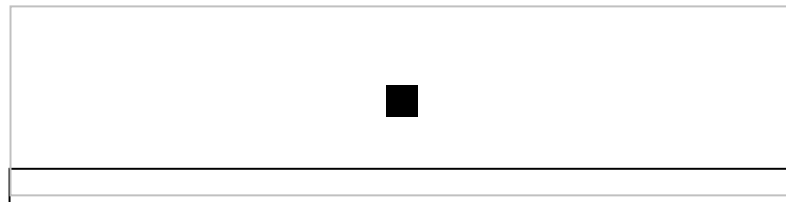
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him

that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD

- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

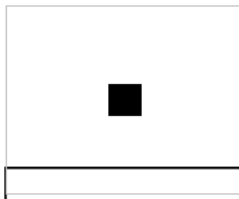
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



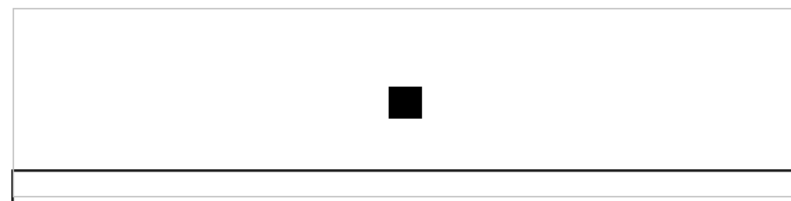
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Spring 2024 - First Review
Date: Friday, November 17, 2023 3:50:00 PM
Attachments: [image001.png](#)

Hi Alex,

I just sent out an email to Ianne, I will follow up once I have a response!

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 17, 2023 3:42 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Have you reached out already to Ianne about teaching POL201? If so, would you mind following up with her to see if she would be willing to switch to 204 or teach both 201 and 204?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 11:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

In my last correspondence with [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

I think our best option would be to move to the PhD Coverage...

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?
 - i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Thursday, November 16, 2023 at 11:32 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Thursday, November 16, 2023 11:24 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, November 16, 2023 11:19:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett

Assistant Director

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ahackett@email.arizona.edu

520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:13 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and

241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Thursday, November 16, 2023 at 9:48 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 15, 2023 9:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, November 15, 2023 9:01:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 11:33 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, October 30, 2023 at 12:18 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to lanne [REDACTED]

[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

If it's possible to begin Ianne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]

[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

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COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES
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& Public Policy**

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Tuesday, October 24, 2023 at 8:31 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, October 23, 2023 7:51 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]
[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN

CHEN OR KELLY GORDELL)

- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I

- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her,

but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, September 18, 2023 4:29 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

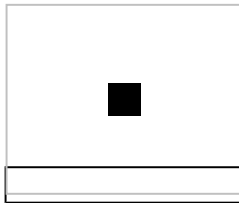
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



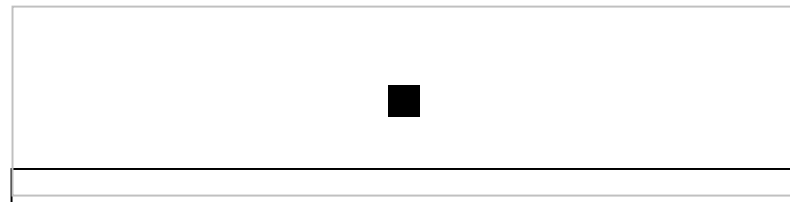
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall

with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

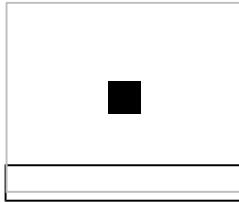
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
 - We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



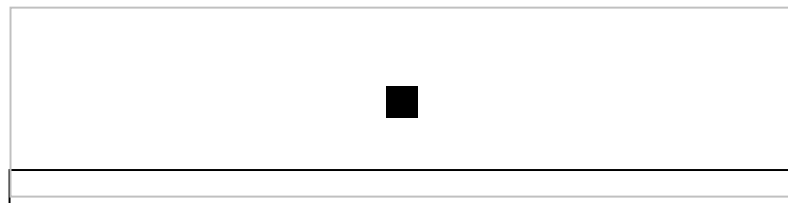
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a

MWF offering.

- I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**

- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

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email: abraith@email.arizona.edu

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

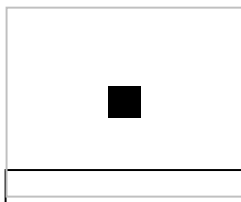
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



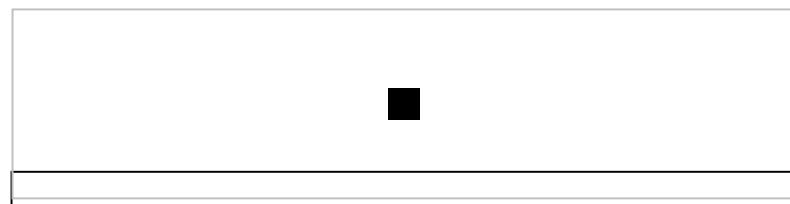
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

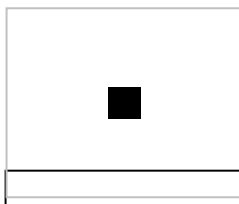
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



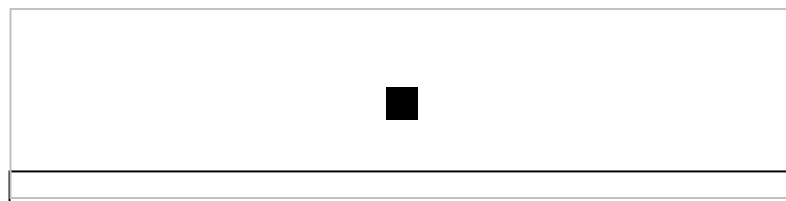
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a

grad class.

6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

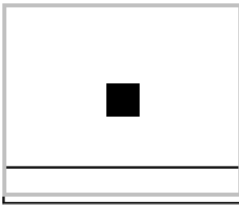
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
[REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



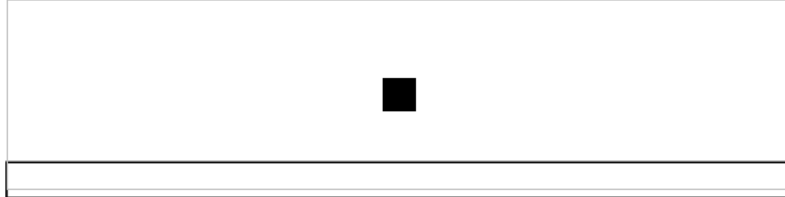
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Spring 2024 - First Review
Date: Friday, November 17, 2023 3:42:10 PM
Attachments: [image001.png](#)

Thanks, Sabryna.

Have you reached out already to Ianne about teaching POL201? If so, would you mind following up with her to see if she would be willing to switch to 204 or teach both 201 and 204?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 11:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

In my last correspondence with [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

I think our best option would be to move to the PhD Coverage...

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?
 - i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Thursday, November 16, 2023 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:24 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, November 16, 2023 11:19:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett

Assistant Director

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:13 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 9:48 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination

is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Date:** Tuesday, November 14, 2023 at 10:45 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.

- On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith)

<jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.
Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]
[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, October 25, 2023 7:42 AM**To:** Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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Phone: 520.621.5161

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

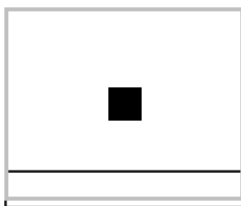
- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

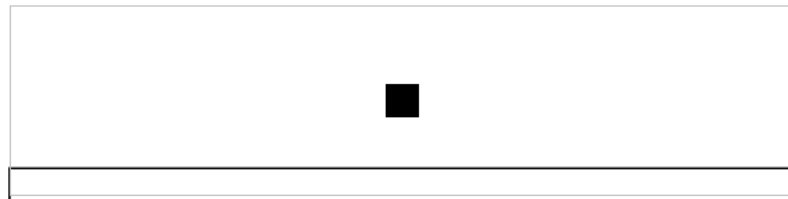


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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

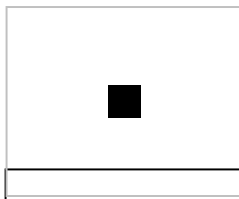
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



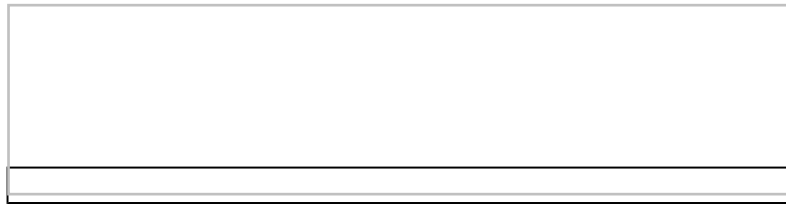
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

Agree that it would be great to have 455 from Volgy as regular course.

- I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
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- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

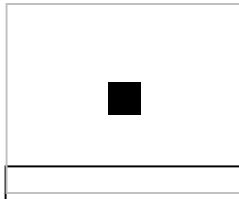
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?

- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



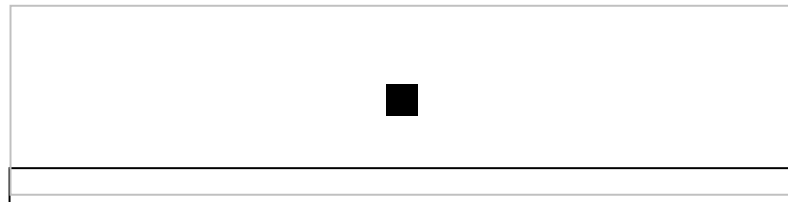
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

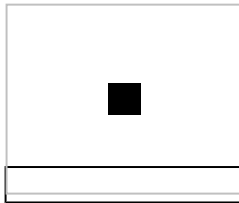
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



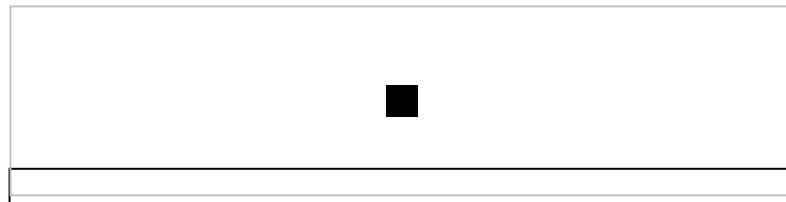
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him

that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD

- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

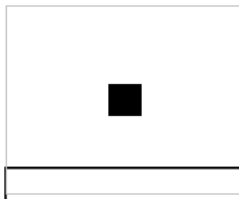
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



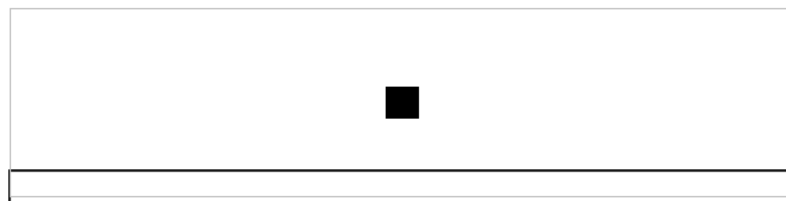
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Spring 2024 - First Review
Date: Thursday, November 16, 2023 11:46:00 AM
Attachments: [image001.png](#)

Hi All,

In my last correspondence with [REDACTED]

I think our best option would be to move to the PhD Coverage...

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?
 - i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Thursday, November 16, 2023 at 11:32 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Thursday, November 16, 2023 11:24 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, November 16, 2023 11:19:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett

Assistant Director

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:13 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Thursday, November 16, 2023 at 9:48 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, November 15, 2023 9:03 AM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 9:41 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to
Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

If it's possible to begin Ianne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]

[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

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& Public Policy**

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Tuesday, October 24, 2023 at 8:31 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, October 23, 2023 7:51 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]
[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN

CHEN OR KELLY GORDELL)

- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I

- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her,

but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, September 18, 2023 4:29 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

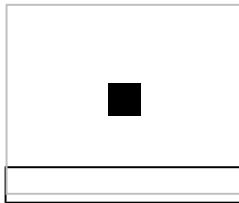
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



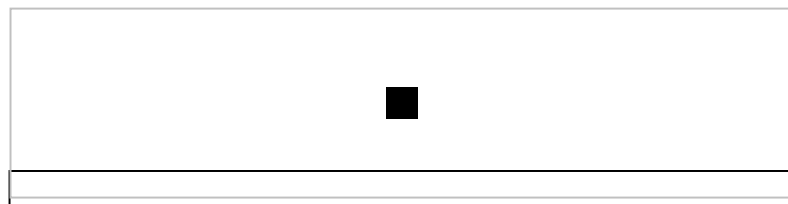
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall

with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

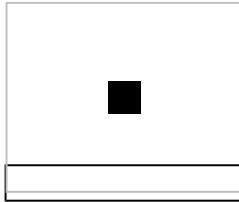
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
 - We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



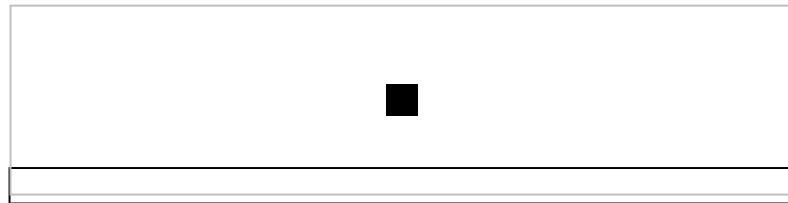
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a

MWF offering.

- I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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Tucson, AZ 85721

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**

- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

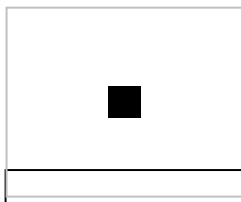
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



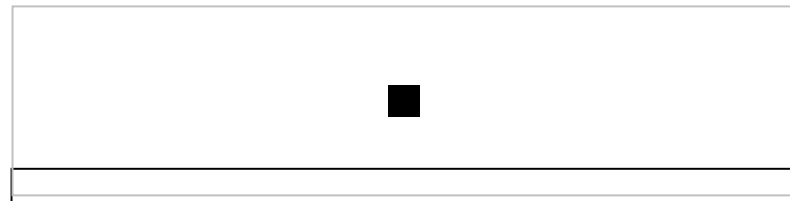
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

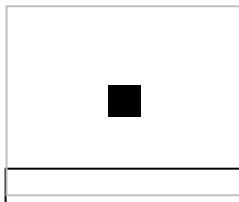
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



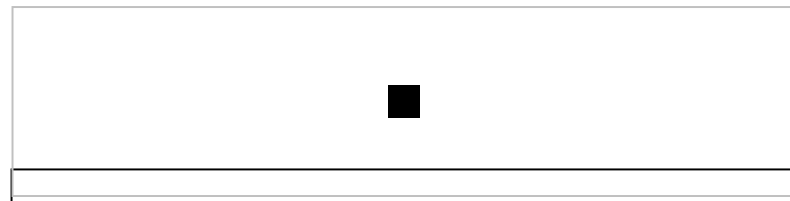
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a

grad class.

6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

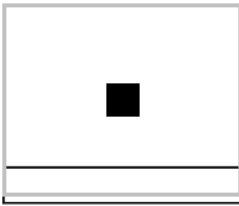
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
[REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



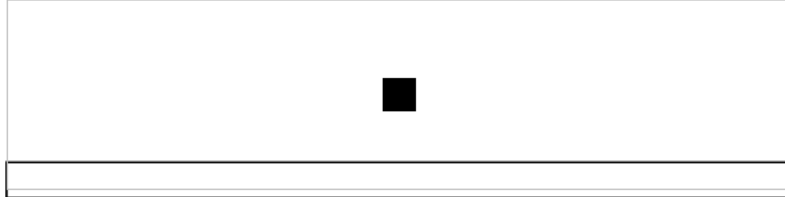
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Spring 2024 - First Review
Date: Thursday, November 16, 2023 11:38:37 AM
Attachments: [image001.png](#)

Thanks. I am a little weary of hiring someone entirely new, as I think this is a short term fix needed for 241 and 331.

I think we have these options:

1. Gordell teaches 241 and 311 AND:
 - a. [REDACTED] teaches 204. [REDACTED] OR
 - b. Ianne Wang teaches 204. We could see if she would teach two courses for us?!?
 - i. If Ianne did not want to teach two courses, we could have teach one and Rongbo Jin the other. We could then use MPA labor to cover the TA role that Rongbo would vacate.

Thoughts?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Thursday, November 16, 2023 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search

committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 16, 2023 11:24 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, November 16, 2023 11:19:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:13 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, November 16, 2023 at 9:48 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Date:** Tuesday, November 14, 2023 at 10:45 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Tuesday, November 14, 2023 10:31 AM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 3, 2023 at 9:04 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, November 3, 2023 8:42 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman

Assistant Professor
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 10:56 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:51 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]

[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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University of Arizona

jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, October 25, 2023 7:42 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

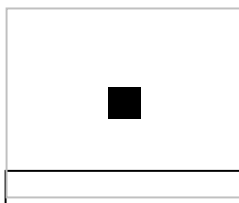
From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Thursday, July 27, 2023 3:25:18 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

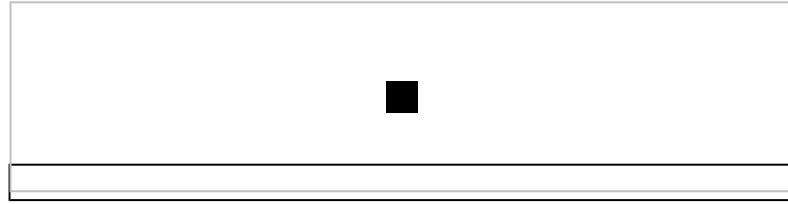
Again, if there is anything I missed, please let me know!

Thank you,

**Sabryna Jaimez**

Program Coordinator, Sr.
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, July 27, 2023 3:01 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?

2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

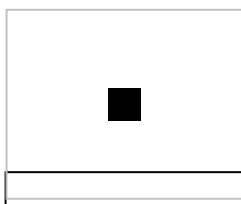
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



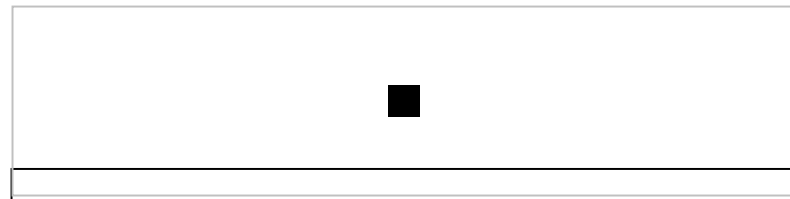
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law

and Social Change) from Fall works, that might be a good option.

- We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 2024 schedule.

Some Notes:

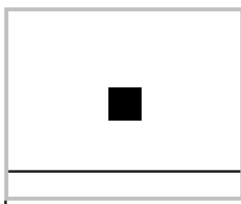
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



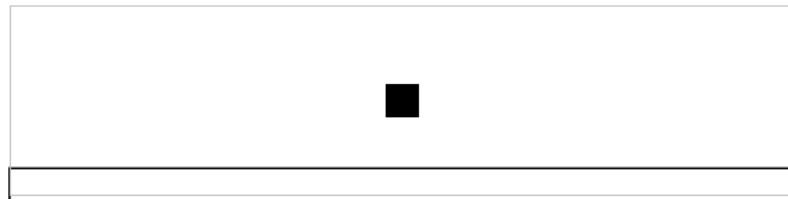
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

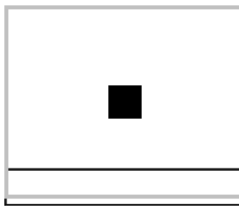
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



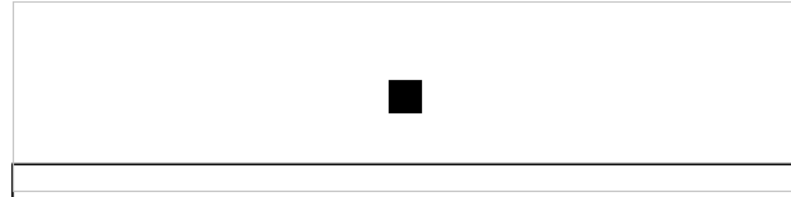
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

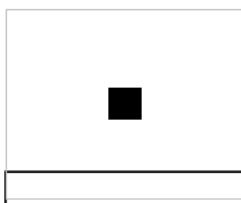
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



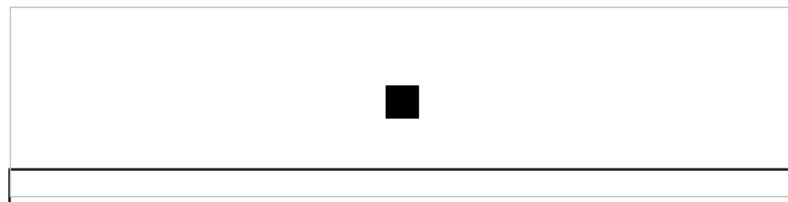
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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Spring 2024 - First Review
Date: Thursday, November 16, 2023 11:32:51 AM
Attachments: [image001.png](#)

One more thought-- we have an open adjunct talent ad right now- we can visit the pool and see if we hire someone new? For any one of these...

If you don't have access to the apps, I can ask the business office to add you to the search committee...

Angela

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:24 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, November 16, 2023 11:19:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

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520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:13 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, November 16, 2023 at 9:48 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),

[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Tuesday, November 14, 2023 at 10:45 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 3, 2023 at 9:04 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 11:20 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 10:56 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to
Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]

[REDACTED]

If it's possible to begin lanne's [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire lanne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.

3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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520-621-7602

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Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, October 20, 2023 8:13 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, October 20, 2023 1:14:18 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the

section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, September 22, 2023 12:49 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?

- We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeris or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

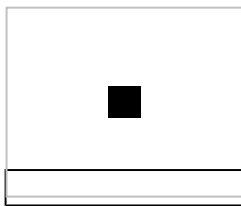
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



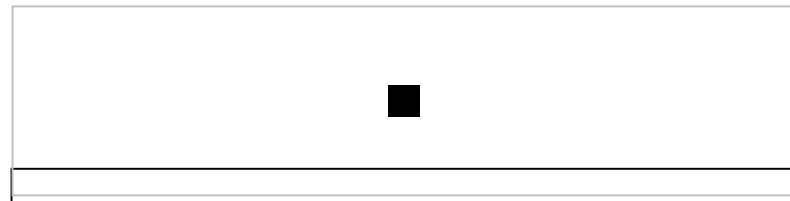
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa?

Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

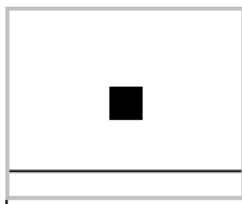
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



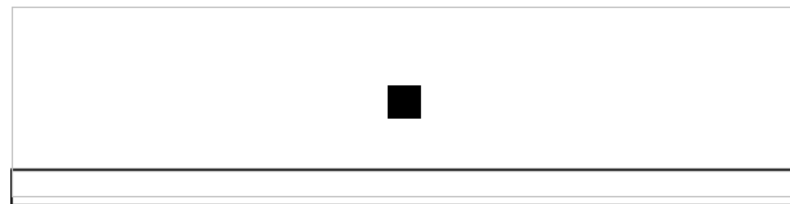
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

- PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
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- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab ([REDACTED] [REDACTED])

- [REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
 - [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

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email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

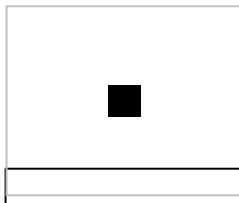
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?

- Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



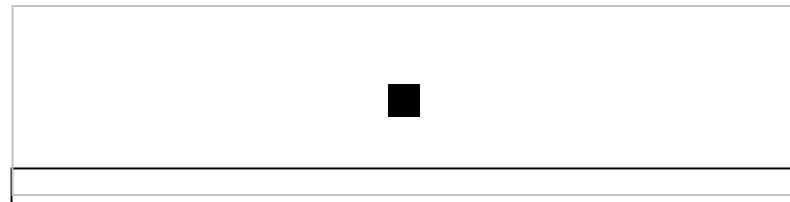
Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

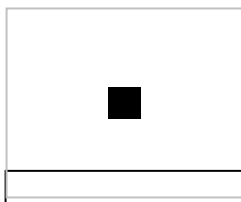
*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles,

methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



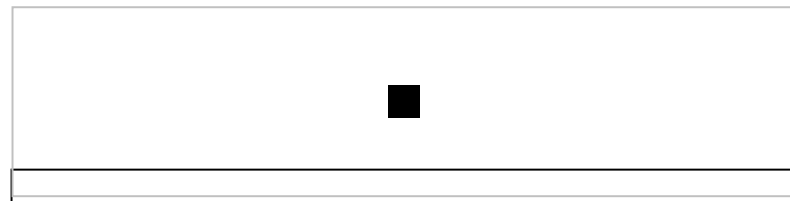
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover

Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite
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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

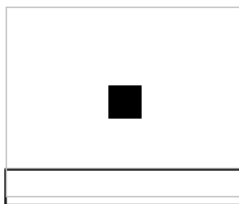
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



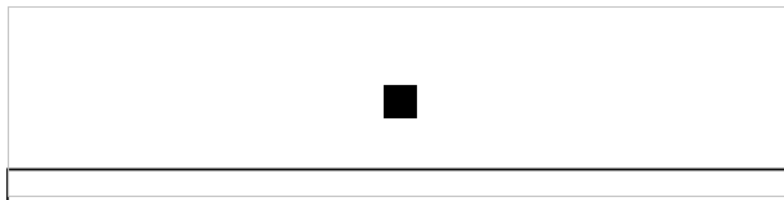
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Spring 2024 - First Review
Date: Thursday, November 16, 2023 11:24:15 AM
Attachments: [image001.png](#)

Excellent thoughts. IF her authorization comes through, [REDACTED] could teach 204. However, it is session 1! (our PhD student can not teach 204 until session 2 cos of comps.)

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, November 16, 2023 11:19:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:13 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, November 16, 2023 at 9:48 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),


What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 15, 2023 9:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, November 15, 2023 9:01:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

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Twitter: @theBraith

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Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's

course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
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University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to

Ianne [REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]

If it's possible to begin lanne's [REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor
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jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Wednesday, October 25, 2023 at 9:19 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

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ahackett@arizona.edu
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

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From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I --> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I --> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II --> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) --> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

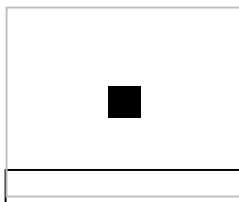
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



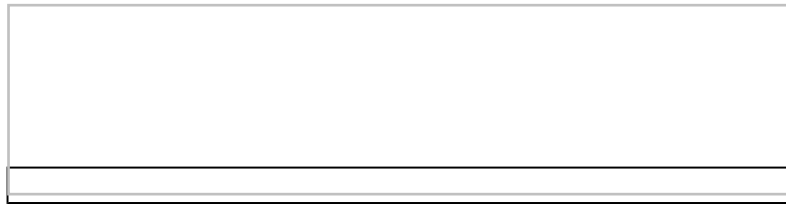
Sabryna Jaimez

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use

it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 24, 2023 at 1:50 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

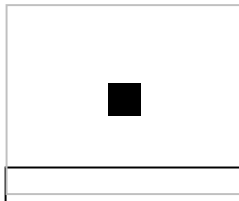
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



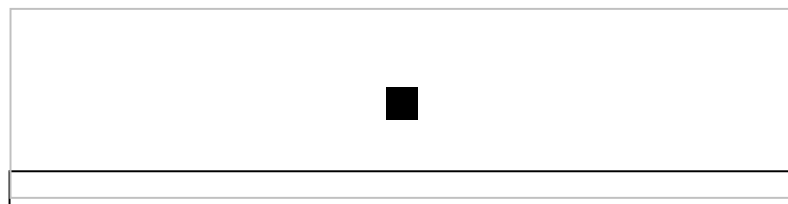
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro

level requirements. **Are we OK to do things this way?**

- I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
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- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

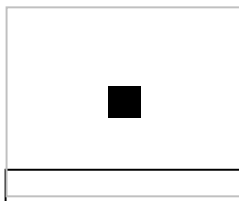
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



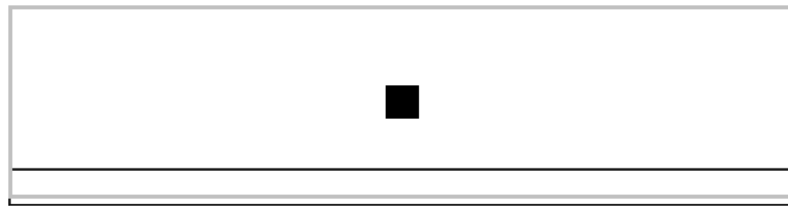
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

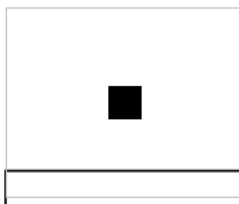
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



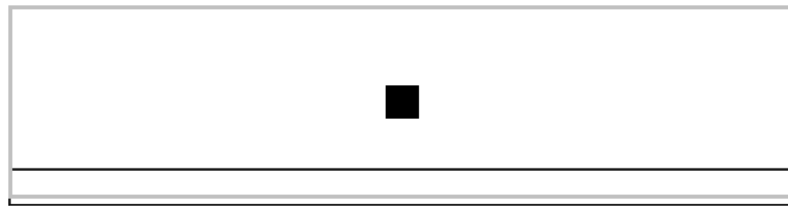
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, June 5, 2023 10:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348

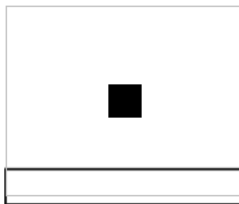


McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]

- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



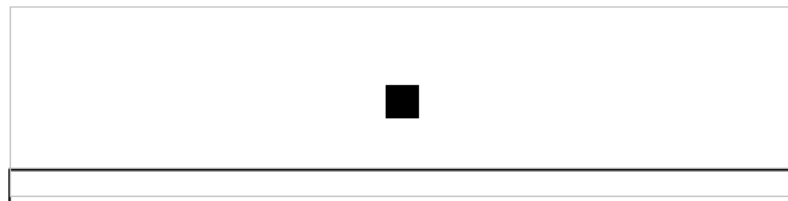
Sabryna Jaimez

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Spring 2024 - First Review
Date: Thursday, November 16, 2023 11:20:01 AM
Attachments: [image001.png](#)

Hi All,

Just a quick update to help with the decisions- if we hire an adjunct for 3 classes in one semester, they will then become benefits-eligible for the term because they will be 0.6 FTE (0.2 FTE for each class).

This will cost the dept about 30% more to pay for the benefits.

Let me know if you have any other questions- Could [REDACTED] teach any of these? Just a thought.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 11:13 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, November 16, 2023 at 9:48 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),
[REDACTED]

What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 15, 2023 9:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, November 15, 2023 9:01:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 12:04 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Date:** Tuesday, November 14, 2023 at 10:45 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Tuesday, November 14, 2023 10:31 AM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 3, 2023 at 9:04 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, November 3, 2023 8:42 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

—
Kirssa Cline Ryckman

Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 10:56 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:51 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

If it's possible to begin Ianne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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University of Arizona

jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, October 25, 2023 7:42 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

salers@arizona.edu

www.arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

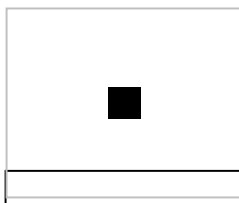
From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Thursday, July 27, 2023 3:25:18 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

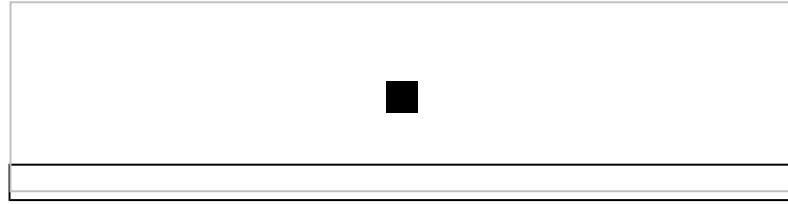
Again, if there is anything I missed, please let me know!

Thank you,

**Sabryna Jaimez**

Program Coordinator, Sr.
School of Govt & Public Policy
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, July 27, 2023 3:01 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?

2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

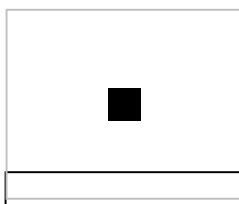
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



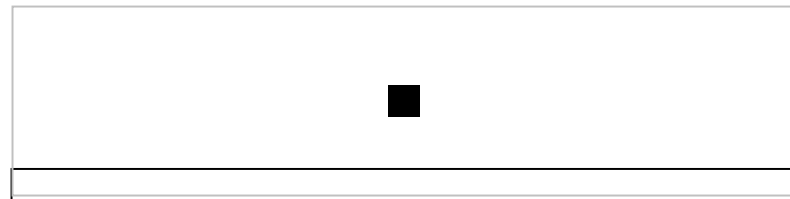
Sabryna Jaimez

Program Coordinator, Sr.
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law

and Social Change) from Fall works, that might be a good option.

- We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 2024 schedule.

Some Notes:

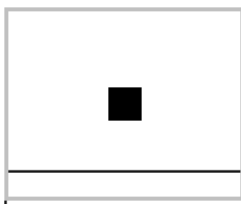
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



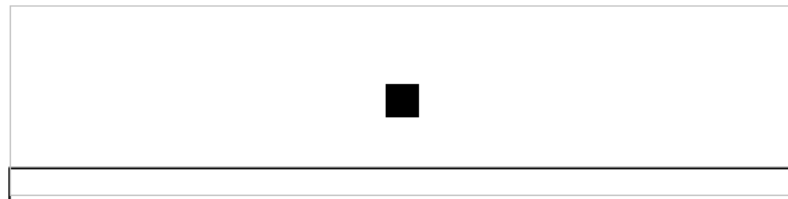
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

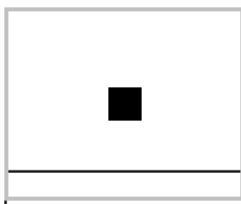
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



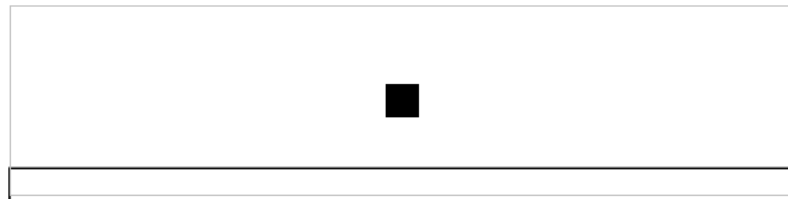
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

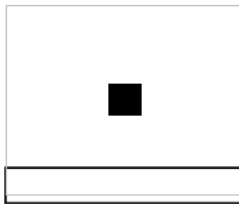
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



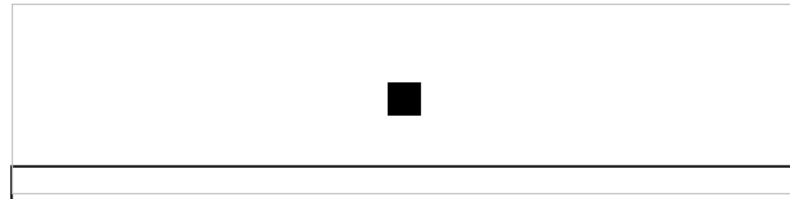
Sabryna Jaimez

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Thursday, November 16, 2023 11:12:57 AM
Attachments: [image001.png](#)

I suppose we have materials all prepared for all three classes. I know that folks have taught 204 and 241 multiple times using those collective materials, so those feel like a safe bet to me. 331 I am a little less certain. We'd probably want Kelly to meet and chat with Xavi. What do you think, Kirssa?

I guess it is also important for us to know if we can hire an adjunct to teach three in one semester?!?

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, November 16, 2023 at 9:48 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),


What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 15, 2023 9:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, November 15, 2023 9:01:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 9:41 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

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Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 3, 2023 at 9:04 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to
Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

If it's possible to begin Ianne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]

[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
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ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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& Public Policy**

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Tuesday, October 24, 2023 at 8:31 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, October 23, 2023 7:51 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]
[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN

CHEN OR KELLY GORDELL)

- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I

- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her,

but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, September 18, 2023 4:29 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

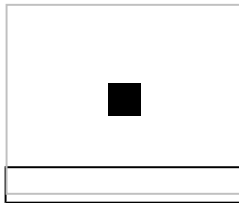
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



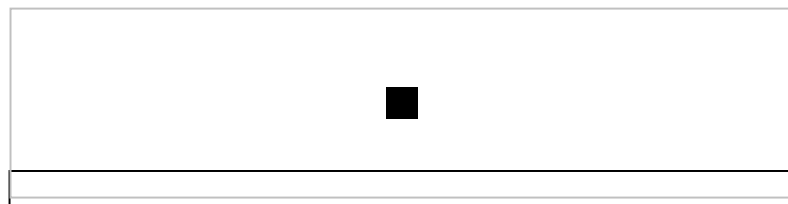
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall

with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

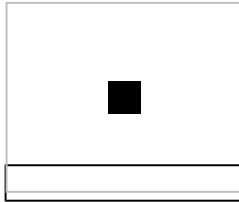
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
 - We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



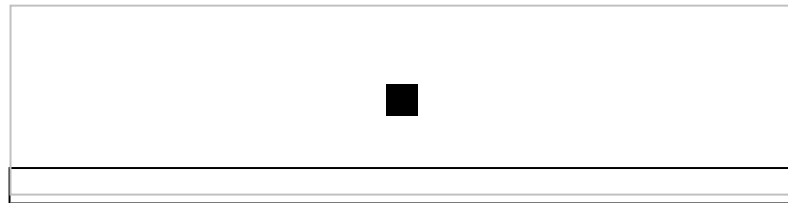
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a

MWF offering.

- I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721

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<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**

- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
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- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu

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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

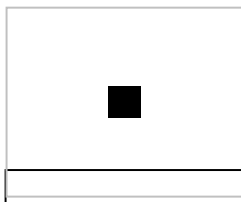
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



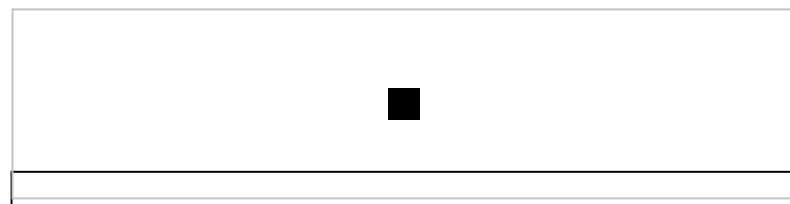
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

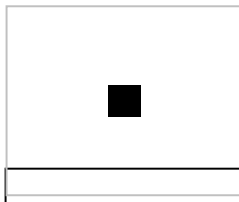
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



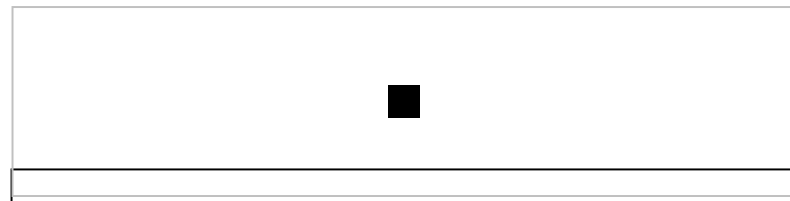
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a

grad class.

6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

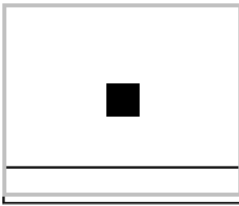
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
[REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



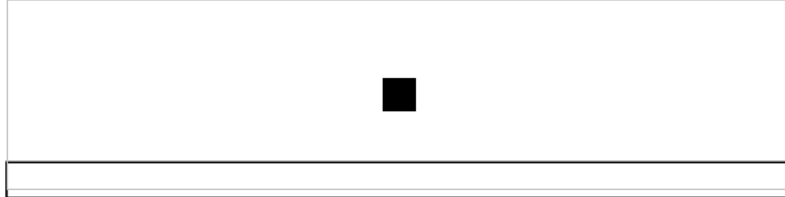
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Thursday, November 16, 2023 9:47:00 AM
Attachments: [image001.png](#)

Hello All,

An update, Kelly shared that she would be willing to teach, potentially, all three (204, 241, 331),



What do we think, do we want to ask her to do all three?

Thank you!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 15, 2023 9:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Twitter: [@theBraith](#)

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, November 15, 2023 9:01:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 12:04 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 11:34 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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Sent: Tuesday, November 14, 2023 10:48 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)

POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)

- Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already

be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
-

POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)

- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor
Director of Graduate Studies
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University of Arizona
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www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello Everyone,
There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED] [REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]

[REDACTED]

[REDACTED]

If it's possible to begin lanne's [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Wednesday, October 25, 2023 at 9:19 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, October 20, 2023 1:14:18 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

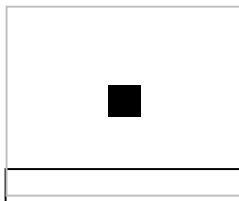
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



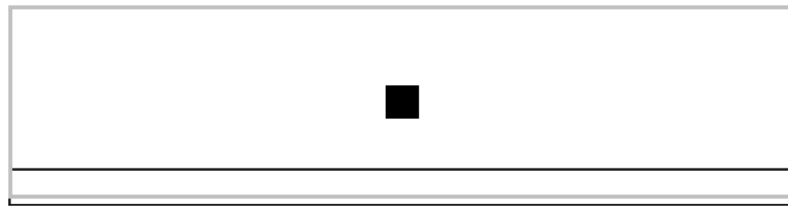
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use

it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 24, 2023 at 1:50 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

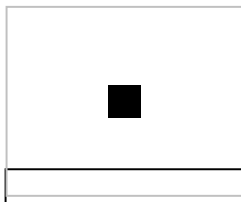
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



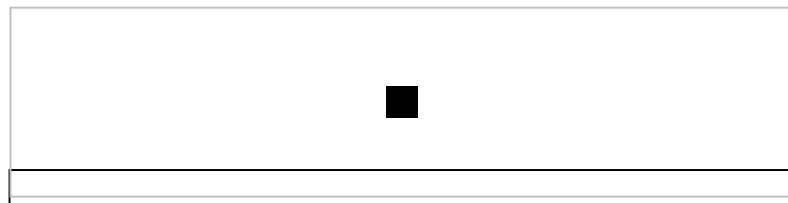
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?

- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 2024 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

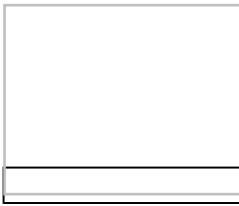
Please let me know if I have missed anything, or if there any questions.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

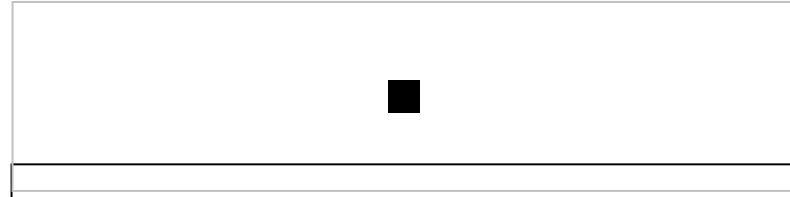


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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

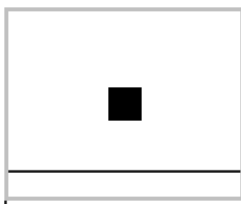
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



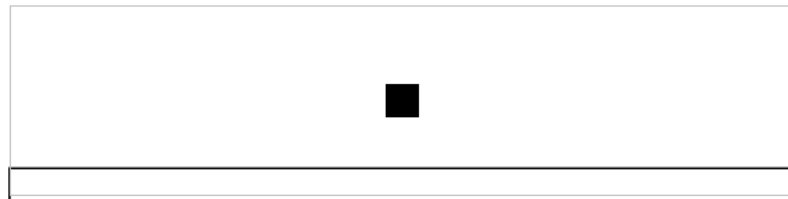
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

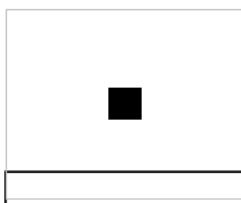
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



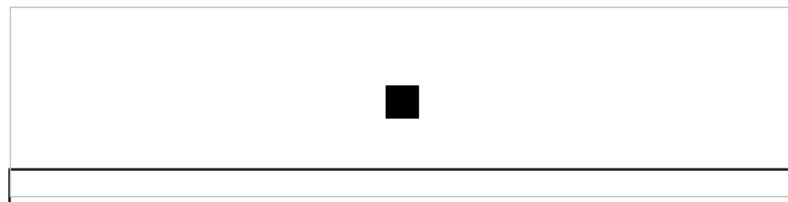
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Schedule of Classes: Summer 2024
Date: Thursday, November 16, 2023 9:46:00 AM

Hi All,

It was specifically the POL advisors who were requesting an in-person section, to help their international students. I can check-in with them to see which of the 3 courses would be most beneficial for their population needing the in-person option!

I'll follow up soon!

Thank you,

Sabryna Jaimez

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, November 16, 2023 9:33 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Schedule of Classes: Summer 2024

Hi all,

I just wanted to offer my two cents to say that 201 would be a great class to offer in person in summer – if we advertise it correctly, it could hit the 18 cap. Fingers crossed.

But I wonder if the advisors would have different thoughts on what to offer in-person.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 16, 2023 9:08 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Schedule of Classes: Summer 2024

Hi All,

One of our postdocs, Bang, has expressed an interest in teaching. We could line him up to teach in person. [REDACTED]
[REDACTED]

He could teach 201 in person. Or either 325 (political psych) or 409 (public opinion), if we think we have need??

Alex

Alex Braithwaite

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Date: Tuesday, November 14, 2023 at 2:12 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Schedule of Classes: Summer 2024

Hi Sabryna

I think that would be correct, especially given the course minimum requirement stands at 18 students.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Tuesday, November 14, 2023 at 1:17 PM**To:** Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Schedule of Classes: Summer 2024

Thank you Jessica, for connecting with Online.

Alex – [REDACTED]
[REDACTED]

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>**Sent:** Tuesday, November 14, 2023 12:01 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Schedule of Classes: Summer 2024

Hi Sabryna,

The online advisors requested that we offer 206 and 241 in the second session.

Please let me know if there is anything else I can help with.

Best,

Jessica Beauchesne, MPA

Online Programs Coordinator, Senior
School of Government and Public Policy
THE UNIVERSITY OF ARIZONA

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 3:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>
Subject: RE: Schedule of Classes: Summer 2024

Thank you following up, Alex!

I will reach out to Orr, Tryon, Palmer, Craig Smith and Samantha Simon for Summer Scheduling.

I have asked Jessica, CC'd here, to connect with the Online advisors, to ask their insight about offering multiple sections 241 and 206 for summer; I suspect that we may be okay with one section of each, but CJS has seemed to be growing significantly.

I have not had an update from [REDACTED] but potentially offering her 419 section is a great back-up, I'm not confident that we have a big-enough need to fill 18 seats in-person, I will circle back with Advisors!

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Sunday, November 12, 2023 4:22 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Schedule of Classes: Summer 2024

Thanks, Sabryna.

A few quick thoughts:

1. I think we will prioritize the PhD students to teach where possible, ahead of some of these adjuncts. So, we should have enough PhD students to cover 201, 202, 204, 206. I think this means we hold off reaching out to Gordell and Chen.
2. Samantha Simon has expressed an interest in teaching her online class in Summer, as well. Could be good to have extra CJS coverage given growth of that program online. She and Craig Smith would be the two core faculty teaching in Summer at UG level.
3. Given CJS online, I wonder if we need a second section of 241 online? So, one in both sessions.
4. I also wonder if we want a second one of 206 if we think CJS students are likely to be needing it?
5. I think reaching out to Orr, Tryon, and Palmer sounds good.
6. I am a little torn on the in person. We are going to be asked to only offer classes that we are highly confident will enroll 18 students as a minimum. I just worry we will not enroll 18 in person. However, if the UG team have a plan for ensuring the enrollments, then we can certainly offer. (An alternative would be for us to move [REDACTED] 419 section from Spring to Summer, [REDACTED])

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Tuesday, November 7, 2023 at 3:36 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Schedule of Classes: Summer 2024

Hello All,

I am reaching out as open scheduling for Fall/Summer 2024 has begun.

After discussing with Advisors and reviewing last Summer's schedule, attached is a suggested Summer 2024 schedule.

Some Notes/Questions:

- I have a note that Betsy Palmer will be teaching, though I did not receive details on what class she will be offering, I will reach out to confirm.
- I also have a note that Craig Smith will be offering PA 406 – I will reach out to confirm his preferred teaching session.
- Online Advisors have requested PA/SOC 241 be offered, as it is currently not scheduled for Spring 2024
- Last Summer we had Dan Grossenbach teach PA330 – are we wanting to re-invite him for Summer 2024?
- Advisors did request an in-person section, they suggested PA/POL 419 (taught last summer by Dan Detzi – Online)... are we open to scheduling something in-person this summer?

For Adjuncts, are we comfortable with Inviting the following Adjuncts to Teach in Summer 2024?

- POL 202 (Session 1) - Xiran Chen
- PA/POL 206 (Session 1) – Kelly Gordell
- POL 210 (Session 1) – Ethan Orr
- POL 309 (Session 1) – Brandon Tryon
- POL 202 (Session 2) – Kelly Gordell

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Wednesday, November 15, 2023 9:02:51 AM
Attachments: [image001.png](#)

Thanks, Sabryna. That makes sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, November 15, 2023 9:01:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A Quick Update, Xiran's 


I am still waiting to hear back from Kelly.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 12:04 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 11:34 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate

student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 9:41 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 11:20 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

Best,
Jess

--
Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--
Christina M. Inocencio, M.Ed.
Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]
[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor

Director of Graduate Studies
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University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Wednesday, October 25, 2023 at 9:19 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I --> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I --> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II --> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) --> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

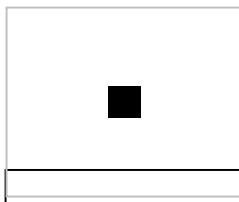
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



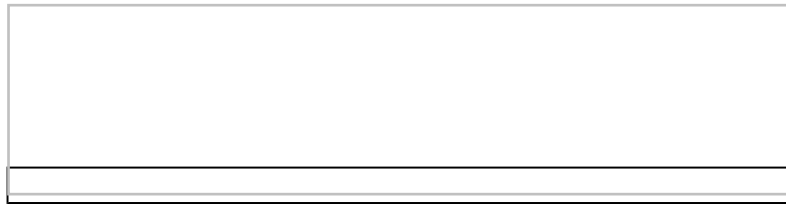
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use

it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 24, 2023 at 1:50 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

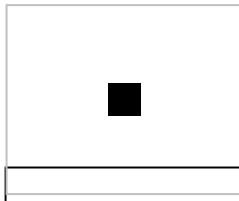
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



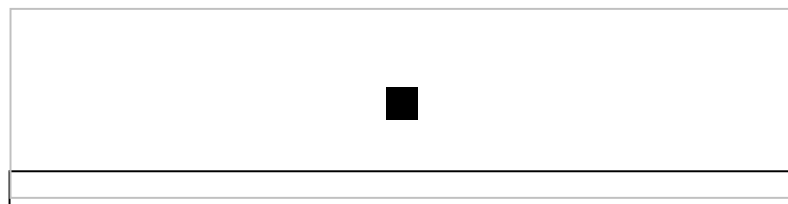
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro

level requirements. **Are we OK to do things this way?**

- I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

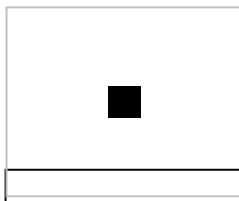
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



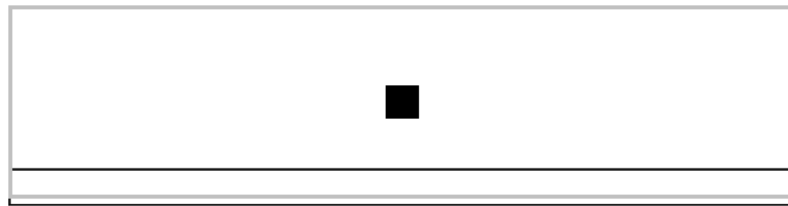
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

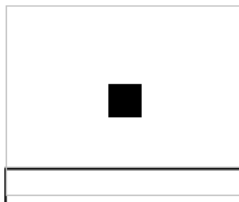
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



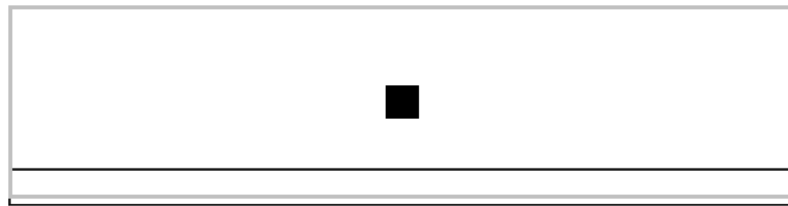
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, June 5, 2023 10:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348

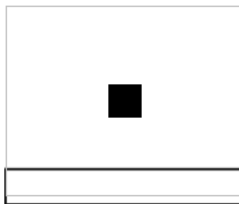


McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]

- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



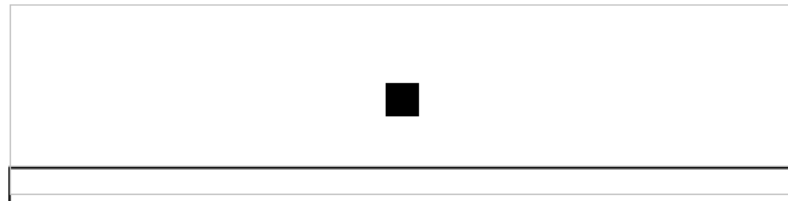
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Wednesday, November 15, 2023 9:01:00 AM
Attachments: [image001.png](#)

Hi All,

A Quick Update, Xiran's [REDACTED]
[REDACTED]

I am still waiting to hear back from Kelly.

Thank you,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 12:04 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks so much!

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 11:34 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:48 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Tuesday, November 14, 2023 at 10:45 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online

– and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)

Kelly Gordell reached out to express interest in teaching in Spring.

- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 9:39 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)

- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor

Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]
[REDACTED]
[REDACTED]

If it's possible to begin lanne's [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Wednesday, October 25, 2023 at 9:19 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, October 23, 2023 3:28:00 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]
[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, October 20, 2023 8:13 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have

only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

Program Coordinator, Sr.
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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

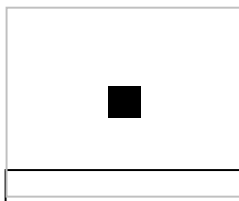
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



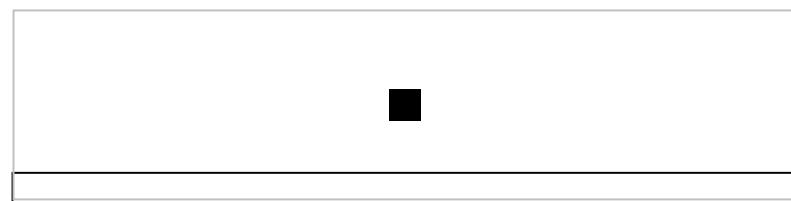
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 24, 2023 at 1:50 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

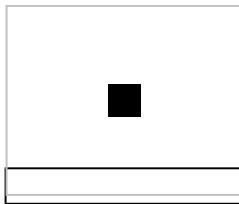
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



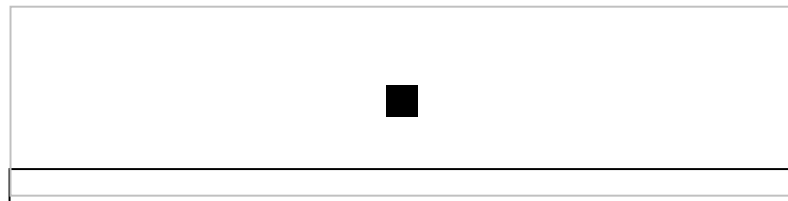
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online.

For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.

- Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
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- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: [520-621-3962](tel:520-621-3962)
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, July 13, 2023 at 4:39 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

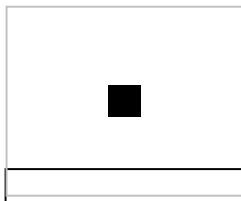
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



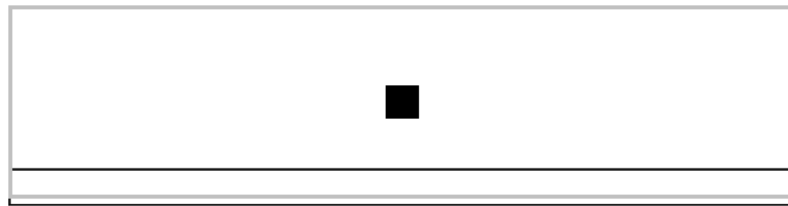
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

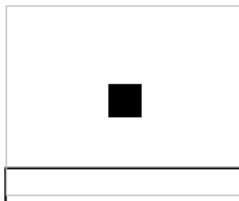
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



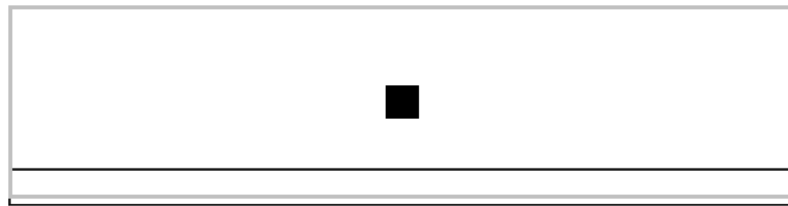
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

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<abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

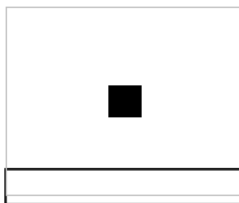
Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332

- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



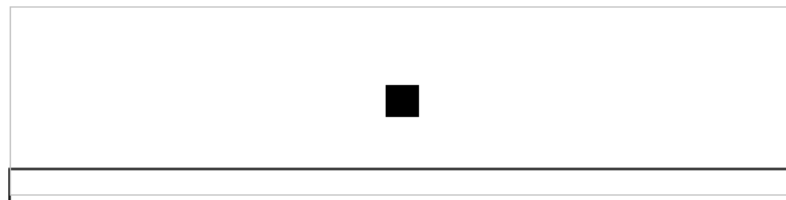
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Beauchesne, Jessica - \(jbeauchesne\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Schedule of Classes: Summer 2024
Date: Tuesday, November 14, 2023 2:15:00 PM

Great, thank you Alex!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 2:12 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Schedule of Classes: Summer 2024

Hi Sabryna

I think that would be correct, especially given the course minimum requirement stands at 18 students.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 1:17 PM

To: Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Schedule of Classes: Summer 2024

Thank you Jessica, for connecting with Online.

Alex – [REDACTED]
[REDACTED]

Thank you,

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Sent: Tuesday, November 14, 2023 12:01 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Schedule of Classes: Summer 2024

Hi Sabryna,

The online advisors requested that we offer 206 and 241 in the second session.

Please let me know if there is anything else I can help with.

Best,

Jessica Beauchesne, MPA

Online Programs Coordinator, Senior
School of Government and Public Policy
THE UNIVERSITY OF ARIZONA

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 3:18 PM
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Cc: Beauchesne, Jessica - (jbeauchesne) <jbeauchesne@arizona.edu>
Subject: RE: Schedule of Classes: Summer 2024

Thank you following up, Alex!

I will reach out to Orr, Tryon, Palmer, Craig Smith and Samantha Simon for Summer Scheduling.

I have asked Jessica, CC'd here, to connect with the Online advisors, to ask their insight about offering multiple sections 241 and 206 for summer; I suspect that we may be okay with one section of each, but CJS has seemed to be growing significantly.

I have not had an update from [REDACTED] but potentially offering her 419 section is a great back-up, I'm not confident that we have a big-enough need to fill 18 seats in-person, I will circle back with Advisors!

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Subject: Re: Schedule of Classes: Summer 2024

Thanks, Sabryna.

A few quick thoughts:

1. I think we will prioritize the PhD students to teach where possible, ahead of some of these adjuncts. So, we should have enough PhD students to cover 201, 202, 204, 206. I think this means we hold off reaching out to Gordell and Chen.
2. Samantha Simon has expressed an interest in teaching her online class in Summer, as well. Could be good to have extra CJS coverage given growth of that program online. She and Craig Smith would be the two core faculty teaching in Summer at UG level.
3. Given CJS online, I wonder if we need a second section of 241 online? So, one in both sessions.
4. I also wonder if we want a second one of 206 if we think CJS students are likely to be needing it?
5. I think reaching out to Orr, Tryon, and Palmer sounds good.

6. I am a little torn on the in person. We are going to be asked to only offer classes that we are highly confident will enroll 18 students as a minimum. I just worry we will not enroll 18 in person. However, if the UG team have a plan for ensuring the enrollments, then we can certainly offer. (An alternative would be for us to move [REDACTED] 419 section from Spring to Summer, [REDACTED])

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 7, 2023 at 3:36 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Schedule of Classes: Summer 2024

Hello All,

I am reaching out as open scheduling for Fall/Summer 2024 has begun.

After discussing with Advisors and reviewing last Summer's schedule, attached is a suggested Summer 2024 schedule.

Some Notes/Questions:

- I have a note that Betsy Palmer will be teaching, though I did not receive details on what class she will be offering, I will reach out to confirm.
- I also have a note that Craig Smith will be offering PA 406 – I will reach out to confirm his preferred teaching session.
- Online Advisors have requested PA/SOC 241 be offered, as it is currently not scheduled for Spring 2024
- Last Summer we had Dan Grossenbach teach PA330 – are we wanting to re-invite him for Summer 2024?

- Advisors did request an in-person section, they suggested PA/POL 419 (taught last summer by Dan Detzi – Online)... are we open to scheduling something in-person this summer?

For Adjuncts, are we comfortable with Inviting the following Adjuncts to Teach in Summer 2024?

- POL 202 (Session 1) - Xiran Chen
- PA/POL 206 (Session 1) – Kelly Gordell
- POL 210 (Session 1) – Ethan Orr
- POL 309 (Session 1) – Brandon Tryon
- POL 202 (Session 2) – Kelly Gordell

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 12:03:42 PM
Attachments: [image001.png](#)

Thanks so much!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 11:34 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

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Sent: Tuesday, November 14, 2023 10:48 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

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Sent: Tuesday, November 14, 2023 10:31 AM
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Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

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Date: Tuesday, November 14, 2023 at 9:41 AM

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Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with

whatever is normal. And having it split between 101/201 is good.

Thanks!

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Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Date: Tuesday, November 7, 2023 at 10:52 AM

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Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
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Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett,

Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to lanne [REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]

[REDACTED]

If it's possible to begin Ianne's [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]

2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now

adjusted in the spreadsheet.

3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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ahackett@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to

move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT**

TO THINK ABOUT ADJUNTS.

- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) --> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is

penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the

class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

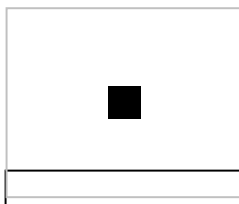
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



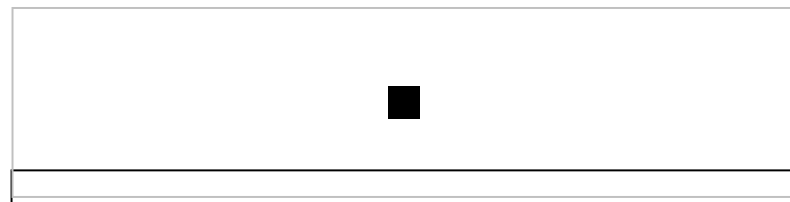
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett

Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

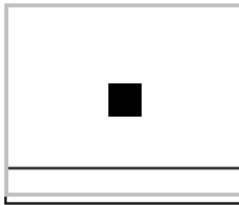
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



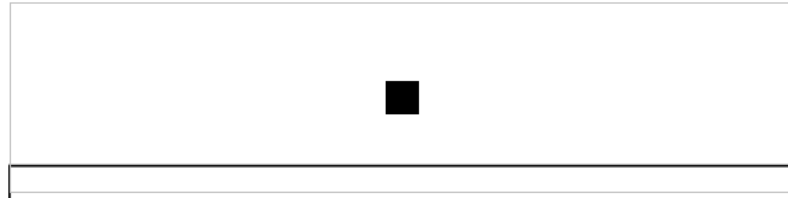
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added

We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

- PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
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Tucson, AZ 85721

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can

- help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

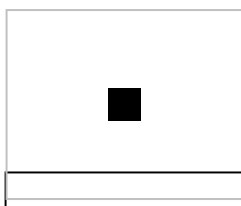
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



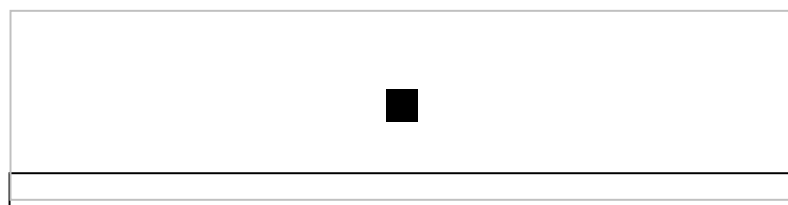
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

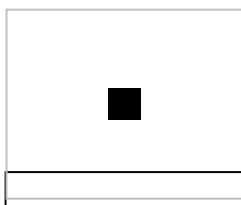
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



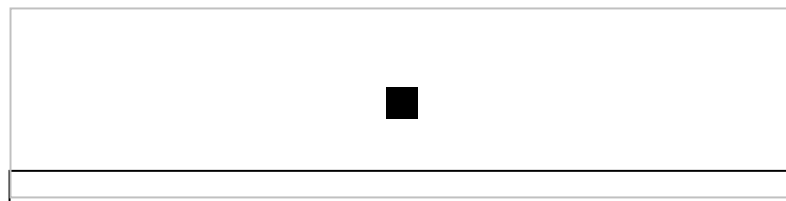
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-

Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?

- We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

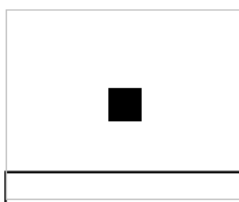
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



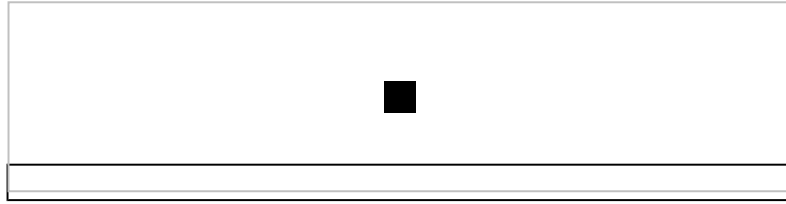
Sabryna Jaimez

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 11:33:00 AM
Attachments: [image001.png](#)

Hi All,

This sounds like a good plan to me, I will connect with Kelly and Xiran and get back to you all the coverage I am able to put together! I will get flyers made for 205 and 297b, and will start having Julie promote those.

If anything else comes up, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:48 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 14, 2023 at 10:45 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 14, 2023 10:31 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

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Assistant Professor
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 9:39 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett)

<ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or

Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>,

Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy

University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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[Doctor of Philosophy in Government & Public Policy](#)

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]
[REDACTED]
[REDACTED]

If it's possible to begin lanne's [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Wednesday, October 25, 2023 at 9:19 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
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ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite
Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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& Public Policy**

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, October 20, 2023 1:14:18 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the

section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, September 22, 2023 12:49 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, September 18, 2023 4:29 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 -

We have capped similar classes at 50 – do we want to keep that cap?

- **PA 353: Undercover Police Operations - Jay Dobyns**

- Do we want this In-person or Online?
- We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeris or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

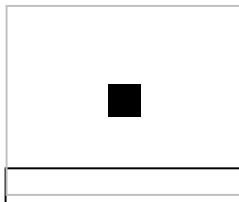
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



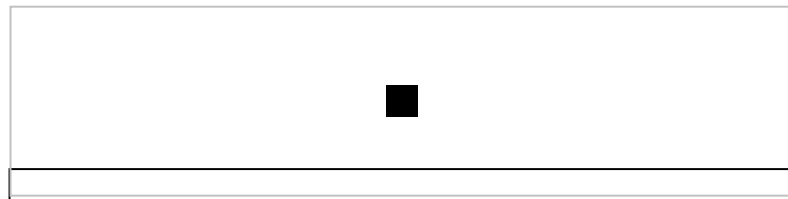
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, July 27, 2023 3:01 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

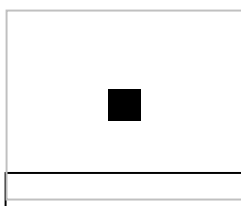
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



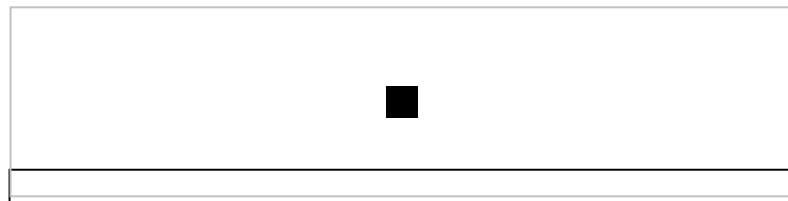
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in

the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or

Segura teaching a section of PA241 online each semester.

- Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, July 13, 2023 at 4:39 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

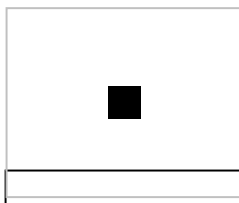
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



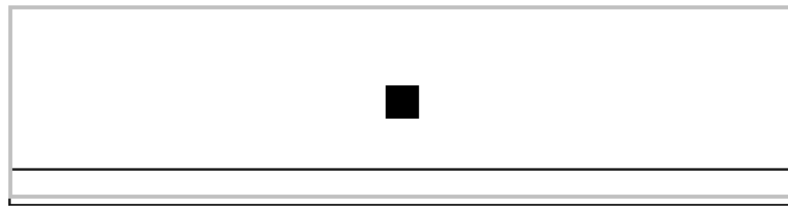
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

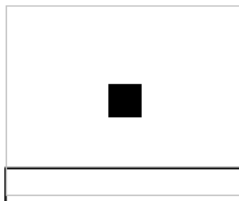
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



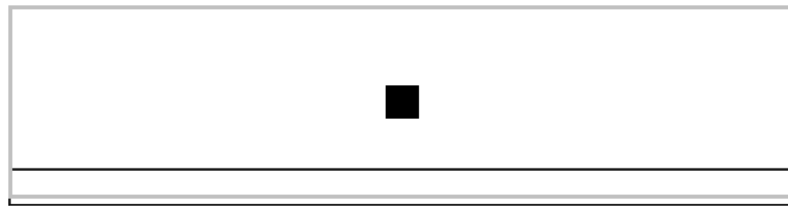
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

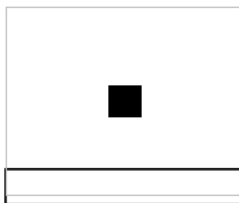
Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332

- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



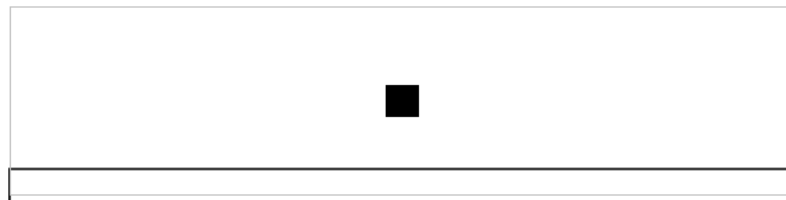
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 10:48:27 AM
Attachments: [image001.png](#)

I think that asking both Kelly and Xiran to cover these three (204, 241, and 331) in some combination is feasible. Perhaps when you reach out, Sabryna, you could lay all three classes out to each of them and see what they would be willing to teach, letting them know that we will likely have 1 or 2 available for each.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Tuesday, November 14, 2023 at 10:45 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 9:41 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman

Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the

air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, October 30, 2023 at 10:56 AM**To:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Sent:** Monday, October 30, 2023 10:51 AM**To:** Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade

- (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to
Ianne [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]
[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

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University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 10:30 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]

2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.

3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, October 25, 2023 7:42 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 23, 2023 7:51 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Monday, October 23, 2023 3:28:00 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman

Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, September 18, 2023 4:29 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, July 28, 2023 7:59 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Thursday, July 27, 2023 3:25:18 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

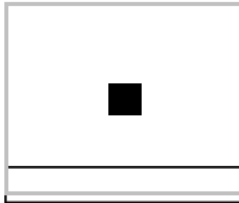
Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the

workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



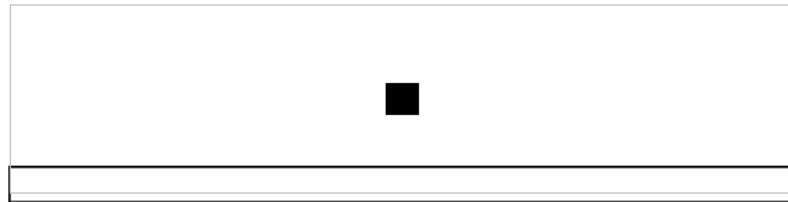
Sabryna Jaimez

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

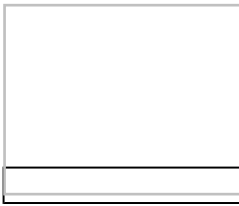
Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

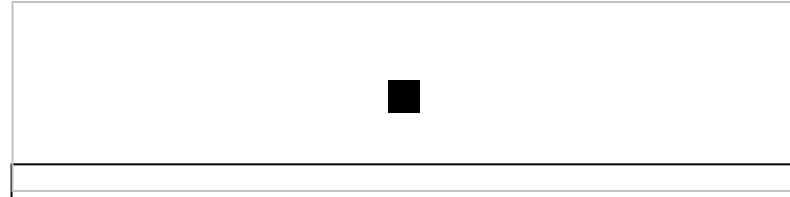


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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
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I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.

- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.

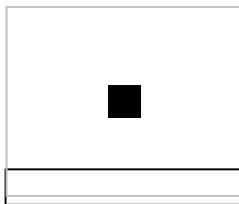
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



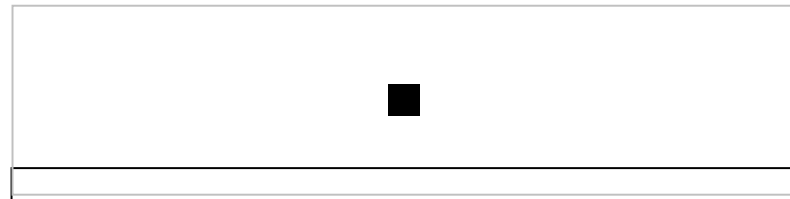
Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

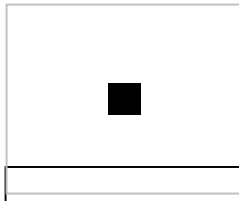
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



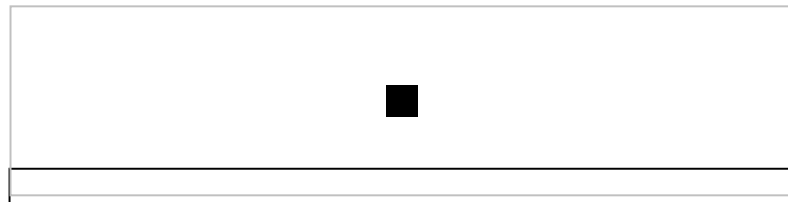
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you

happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Friday, June 2, 2023 12:21:14 AM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online

(dropping 421).

- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

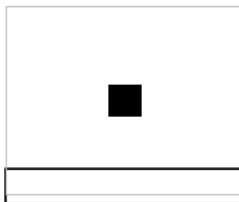
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



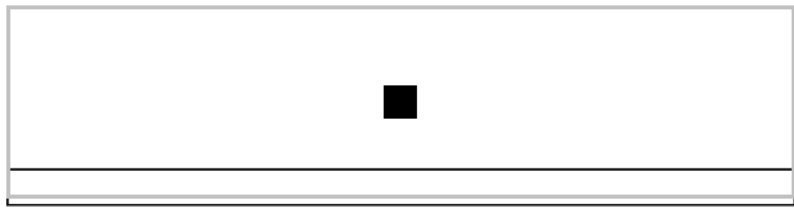
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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 10:45:30 AM
Attachments: [image001.png](#)

It sounds like [REDACTED] Xiran might be our best option, [REDACTED]

Xavier developed PA 331 for online, so it could be possible to plug someone into Xavier's course that has familiarity, if not expertise, in the area. I'm not sure who - a graduate student, Kelly/Xiran, or someone else?

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 14, 2023 10:31 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen ([REDACTED]) as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

Alex Braithwaite
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, November 14, 2023 at 9:41 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 11:33 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett,

Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:51 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.
Graduate Programs Manager

School of Government & Public Policy
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Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]

If it's possible to begin lanne's [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, October 25, 2023 7:42 AM**To:** Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith)

<jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I --> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I --> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II --> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) --> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, October 20, 2023 1:14:18 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II

- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

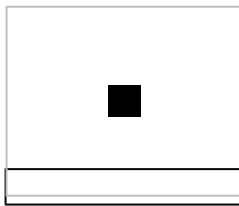
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



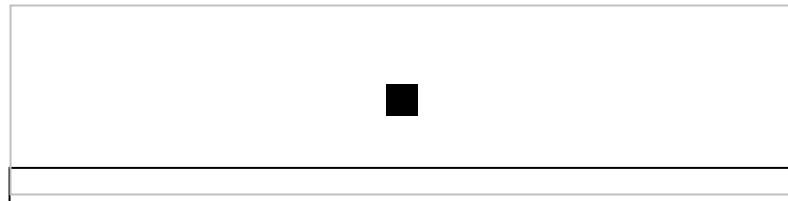
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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ahackett@arizona.edu

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

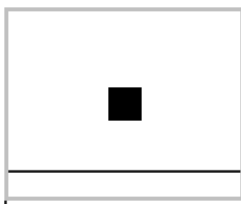
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



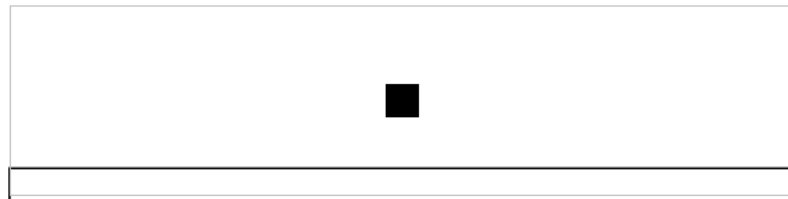
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

- [REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

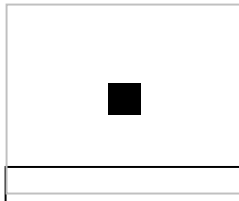
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also

- had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
 - PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



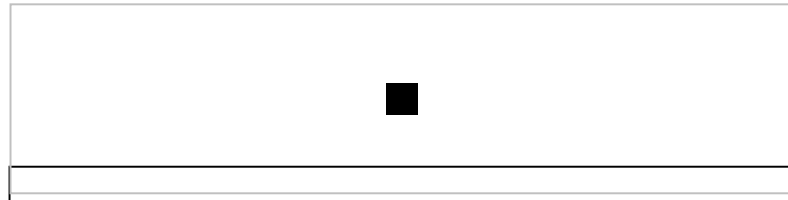
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

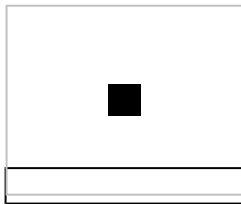
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



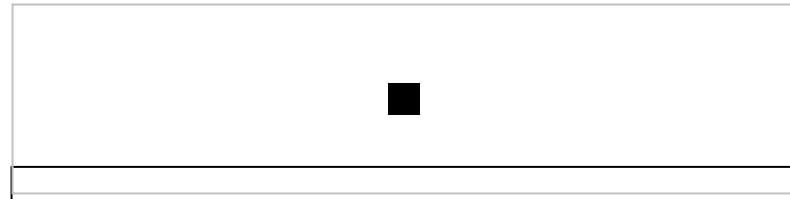
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

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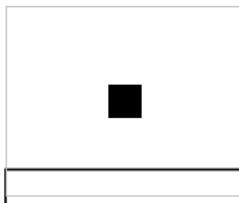
Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE

- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



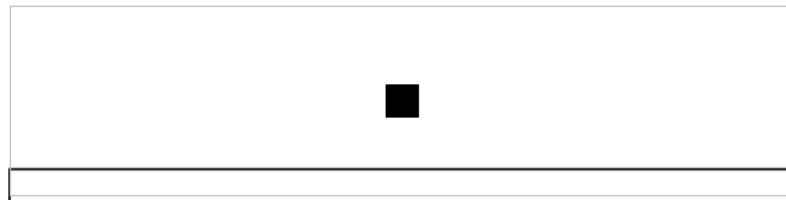
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 10:31:21 AM
Attachments: [image001.png](#)

Thanks, Sabryna.

Yep. I think asking Gordell to teach 204 sounds like a good plan. We can then have Chen () as back up for 241, if needed.

I think we probably need to be quite aggressive to get students enrolled in POL205 – especially online – and POL297B. So, it'd be great to start messaging for those ones.

I am not at all confident about options for 330/331.

Best

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, November 14, 2023 at 9:41 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Date:** Tuesday, November 7, 2023 at 10:52 AM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, November 3, 2023 at 9:04 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, November 3, 2023 8:42 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, October 25, 2023 7:42 AM**To:** Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are

comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

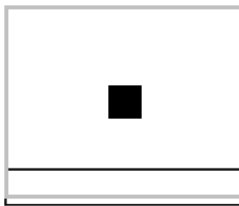
Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

Sabryna Jaimez

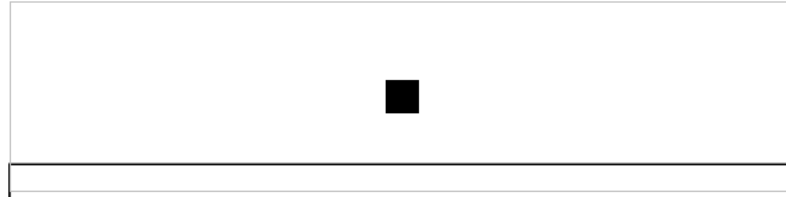


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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

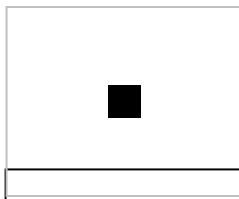
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



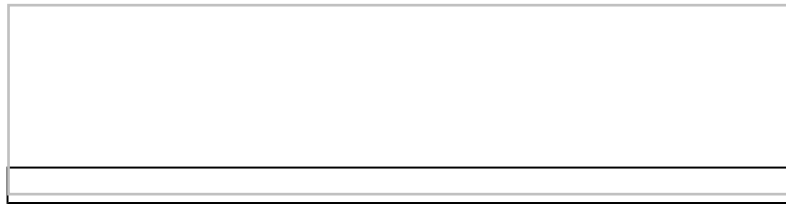
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

Agree that it would be great to have 455 from Volgy as regular course.

- I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

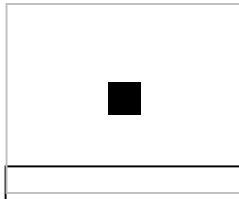
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?

- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



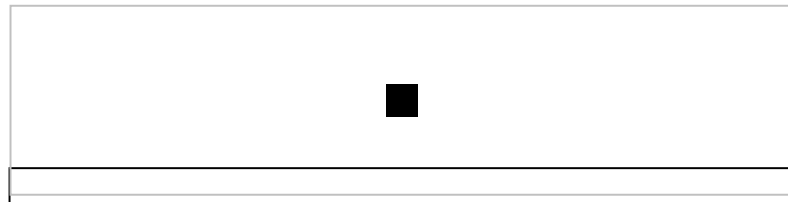
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

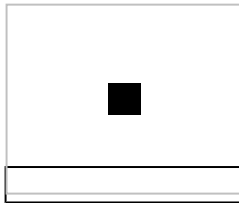
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



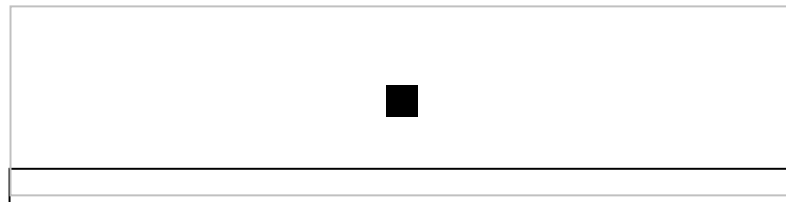
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him

that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD

- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

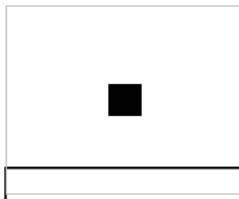
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



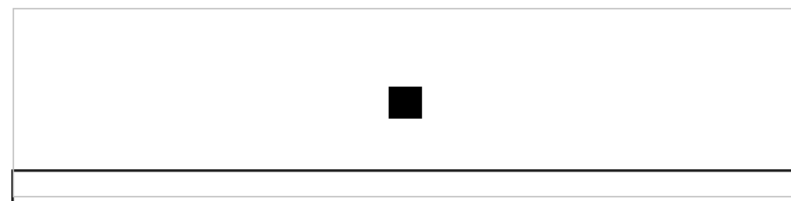
Sabryna Jaimez

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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 10:24:03 AM
Attachments: [image001.png](#)

Thanks, Sabryna. On 331, as long as Xavier is good with increasing the cap, let's go for it. Gets us a few extra seats, at least.

I can check in with Edella on 241. I'll let you know.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 14, 2023 9:40 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 11:33 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 11:26 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 13, 2023 9:39 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, October 30, 2023 at 12:18 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to lanne [REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith)

<jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]

If it's possible to begin lanne's [REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

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University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 10:30 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**

- Do we want this In-person or Online?
- We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeris or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

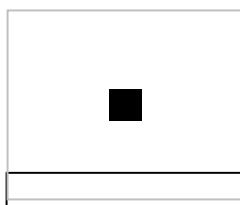
From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Thursday, July 27, 2023 3:25:18 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



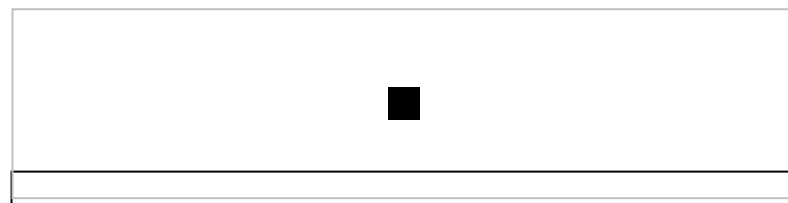
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, July 27, 2023 3:01 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

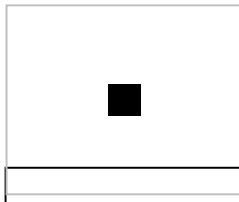
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



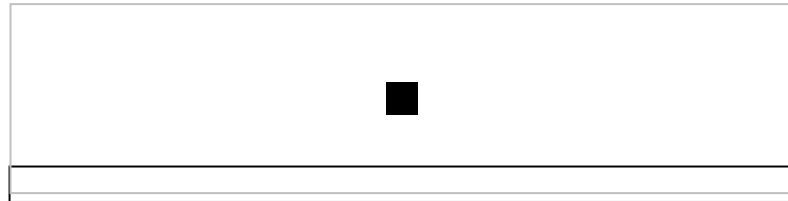
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

—

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.

- I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, July 14, 2023 6:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can

help us with cover on the ethics classes. For now, we will probably lean on an adjunct.

- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

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web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

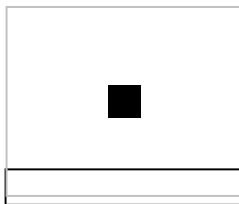
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



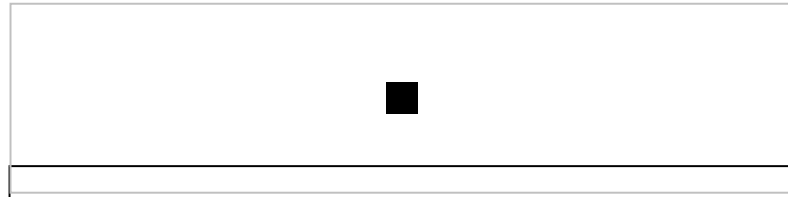
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

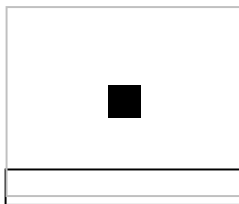
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



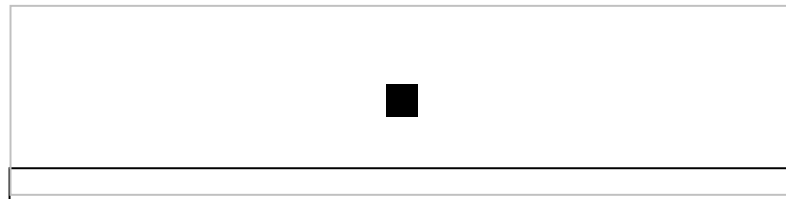
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you

happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD

As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

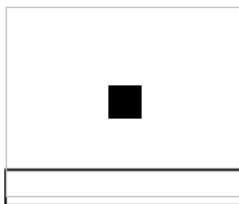
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



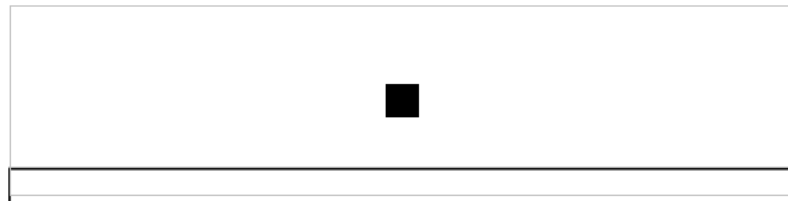
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Tuesday, November 14, 2023 9:40:00 AM
Attachments: [image001.png](#)


Hello All,

Attached are enrollment numbers as of this morning (Side note, the Analytics report I previously used for monitoring enrollment is no longer available, so this is a new report that is not as clean as I would like – hopefully, I can find a way to make it cleaner in the next few weeks, as I pull it regularly).

Some highlights:

- PA331 (Segura) is currently full, students have been inquiring about enrolling, Xavier shared that he is willing to increase capacity to 55, if you all are okay with that, I will work to find a larger room and will then increase the capacity.
 - On a similar note, is there an update on 330 with Grossenbach? If we are not offering 330, advisors are already asking for more seats in PA331 online (currently without an instructor and hidden for main campus)

Also, I just wanted to check in on status of these classes without an instructor:

- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
 - Kelly Gordell reached out to express interest in teaching in Spring.
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 11:33 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett,

Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to lanne [REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]

[REDACTED]

If it's possible to begin Ianne's [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]

2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now

adjusted in the spreadsheet.

3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA

Assistant Director

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University of Arizona

ahackett@arizona.edu

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to

move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT**

TO THINK ABOUT ADJUNTS.

- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) --> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is

penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy

University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the

class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

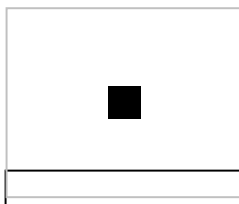
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



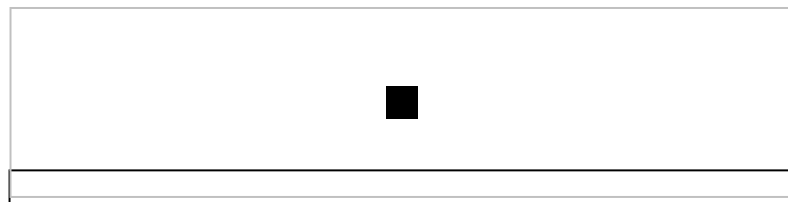
Sabryna Jaimez

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett

Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

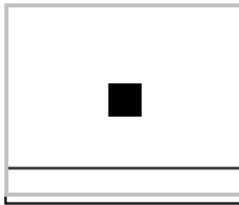
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



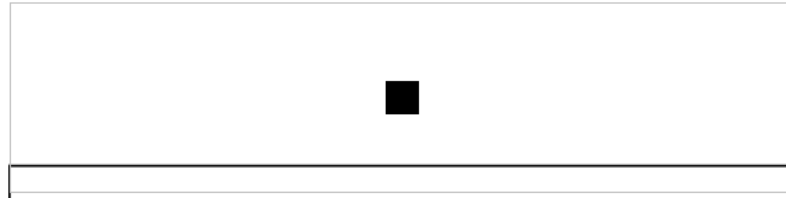
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added

We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

- PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can

- help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

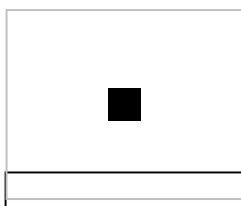
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



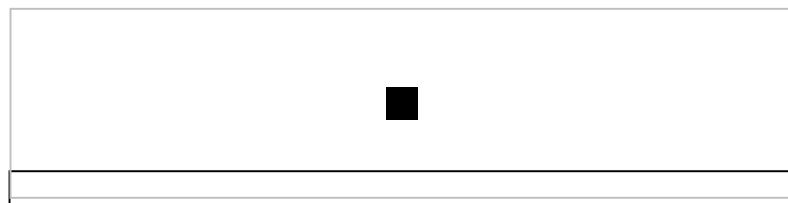
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

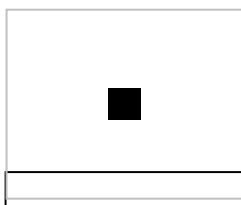
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



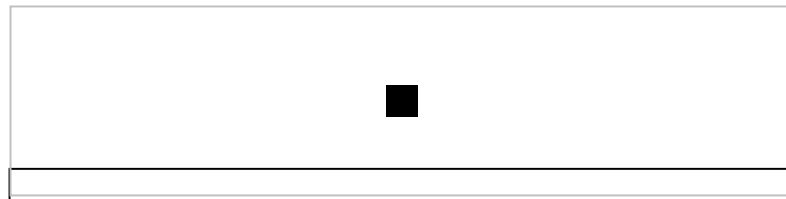
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-

Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?

- We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

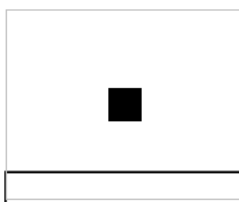
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



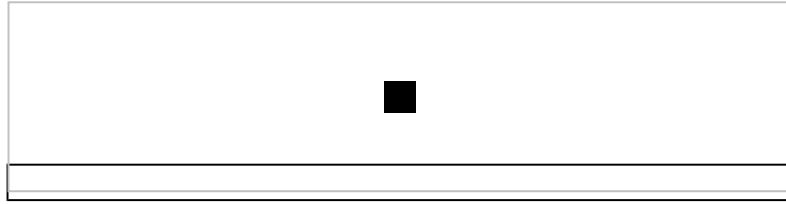
Sabryna Jaimez

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, November 13, 2023 11:37:00 AM
Attachments: [image001.png](#)

You are 100% right, the cap should be 40, thank you for confirming – I will get this added ASAP!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 11:33 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

Program Coordinator, Sr.
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 10:58 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 13, 2023 9:45 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman

Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 10:56 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:51 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.
Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

If it's possible to begin Ianne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Wednesday, October 25, 2023 at 9:19 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
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520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>**Date:** Tuesday, October 24, 2023 at 10:07 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager

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Phone: 520.621.5161

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have

the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- **PA241-101/201/401, 7.5 WK I (Hidden for students)**

Thank you all!

Sabryna Jaimez

Program Coordinator, Sr.

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, September 22, 2023 12:49 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

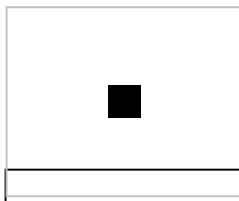
From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Thursday, July 27, 2023 3:25:18 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

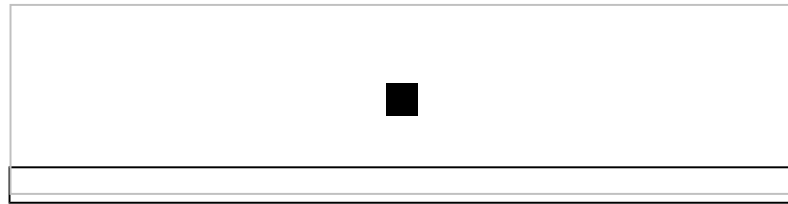
**Sabryna Jaimez**

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification

for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

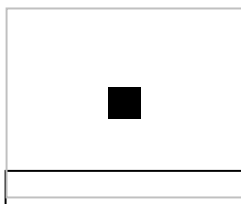
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



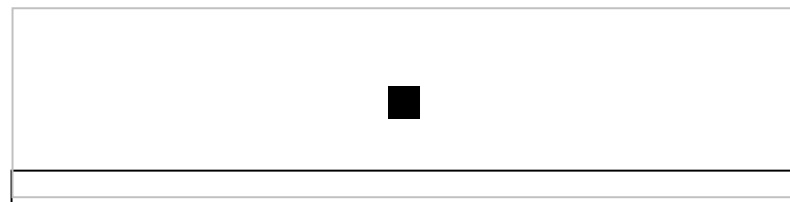
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

- We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
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- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

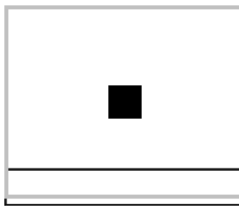
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,

Sabryna Jaimez

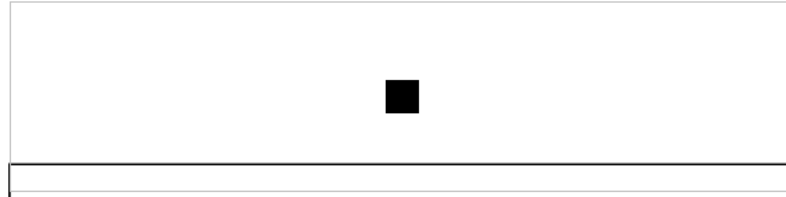


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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

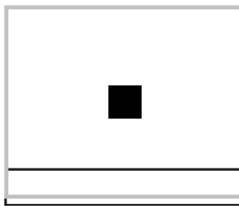
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



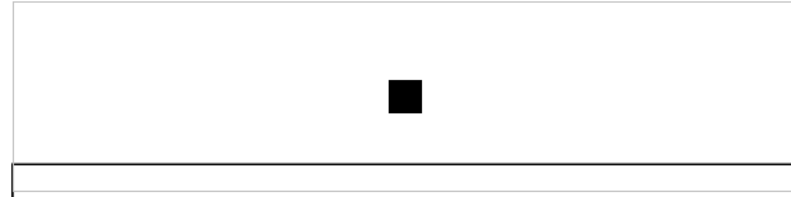
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

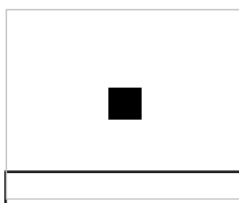
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



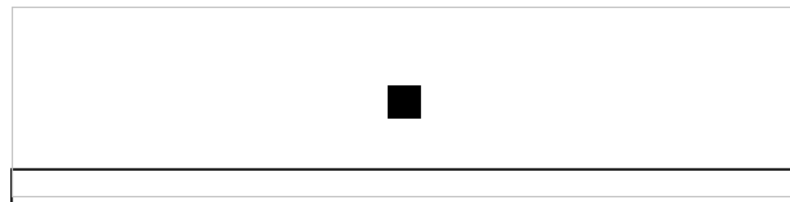
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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2024 - First Review
Date: Monday, November 13, 2023 11:33:19 AM
Attachments: [image001.png](#)

Sounds great.

I thought the normal cap for online is 40 students, but is that incorrect? I'm fine with whatever is normal. And having it split between 101/201 is good.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 11:26 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful.
I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, October 30, 2023 at 12:18 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to lanne [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Sent: Monday, October 30, 2023 10:47 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]
[REDACTED]

If it's possible to begin Ianne's [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we

would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

[REDACTED]

Kind regards,

Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
School of Government & Public Policy
THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161

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& Public Policy**

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 23, 2023 7:51 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, October 20, 2023 1:14:18 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach

online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

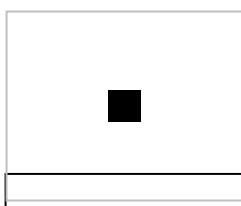
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



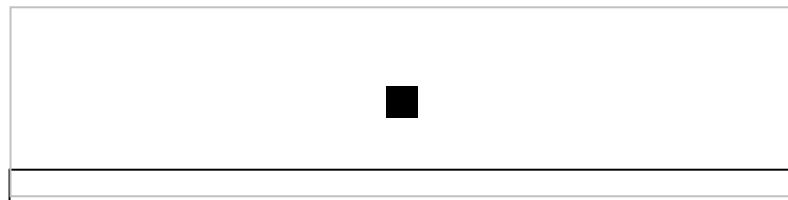
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director

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ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, July 24, 2023 at 1:50 PM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

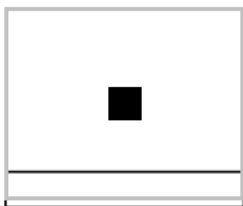
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



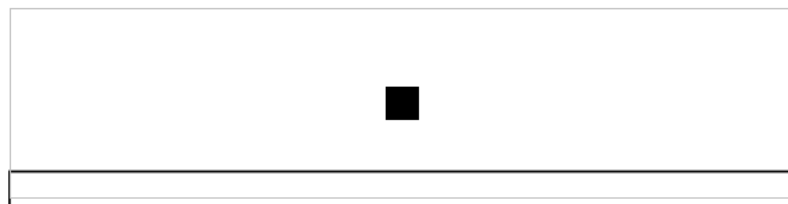
Sabryna Jaimez

Program Coordinator, Sr.
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
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- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab ([REDACTED] [REDACTED])

- [REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
 - [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

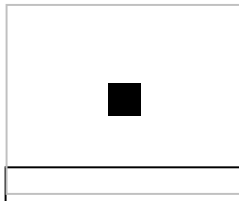
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.

- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



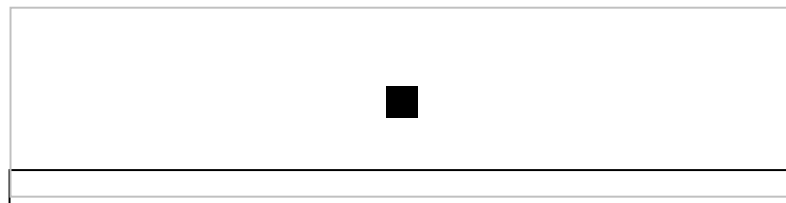
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

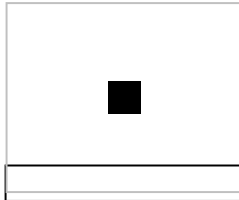
*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced

courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



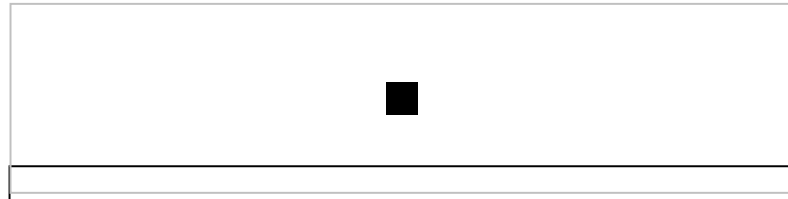
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite
Melody S. Robidoux Foundation Fund Professor & Associate Director
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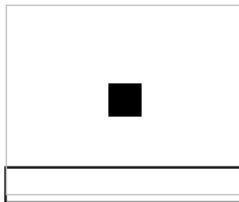
Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE

- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online,** [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



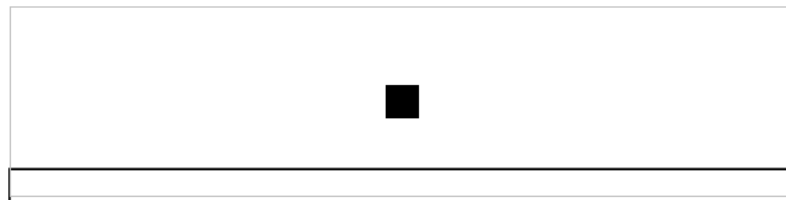
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, November 13, 2023 11:26:00 AM
Attachments: [image001.png](#)

Great, Thank you Kirssa!

I have added Jeff as the Instructor for POL202-102/202 in session 1

For POL360 in session 2, are we okay with making this a 101/201 section capped at 50?

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 10:58 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Jeff is on board! He can do 202 in session 1 and 360 in session 2.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, November 8, 2023 10:52 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, November 7, 2023 10:20 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 9:06 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 3, 2023 8:01 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, October 30, 2023 at 12:18 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith)

<jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to Ianne [REDACTED]

possible would be ideal, and I'll ask that they let me know ASAP if there are any changes to

this plan.

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.
Graduate Programs Manager
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, October 30, 2023 10:42 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello Everyone,

There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:36 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

And just to follow up, Ianne's [REDACTED]

[REDACTED]
[REDACTED]

If it's possible to begin Ianne's [REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor
Director of Graduate Studies
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jbraith@arizona.edu
www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024: [REDACTED]
[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Wednesday, October 25, 2023 at 9:19 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

Angela L. Hackett, MPA
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ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Wednesday, October 25, 2023 7:42 AM**To:** Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>**Subject:** Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Date: Tuesday, October 24, 2023 at 10:07 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?).

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, October 24, 2023 8:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 23, 2023 7:51 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED]
[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

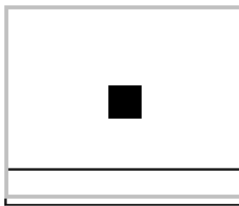
- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

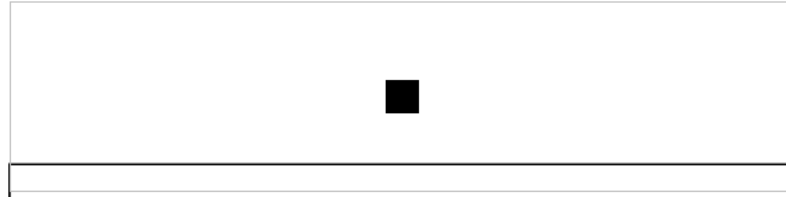


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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

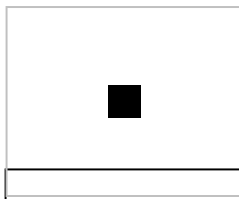
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



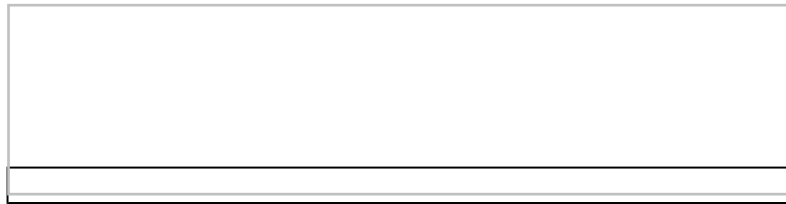
Sabryna Jaimez

Program Coordinator, Sr.
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

Agree that it would be great to have 455 from Volgy as regular course.

- I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

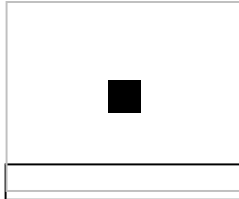
Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?

- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



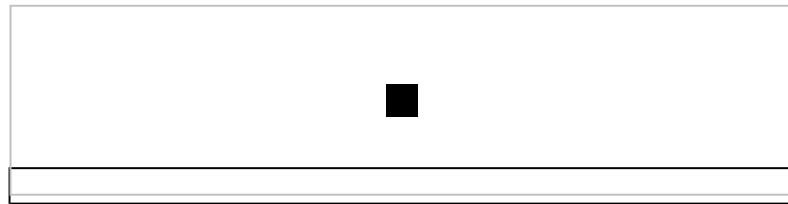
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

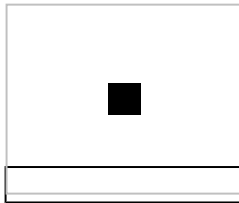
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



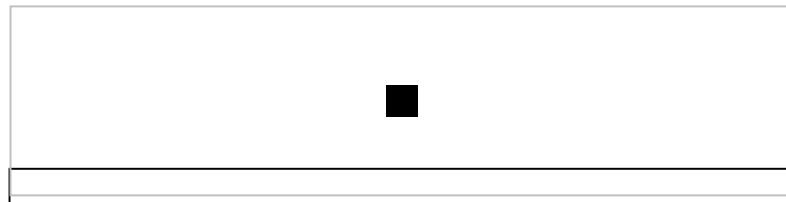
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him

that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD

- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

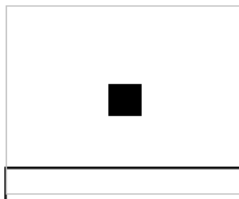
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



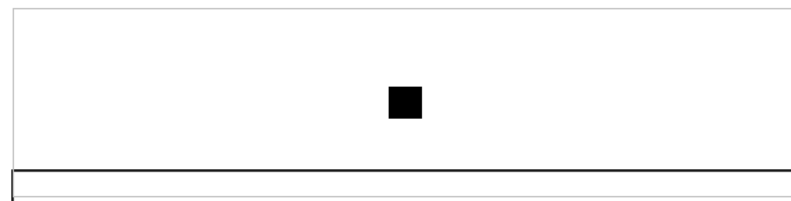
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, November 13, 2023 9:47:00 AM
Attachments: [image001.png](#)

Thank you Kirssa, yes, those are what we are hoping he will offer!

Thank you, again!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 13, 2023 9:45 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I can reach out to him. Just to confirm, that will put him on POL 202 in session 1, and POL 360 in session 2?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 13, 2023 9:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

At this point in Priority Registration, I think it would be helpful to have Jeff teach 360 in session 2.

Kirssa – would you like to connect with him, or I happy to reach out as well, to confirm his offerings!

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 8, 2023 10:52 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I think it would be fine for us to ask Jeff to teach different sections if we feel we need that better balance.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, November 7, 2023 at 10:52 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Jeff's preference is to do 2 classes, both in session 1.

We do have a fairly large imbalance in the schedule, though, with more session 1 courses. The schedule is open now, making it difficult to rearrange courses that were already scheduled, and scheduling 360 in session 2 might help Jeff to get more students enrolled.

Alex, what do you think on over seat allocation versus instructor preference on this one?

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, November 7, 2023 10:20 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

Following up here... I think we are okay with break down of online sessions, students appear to already be enrolling into the 200-level session 1 courses.

For POL 202, we already have a session 1 that needs an instructor which Jeff can take over. For POL360, do we know yet if Jeff would like that be scheduled in session 1 as well?

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 9:06 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

We can also push one or two of the 200-level courses to session 2 as taught by PhD students, if useful. I think only Ianne Wang [REDACTED]

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, November 3, 2023 at 9:04 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

We do have a slight imbalance right now with 7.5 week courses; there are about 4 more classes in session 1 than in session 2. If Jeff would be open to session 2, that would work better for our AZO students, as they do tend to prefer session 2 classes.

Thank you!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, November 3, 2023 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

It is looking like Jeff will do POL 202 online and POL 360 online, although it is a bit up in the air.

Sabryna, if we were to do 360, is there a session that is better for the schedule? Jeff has said he prefers session 1. I seem to have a memory of us being fairly imbalanced on seats between sessions 1 and 2, but I didn't remember which session has more.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, November 3, 2023 8:01 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

I am copying Kirssa back in here because she has also been chatting with Jeff about online teaching in

Spring. So, we should keep him in mind for 202, as well, potentially.

I am a bit worried we do not have anyone for 331. Not sure what to think about this one. The others I think we will be fine.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 12:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

No Problem!

After PhD Assignments, we are needing coverage for the following Spring Courses

- POL 202 – 102/202, 7.5WK I (Xiran Chen or Kelly Gordell)
- PA 331 – 101/201, 7.5 WK I (Unknown)
- POL/LAS 204 – 101/201, 7.5WK (Xiran Chen or Kelly Gordell)
- PA/SOC 241-101/201/401, 7.5 WK 1 (Hidden for Students) – Edella working on Instructor.

We still have some time to finalize the above instructors, but if you'd like me to reach out to Kelly or Xiran, please let me know!

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, October 30, 2023 11:20 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, October 30, 2023 at 10:56 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello all,

Just to confirm, currently I have only one section of POL201- 7WK1 being offered in Spring with Spencer Lindsay, I will move forward with adding 2nd section of 201 in 7WK1 for Ianne Wang.

Which would leave us with 1 section of 201 in 7WK2, with Seoungin Choi.

Thank you,

Sabryna Jaimez

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, October 30, 2023 10:51 AM

To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Spring 2024 - First Review

Fantastic - thanks, all, for the information and assistance with this! I'll communicate to
Ianne [REDACTED]

[REDACTED]

[REDACTED]

Best,

Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
School of Government and Public Policy
University of Arizona
jbraith@arizona.edu
www.jessicamaves.com

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Monday, October 30, 2023 10:47 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

[REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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THE UNIVERSITY OF ARIZONA

Phone: 520.621.5161
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"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, October 30, 2023 10:42 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello Everyone,
There shouldn't be any issue in hiring Susan to teach for spring session 1 [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

Thanks,

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, October 30, 2023 10:36 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

And just to follow up, lanne's [REDACTED]

If it's possible to begin lanne's [REDACTED]

Best,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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www.jessicamaves.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 30, 2023 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

We have made a tweak to the plan for spring TA/GA/Instructor assignments.

The updated spreadsheet remains here:

Spring

2024:

[REDACTED]

Basically this means:

1. We would like to hire Ianne Wang as an adjunct to teach POL201 online in session 1 of Spring.
[REDACTED]
[REDACTED]
[REDACTED]
2. Hiring Wang means switching around instructors and TAs for POL201 sections. These are now adjusted in the spreadsheet.
3. This impacts the MPA/MPP students. We would be moving one from 201 to 241. Ideally we would now [REDACTED] Friedlander [REDACTED] to work with Charlotte Hu in PA241. Then I'd like us to use the other two – [REDACTED] to work jointly with Xavier Segura in the other 241 section.

Please let me know if any of this does not make sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Wednesday, October 25, 2023 at 9:19 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Thanks Alex,

This looks good to me- no obvious flags that I see. Just to make sure that we add Dan Detzi to the summer adjunct hires list- he should be easy this year as a rollover from last summer.

Thanks everyone!

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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, October 25, 2023 7:42 AM
To: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi all,

I think that we are all set on the PhD assignments for Spring 2024:

[REDACTED]

Please all look and check that things make sense for your various roles moving forward.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith

From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Date: Tuesday, October 24, 2023 at 10:07 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good morning Alex,

I'm not exactly sure what I need to confirm (?). [REDACTED]

Kind regards,
Christina

--

Christina M. Inocencio, M.Ed.

Graduate Programs Manager
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if

she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Tuesday, October 24, 2023 at 8:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 23, 2023 7:51 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, October 23, 2023 3:28:00 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL 201- 101/201/401, 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL 202 – 101/201/401, 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL 202 – 102/202, 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL 202 – 101/201/401, 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS 204 – 101/201, 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS 204 – 101/201/401, 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL 206 – 101/201, 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL 206 – 101/201/401, 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA 331 – 101/201, 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA 470 – 101/201, 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- PA241-101/201/401, 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, October 18, 2023 3:06 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II

- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, September 22, 2023 12:19 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

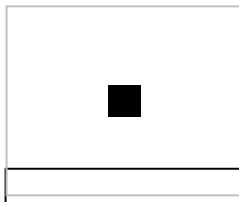
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



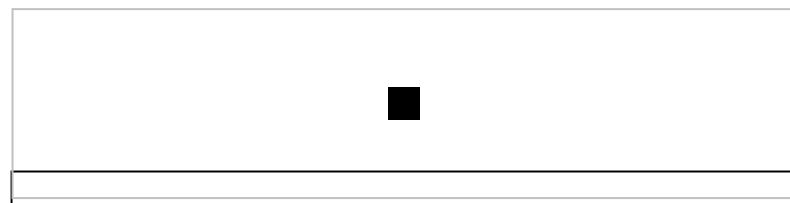
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, July 24, 2023 at 1:50 PM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted

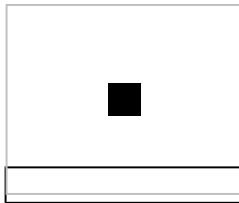
Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



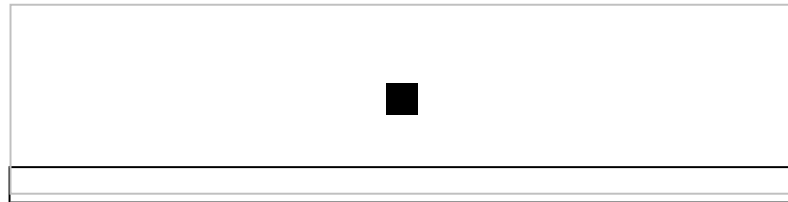
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.

- I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for

the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

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- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

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email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

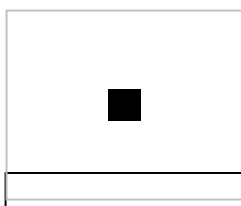
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



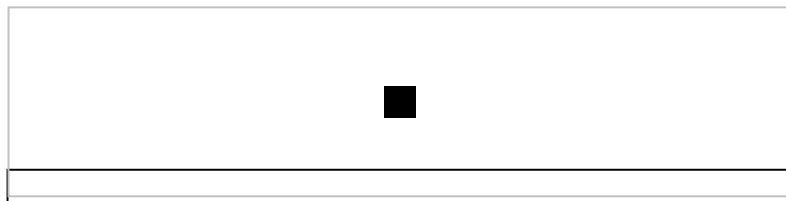
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

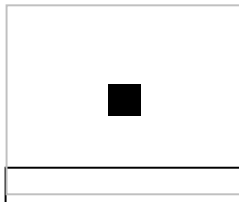
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



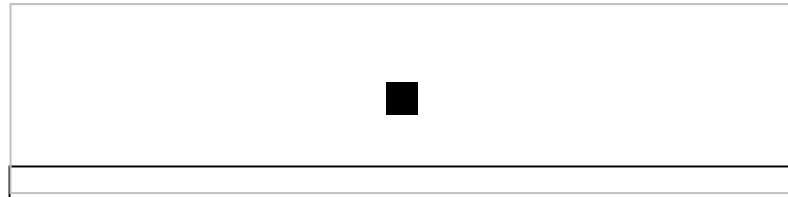
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.

4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

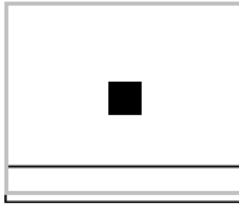
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



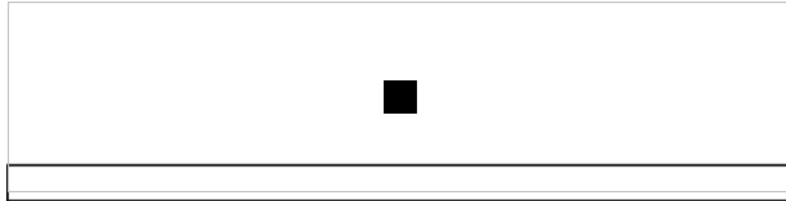
Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

salers@arizona.edu

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(kldine\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Schedule of Classes: Summer 2024
Date: Tuesday, November 7, 2023 3:35:00 PM
Attachments: [REDACTED]

Hello All,

I am reaching out as open scheduling for Fall/Summer 2024 has begun.

After discussing with Advisors and reviewing last Summer's schedule, attached is a suggested Summer 2024 schedule.

Some Notes/Questions:

- I have a note that Betsy Palmer will be teaching, though I did not receive details on what class she will be offering, I will reach out to confirm.
- I also have a note that Craig Smith will be offering PA 406 – I will reach out to confirm his preferred teaching session.
- Online Advisors have requested PA/SOC 241 be offered, as it is currently not scheduled for Spring 2024
- Last Summer we had Dan Grossenbach teach PA330 – are we wanting to re-invite him for Summer 2024?
- Advisors did request an in-person section, they suggested PA/POL 419 (taught last summer by Dan Detzi – Online)... are we open to scheduling something in-person this summer?

For Adjuncts, are we comfortable with Inviting the following Adjuncts to Teach in Summer 2024?

- POL 202 (Session 1) - Xiran Chen
- PA/POL 206 (Session 1) – Kelly Gordell
- POL 210 (Session 1) – Ethan Orr
- POL 309 (Session 1) – Brandon Tryon
- POL 202 (Session 2) – Kelly Gordell

Sabryna Jaimez

Program Coordinator, Sr.
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From: Schlager, Edella - (schlager)
To: Braithwaite, Alex R. - (abraith)
Cc: Hackett, Angela L. - (ahackett)
Subject: Fw: [EXT]Unethical behavior of an adjunct faculty member
Date: Saturday, October 28, 2023 9:43:48 AM

Here is an additional email regarding Grossenbach.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Professor and Director
School of Government & Public Policy
University of Arizona

From: [REDACTED]
Sent: Saturday, October 28, 2023 7:05 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: [EXT]Unethical behavior of an adjunct faculty member

External Email

Dr. Edella Schlager
Director, School of Government and Public Policy
Social Sciences, Rm. 317
Tucson, AZ 85721

Dear Dr. Schlager,

I am writing to make you aware of the unethical behavior of Dan Grossenbach, an adjunct faculty member at the School of Government and Public Policy at the University of Arizona. I believe that this behavior violates the principles of the SGPP and it creates a hostile environment for transgender and LGBTQ students, in particular.

As an administrator of the Facebook and X accounts Save CFSD, Mr. Grossenbach has:

- Referred to transgender females as 'male students'/'male perverts' and to all transgender individuals as 'mentally ill' in his social media posts.
- Posted articles with headlines and captions about 'LGBT thugs' and 'Satan respects pronouns.'
- Tagged Charlie Kirk of Turning Point USA, Libs of TikTok, Moms for Liberty and other extremist hate groups. (As you are probably aware, members of Turning Point USA recently harassed and assaulted a professor of LGBTQ studies at ASU.)
- Spread false information about children being 'indoctrinated' by public school administrators to become transgender.
- Intentionally commingled funds from named and anonymous sources and presented those funds as his own for the purposes of establishing a partisan political action committee (on X, see @KennyJacobs thread of tweets from 8/4/23, posted below)

This is simply the tip of the iceberg. More examples of unethical conduct are readily available on his Save CFSD social media accounts on X, YouTube, and Facebook. Please note that there are two Save CFSD Facebook pages, an older personal one and a new business one. He is the administrator of both.

This behavior falls well short of meeting the University's standards for engaging in respectful discourse. Instead, this language not only misgenders and denigrates transgender students, but it also undermines the rights that should be afforded to all LGBTQ students at the University. Such derogatory and discriminatory language perpetuates a hostile and unwelcoming atmosphere that can have a negative impact on the mental and emotional well-being of students.

Beyond that, this behavior goes against the University's Statement on Professional Conduct, which seeks to provide an inclusive and respectful environment for all students, regardless of their gender identity or sexual orientation.

Would any student want to learn public administration ethics from a faculty member who writes and shares posts that preach hate and discrimination? Or who knowingly spreads misinformation and mishandles funds?

I appreciate your commitment to upholding the principles of the University and of your faculty's professional conduct. I trust that you will take the necessary steps to address this complaint and ensure a more inclusive, ethical and respectful educational environment for all its students.

Thank you for your attention to these matters. I wish to remain anonymous as out of fear of retaliation from this individual and his followers. Please review the attached evidence.

sgpp.arizona.edu

Dan Grossenbach



dgrossenbach@arizona.edu

Dan Grossenbach, M.A. is an experienced federal agent with expertise in the criminal justice system, investigations, police tactics, ethics, media relations, and administration. He is an SGPP alumnus (BS '98) with a graduate degree from Biola University (MA '08). When not working or teaching, he enjoys spending time with his family, meaningful conversations with friends, reading non-fiction, and exercising in the outdoors.

Adjunct Faculty



Save Cfsd

May 14 · 🌐

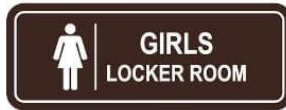


This is [Dan Grossenbach](#) speaking as one of the administrators of this page. Some of you have asked questions that I'd like to address. To take the time it deserves and show my sincerity, I'll be at the Starbucks on the SE corner of Sunrise/Swan every Tuesday morning at 8am for the next three weeks (May 16, 23, and 30). If nobody shows, I'll take off. But if you're there, I'd like to hear what you have to say. Look for me on the outside patio. I attached a photo so you know who to look for.





CFSD policy at ALL school campuses...



Alcohol Logo



Print of This Guy



Male Pervert



Male Student



Cell Phone



Immodest,
Shoeless



References:

Cellular Phones and Other Communication Devices (Policy JK-RA)
Student Dress and Appearance (Policy JICA, JICF, JK)
<https://cfhs.cfsd16.org/students-parents/student-handbook>

The hypocrisy is what really angers me.

We don't let adults engage in consensual sexual acts with minors because minors apparently can't make informed decisions. We also don't honor contracts that minors sign because they can't make informed decisions.

Yet suddenly it's ok for a minor to make a life changing decision on their gender. Suddenly they're considered to be informed.

You can't have it both ways. Either let adults have consensual sex with minors, let minors finance vehicles they can't afford, and let minors choose their gender. Or don't allow any of it because it's all insane.

When people pick and choose what fits and what doesn't then they lose all credibility which is what has happened to supporters of trans minors.

It's sad these kids have been brainwashed into accepting a mental illness as being normal, and even encourage it. This perversion spread by the likes of social media and Hollywood. This trans disease is like telling someone with anorexia that they are fat and need diet drugs and stomach stapling to solve their problem instead of getting mental health care.



Save Cfsd

May 25 · 🌐



Target designer of LGBT apparel: "Satan respects pronouns."

Target's Stock Market Value Takes \$6 Billion Hit
Since Backlash Over 'Pride' Collection



[dailywire.com](https://www.dailywire.com)

**Target's Stock Market Value Takes \$6 Billion Hit
Since Backlash Over 'Pride' Collection**



1 comment 2 shares



Save CfSD

Jul 3 · 🌐



And people wonder why CFSD parents are concerned.



foxnews.com

NYC drag marchers chant 'We're coming for your children' during Pride event



Like



Share



Save Cfsd

Aug 9 · 🌐



[dailysignal.com](https://www.dailysignal.com)

Pro-LGBT Thug Threatens to Kill School Board Chief Over Parental Rights

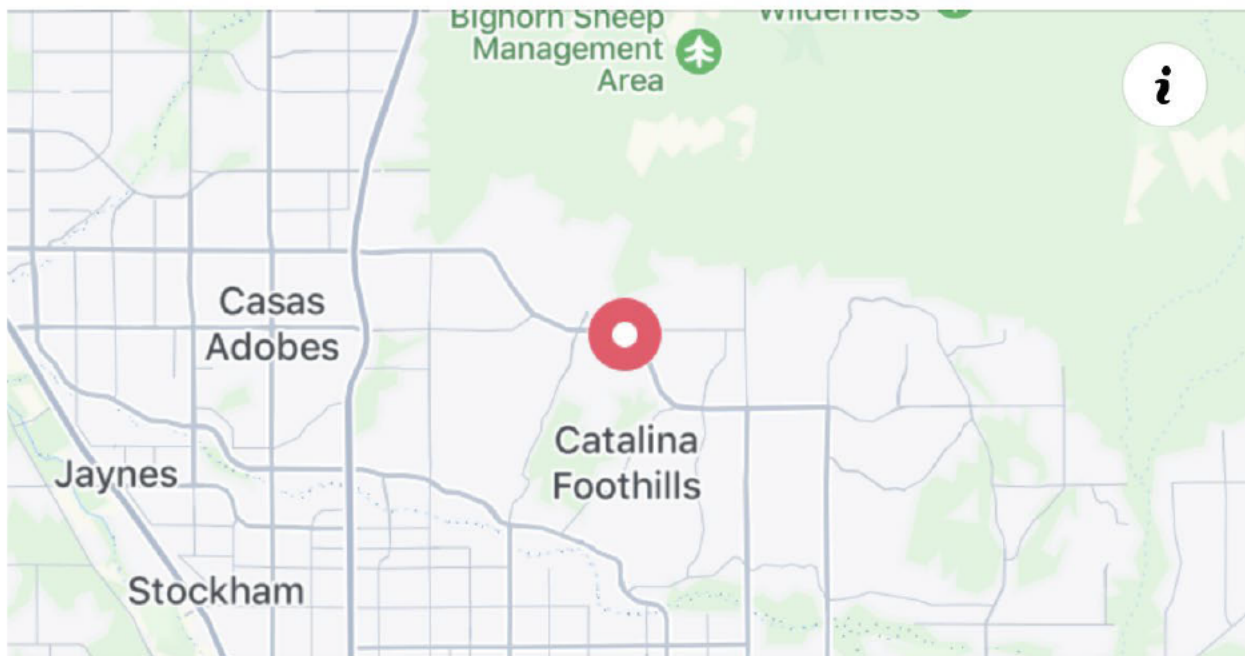


Save Cfsd is at Catalina Foothills Valley View Early Learning Cent.



Aug 22 · Tucson · 🌐

CFSD meets privately with students to discuss sexuality away from other staff and the child's parents. Is it promoting gender-affirming care or conversion therapy? Shhh, it's a secret. They won't tell you. Tell the board tonight 6:30 to stop hiding secrets from parents on ANY issue of importance to the development of the child.



ELEMENTARY SCHOOL · TUCSON

Catalina Foothills Valley View Early Learning Cent

Save

[REDACTED] have been here



Save Cfsd

Aug 22 · 🌐



Picture yourself as a 5, 10, or 15 year old. What kind of things would you want the school to help you hide from your parents? No limit. Think of the darkest most terrifying secret a child can have. That's what CFSD wants to keep from you (and even other staff) when they target the most vulnerable kids who we've trusted them with. Will the elected politicians running CFSD defend this at their open board meeting tonight? Come and see 6:30pm 3435 E. Sunrise. Share this news so people know! SaveCFSD.org

Further Getting to Know You

Name: _____

Name you want me to call you: _____

Pronouns (ex: he/him/his, she/her/hers, they/them/theirs): _____

- May I use these pronouns in front of the class? YES NO
- May I use these pronouns when I contact home? YES NO
- May I use these pronouns in front of other teachers? YES NO
- Would you like me to follow up (in a private conversation) about your pronouns?
YES NO

Tell me three things about yourself. This could be interesting facts, hobbies, or just things you want me to know about you. Use the back of the paper if needed.

savecfsd.org

Save CFSD



Save Cfsd

Aug 26 · 🌐

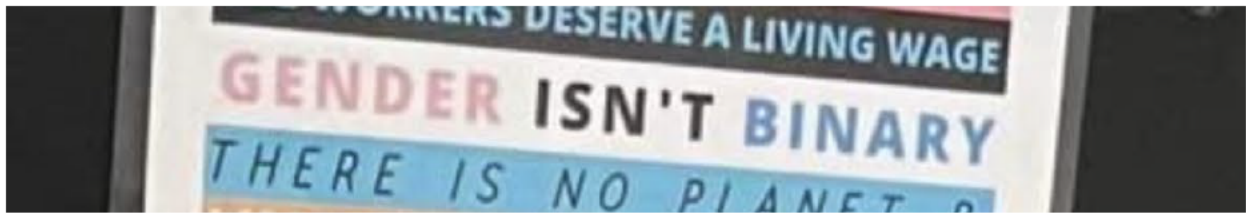


This teacher is violating CFSD Staff Ethics Policy by posting this in their Orange Grove classroom and should be held accountable.

<https://policy.azsba.org/asba/browse/catalina/catalina/GBEA>

<https://savecfdsd.org>





Save Cfsd



1d • 🌐

An interesting look of what's happening across the country...



dailycitizen.focusonthefamily.com

What's Your School District's 'Transgender' Policy?

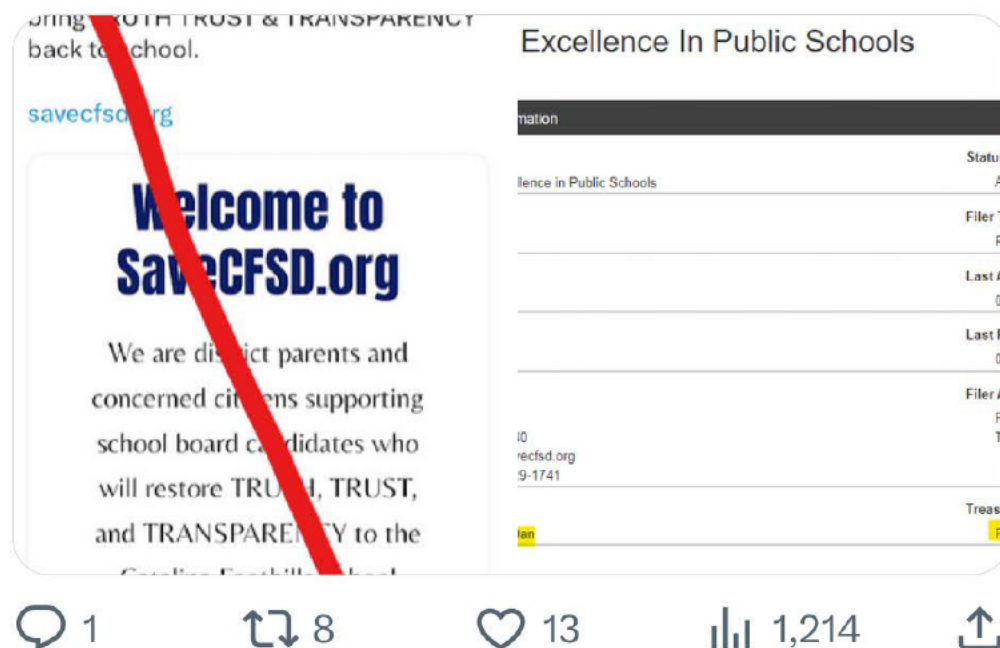


8/4/23



Quick write-up of the most significant facts about the new PAC set up to take over the Catalina Foothills School District school board.

The PAC filed its deets on July 17, but there are more connections that need to be discussed. As always, I have questions. 🧵



8/4/23

If you go to their website you see they are pushing for RSVPs to an event tomorrow. ➡



8/4/23

If you go to the Eventbrite page you find out / SaveCFSD dot ORG/ is their showbiz name, they used to go by "CFSD Concerned Citizens." (and that's a very significant detail)



About this event



3 hours 30 minutes



Mobile eTicket

What kind of values are being taught in Pima County schools and what can we do about it? This event answers this question and will inform, equip, and empower parents and citizens to impact their school districts in support of common-sense constitutional values in public schools.

The Center for Excellence in Public Schools is hosting the Southern AZ Values in Education Summer Conference (S.A.V.E. 2023) coming August 5, 2023 9-12:30 at Catalina Foothills Church, 2150 E. Orange Grove Rd., Tucson, AZ 85718, Room 304. This is a free event for those who register in advance or \$5 donation requested at the door.

Here is a list of some of the speakers confirmed so far...

SaveCFSD.org (formerly CFSD Concerned Citizens) "What Happened at CFSD?"

Bernadette Gruber, Protect AZ Children's Coalition, "How Can Parents Exercise Their Rights to Influence Their Schools?"

Tom Carlson (Marana school board) "What Change can a Good School Board Candidate Make?"

Raul Rodriguez (Sahuarita School Board) "How do you Impact Your School Board?"

Dave Smith, Pima County GOP Chairman, "What is Education in a Free Society?"

The event is free but not without cost so donations of any amount are welcome. Contributions to this organization are not deductible for federal income tax purposes as charitable contributions. Center for Excellence in Public Schools is an IRS 527 non-partisan political action committee. No content on this event page is intended to portray the endorsement of or support for any political candidate in an election.



2



4



108



8/4/23

Mr. Grossenbach has crossed my path before but because I want to keep this as brief [I know, I know] as possible let me make two points.

1. Mr. Grossenbach is by far the deepest of

pockets at this moment for the PAC. (see .pdf of all the deets) ↪

seethemoney.az.gov/PublicReports/...

💬 1

↻ 1

♥ 2

📊 79



8/4/23



2. Less than 5 months ago, Mr. Grossenbach on March 23, 2023, created a /GoFundMe/ to underwrite activities of the previous entity, "CFSD Concerned Parents." It collected \$2,000 and is still open. ↪



💬 1


↻ 2

♥ 4

📊 98





Mr. Grossenbach even described how the money would be spent. This is campaign activity. He raised, so far, \$2K for a campaign and just got around to making it legit with the PAC filing 2 weeks ago. 

Here's how your funds will be used:

\$2: Each Google ad click shown on the screen of a CFSD community member's device screen

\$10: For each Facebook ad targeting users in the local CFSD community

\$20: 30 second ad spot on local radio program during rush hour

\$48: 5 Lines to appear for 5 Days in the Arizona Daily Star plus 1 day, 8 lines in La Estrella and 5 Days of Digital on Tucson.com and Mobile.

2:47 PM · 8/4/23 from Earth · **68** Views

2 Likes



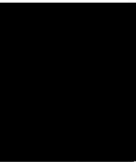
[Redacted] 8/4/23 ...

The .pdf shows the legal format for how a person makes a contribution to a PAC. Including this line from a donation from [checks notes] "Grossenbach, Dan"

seethemoney.az.gov/PublicReports/...

Center For Excellence in Public Schools Arizona Secretary of State		Pre Covers 01/0
2 - Individual contributions		
Grossenbach, Dan	Date	Amount
[Redacted]	06/09/2023	\$1,000.00
Education, University of AZ		Cash
Reminder from GoFundMe		

1 74



[Redacted] 8/4/23 ...

/GoFundMe/ say what?!?

Center For Excellence in Public Schools Arizona Secretary of State		Pre Covers 01/0
2 - Individual contributions		
Grossenbach, Dan	Date	Amount
[Redacted]	06/09/2023	\$1,000.00
Education, University of AZ		Cash
Reminder from GoFundMe		


1 3 72



[Redacted] 8/4/23 ...

I may be a wizened old politics observer who plays Willow Pills' "I Hate People" on repeat 3 days a week BUT this sure looks like Mr. Grossenbach is laundering campaign cash from "CFSD Concerned Parents" into the new PAC "Center For Excellence In Public Schools."

8/4/23 ...
I mean, "Center for Excellence in Public School," is still using the old twitter for "CFSD Concerned Parents" it appears.



Cfsd ConcernedCitizens
(@Concerned4CFSD) / X
twitter.com

1 1 64

8/4/23 ...
And the website for "CFSD Concerned Parents" was registered by Mr. Grossenbach back in 2014 !! For /ReasonAZ.com/ but he used the same P.O. Box for both his website and "CFSD Concerned Parents."

I know this seems "deep in the weeds," and it is, but we will take up this tale...

1 1 82


8/4/23 ...
...of why shouldn't reuse websites and P.O. boxes just because you're cheap later today.

8/4/23 ...

We're back and thank you for reading!
Here's a recap:

1. SaveCFSD dot ORG is a Political Action Committee.
2. SaveCFSD dot ORG is a PAC registered under the name "Center for Excellence in Public Schools" and is a successor to "CFSD Concerned Citizens."

...



1 1 64

8/4/23 ...

...

3. Dan Grossenbach raised at least \$2,000.00 on GoFundMe for "CFSD Concerned Citizens" for political organizing.

8/4/23



I put this together from the PAC filing, of course, but also 'whois' data, screenshots from the 'Wayback Machine,' and googling the P.O. box used by Grossenbach for his blog and "CFSD Concerned Parents."



1



50



8/4/23



If you go to the new website for "Center for Excellence in Public Schools," that addy being "SaveCFSD dot ORG" and click on the link for their newsletter you get a different P.O. box.

Center for Excellence in Public Schools

Subscription Confirmed

Your subscription to our list has been confirmed.

Thank you for subscribing!

Center for Excellence in Public Schools
PO Box 36822
Tucson, AZ 85740-6822

[Add us to your address book](#)

[continue to our website »](#)

or

[manage your preferences](#)



1



83



8/4/23 ...

When you google *THAT* P.O. box you get the campaign for Catalina Foothills School Board in 2022 for Bart Pemberton as registered with the Arizona Corporation Commission. ↗



8/4/23 ...

Mr. Pemberton lost that election as in he got the fewest votes of all six candidates. ↗

GOVERNING BOARD CATALINA FOOTHILLS USD NO. 16

Vote For 3

	TOTAL	ELECTION DAY	EARLYS PROVISION ALS	
BHOLA, AMY	9,778	753	9,007	18
JASIN, GRACE	4,510	1,034	3,463	13
KRAUSS, AMY	10,196	871	9,308	17
MEHMERT, GINA	9,420	701	8,701	18
MORGAN, WILLIAM	4,605	1,145	3,448	12
PEMBERTON, BART	4,406	1,072	3,324	10
Write-In Totals	109	50	59	0
Not Assigned	109	50	59	0
Total Votes Cast	43,024	5,626	37,310	88
Overvotes	45	12	33	0
Undervotes	14,369	2,456	11,845	68



From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#); [Maves Braithwaite, Jessica - \(jbraith\)](#); [Inocencio, Christina M - \(cminocen\)](#)
Subject: RE: Spring 2024 - First Review
Date: Tuesday, October 24, 2023 10:47:00 AM

Great, I'll follow up with [REDACTED]

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

salers@arizona.edu

www.arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, October 24, 2023 8:54 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Perfect. Thanks, Sabryna!

In terms of 419, I do think it makes sense to schedule it in session 2. Perhaps you could ask [REDACTED] if she'd prefer for it to be fully online or hybrid? I'd be happy to chat with her about the hybrid option and how it could work. That would enable our main campus students to have some seats!

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, October 24, 2023 at 8:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>, Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex,

Completely my error, I did confirm and schedule 417 back in July with Sanho, I have requested to have the course re-opened

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

salers@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, October 23, 2023 7:51 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna. We had a quick email exchange back in June when you said you'd reach out to him. I mention this only in case you actually did and he never responded, which has been known to happen.

If you are OK to follow up with him now and confirm 417, that would be great.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, October 23, 2023 3:28:00 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Thank you Alex, for following up.

I don't have POL417 with Sanho Chung scheduled, or in my notes to be scheduled, but I may have missed something – I can easily get his added ASAP.

I'll hold off on adding and PhD/Adjuncts to the courses until Jess and Christina confirm.

Another update on the schedule – we currently have PA/POL419 scheduled for in-person with [REDACTED]

[REDACTED] Given this update, would we be okay to move [REDACTED] class to online in 7WKII (Brint is teaching PA/POL419-online on 7WKI)?

Thank you All,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, October 20, 2023 8:13 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, all.

Am I right in thinking we have planned on having PhD student Sanho Chung teaching POL417 in person?

If so, below is my sense of how we will manage these. Jess and Christina will need to confirm these arrangements work before we can post any names to the system. So, please wait on their agreement.

Needs Instructor

- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT ALEXANDER CLOUDT
- POL [201- 101/201/401](#), 7.5 WK II --> PHD STUDENT RONGBO JIN
- POL [202 – 101/201/401](#), 7.5 WK I —> PHD STUDENT ALEX BRUENS.
- POL [202 – 102/202](#), 7.5WK I —> IF WE NEED THIS, WE SHOULD INVITE AN ADJUNCT (XIRAN CHEN OR KELLY GORDELL)
- POL [202 – 101/201/401](#), 7.5 WK II —> PHD STUDENT HERBIE TINSLEY.
- POL/LAS [204 – 101/201](#), 7.5WK I --> INVITE ADJUNCT TO TEACH THIS (XIRAN CHEN OR KELLY GORDELL)
- POL/LAS [204 – 101/201/401](#), 7.5WK II --> PHD STUDENT XIAO DING.
- PA/POL [206 – 101/201](#), 7.5WK I --> PHD STUDENT WASIMON TOSURATANA.
- PA/POL [206 – 101/201/401](#), 7.5WK II --> PHD STUDENT EDWIN ALVARADO-MENA.
- PA [331 – 101/201](#), 7.5 WK I --> **NOT SURE IF WE HAVE A GOOD OPTION, SO WE WILL WANT TO THINK ABOUT ADJUNTS.**
- PA [470 – 101/201](#), 7.5 WK II --> PHD STUDENT JOY JIA TEACH THIS.
- [PA241-101/201/401](#), 7.5 WK I (Hidden for students) —> As Kirssa mentioned, Edella is chatting with a familiar colleague about this.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, October 20, 2023 1:14:18 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi everyone,

Just a quick update that Edella is working on an instructor for online 241 this spring. It sounded like she'd know soon if we can get that going.

I'm less sure on what we have in terms of grad student coverage. Perhaps once that is penciled in, we can go to the adjuncts?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, October 18, 2023 3:06 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am following up on Spring 2024 schedule of classes, as priority scheduling is just around the corner.

First, I wanted to reach out to share the list of courses that I have listed as needing an Instructor (PhD/Adjunct), see list below. Additionally, I have connected with our CJS advisors for Main Campus and Online there is a consensus that we will need to offer PA241 online for Spring. Currently we have only main campus sections scheduled and we have about 50 active CJS Online majors. In anticipation of this need, I had scheduled PA 241 – 101/201/401 for 7.5 WK I and hidden the section. Do you think we would be able to get coverage for this additional section? If so, I will go ahead and un-hide the section, alternatively we can schedule a section of PA241 for 7.5 WK II if that would be more convenient.

Needs Instructor

- POL 201- 101/201/401, 7.5 WK II
- POL 201- 101/201/401, 7.5 WK II
- POL 202 – 101/201/401, 7.5 WK I
- POL 202 – 102/202, 7.5WK I
- POL 202 – 101/201/401, 7.5 WK II
- POL/LAS 204 – 101/201, 7.5WK I
- POL/LAS 204 – 101/201/401, 7.5WK II
- PA/POL 206 – 101/201, 7.5WK I
- PA/POL 206 – 101/201/401, 7.5WK II
- PA 331 – 101/201, 7.5 WK I
- PA 470 – 101/201, 7.5 WK II
- PA241-101/201/401, 7.5 WK I (Hidden for students)

Thank you all!

Sabryna Jaimez

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From: Jaimez, Sabryna Jade - (salers)

Sent: Friday, September 22, 2023 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Perfect- I can follow-up with her regarding the WE requirement if you'd like!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, September 22, 2023 12:49 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: Spring 2024 - First Review

That was my understanding (101/201; 40 seats). I guess the only question is if she wanted to make this writing emphasis. I had a brief conversation about that possibility with her, but didn't get the sense that she wanted to go that route.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, September 22, 2023 12:19 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi All,

A very quick additional question regarding Spring 2024 Schedule...

PA 441 with Sam Simon – she would like to schedule this in 7.5 Week 1; before moving forward I wanted to double check with you all this will be offered as a 101/201 and ensure that we are comfortable with a 40 seat Cap.

Thank you both!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

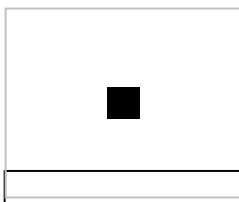
From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Thursday, July 27, 2023 3:25:18 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

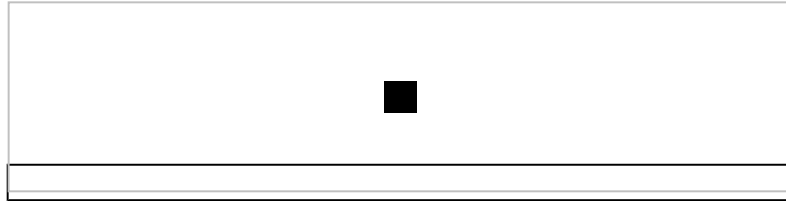
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?

2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

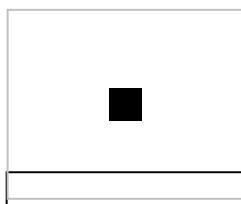
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



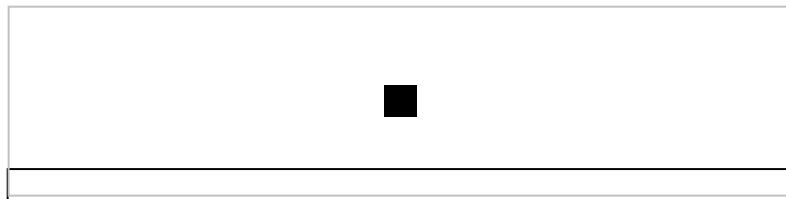
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law

and Social Change) from Fall works, that might be a good option.

- We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 2024 schedule.

Some Notes:

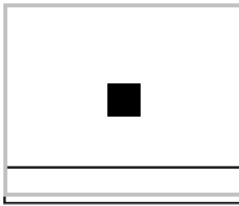
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



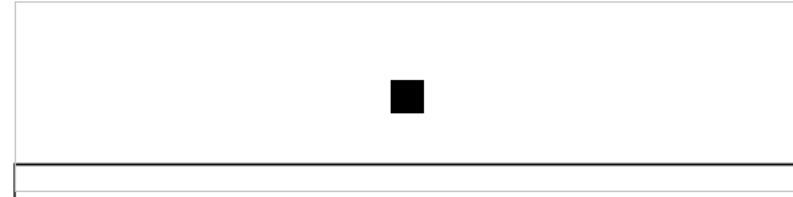
Sabryna Jaimez

Program Coordinator, Sr.
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

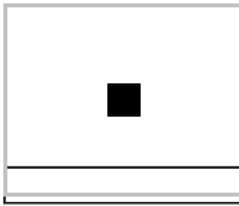
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



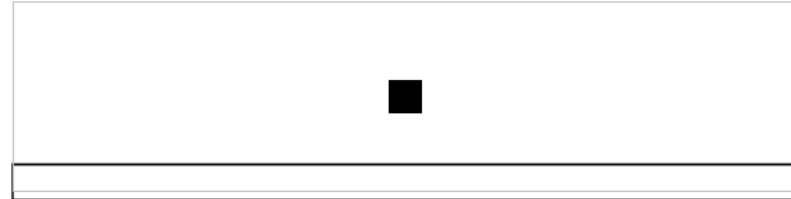
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

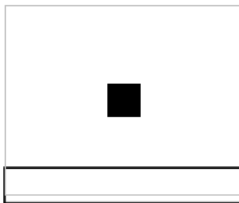
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



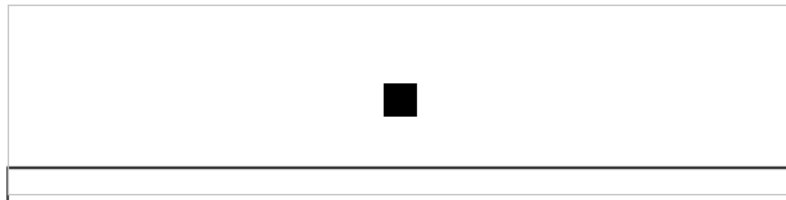
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From: [Schlager, Edella - \(schlager\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: [EXT]Dan Grossenbach
Date: Thursday, October 19, 2023 10:12:31 AM

Why don't me, you, and Alex have an informal chat. As Alex mentioned if we have a successful search for the Kanbay Chair this issue will take care of itself.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Professor and Director
School of Government & Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, October 19, 2023 10:04 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: [EXT]Dan Grossenbach

Hi Edella,
This fell off my radar- would you like to have a quick zoom with Alex and maybe Kirssa to discuss this?

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Friday, October 13, 2023 11:09 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Fw: [EXT]Dan Grossenbach

Let's discuss this next week.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Professor and Director
School of Government & Public Policy
University of Arizona

From: Romero, Andrea J - (romeroa) <romeroa@arizona.edu>

Sent: Friday, October 13, 2023 10:38 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Fwd: [EXT]Dan Grossenbach

Edella,

I am just forwarding this email about an adjunct who was teaching in your unit. I am not requesting action- just fyi. Let me know if you so want to discuss.

Andrea

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From: Rogan, Kimberly Dawn - (rogan) <rogan@arizona.edu>
Sent: Friday, October 13, 2023 10:28 AM
To: Romero, Andrea J - (romeroa) <romeroa@arizona.edu>
Subject: FW: [EXT]Dan Grossenbach

Hi Andrea,

I wanted to touch base with you on how to best respond to the community member who emailed the Faculty Affairs inbox below.

For the background, this faculty member in question was a Limited Term Adjunct Instructor in the School of Government and Public Policy, employed between 5/18/2020 and 5/15/2023. According to UAccess, [REDACTED]

Thank you,
Kim

From: [REDACTED] <[REDACTED]>
Sent: Thursday, October 12, 2023 7:00 PM
To: facultyaffairs@arizona.edu
Subject: [EXT]Dan Grossenbach

External Email

To whom this may concern -

I am a parent of a student at Catalina Foothills High School. I regularly watch the school board meeting recordings, and I am appalled by the speech of this man, his family, and the groups that he supports, who I have recently learned is employed by the University of Arizona. He consistently spews misinformation about children who belong to the LGBTQ community, anyone who votes anything other than republican, and those who do not belong to a Christian church.

My oldest child is a member of this community, attending Catalina Foothills, and had plans to attend the U of A next year. Since the U of A employs someone who repeatedly states that my child should not exist, I am finding it difficult to allow my child to attend the U of A.

I hope that you will look into this faculty member's public words and make the right choice for Arizona and it's future students.

Thank you.

Concerned Parent.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Santander, Elizabeth M - \(santander\)](#)
Subject: FW: [EXT]Dan Grossenbach
Date: Thursday, October 19, 2023 10:04:00 AM

Angela L. Hackett, MPA
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Friday, October 13, 2023 11:09 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Fw: [EXT]Dan Grossenbach

Let's discuss this next week.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Professor and Director
School of Government & Public Policy
University of Arizona

From: Romero, Andrea J - (romeroa) <romeroa@arizona.edu>
Sent: Friday, October 13, 2023 10:38 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Fwd: [EXT]Dan Grossenbach

Edella,
I am just forwarding this email about an adjunct who was teaching in your unit. I am not requesting action- just fyi. Let me know if you so want to discuss.
Andrea

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From: Rogan, Kimberly Dawn - (rogan) <rogan@arizona.edu>
Sent: Friday, October 13, 2023 10:28 AM
To: Romero, Andrea J - (romeroa) <romeroa@arizona.edu>
Subject: FW: [EXT]Dan Grossenbach

Hi Andrea,

I wanted to touch base with you on how to best respond to the community member who emailed the Faculty Affairs inbox below.

For the background, this faculty member in question was a Limited Term Adjunct Instructor in the School of Government and Public Policy, employed between 5/18/2020 and 5/15/2023. According to UAccess, [REDACTED]

Thank you,
Kim

From: [REDACTED] <[REDACTED]>
Sent: Thursday, October 12, 2023 7:00 PM
To: facultyaffairs@arizona.edu
Subject: [EXT]Dan Grossenbach

External Email

To whom this may concern -

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My oldest child is a member of this community, attending Catalina Foothills, and had plans to attend the U of A next year. Since the U of A employs someone who repeatedly states that my child should not exist, I am finding it difficult to allow my child to attend the U of A.

I hope that you will look into this faculty member's public words and make the right choice for Arizona and its future students.

Thank you.

Concerned Parent.

From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: PA451 and PA353 - AZ Online Denial
Date: Wednesday, September 20, 2023 3:38:00 PM

Yes – see the contact information below.

Fletcher, Neda - (neda)

neda@arizona.edu

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

salers@arizona.edu

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, September 20, 2023 11:47 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: PA451 and PA353 - AZ Online Denial

Hi Sabryna,

I can reach out to them. Could you share the contact info?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Wednesday, September 20, 2023 10:01 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: PA451 and PA353 - AZ Online Denial

Hi Kirssa,

Curricular Affairs did share that we can reach out to AZ Online approver, for insight regarding why they denied the courses. I'm happy to reach out if you'd like, or, if you'd prefer, I can send you the approver's contact information.

Let me know!

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, September 20, 2023 9:17 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: PA451 and PA353 - AZ Online Denial

Hi Sabryna,

Thanks for the info. I didn't know that was part of the process.

Is there anything we can do to get more information about the denial?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Wednesday, September 20, 2023 8:31 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: PA451 and PA353 - AZ Online Denial

Hi Kirssa,

It's very odd that they would deny the courses – I can't think of reason they would say no; their denial means that we cannot offer the courses to AZ Online students. However, if we wanted to, we could offer the courses to main campus students, as an online course.

In the future, should we want to offer the courses to AZ Online students, we would be able add AZ Online to the courses as a campus offering by submitting a course modification - we would need prior approval from AZ Online before submitting the course modification to have their campus added.

Hope this provides clarity!

Thank you,

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, September 20, 2023 8:00 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: PA451 and PA353 - AZ Online Denial

Hi Sabryna,

I didn't even know AZ Online had a say in approvals.

Do you happen to know what that means? Does it mean we can never schedule the courses online? That would actually be fine at this point, since those courses are both taught by adjuncts who only want in person teaching... but I don't like the idea that it's not an option down the road.

I guess I'd like to know more about this, since I feel in the dark about the process or what it means.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, September 19, 2023 4:17 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: PA451 and PA353 - AZ Online Denial

Hi Kirssa,

An update on PA451 and PA353, which were finalizing their approval routes.... They were denied by Arizona Online for use as ONLN classes. Curricular Affairs is going to push through the courses without ONLN as a campus offering for the courses.

I'm not sure if we want to reach out to AZ Online to inquire about the denials, but CA did share the AZ Online approver (Neda Fletcher) if we do want to reach out; AZ online was not required to provide a rationale for their denial so we did not receive one.

Let me know if there are any next steps I can help with regarding this update.

Thank you,

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 11:19 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

I heard from Javier, and he wants to offer 444 in person if you'd want to reach out to him and find a time.

Thanks,
kirssa

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 11:12 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

That sounds fine with me. Let's keep them at 50.

I got in touch with everyone and will let you know what they say on scheduling.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, September 19, 2023 10:32 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

We did cap Xavier's new course offering (PA418) at 30, to gauge enrollment, that course did fill quickly, but Xavier had already taught for us, so I'm sure that contributed to its popularity.

With leaves and sabbaticals we are short about 150 seats in CJS electives (when compared to Spring 2023), our fill capacity last Spring was about 78% and our CJS numbers are a bit higher this year (for Jr's and Sr's) – I think keeping them at 50 would be okay.

Thank you,

Sabryna Jaimez

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salers@arizona.edu

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, September 19, 2023 9:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

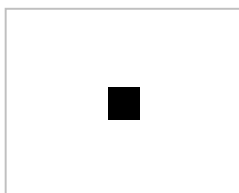
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



Sabryna Jaimez

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use

it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

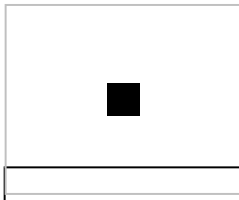
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



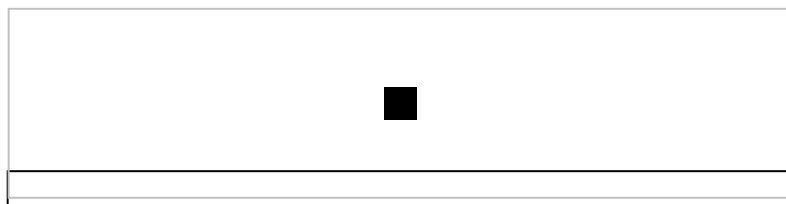
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?

- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
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Tucson, AZ 85721

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<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 2024 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

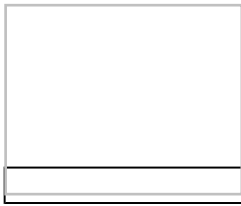
Please let me know if I have missed anything, or if there any questions.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

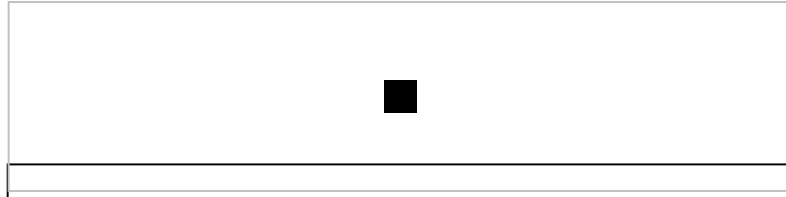


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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

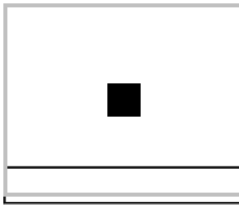
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



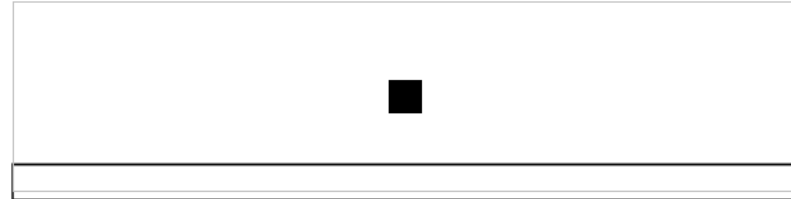
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

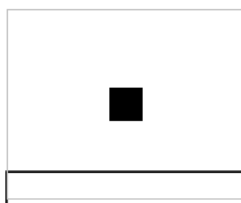
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



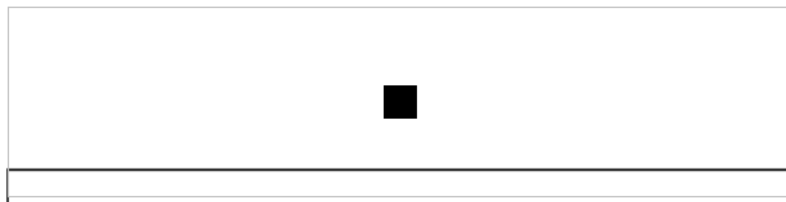
Sabryna Jaimez

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Spring 2024 - First Review
Date: Tuesday, September 19, 2023 11:29:00 AM

Thanks Kirssa, will do!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 11:19 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

I heard from Javier, and he wants to offer 444 in person if you'd want to reach out to him and find a time.

Thanks,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 11:12 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

That sounds fine with me. Let's keep them at 50.

I got in touch with everyone and will let you know what they say on scheduling.

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, September 19, 2023 10:32 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

We did cap Xavier's new course offering (PA418) at 30, to gauge enrollment, that course did fill quickly, but Xavier had already taught for us, so I'm sure that contributed to its popularity.

With leaves and sabbaticals we are short about 150 seats in CJS electives (when compared to Spring 2023), our fill capacity last Spring was about 78% and our CJS numbers are a bit higher this year (for Jr's and Sr's) – I think keeping them at 50 would be okay.

Thank you,

Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 9:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Thanks for this, and it's great to have all the classes ready to go.

I am fairly certain that they should all be in person courses, but I can double check.

Good question on the cap. I think we can keep it at 50, but is there any incentive to drop the cap to keep our % filled numbers higher? Or is it better to keep the cap in case the class is popular?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeric or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

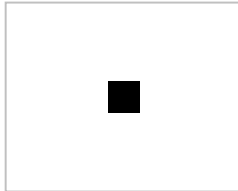
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



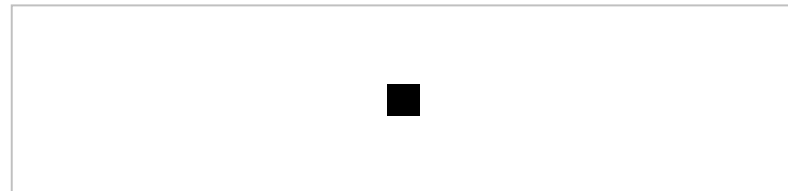
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something

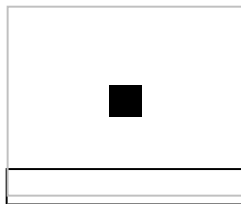
other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



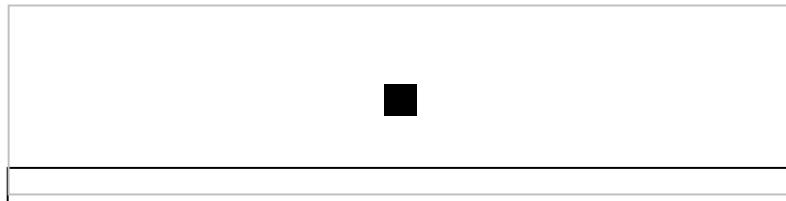
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response

- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us

in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

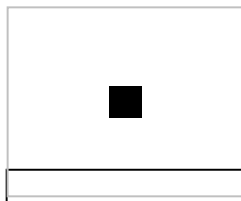
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



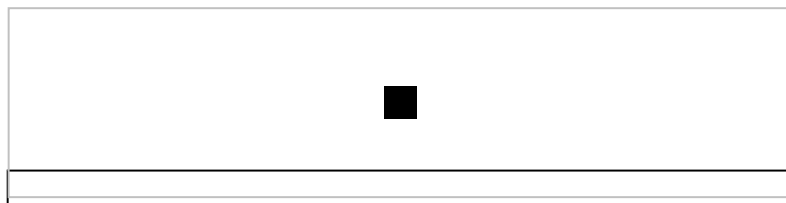
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From: Jaimez, Sabryna Jade - (salers)

Sent: Monday, June 5, 2023 11:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

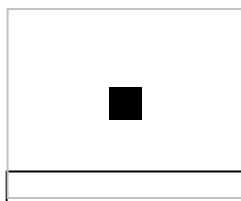
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



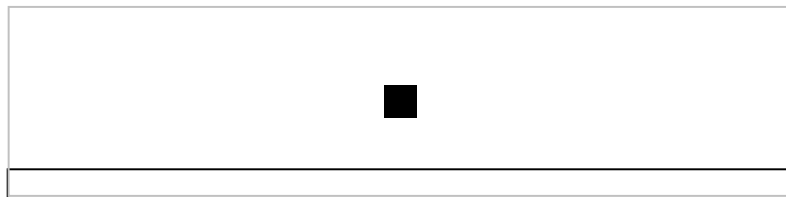
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 3, 2023 5:27 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have

this first cut completed.

5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

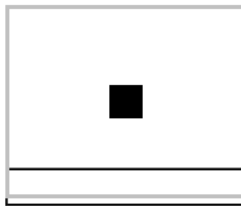
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



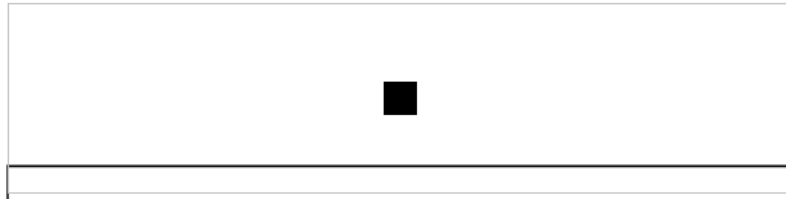
Sabryna Jaimez

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: RE: Spring 2024 - First Review
Date: Tuesday, September 19, 2023 11:25:00 AM

Hi Kirssa,

They can contact me, or you could redirect them to Beth. But you can let them know we will reach out to them in November- ish once the spring 24 adjunct ad is live (we will send them the direct link to the ad) and the hiring process starts there.

Angela L. Hackett, MPA
Assistant Director
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University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, September 19, 2023 11:09 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks much. I got in touch with them both to let them know.

If they have more questions about the contracts (in terms of any details on getting hired, start dates, etc.), Angela are you the best contact for them?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, September 19, 2023 11:04 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Both,

This is exactly what I was going to say as well- I think the target salary for most or all adjuncts is \$7500

per class, per semester, but we have to build toward that as a 'across the board' standard because not all adjuncts are at that now. Some of our long term adjuncts ([REDACTED]) are subject to the annual salary increases [REDACTED] but new instructors start at \$6000.

Angela L. Hackett, MPA
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ahackett@arizona.edu
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, September 19, 2023 10:04 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Kirssa.

You can maybe mention the salary rate and let them know to reach out to us if they have questions?

We have two rates -- \$6,000 and \$7,500. My preference is that anyone coming to us with years of relevant experience and/or strong qualifications from an adjacent sector be started at the \$7,500 rate. I think this would make sense in both of these cases. This then has the benefit of putting us in the position of trying to elevate folks who are on the \$6,000 rate up to this kind of level over time.

See right, Angela?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Tuesday, September 19, 2023 at 9:47 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Alex and Angela,

This reminded me of a second question as we reach out to Jay and Aeric. I wanted to circle back around the adjunct pay/contracts, since I wasn't able to tell Aeric or Jay what their contracts would look like. Having not been part of that conversation in the past, how would you like to proceed on this one?

Thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, September 18, 2023 4:29 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aeric Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**

- Do we want this In-person or Online?
- We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aeris or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, July 27, 2023 3:25:18 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

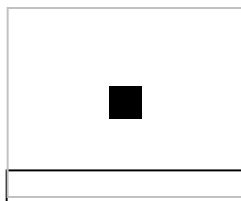
Subject: RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell of my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,



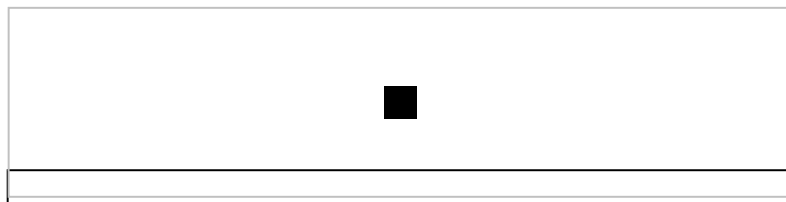
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, July 27, 2023 3:01 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
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ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, July 27, 2023 2:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, July 27, 2023 12:07 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 24, 2023 at 1:50 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD

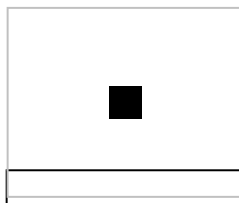
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



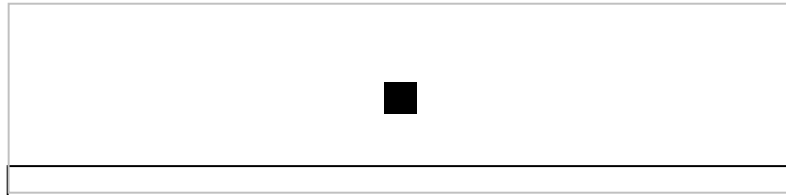
Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Friday, July 14, 2023 11:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move

one of them to online?

- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.

Agree that it would be great to have 455 from Volgy as regular course.

- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
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- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

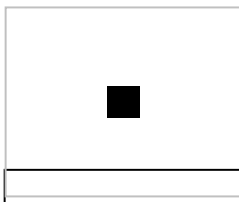
- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
 - Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



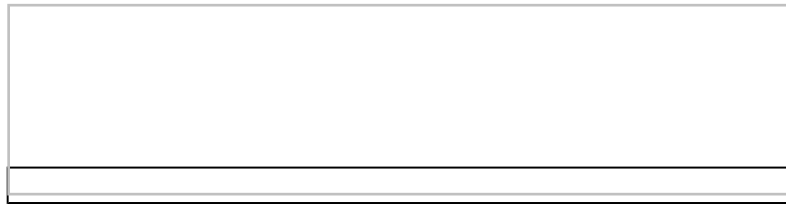
Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

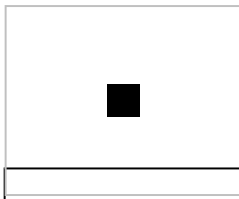
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



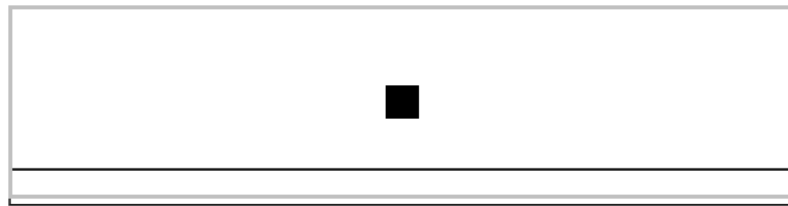
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, June 5, 2023 10:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

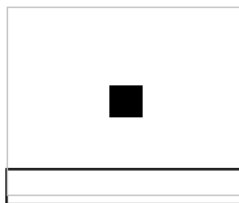
Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332

- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



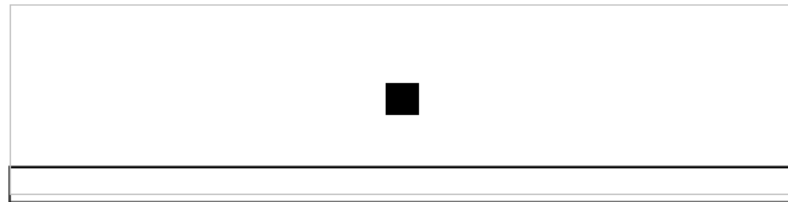
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, September 18, 2023 4:29:00 PM
Attachments: [REDACTED]

Hello All,

Our 3 new courses for Spring 2024 are finished with their approval route and ready for scheduling (the Spring schedule is live to students October 1), before reaching out to the respective instructors to schedule, I wanted to check in with you all - to confirm what we are wanting to schedule...

- **PA 451: Evidence-Based Policing – Aerik Koerner**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 444: Crime Reduction: What Works? - Javier Osorio**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?
- **PA 353: Undercover Police Operations - Jay Dobyns**
 - Do we want this In-person or Online?
 - We have capped similar classes at 50 – do we want to keep that cap?

We do have limited PA courses online, so if you think either Aerik or Jay would be willing to teach online, our advisors would be very happy to have another option for CJS students.

I've attached the Spring 2024 schedule as it is now, for your reference.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 28, 2023 7:59 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Spring 2024 - First Review

Oh, and I had meant to add that we might be fine with just two sections of POL202 online rather than three. So, maybe hide the third section of this for now and we can reconsider closer to the time.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

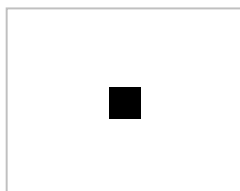
From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Thursday, July 27, 2023 3:25:18 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Subject:** RE: Spring 2024 - First Review

Hi All,

- POL419 – completely fell off my radar, I am getting it back on track to be scheduled with [REDACTED]
- POL309 – Sounds like there is agreement for Jake to teach, I will reach out to get that scheduled as well.
- POL297b/397b – As we have submitted the course modification, I will tentatively add this to the workbook, and once the modification gets approved, I can have it officially added to the schedule.

Again, if there is anything I missed, please let me know!

Thank you,

**Sabryna Jaimez**

Program Coordinator, Sr.

School of Govt & Public Policy

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, July 27, 2023 3:01 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi all,

I agree about having a section of 309 with Jake- he is really enthusiastic about teaching and his SCS were strong. This course works for several majors as well. For 330, I think we only need the one in fall with Stu unless we think we will have need to offer it for the PMPC online students? Dan taught it this summer with only 13 students enrolled. It likely isn't needed, but maybe we revisit this later into the fall (it's an easy course to add to the schedule).

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, July 27, 2023 2:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2024 - First Review

I knew I lost track of one of your emails, Sabryna! Sorry for the delay on this one.

1. I think 309 is fine to schedule. I'm less sure about 330 in person, since it's the PMPC required course. It looks like last spring we only had one section of PA 330 online, and it only had 31 students enrolled. (With the same # of seats for PA 331). Any other thoughts on 330 in person?
2. Perhaps we could do the CURE for [REDACTED] FYI, Sabryna submitted a course modification for that course, which will switch it to POL 397B. I'm not sure if it will be approved (fingers crossed!), but if we can get that one it might be a good option for students who could use

it towards their SGPP major.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, July 27, 2023 12:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna

Four thoughts:

1. I am fine with asking Amaru and Grossenbach if Kirssa and Angela are on board.
2. I think having Spencer do 469 again works well in his first year with us.
3. Have you been able to reach out to [REDACTED] about teaching POL419 in person (001 section)?
4. We will have [REDACTED] available to teach something as our new Lab Manager. Thoughts, Kirssa? Add 301 (methods class)? 297B (the CURE)? Or something substantive? (he does elections, pol psych, etc.)

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, July 24, 2023 at 1:50 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2024 - First Review

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

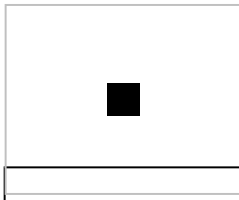
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



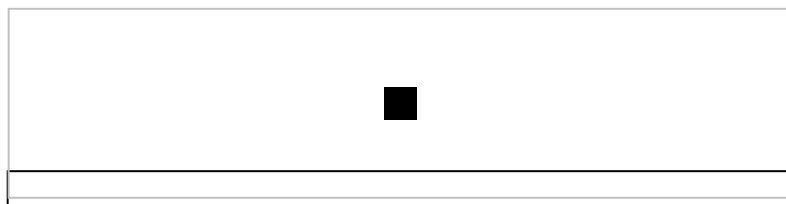
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?

- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

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Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
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- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 2024 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors seminar; do we preference as to which to schedule?
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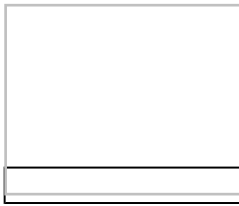
Please let me know if I have missed anything, or if there any questions.

Thank you,

Sabryna Jaimez

Program Coordinator, Sr.

School of Govt & Public Policy

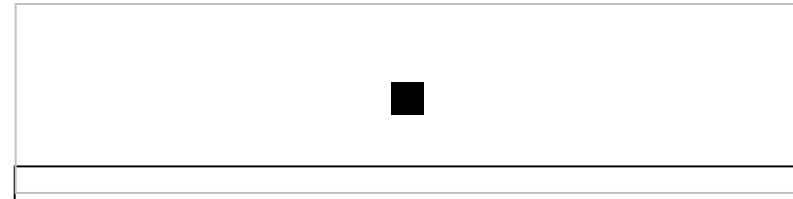


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Sent: Monday, June 5, 2023 11:14 AM
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Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

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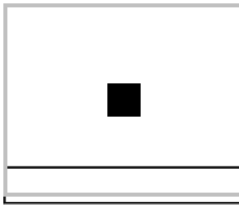
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Best,
Sabryna



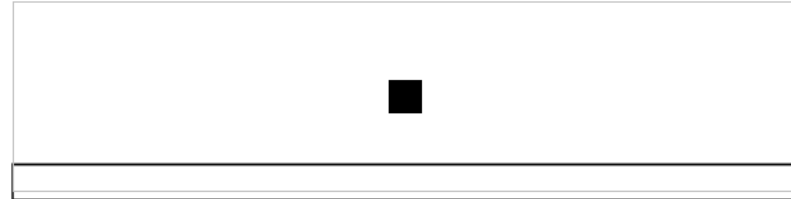
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Subject: Re: Spring 2024 - First Review

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Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

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kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

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Subject: Re: Spring 2024 - First Review

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A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
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Cheers

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Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

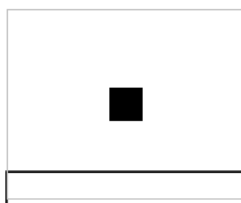
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]
[REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



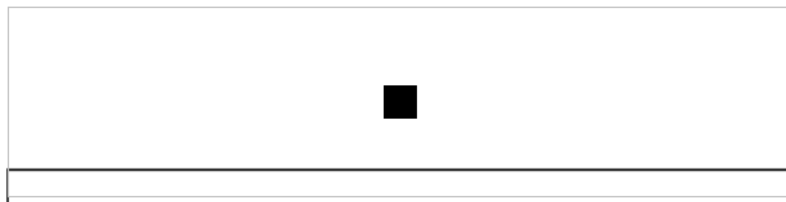
Sabryna Jaimez

Program Coordinator, Sr.
School of Govt & Public Policy
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, July 24, 2023 1:49:00 PM
Attachments: [REDACTED]

Good Afternoon all,

Attached is the Updated Spring 2024 Schedule.

Some Notes:

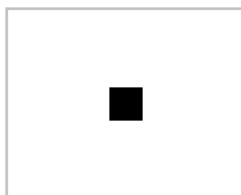
- PA331 – Online, 7WK1 –Instructor TBD, likely to be an adjunct or PhD
- PA 470 – Online, 7WK2, Instructor TBD, likely to be an adjunct or PhD
- POL 402 – Cancelled, [REDACTED]
- PA 451 – New Course Submitted
- PA 444 – New Course Submitted
- PA 353 – New Course Submitted
- Spencer Lindsay agreed to teach 201, 205 and 469 – though he did offer to teach something other than 469, if you would like him to

Regarding Adjuncts:

- I still have not received a response from Chris Olson regarding Teaching PA 350
- We still have POL 309, In-Person with Jake Amaru on Hold – do we want to schedule this course?
- We still have PA 330, Online with Dan Grossenback on Hold – do we want to schedule this course?

Open scheduling ends next week, if you see any major edits needed, please let me know!

Many Thanks,



Sabryna Jaimez

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 8:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,

kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating

for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.

- We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
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In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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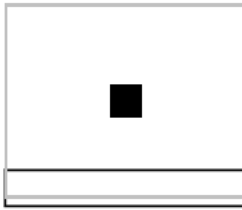
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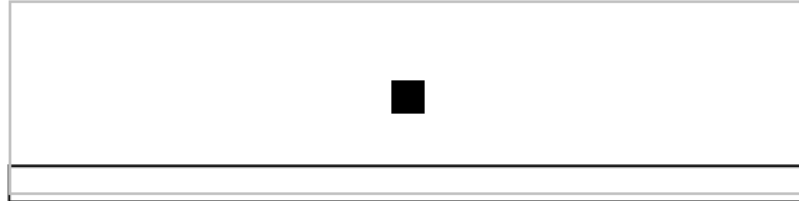
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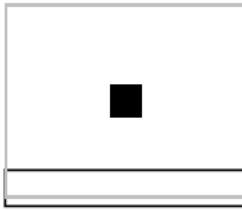
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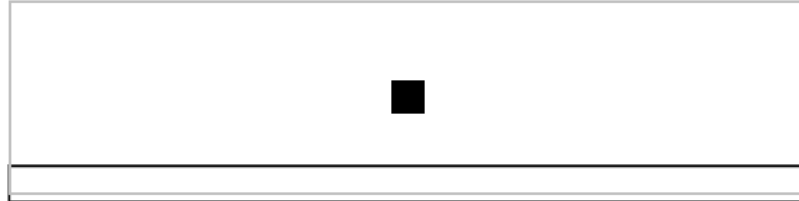
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Assistant Professor
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD

- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the ***SP 24 Courses not Rolling Over*** tab – just something to be aware of...

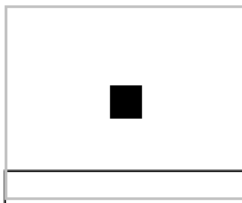
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
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- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



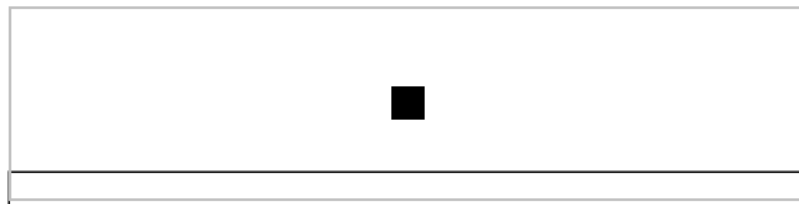
Sabryna Jaimez

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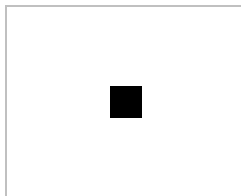


From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, July 17, 2023 3:51:00 PM

Thank you both for your quick responses – I will go ahead and cap 205 at 100.

Please let me know if I should adjust it!

Thank you,



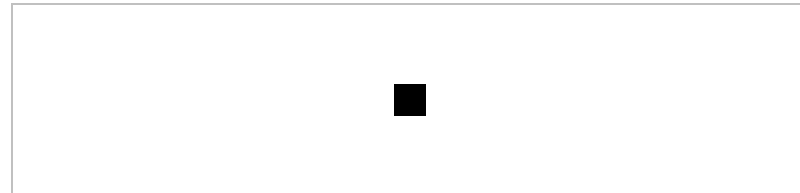
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Sent: Monday, July 17, 2023 3:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

That is a good question... I was thinking 100ish since it can count for a 200-level course? We've scheduled some newer instructors (like Charlotte or Xavier - can't remember which) for a class around that size for PA 241. It gave us some extra seats without overloading the instructor.

But I'm concerned that the course won't be super popular if it isn't a gen ed by the time students register for spring classes, so I'll make a note to have Spencer do that asap,. We can also encourage the advisors push it as an alternative 200-level course.

Kirssa Cline Ryckman

Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, July 17, 2023 2:41 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hmm. Good question.

I suspect that is probably high. What do you think, Kirssa? Maybe 50 or 100 if we are allowing students to take this instead of another 200-level? (We will also have online seats from Pete Seat.)

Cheers

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

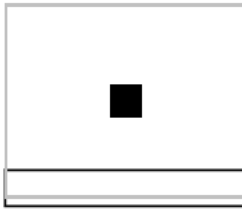
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 17, 2023 at 1:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex and Kirssa

Quick question – What would you all like me to cap POL205 with Lindsay at? In Spring 2023 we capped POL203 at 200, do we want something as large for 205?

Thank you,



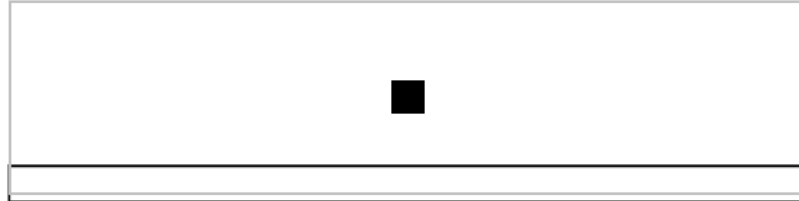
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 9:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Kirssa!

Sabryna: All sounds good. I suspect we could ask Xiran Chen to teach PA241 online again in Spring. So, we can keep Xavier and Charlotte where they are for now.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, July 14, 2023 9:05:05 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi all,

I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, July 14, 2023 11:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
 - We currently have 2 online sections of POL 201 scheduled (to be taught by PhD's), do we want to give one of those to Lindsay OR schedule a 3rd online POL201 section?
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
 - I will confirm with Advisors.
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
 - Hu and Segura are both currently scheduled to teach 241 in-person, do we want to move one of them to online?
- PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.
- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
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- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

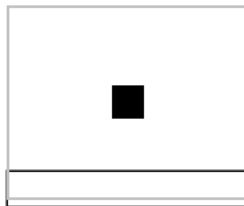
- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors

seminar; do we preference as to which to schedule?

- Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



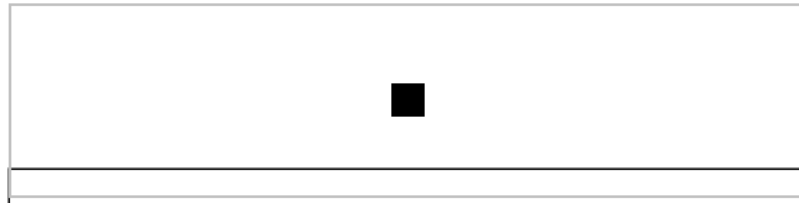
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Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

300-399: Advanced-intermediate-level courses.

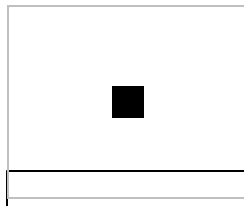
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



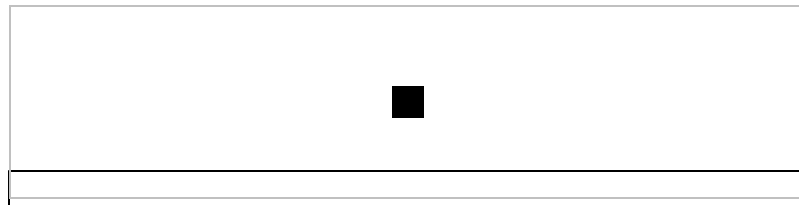
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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the

class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

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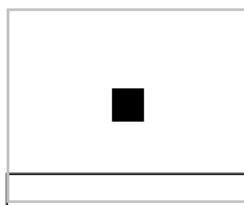
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- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

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- Clark, Karen PA 337 ONLINE
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- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



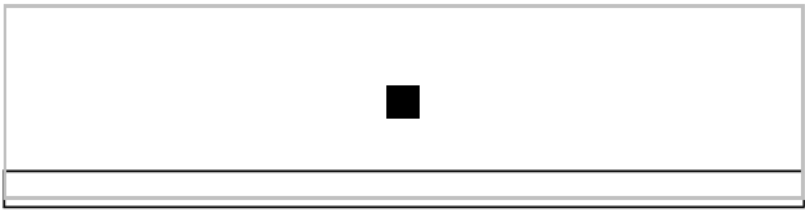
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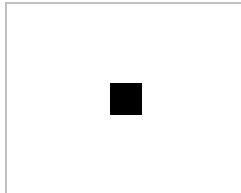


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Thank you both for your quick responses – I will go ahead and cap 205 at 100.

Please let me know if I should adjust it!

Thank you,



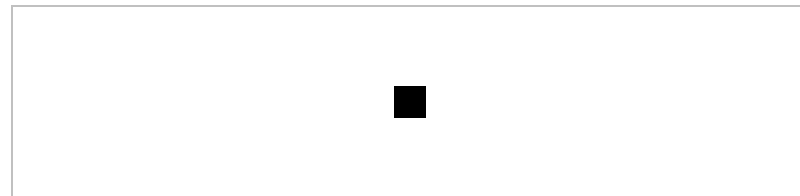
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To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Spring 2024 - First Review

That is a good question... I was thinking 100ish since it can count for a 200-level course? We've scheduled some newer instructors (like Charlotte or Xavier - can't remember which) for a class around that size for PA 241. It gave us some extra seats without overloading the instructor.

But I'm concerned that the course won't be super popular if it isn't a gen ed by the time students register for spring classes, so I'll make a note to have Spencer do that asap,. We can also encourage the advisors push it as an alternative 200-level course.

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, July 17, 2023 2:41 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hmm. Good question.

I suspect that is probably high. What do you think, Kirssa? Maybe 50 or 100 if we are allowing students to take this instead of another 200-level? (We will also have online seats from Pete Seat.)

Cheers

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

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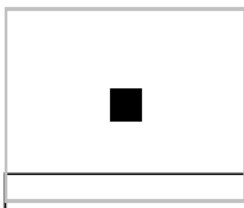
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, July 17, 2023 at 1:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Alex and Kirssa

Quick question – What would you all like me to cap POL205 with Lindsay at? In Spring 2023 we capped POL203 at 200, do we want something as large for 205?

Thank you,



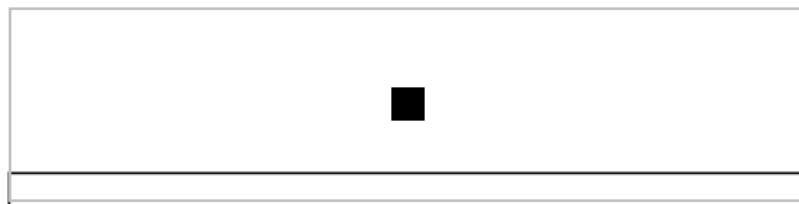
Sabryna Jaimez

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 9:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Kirssa!

Sabryna: All sounds good. I suspect we could ask Xiran Chen to teach PA241 online again in Spring. So, we can keep Xavier and Charlotte where they are for now.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, July 14, 2023 9:05:05 PM
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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
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I'm just chiming in to confirm that having Spencer teach POL 469 will be a good option for us in the spring. I seem to remember from advisors that it is a particularly popular/useful course for the BA Law students.

I also think that (from a curriculum perspective) having students sub 205 for 203/204 works just fine.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Hi All,

Please see my responses in red

- Agree that it would be great to have 455 from Volgy as regular course.
 - I will update this in the schedule
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
 - This sounds good
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
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- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
 - I have already reached out to Chris, waiting for a response
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
 - I will get this scheduled
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
 - I will wait for an okay to get this added
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.
 - PA470-101/201, 7WKII already scheduled - good to go there.

Thank you All!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
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- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hello All,

I am reaching out with the updated Spring 20234 schedule.

Some Notes:

- PA353 – New Course submitted to be added to the Catalog.
- PA451 – New Course Submitted to be added to the Catalog.
- PA4XX – New course offering from Javier Osorio – not yet submitted.

Questions:

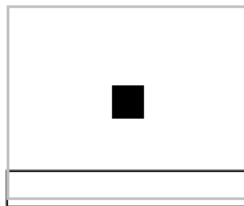
- Tom Volgy is willing to teach POL455 as a regular non-honors course OR as an honors

seminar; do we preference as to which to schedule?

- Given the schedule, I lean towards the non-honors section.
- Online/Main Campus seats: For Fall 23 we hid main campus sections in online courses that also had in-persons sections, do we want to do the same this semester?
- Do we know what Spencer Lindsay will teach for Spring 24?
- PA241-ONLINE – [REDACTED] we do not an online section of PA241 scheduled – can we fill this with an Adjunct/PhD or do we want to skip it for Spring 24?

Please let me know if I have missed anything, or if there any questions.

Thank you,



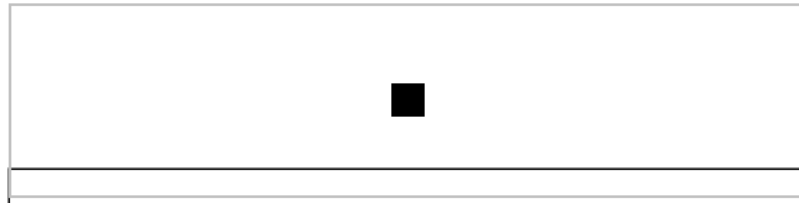
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From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, June 5, 2023 11:14 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

300-399: Advanced-intermediate-level courses.

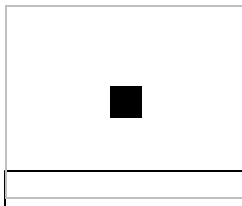
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



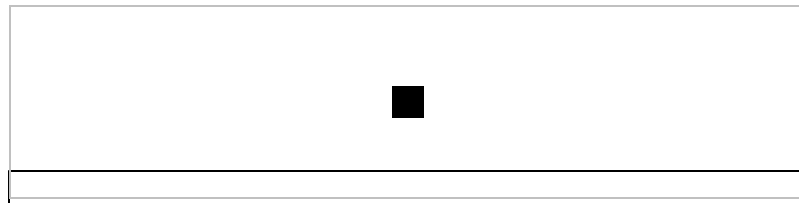
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the

class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
[REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
[REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).

- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

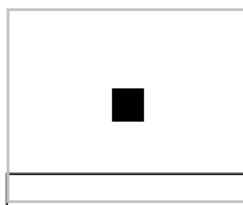
- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior ([REDACTED]) – I haven't heard back from him yet, so this TBD
- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



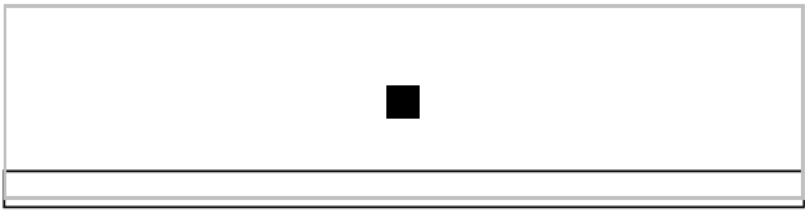
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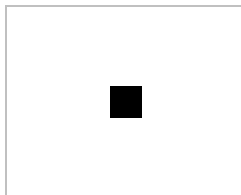


From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Spring 2024 - First Review
Date: Monday, July 17, 2023 11:19:00 AM

This all sounds great – I will reach out to Spencer Lindsay regarding 205 and 469.

If anything else comes up, please let me know!

Thank you,



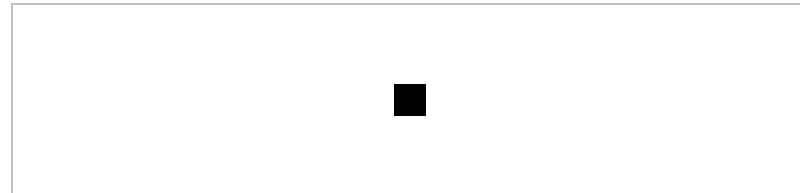
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To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

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Subject: Re: Spring 2024 - First Review

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Sent: Friday, July 14, 2023 11:31 AM

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salers@arizona.edu

<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, July 14, 2023 6:54 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna.

A few thoughts and responses:

- First – THANK YOU! As always, you have given us a great starting point.
- Agree that it would be great to have 455 from Volgy as regular course.
- In terms of treatment of the online seats, I think we should keep a close eye on how this works for Fall 2023 with the enrollment of most online students upcoming. If Fall numbers work OK, then keeping more seats for online again would make sense.
- Spencer Lindsay will teach (1) an in person POL205, which he is going to be refreshing in Fall for the new gen ed program. (2) An online section of POL201, which he will also be updating for us in Fall. (3) He has scope for a third course. **Kirssa?** If having his repeat in person POL469 (Law and Social Change) from Fall works, that might be a good option.
- My hope is that if we are not offering either POL202 or POL203 in Spring, we can encourage students to sign up for POL205 and allow them to use this as a substitute for one of their intro level requirements. **Are we OK to do things this way?**
- PA241 online would be useful to keep on the books with the CJS program now available online. For future semesters, I think we want to try to make sure to have at least one of Bartos, Hu, or Segura teaching a section of PA241 online each semester.
-

PA331 is a perennial issue for us. I hope we will soon be able to hire a faculty member who can help us with cover on the ethics classes. For now, we will probably lean on an adjunct.

- PA350: Please remind me: Were we holding off on asking Chris, because he just became chief of police on campus? If so, please feel free to reach out to him.
- I think we are good to go ahead and add POL417 (dictatorships) with Sanho Chung as the instructor. Please reach out to him about scheduling. You can be quite prescriptive if we need a MWF offering.
- We are just hiring a new manager for the Arizona Policy Lab [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
- We will be able to have a PhD offer PA470 online. Make it session 2 to be safest.

In terms of your notes at the bottom of the page:

- [REDACTED]
- [REDACTED] [REDACTED] [REDACTED] [REDACTED]
[REDACTED]
[REDACTED]

Again, so many thanks!

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3062

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, July 13, 2023 at 4:39 PM

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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

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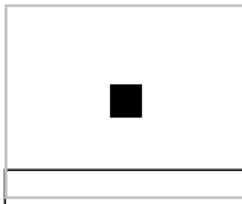
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Please let me know if I have missed anything, or if there any questions.

Thank you,



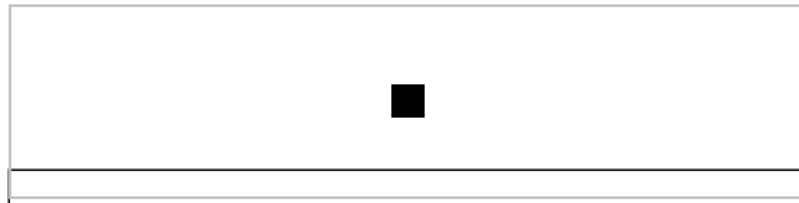
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Subject: RE: Spring 2024 - First Review

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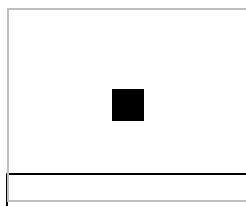
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Best,
Sabryna



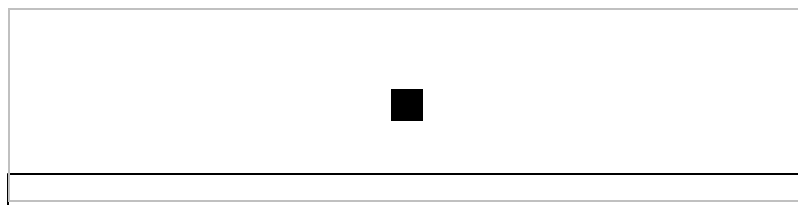
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Subject: Re: Spring 2024 - First Review

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Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

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kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

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Subject: Spring 2024 - First Review

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Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
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- [REDACTED]

- [REDACTED]

Questions:

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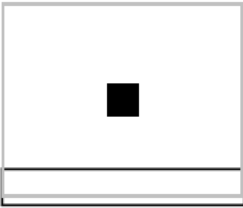
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If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



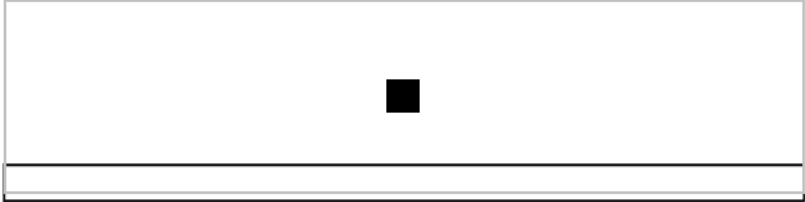
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Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Spring 2024 - First Review
Date: Thursday, July 13, 2023 3:39:00 PM
Attachments: [REDACTED]

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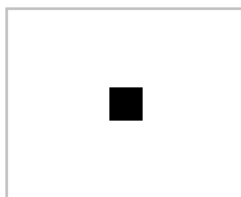
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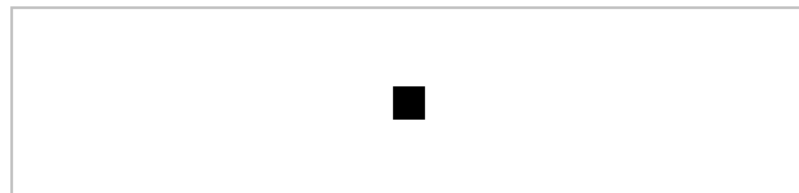
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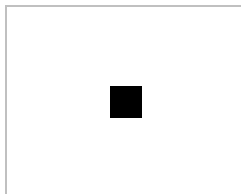
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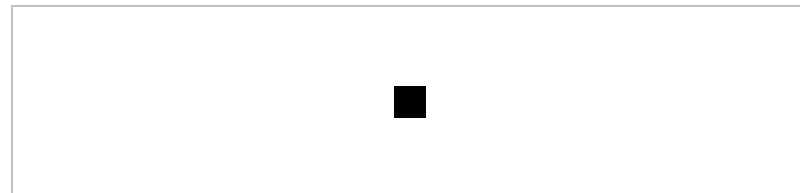
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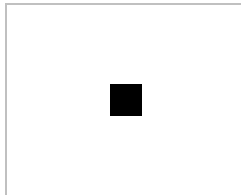
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- | | |
|------------------|--------------------------|
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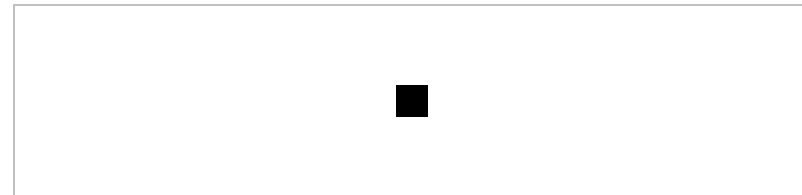
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Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: Re: Spring 2024 - First Review
Date: Tuesday, June 6, 2023 9:19:29 AM

Hi Alex,

Thank for these updates - I will start working on the adjuncts you pointed out - if you all have any other thoughts on the schedule, please let me know!

Thank you,

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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Sent: Tuesday, June 6, 2023 6:47 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Hi Sabryna,

Some quick thoughts on adjuncts.

1. Kirssa and I have been chatting to another new adjunct – Pete Seat () – about teaching an online (101/201) section of POL205: Presidency class in Spring 2024. Would you mind reaching out to him about scheduling? I am happy for this to be either session but it might be safest to go with session 2.

2. In terms of reaching out to folks. I have highlighted in green all I think you can reach out to.

Note that Chris Olson is now leading UAPD so may or may not be available:

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- j. Olson, Chris PA 350 ONLINE
- k. Prater, Richard PA 410
- l. Mcdaniel, Judith POL 475 ONLINE
- m. Palmer, Betsy POL 407 & POL 408 ONLINE

Basically, I think we should hold off and not invite McCamman again. Also, we should hold off on Grossenbach. What do you think, Angela and Kirssa?

Finally, I am suggesting we pause on Jake Amaru. Mostly because we need to figure out Spencer Lindsay's teaching and make sure 309 is not a class he will teach. Kirssa: Do you mind giving that some thought?

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, June 5, 2023 at 11:13 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Spring 2024 - First Review

Hi Kirssa,

Glad to hear that we will have a few new courses to offer as electives – if I can be of any assistance to Javier or Jay, please let me know – happy to help!

Regarding 297B/397B, here are the policies on Numbering:

100-299: Lower-division courses primarily for freshmen and sophomores.

- **100-199:** Primarily introductory and beginning courses.
- **200-299:** Intermediate-level courses.

300-499: Upper-division courses primarily for juniors and seniors.

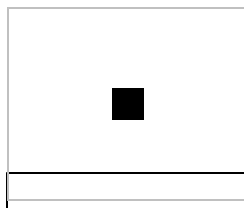
- **300-399:** Advanced-intermediate-level courses.
- **400-499*:** Advanced-level courses.

*Lower-division courses generally focus on foundational theories, concepts, perspectives, principles, methods, and procedures of critical thinking in order to provide a broad basis for more advanced courses.

*Upper-division courses are specialized, in-depth, and advanced, and emphasize problem-solving, analytical thinking skills, and theoretical applications.

More details Here: <https://catalog.arizona.edu/policy/course-numbering-system>

Best,
Sabryna



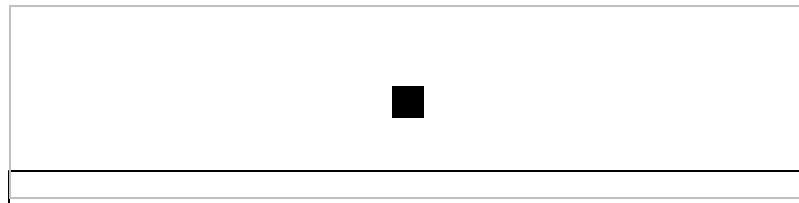
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, June 5, 2023 10:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Spring 2024 - First Review

Thanks, Sabryna!

It would be nice to offer a 397B version of the data course. Will this take over the 297B class or will they run together?

Angela/Sabryna, do you know if we need an entirely new course proposal for 397B, if it is essentially the same class as POL 297B just moved into an upper division version? And, do you

happen to know if there's anything in the submission rules or catalog on what separates a 200 from 300 level course? I'm wondering how we justify the addition of a 300-level version of the class.

And small update - Javier has decided to do a new course proposal. Jay Dobyns is also working on a course proposal for us for the spring, title will be something like "Managing Undercover Operations." Assuming that all goes well, it'll give us a few more electives for CJ and PMPC.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 3, 2023 5:27 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Spring 2024 - First Review

Thanks, as always, for getting this started, Sabryna.

A few initial thoughts:

1. We will not have any classes (including online) from [REDACTED]
2. We can probably increase Milward's cap to 50 [REDACTED]
3. I think I'd be fine with us giving Charlotte the choice of 421 or 241.
4. We will have classes from Spencer Lindsay for Spring. So, let's plan on adding him once we have this first cut completed.
5. We will also potentially get one class from Gemma Smith in Spring; however, this will likely be a grad class.
6. Kirssa: Should we go ahead and add (will require a course proposal, right?) a 397B version of the data class that the new lab manager will teach?
7. We will have a couple of PhD students to teach some upper division in person sections. I will chat with Jess about options for this.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Friday, June 2, 2023 12:21:14 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Spring 2024 - First Review

Hello All,

We have the 1st draft of the schedule for Spring 2024 ready for review (attached), I have also made some notes below.

Approved Leaves for Spring 2024:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Questions:

- Charlotte should be teaching only 2 courses in Spring 2024, but she requested PA/POL421-Online, PA/SOC241-InPerson, and PA410-Online, is there a preference of which class to drop?
 - We are running with limited electives for Spring, and Xavier is also scheduled for PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]
[REDACTED] we may need her (or Xavier/Adjunct) to do 241 online (dropping 421).
- POL469 is listed as a course not rolling over, but we are offering this course in Fall 2023 with Spencer Lindsay, would we want to offer it again in Spring 2024? Spencer is also teaching POL201 online for us this Fall.
- Will we have additional new hires available to teach in Spring?

Notes:

- Bill Mishler has requested to teach a Special Topics (Elections 2024), I have suggested to him that he take over POL435 – Elections and Voting Behavior [REDACTED] – I haven't

heard back from him yet, so this TBD

- Javier Osorio will either be introducing a new PA course or taking over PA405, also TBD
- As mentioned above, there are very limited electives, due to leaves, I have them all noted in the **SP 24 Courses not Rolling Over** tab – just something to be aware of...

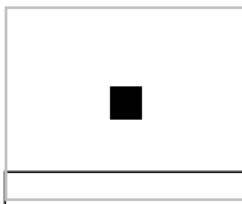
- [REDACTED]

Adjuncts: Can I reach out to the following Adjuncts for their regular teaching?

- Orr, Ethan R POL 210 ONLINE
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 ONLINE & 470 ONLINE
- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- **McCamman, Michael** PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



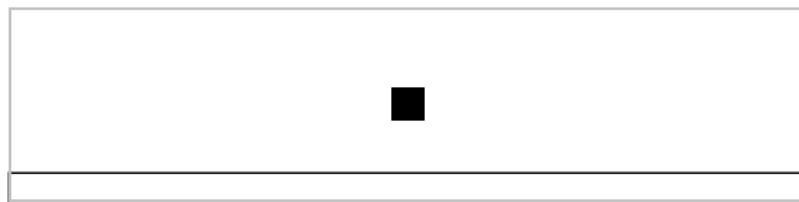
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some notes below.

11 1 9

- [REDACTED]

QUESTION

- PA/SOC241-InPerson, so my inclination is to keep her with 421 and 410. [REDACTED]

Notes

- [REDACTED]
- [REDACTED]

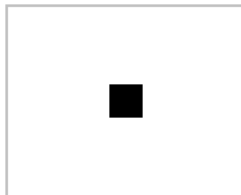
Coaches: Can I reach out to the following coaches for their regular coaching?

- Tryon, Brandon POL 309 ONLINE & 470 ONLINE

- Grossenbach, Dan PA 330 ONLINE
- Clark, Karen PA 337 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- McCamman, Michael PA 241 ONLINE – currently we do not have a 241 section online, [REDACTED]
[REDACTED]
- Leavitt, John PA 340
- Olson, Chris PA 350 ONLINE
- Prater, Richard PA 410
- Mcdaniel, Judith POL 475 ONLINE
- Palmer, Betsy POL 407 & POL 408 ONLINE

If I have missed anything, as I am sure I have, please feel free to point it out!

Thank you all,



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From: [REDACTED] <[REDACTED]>
Sent: Tuesday, May 9, 2023 3:18 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: [EXT]Dan Grossenbach, Conflict of Interest

External Email

Please be aware that one of your professors, Dan Grossenbach, is the leader of an anti-gay hate group. The group CFSD ConcernedCitizens (on Facebook) has been brought to light by disrupting Catalina Foothills School District CFSD16 Board Meetings. Recently, it was revealed that his threats against the school board and his group's actions have been presented to PCSD and the FBI for potential domestic terrorism actions. He is currently teaching a course entitled PA330 "Ethics for the Public Administrator".

From: [Schlager, Edella - \(schlager\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Fw: [EXT]Re: Dan Grossenbach, Conflict of Interest
Date: Tuesday, May 9, 2023 5:19:41 PM
Attachments: [Screenshot 2023-05-09 at 1.06.33 PM.png](#)
[Screenshot 2023-05-09 at 11.33.43 AM.png](#)
[Screenshot 2023-05-09 at 11.34.54 AM.png](#)

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Professor and Director

From: [REDACTED] <[REDACTED]>
Sent: Tuesday, May 9, 2023 3:22 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: [EXT]Re: Dan Grossenbach, Conflict of Interest

External Email

Here are some more screenshots from his interactions with the public. The following is a link to the group on FaceBook that Dan runs.

[Log into Facebook](#)



Log into Facebook

Log into Facebook to start sharing and connecting with your friends, family, and people you know.

On Tuesday, May 9, 2023 at 03:18:17 PM MST, [REDACTED] <[REDACTED]> wrote:

Please be aware that one of your professors, Dan Grossenbach, is the leader of an anti-gay hate group. The group CFSD ConcernedCitizens (on Facebook) has been brought to light by disrupting Catalina Foothills School District CFSD16 Board Meetings. Recently, it was revealed that his threats against the school board and his group's actions have been presented to PCSD and the FBI for potential domestic terrorism actions.

He is currently teaching a course entitled PA330 "Ethics for the Public Administrator".

From: [REDACTED] <[REDACTED]>
Sent: Tuesday, May 9, 2023 3:18 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: [EXT]Dan Grossenbach, Conflict of Interest

External Email

Please be aware that one of your professors, Dan Grossenbach, is the leader of an anti-gay hate group. The group CFSD ConcernedCitizens (on Facebook) has been brought to light by disrupting Catalina Foothills School District CFSD16 Board Meetings. Recently, it was revealed that his threats against the school board and his group's actions have been presented to PCSD and the FBI for potential domestic terrorism actions.

He is currently teaching a course entitled PA330 "Ethics for the Public Administrator".

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Teaching for SGPP
Date: Friday, May 5, 2023 9:56:28 AM

We also have 331 in person in Fall. And it is full already.

I think that having 330 online would make sense IF we are counting that for CJS students, as well. Otherwise, I think we probably are in greater need of more 331 seats with the CJ focus.

Depending on what others have requested to teach in spring, plugging him in for 330 might be an option – i.e., if there are no in person seats.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O’odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Thursday, May 4, 2023 at 3:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Teaching for SGPP

Hi Sabryna,

We have an in-person PA 330 for fall with Stu, but I wonder if the online one would be good for PMPC and CJS students?

Angela L. Hackett

Assistant Director

School of Government & Public Policy

University of Arizona

ahackett@arizona.edu

520-621-7602

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Thursday, May 4, 2023 2:35 PM

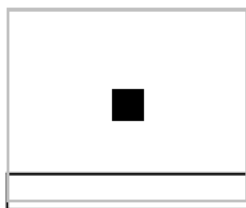
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Teaching for SGPP

Hi All,

I am following up - our Adjunct, Dan Grossenbach, reached out to me to express interest in teaching additional classes for SGPP, in the past he has taught PA330 for us 1-2 times a year. Not sure if there might be availability for him to fill in some gaps in Fall 23 or Spring 24 but I just wanted to share- in case there is a need.

Thank you!



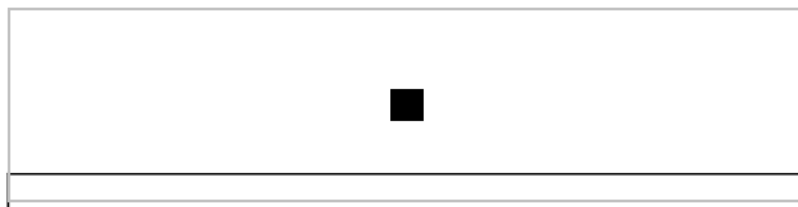
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: PA330
Date: Monday, May 1, 2023 12:17:00 PM

Hi Dan,

Thank you for reaching out!

Our department will begin putting together the Spring 2024 schedule this month, as we do so, we will know more about the potential need for additional classes to be offered. I will let both Alex and Kirssa know of your availability and willingness to teach additional classes, and you can expect to hear more from me regarding teaching, for Spring 2024, during the summer.

If you have additional questions, please don't hesitate to contact me!

Many Thanks,

Sabryna Jaimez
Program Coordinator, Sr.
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-----Original Message-----

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Sunday, April 30, 2023 10:26 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: PA330

Hi Sabryna. I've been teaching two courses per year on average for the last three years and have come to the point where I could easily take on two more. Is there an opportunity to do that?

Dan Grossenbach

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Office?
Date: Tuesday, March 28, 2023 11:36:22 AM

Thanks Jade!

> On Mar 28, 2023, at 10:08 AM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

>

> Dan,

>

> Great, I've added your reservation for office 301 on Wednesday, April 5th - just come over to the main office and we will open the office for you.

>

> Thank you!

>

>

> Sabryna Jaimez

> Program Coordinator, Sr.

> School of Govt & Public Policy

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> -----Original Message-----

> From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

> Sent: Tuesday, March 28, 2023 10:02 AM

> To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

> Subject: Re: Office?

>

> Ok, great. Can I reserve it for 3:30-4:30 Wed Apr 5th? What room number? Do I need a key?

>

>> On Mar 28, 2023, at 9:54 AM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

>>

>> Hi Dan,

>>

>> We have two office spaces that we keep available to department instructors for meetings- this semester we don't have anyone scheduled to use the spaces on Fridays; alternatively, we have one of those rooms available from 3:30pm - 4:30pm on both Mondays and Wednesdays.

>>

>> Please let me know if you have a day/time preference, based on the above availability, and I will be sure that office space gets reserved for you!

>>

>> Thank you,

>>

>> Sabryna Jaimez

>> Program Coordinator, Sr.

>> School of Govt & Public Policy

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>>

>>

>>

>> -----Original Message-----

>> From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

>> Sent: Tuesday, March 28, 2023 9:45 AM

>> To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

>> Subject: Office?

>>

>> Hi Sabryna. I don 't need regular office hours but a student asked to meet with me after 3 on a Mon, Wed, or Fri.
What do you recommend to reserve an office there for 30-60 min?

>>

>> Dan Grossenbach

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Semester length and content
Date: Tuesday, March 7, 2023 6:29:39 PM

Thanks Sabryna.

> On Mar 7, 2023, at 12:20 PM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

>

> Hi Dan,

>

> First, apologies for my late response, I was unexpectedly out of the office last week and I am just catching up on my emails.

>

> Both session I and session II courses in the fall, spring and summer are scheduled for 7.5 weeks, though, you are correct that with breaks there may be additional time for students to complete work, the instruction time is not affected by holidays, and therefore, the content is should not be changed.

>

> I hope this information is helpful, if you have any additional questions or concerns, please feel free to let me know and I will be happy to help!

>

> Warmest Regards,

>

> Sabryna Jaimez

> Program Coordinator, Sr.

> School of Govt & Public Policy

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>

> -----Original Message-----

> From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

> Sent: Sunday, March 5, 2023 7:54 PM

> To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

> Subject: Semester length and content

>

> Sabryna,

>

> It was good to meet you the other day and I really appreciated the shirt. I didn't do well in math back in my school years, so I need some help calculating some date ranges if you don't mind. By my count, the spring seven week semester II is 8 weeks long with no holiday breaks. However, the summer seven week session I is 7 weeks long with two holidays. Is this correct? If so, does the department expect the same course material to be presented in both semesters or is it expected that the summer is taught with 14% less content? It equates to about 2 weeks less of class time when translated to a full length spring or fall academic semester.

>

> Thanks in advance for your thoughts on this.

>

> Dan Grossenbach

> SGPP Adjunct

>

From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Polo?
Date: Friday, February 17, 2023 12:54:00 PM

Hi Dan!

I do indeed have some extra polos - I am hoping into a meeting from about 1pm - 2:30pm but will be here all afternoon, so feel free to come find me and we can hopefully get you a polo!

Thank you!

Sabryna Jaimez
Program Coordinator, Sr.
School of Govt & Public Policy
THE UNIVERSITY OF ARIZONA

salers@arizona.edu
www.arizona.edu
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-----Original Message-----

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, February 17, 2023 12:39 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Polo?

Sabryna,

I heard you might have an extra SGPP polo laying around. If so, I'd love to show off SGPP pride by wearing it around town. I have a meeting there at 2 today. Are you around?

Dan Grossenbach
SGPP adjunct

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Wednesday, January 18, 2023 9:15:40 AM

Super. Thanks so much, Sabryna!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, January 18, 2023 at 9:13 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I did already contact and confirm Kelly for POL202 for the summer session.

If you have any additional questions, please let me know!

Thanks!
Sabryna

Sabryna Jaimez | Project Coordinator, Sr
School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, January 17, 2023 6:52 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

I realised I have one (hopefully) final question on Summer. Have you already contacted Kelly Gordell about her teaching POL202 in summer session? (If you have not, please hold off on doing so. If you'd have, that is great.)

Cheers

Alex

Alex Braithwaite
Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Thursday, January 12, 2023 10:51 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Sounds like we'll leave the caps as they are now – if we do want to change them later, that is something we can do closer to the term or after registration.

I removed Tommaso's course and added Weber for POL325 – thank you for catching those, Alex!

I will share the summer offerings to distance and schedule a few seats for them.

I believe Elizabeth will be sharing the catalog with course titles for you all.

Let me know if you I missed anything!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, January 12, 2023 10:45 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Ah, right. Let's leave as it is. The % unfilled is an artificial data point anyway

Alex Braithwaite

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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Thursday, January 12, 2023 at 10:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Ah, good point. We also just took away most of the online capacity for in person students in our 200 level classes, so I'm hoping there won't be so many empty seats.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, January 12, 2023 10:41:51 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

In terms of seat capacity, I think it makes sense for us to keep most of the upper division at 40 or 50. So, perhaps the only decision in the shorter term would be if we want to cap any of the intro classes lower. We have 200 and 300, respectively, for the POL201 classes. I suspect we might get 400 students between the two, rather than 500. So, maybe we can lower the Frank number a little? Of course, if this makes it tougher with RCS, then it is probably not worth bothering.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Thursday, January 12, 2023 at 10:39 AM

To: Santander, Elizabeth M - (santander) <santander@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

This is great, thanks!

Agreed on the distance seats for summer. They are welcome to a few seats.

SBS is looking at the % unfilled, so we could look at that. It's a bit awkward, since we'll want to minimize the unfilled % but also not bake in different course capacities for different

instructors/classes. I'm envisioning equity complaints. Maybe there's some sort of rule we can come up with, like all "methods-y classes will be capped at 30", or something?

Thanks for the list of classes. I can also take a look and brainstorm, and I'll also think about potential new classes the new hires can do (a CJ inequalities class being top among them).

Best,
Kirssa

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From: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Sent: Thursday, January 12, 2023 10:25:12 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello Alex,

Sabryna and I pulled the attached report from Analytics which shows the course catalog by subject. We've included only the PA, POL, and SGPP options.

Hopefully, this gives you the information you are looking for!

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

Manager of Administration
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, January 12, 2023 8:48 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

I think this looks fantastic. My sense is that Summer is ready to go. I do not anticipate any changes there. I am fine with us offering some of the seats for distance. The more the merrier!

1. For fall, [REDACTED] So, we need to remove his other class from the schedule: POL472. I suspect we will just not offer that class.
2. I notice that Alexander Cloudt is listed as teaching POL325. Was this change made because he replaced Weber in Spring 2023? If so, then I think we will revert back to Weber teaching 325 in Fall 2023.
3. I think we can work on filling 241, 470, and 480 as we move forward.
4. I understand that MENAS are a bit slow on new courses, because they have a long internal approval process.

Only other thought is whether we want to reduce any of the large seat capacities, just to manage the ultimate % of seats that will be unfilled, if this is something SBS is looking at. What do you think, Kirssa?

Otherwise, I do not see any other changes that are needed for now.

Recall, though, that we are in the process of finalizing contracts for three new tenure track assistant professors. They will each teach (probably) one or (less likely) two classes in Fall. We will work on conversations with each of them as the semester progresses.

With the above point in mind, is anyone able to share with me the full catalog of courses that we have on the books? (I for some reason always struggle to find the online catalog that is not limited to any single semester.) I will use this to see if we have existing courses on the books that new hires can teach.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, January 11, 2023 at 3:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Friday, December 16, 2022 at 1:05 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, December 16, 2022 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD

- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, December 10, 2022 12:19 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 8, 2022 at 10:16 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.

3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as “staff” and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – Hold off for now and we can plug Kelly in if we feel we need sections.
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – I think Judith just wants to teach one. But please confirm with her when you invite.
- Cooper, Courtney PA/POL 479 ONLINE – Please invite. [REDACTED]
[REDACTED] But go ahead and invite.

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, November 16, 2022 at 12:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, November 15, 2022 9:01 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 15, 2022 8:51 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, November 15, 2022 at 8:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander)

<santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their

commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**

6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again?** And he is requesting to offer PA 403 online for fall- **is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- McCamman, Michael PA 406 ONLINE maybe

- | | |
|--------------------|--|
| Oglesbee, Colin | PA 410 ONLINE |
| • Prater, Richard | PA 410 |
| • Gordell, Kelly | POL 201, POL 202, POL 413, POL 468 maybe |
| • Mcdaniel, Judith | POL 476 ONLINE (a second course?) |
| • Cooper, Courtney | PA/POL 419 ONLINE |

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Santander, Elizabeth M - \(santander\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Thursday, January 12, 2023 1:33:48 PM

Perfect. Thanks so much!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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From: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Sent: Thursday, January 12, 2023 10:52:29 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello all,

Good catch Alex! Attached is an updated report which includes the course titles as well.

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Thursday, January 12, 2023 10:52 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Sounds like we'll leave the caps as they are now – if we do want to change them later, that is something we can do closer to the term or after registration.

I removed Tommaso's course and added Weber for POL325 – thank you for catching those, Alex!

I will share the summer offerings to distance and schedule a few seats for them.

I believe Elizabeth will be sharing the catalog with course titles for you all.

Let me know if you I missed anything!

Sabryna Jaimez | Project Coordinator, Sr

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Sent: Thursday, January 12, 2023 10:45 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Ah, right. Let's leave as it is. The % unfilled is an artificial data point anyway

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Thursday, January 12, 2023 at 10:43 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Ah, good point. We also just took away most of the online capacity for in person students in our 200 level classes, so I'm hoping there won't be so many empty seats.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, January 12, 2023 10:41:51 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

In terms of seat capacity, I think it makes sense for us to keep most of the upper division at 40 or 50. So, perhaps the only decision in the shorter term would be if we want to cap any of the intro classes lower. We have 200 and 300, respectively, for the POL201 classes. I suspect we might get 400 students between the two, rather than 500. So, maybe we can lower the Frank number a little? Of course, if this makes it tougher with RCS, then it is probably not worth bothering.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Thursday, January 12, 2023 at 10:39 AM
To: Santander, Elizabeth M - (santander) <santander@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

This is great, thanks!

Agreed on the distance seats for summer. They are welcome to a few seats.

SBS is looking at the % unfilled, so we could look at that. It's a bit awkward, since we'll want to minimize the unfilled % but also not bake in different course capacities for different instructors/classes. I'm envisioning equity complaints. Maybe there's some sort of rule we can come up with, like all "methods-y classes will be capped at 30", or something?

Thanks for the list of classes. I can also take a look and brainstorm, and I'll also think about potential new classes the new hires can do (a CJ inequalities class being top among them).

Best,
Kirssa

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From: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Sent: Thursday, January 12, 2023 10:25:12 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello Alex,

Sabryna and I pulled the attached report from Analytics which shows the course catalog by subject. We've included only the PA, POL, and SGPP options.

Hopefully, this gives you the information you are looking for!

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

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Sent: Thursday, January 12, 2023 8:48 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

I think this looks fantastic. My sense is that Summer is ready to go. I do not anticipate any changes there. I am fine with us offering some of the seats for distance. The more the merrier!

1. For fall, [REDACTED] So, we need to remove his other class from the schedule: POL472. I suspect we will just not offer that class.
2. I notice that Alexander Cloudt is listed as teaching POL325. Was this change made because he replaced Weber in Spring 2023? If so, then I think we will revert back to Weber teaching 325 in Fall 2023.
3. I think we can work on filling 241, 470, and 480 as we move forward.
4. I understand that MENAS are a bit slow on new courses, because they have a long internal approval process.

Only other thought is whether we want to reduce any of the large seat capacities, just to manage the ultimate % of seats that will be unfilled, if this is something SBS is looking at. What do you think, Kirssa?

Otherwise, I do not see any other changes that are needed for now.

Recall, though, that we are in the process of finalizing contracts for three new tenure track assistant professors. They will each teach (probably) one or (less likely) two classes in Fall. We will work on conversations with each of them as the semester progresses.

With the above point in mind, is anyone able to share with me the full catalog of courses that we have on the books? (I for some reason always struggle to find the online catalog that is not limited to any single semester.) I will use this to see if we have existing courses on the books that new hires can teach.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, January 11, 2023 at 3:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall

Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, December 16, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Friday, December 16, 2022 at 1:05 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, December 16, 2022 11:59 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, December 16, 2022 at 11:30 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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Sent: Tuesday, December 13, 2022 10:36 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]
[REDACTED]
[REDACTED]

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, December 13, 2022 at 10:14 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

Angela L. Hackett

Assistant Director

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Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, December 13, 2022 9:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well

PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?

- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Email: abraith@arizona.edu
Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 8, 2022 at 10:16 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, December 7, 2022 10:05 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

Assistant Director

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online –

- he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
 - I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
 - I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
 - I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

Angela L. Hackett

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching

3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, November 28, 2022 at 10:05 AM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Sent:** Monday, November 28, 2022 9:04 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed -- **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella**

about Edella possibly developing this in the future. What do you think, Kirssa?

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, November 15, 2022 at 8:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

Angela L. Hackett

Assistant Director

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University of Arizona

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be**

very willing to do it.

9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15.

Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Santander, Elizabeth M - \(santander\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Thursday, January 12, 2023 10:52:34 AM
Attachments: [SGPP Course Catalog by Subject Updated- 1-12-23.xlsx](#)

Hello all,

Good catch Alex! Attached is an updated report which includes the course titles as well.

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

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School of Government & Public Policy
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Thursday, January 12, 2023 10:52 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Sounds like we'll leave the caps as they are now – if we do want to change them later, that is something we can do closer to the term or after registration.

I removed Tommaso's course and added Weber for POL325 – thank you for catching those, Alex!

I will share the summer offerings to distance and schedule a few seats for them.

I believe Elizabeth will be sharing the catalog with course titles for you all.

Let me know if you I missed anything!

Sabryna Jaimez | Project Coordinator, Sr
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, January 12, 2023 10:45 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Ah, right. Let's leave as it is. The % unfilled is an artificial data point anyway

Alex Braithwaite

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Twitter: @theBraith
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Thursday, January 12, 2023 at 10:43 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Ah, good point. We also just took away most of the online capacity for in person students in our 200 level classes, so I'm hoping there won't be so many empty seats.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, January 12, 2023 10:41:51 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

In terms of seat capacity, I think it makes sense for us to keep most of the upper division at 40 or 50. So, perhaps the only decision in the shorter term would be if we want to cap any of the intro classes lower. We have 200 and 300, respectively, for the POL201 classes. I suspect we might get 400 students between the two, rather than 500. So, maybe we can lower the Frank number a little? Of course, if this makes it tougher with RCS, then it is probably not worth bothering.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Date: Thursday, January 12, 2023 at 10:39 AM

To: Santander, Elizabeth M - (santander) <santander@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

This is great, thanks!

Agreed on the distance seats for summer. They are welcome to a few seats.

SBS is looking at the % unfilled, so we could look at that. It's a bit awkward, since we'll want to minimize the unfilled % but also not bake in different course capacities for different instructors/classes. I'm envisioning equity complaints. Maybe there's some sort of rule we can come

up with, like all "methods-y classes will be capped at 30", or something?

Thanks for the list of classes. I can also take a look and brainstorm, and I'll also think about potential new classes the new hires can do (a CJ inequalities class being top among them).

Best,
Kirssa

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From: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Sent: Thursday, January 12, 2023 10:25:12 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello Alex,

Sabryna and I pulled the attached report from Analytics which shows the course catalog by subject. We've included only the PA, POL, and SGPP options.

Hopefully, this gives you the information you are looking for!

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, January 12, 2023 8:48 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

I think this looks fantastic. My sense is that Summer is ready to go. I do not anticipate any changes there. I am fine with us offering some of the seats for distance. The more the merrier!

1. For fall, [REDACTED] So, we need to remove his other class from the schedule: POL472. I suspect we will just not offer that class.
2. I notice that Alexander Cloudt is listed as teaching POL325. Was this change made because he replaced Weber in Spring 2023? If so, then I think we will revert back to Weber teaching 325 in Fall 2023.
3. I think we can work on filling 241, 470, and 480 as we move forward.
4. I understand that MENAS are a bit slow on new courses, because they have a long internal approval process.

Only other thought is whether we want to reduce any of the large seat capacities, just to manage the ultimate % of seats that will be unfilled, if this is something SBS is looking at. What do you think, Kirssa?

Otherwise, I do not see any other changes that are needed for now.

Recall, though, that we are in the process of finalizing contracts for three new tenure track assistant professors. They will each teach (probably) one or (less likely) two classes in Fall. We will work on conversations with each of them as the semester progresses.

With the above point in mind, is anyone able to share with me the full catalog of courses that we have on the books? (I for some reason always struggle to find the online catalog that is not limited to any single semester.) I will use this to see if we have existing courses on the books that new hires can teach.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, January 11, 2023 at 3:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Friday, December 16, 2022 at 1:05 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, December 16, 2022 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
-

Still waiting to hear back from Courtney (POL/PA479-101/201)

- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

[REDACTED]

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, December 13, 2022 at 10:14 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett)

<ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an

online option.

5. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith)

<abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- **McCamman, Michael** PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- **Gordell, Kelly** POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT

faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, November 15, 2022 at 8:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be**

MENAS owned and then cross-listed with us.

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Santander, Elizabeth M - \(santander\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Thursday, January 12, 2023 10:36:37 AM

Thanks so much. This is just what I was looking for. I notice this does not include the title of the classes, just the course code and the short description. Do you know if the course title was an easily exported item, as well?

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Date: Thursday, January 12, 2023 at 10:25 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello Alex,

Sabryna and I pulled the attached report from Analytics which shows the course catalog by subject. We've included only the PA, POL, and SGPP options.

Hopefully, this gives you the information you are looking for!

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, January 12, 2023 8:48 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

I think this looks fantastic. My sense is that Summer is ready to go. I do not anticipate any changes there. I am fine with us offering some of the seats for distance. The more the merrier!

1. For fall, [REDACTED] So, we need to remove his other class from the schedule: POL472. I suspect we will just not offer that class.
2. I notice that Alexander Cloudt is listed as teaching POL325. Was this change made because he replaced Weber in Spring 2023? If so, then I think we will revert back to Weber teaching 325 in Fall 2023.
3. I think we can work on filling 241, 470, and 480 as we move forward.
4. I understand that MENAS are a bit slow on new courses, because they have a long internal approval process.

Only other thought is whether we want to reduce any of the large seat capacities, just to manage the ultimate % of seats that will be unfilled, if this is something SBS is looking at. What do you think, Kirssa?

Otherwise, I do not see any other changes that are needed for now.

Recall, though, that we are in the process of finalizing contracts for three new tenure track assistant professors. They will each teach (probably) one or (less likely) two classes in Fall. We will work on conversations with each of them as the semester progresses.

With the above point in mind, is anyone able to share with me the full catalog of courses that we have on the books? (I for some reason always struggle to find the online catalog that is not limited to any single semester.) I will use this to see if we have existing courses on the books that new hires can

teach.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, January 11, 2023 at 3:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats

between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Friday, December 16, 2022 at 1:05 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, December 16, 2022 11:59 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, December 16, 2022 at 11:30 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:36 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

Angela L. Hackett

Assistant Director
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, December 13, 2022 9:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feels students are struggling to complete course work in the short time. Is this okay?
- As it stands now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue (POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Monday, November 28, 2022 at 2:43 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Monday, November 28, 2022 2:35 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be

online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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Director of Undergraduate Studies
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 --**What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]

- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – Hold off for now and we can plug Kelly in if we feel we need sections.
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – I think Judith just wants to teach one. But please confirm with her when you invite.
- Cooper, Courtney PA/POL 479 ONLINE – Please invite. [REDACTED]
[REDACTED] But go ahead and invite.

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, November 16, 2022 at 12:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, November 15, 2022 9:01 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

Angela L. Hackett

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 15, 2022 8:51 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, November 15, 2022 at 8:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander)

<santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their

commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**

6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again?** And he is requesting to offer PA 403 online for fall- **is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- McCamman, Michael PA 406 ONLINE maybe

- | | |
|--------------------|--|
| Oglesbee, Colin | PA 410 ONLINE |
| • Prater, Richard | PA 410 |
| • Gordell, Kelly | POL 201, POL 202, POL 413, POL 468 maybe |
| • Mcdaniel, Judith | POL 476 ONLINE (a second course?) |
| • Cooper, Courtney | PA/POL 419 ONLINE |

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Santander, Elizabeth M - \(santander\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Thursday, January 12, 2023 10:25:16 AM
Attachments: [SGPP Course Catalog by Subject- 1-12-23.xlsx](#)

Hello Alex,

Sabryna and I pulled the attached report from Analytics which shows the course catalog by subject. We've included only the PA, POL, and SGPP options.

Hopefully, this gives you the information you are looking for!

Best,
Elizabeth

Elizabeth Santander

Pronouns: She/Her/Hers

Manager of Administration
School of Government & Public Policy
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, January 12, 2023 8:48 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

I think this looks fantastic. My sense is that Summer is ready to go. I do not anticipate any changes there. I am fine with us offering some of the seats for distance. The more the merrier!

1. For fall, [REDACTED] So, we need to remove his other class from the schedule: POL472. I suspect we will just not offer that class.
2. I notice that Alexander Cloudt is listed as teaching POL325. Was this change made because he replaced Weber in Spring 2023? If so, then I think we will revert back to Weber teaching 325 in Fall 2023.
3. I think we can work on filling 241, 470, and 480 as we move forward.

4. I understand that MENAS are a bit slow on new courses, because they have a long internal approval process.

Only other thought is whether we want to reduce any of the large seat capacities, just to manage the ultimate % of seats that will be unfilled, if this is something SBS is looking at. What do you think, Kirssa?

Otherwise, I do not see any other changes that are needed for now.

Recall, though, that we are in the process of finalizing contracts for three new tenure track assistant professors. They will each teach (probably) one or (less likely) two classes in Fall. We will work on conversations with each of them as the semester progresses.

With the above point in mind, is anyone able to share with me the full catalog of courses that we have on the books? (I for some reason always struggle to find the online catalog that is not limited to any single semester.) I will use this to see if we have existing courses on the books that new hires can teach.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, January 11, 2023 at 3:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, December 16, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Friday, December 16, 2022 at 1:05 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, December 16, 2022 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 -

- PA410
◦ PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online

- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions
POL204 in one session
POL206 in one session
POL325 in one session
POL417 in one session
POL419 in one session
PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

Assistant Director

School of Government and Public Policy

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 28, 2022 2:35 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- **McCamman, Michael** PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- **Gordell, Kelly** POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, November 14, 2022 5:08 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**

- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Wednesday, January 11, 2023 3:43:00 PM
Attachments: [REDACTED]

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, December 16, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Friday, December 16, 2022 at 1:05 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, December 16, 2022 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we

want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.

- POL202
- POL204
- PA/POL206
- PA/SOC241
- POL309
- PA332
- PA410
- PA470

Thank you all!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

[REDACTED]

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,
Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

██████████ or ██████████

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.

5. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) -- since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]
[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 2:16:16 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 9:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more

accurate number

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, November 15, 2022 at 8:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander)

<santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 10, 2022 4:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

Angela L. Hackett
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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Wednesday, January 11, 2023 3:43:00 PM
Attachments: [REDACTED]

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, December 16, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Friday, December 16, 2022 at 1:05 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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Sent: Friday, December 16, 2022 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we

want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.

- POL202
- POL204
- PA/POL206
- PA/SOC241
- POL309
- PA332
- PA410
- PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

[REDACTED]

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,
Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.

5. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) -- since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]
[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 2:16:16 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 9:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more

accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

Angela L. Hackett

Assistant Director

School of Government and Public Policy

University of Arizona

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, November 14, 2022 5:08 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander)

<santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 10, 2022 4:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Wednesday, January 11, 2023 3:43:00 PM
Attachments: [REDACTED]

Hello All!

The open scheduling window for Fall/Summer 2023 is closing soon, as such I wanted to send out the schedule as it is now for both Fall and Summer (see attached) with notes below.

Fall 2023 Notes

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- I've received no update regarding Carolyn's MENAS New course
- As discussed I have 'hidden' all 101 sections that also have an in-person section being offered

Summer 2023 Notes

- Victoria Meyer, Director of the Distance Campus, has requested to have a few Distance Campus seats for summer – historically we have only offered Distance Campus seats for Fall (usually for one 200 level course and for one 300/400 level course), over the last few Fall Terms that we have given Distance campus seats, they averaged an enrollment of 3 seats between the 2 courses we typically offer; I wanted to connect with you all to see how we feel about offering Distance campus seats in summer, since it seems like something we haven't done recently.

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr

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Tucson, AZ 85721
salers@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, December 16, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Friday, December 16, 2022 at 1:05 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, December 16, 2022 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we

want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.

- POL202
- POL204
- PA/POL206
- PA/SOC241
- POL309
- PA332
- PA410
- PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

[REDACTED]

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,
Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

██████████ or ██████████

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.

5. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) -- since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 2:16:16 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 9:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more

accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, November 14, 2022 5:08 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander)

<santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 10, 2022 4:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Cc: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Independent Study
Date: Monday, January 9, 2023 10:06:12 AM

Hi Dan,

Thanks so much for reaching out about this- unfortunately, Adjunct instructors are not permitted to engage in independent studies with students. Please refer this student to their SGPP academic advisor to discuss options for independent study opportunities.

thanks,

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
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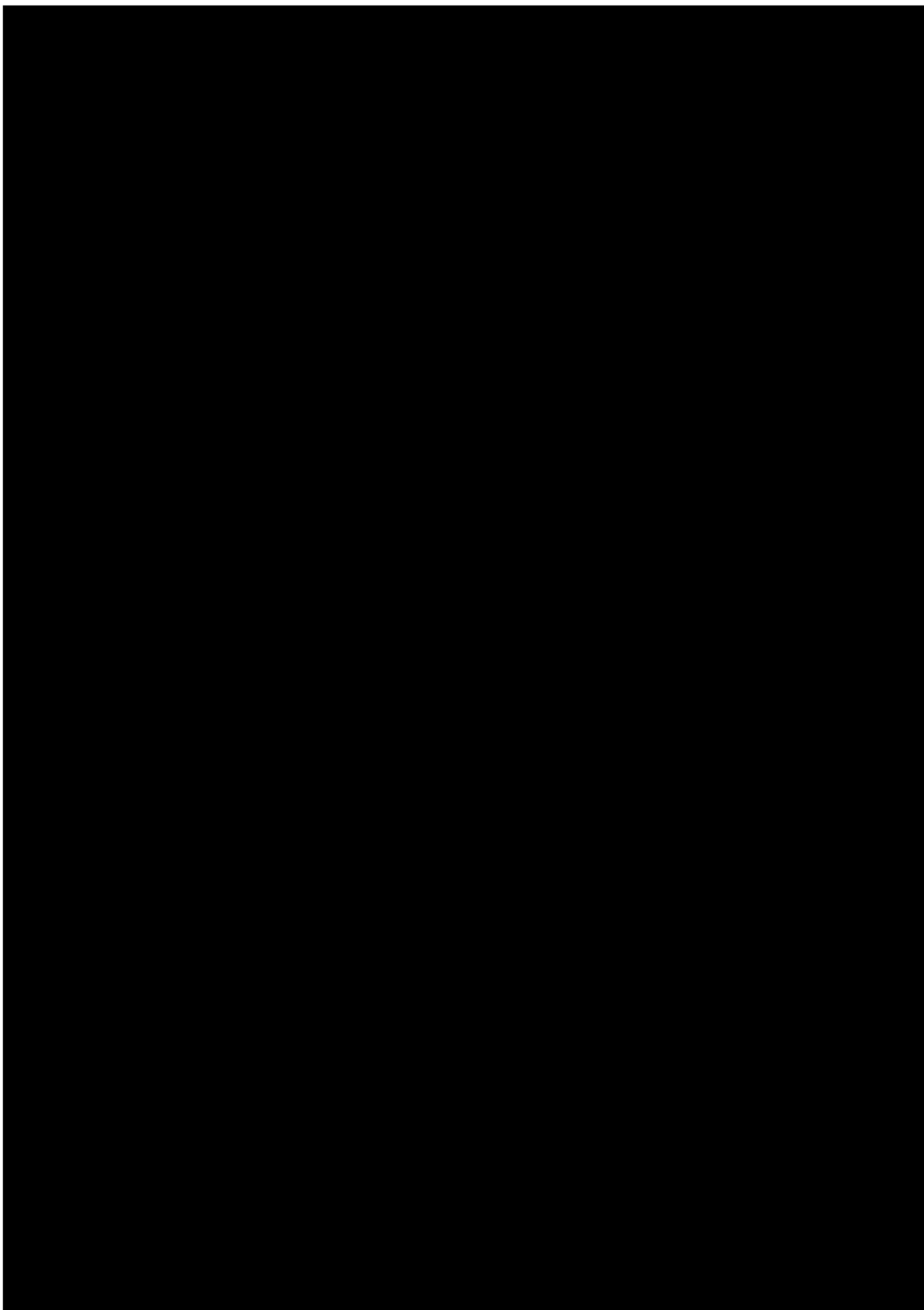
From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, January 7, 2023 7:23 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Independent Study


Hi Angela. Before I get back to this student, I wanted to check with someone in the dept on whether adjuncts are able to teach independent study courses. Do you have any guidance on this one?

Dan

Begin forwarded message:



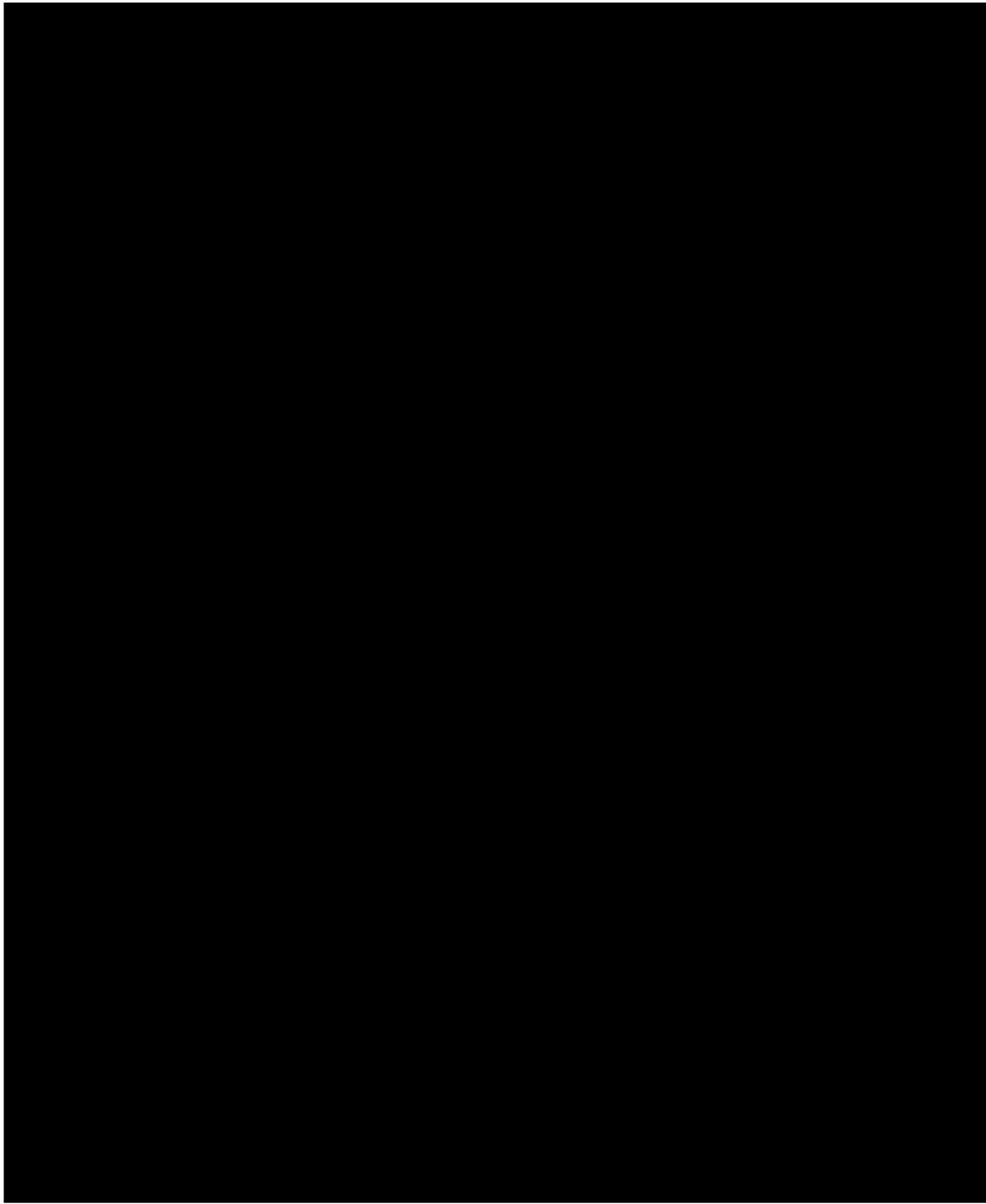


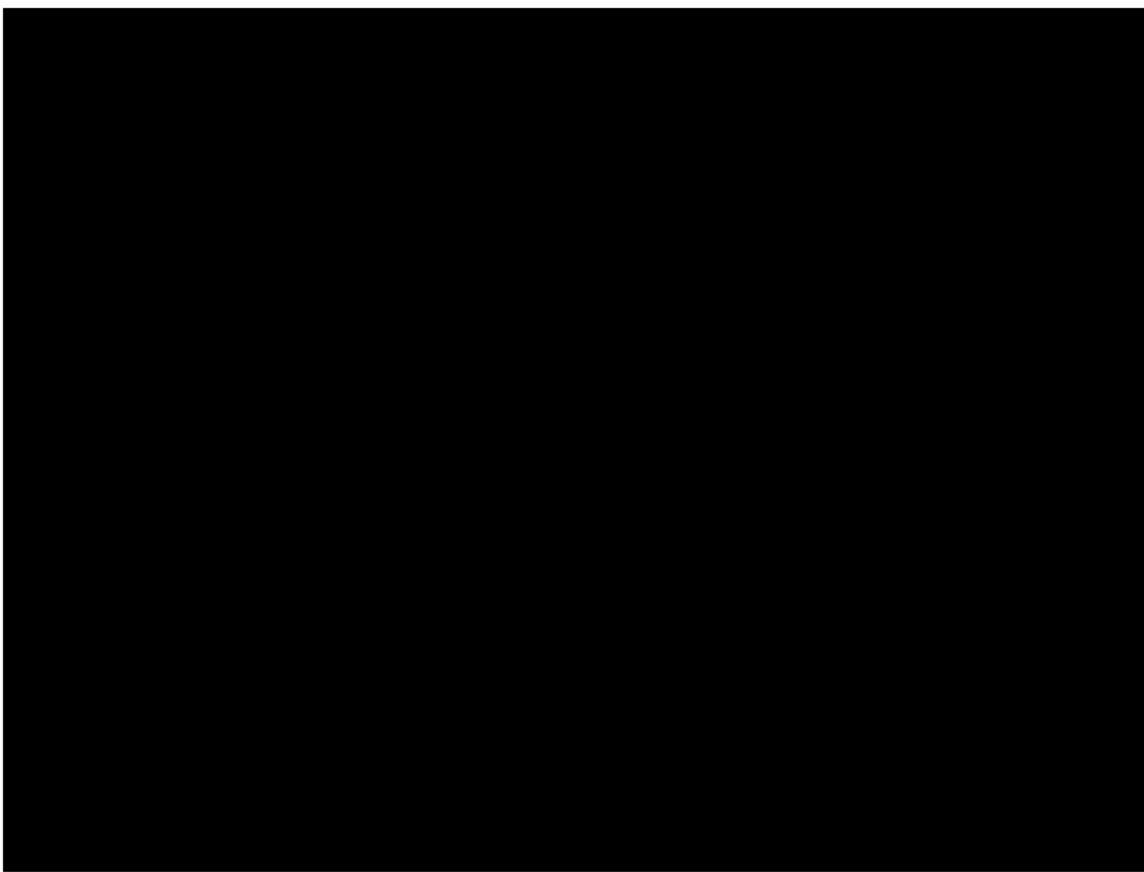
From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Fwd: Independent Study
Date: Saturday, January 7, 2023 7:24:00 PM
Attachments: 

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: [sgpp_springadjuncts] Welcome Back- Spring 2023 Instructors
Date: Friday, January 6, 2023 12:57:00 PM

Hi Dan,

You can see Sabryna in the main office when you stop by- she knows more about our stock of shirts and where to find them.

Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, January 6, 2023 10:27 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [sgpp_springadjuncts] Welcome Back- Spring 2023 Instructors

Nice! I'll swing by.

On Jan 6, 2023, at 9:43 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,

Thanks so much- this email has taken me many semesters to perfect so I appreciate that it's appreciated

We do have a small stock of polos with our Dept logo on them that we order annually and you could stop by to take a look at what we have, but we don't have anything else with SGPP on it. You'd be welcome to a free polo if we have one that works for you. Sorry to not be more helpful.

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, January 6, 2023 9:36 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: [sgpp_springadjuncts] Welcome Back- Spring 2023 Instructors

Thanks Angela. This is the most comprehensive and concise email I've seen. Great work!

I know you've got a lot going so I hope you don't mind a frivolous question. Do you know if adjuncts can purchase and wear U of A SGPP apparel? If so, I'd like to proudly represent the department and buy a polo or jacket if such things exist. I believe I saw Polakowski wearing an embroidered shirt once when I had lunch with him but never asked.

Dan

Begin forwarded message:

From: "Grossenbach, Daniel H - (dgrossenbach)"
<dgrossenbach@arizona.edu>
Date: January 6, 2023 at 9:17:31 AM MST
To: sgpp_springadjuncts@list.arizona.edu
Subject: Re: [sgpp_springadjuncts] Welcome Back- Spring 2023 Instructors

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On Jan 6, 2023, at 8:44 AM, Hackett, Angela L - (ahackett)
<ahackett@arizona.edu> wrote:

Please retain this email for future reference.

Greetings SGPP Spring 2023 Instructors!

Welcome everyone- and thank you for teaching for SGPP this Spring. I wanted to reach out to all of you with a few informational references that will help you get through the upcoming semester. At this time, campus is expected to return to full function and classrooms, but you can also find all updates and directives on the [UArizona COVID-19 information page](#)

If you have any questions or if you need assistance *of any kind* in the coming weeks, don't hesitate to ask any one of us (cc'd on this email)

1. Kirssa Cline Ryckman - SGPP Director of Undergraduate studies
2. Laura Bakkensen - SGPP Director of MPA/MPP Programs
3. Angela Hackett - SGPP Assistant Director
4. Sabryna Jaimez - SGPP Undergraduate Programs Manager
5. Christina Inocencio - SGPP Graduate Programs Manager
6. Elizabeth Santander – SGPP Manager of Administration
7. Social Sciences Business Center ([SBS-SocSciBusCtr@arizona.edu](mailto:SocSciBusCtr@arizona.edu)) *This email address will reach all of the Social Sciences Business Staff. This would be a great resource for contract and hiring questions.*

General Information:

1. **Adjunct Instructors – Time reporting:** *All SGPP adjunct instructors are salaried employees and none of you need to 'report hours'.* Because you are all employees who are compensated, you will receive email prompts biweekly from 'employee.uaccess@arizona.edu' with a subject line 'Reminder to Complete Time'. You do not need to do anything with this- your paychecks will be automatically generated and will be the same for all pay periods (with the exception of the first and last paychecks as contracts may end off cycle).
2. **Per UArizona directives, [face coverings](#)** are

encouraged (but not required) on the UArizona campus.

3. **SGPP Main Office** will be staffed daily from 8am-4pm, but email correspondence remains an effective method of communication for staff and advisors.
4. **SGPP Adjunct Offices in Social Sciences are open for your use** – office 300 and 301 in the main hallway are available for student 1:1 meetings. If you wish to hold office hours in SGPP, please email Christina Inocencio (cc'd here) with day/time combinations that work for your teaching and work schedule. Please note that these offices are shared with all SGPP Adjunct and Graduate Instructors so flexibility in availability is appreciated.
5. **Correspondence with Students:** Please use your official UArizona email **ONLY** to correspond with students. Please only email students at their official UArizona email address as well. Please do not respond to student emails that do not come from a UA email address (all ending in '@arizona.edu')
 1. The University email system guarantees university email addresses are linked to the intended recipient.
 2. Please **DO NOT** give students your personal email addresses. **This is a general UA guidance.**
 3. Instructor use/sharing of personal cell phone numbers with students is **at your discretion**, but is discouraged.
6. **University Center for Assessment, Teaching and Technology** is here to help with course design and any issues you may have with the delivery of your courses in a virtual or in-person format so don't hesitate to reach out to them for assistance.
7. **Textbook Ordering Instructions:** The UArizona Bookstore recently updated their Textbook Adoption Processes—please visit their website for details: <https://shop.arizona.edu/faculty>. If you have questions or find the process challenging, please reach out to their helpful staff at: uabks-textbooks@arizona.edu or call 520-621-8868.
8. **Course Syllabus:** As soon as you have your syllabus finalized, please email a copy to Elizabeth Santander

(cc'd here) so it can be included in the HLC (and dept) database. Policy regarding Course syllabi Policies can be found here: <https://policy.arizona.edu/faculty-affairs-and-academics/course-syllabus-policy-undergraduate-template>

1. **Please consider adding the following website link to your syllabi as well:**

<https://sgpp.arizona.edu/student-resources>.

SGPP has created a website with many campus and community resources for students. This information was gathered from all over campus and will be a very helpful resource for them.

9. **Copies for classes/student coursework:** Should you need copies of assignments, exams, or other classroom materials, please send an email request to your respective program staff at least 24 hours in advance. All copies can be picked up in the 'Instructor Copies' boxes in the mail room in the SGPP Main Office (Social Sciences 315). The office is open daily from 8am – 4pm, but we are happy to coordinate with instructors for pickup.

Spring Session Dates:

1. **Full 16+ Week Semester**

1. First Day of classes is **Wednesday, January 11, 2023**
*Students will have until midnight, **January 18, 2023** to add your course. After that, they will need your signature on a digital '[Change of Schedule Form](#)' to be completed in order to be admitted to the class. You are not **required** to allow students to add your course late.*
2. Last Day of Classes is **Wednesday, May 3, 2023**
3. Final Exams Week: **Friday, May 5-Thursday, May 11, 2023**

2. **7.5 Week I**

1. First day of classes is **Wednesday, January 11, 2023**
*Students will have until midnight, **January 14, 2023** to add your course. After that, they will need your signature on a digital '[Change of](#)*

[Schedule Form'](#) to be completed in order to be admitted to the class. You are not **required** to allow students to add your course late.

2. Last Day of classes- **Friday, March 3, 2023**

3. Final Exams: **Friday, March 3, 2023**

3. **7.5 Week II**

1. First day of classes is **Monday, March 13, 2023**

*Students will have until midnight, **March 16, 2023** to add your course. After that, they will need your signature on a digital '[Change of Schedule Form](#)' to be completed in order to be admitted to the class. You are not **required** to allow students to add your course late.*

2. Last Day of classes- **Wednesday, May 3, 2023**

3. Final Exams: **Friday, May 5- Thursday, May 11, 2023**

4. Classes **WILL NOT** be held on the following day:

1. **Monday, January 16, 2023 –**

Observance of Martin Luther King, Jr Day

2. **March 4- 12, 2023-** Spring Recess

3. **Thursday, May 4, 2023-** Reading Day

1. **D2L (Desire 2 Learn) Course Management:** All courses (ONLINE or in-person) are managed through the UArizona, **D2L (Desire2Learn) Course Management** system. You can request your course site via this online process:

<https://help.d2l.arizona.edu/content/how-request-d2l-course-site>

1. D2L requires you to use your NET ID login to set up and edit your course page.

2. The D2L Help Desk is very helpful and can be reached in multiple ways- please see this site for assistance: <https://help.d2l.arizona.edu/>

3. For syllabus questions and guidelines, please follow this link <https://policy.arizona.edu/faculty-affairs-and-academics/course-syllabus-policy-undergraduate-template>. This site is a bit

overwhelming, but it is full of many useful bits of information. You can also reach out to your program Directors for assistance and review.

2. **UAccess Instructor Center:** Each instructor has a UAccess Instructor Center that is associated with your class. Some courses will have multiple sections (either the course is has combined sections or is cross-listed outside SGPP). The Instructor center contains your course roster, details about each enrolled student, and other course management information. Details about UAccess Instructor Center can be found on the Registrar's website:
<https://registrar.arizona.edu/faculty-staff-resources/grading/instructor-center-information>
1. **Disability Resource Center:** If you have a student who requires special accommodations in the classroom or for coursework/testing, please refer them to the Disability Resource Center (DRC) for assistance: <https://drc.arizona.edu/> or 621-3268. Please be sure to incorporate any/all DRC student accommodations into your courses.
2. **FINAL EXAMS -** Exams will last up to two hours, but not more than two hours and **they must be scheduled during the designated Final Exam window for your teaching session.**
 1. [Final Exams Calendar](#)
 2. 15 Week Session: **Friday, May 5- Thursday, May 11, 2023**
 3. 7.5 Week I courses: **Friday, March 3, 2023**
 4. 7.5 Week II courses: **Friday, May 5- Thursday, May 11, 2023**
3. **Course Final Grade Submission-** [UAccess Instructor Center Guide](#) instructions are attached. Course grades should be finalized in [UAccess Instructor Center](#) within 48 hours of the end of your course. Instructors will need to import their final grades from D2L to UAccess Instructor Center in order for final grades to be released to students.
4. **Incomplete Grade:** If a student will not be able to complete the assigned coursework and/or examinations by the end of the session, you may (but are not required to) offer them an **Incomplete ("I")** for the course. Incomplete forms should be completed prior to the end of the session you are

teaching (and before Final Exams are issued to students).

1. The general rule is that **75% of the course work assigned MUST be completed** to have the “I” as an option. If you choose to offer this to a student, I am happy to assist you the first time you complete this process, as there are very important guidelines for students seeking an “I”: <https://registrar.arizona.edu/faculty-staff-resources/grading/grading-policies/incomplete>
2. A detailed Incomplete Form **MUST** be signed/dated by the **student and instructor** in order to receive a grade other than an “I”.
Form Link:
https://registrar.arizona.edu/sites/default/files/incomplete_grade_report_5-5-14.pdf
3. Prompt completion of missed work is strongly encouraged. Instructors are allowed **and encouraged** to set end dates on all Incomplete agreements. UArizona policy indicates that students have up to 364 days to complete all coursework, but waiting that long leads to difficulties for students and instructors alike.
4. You and the student should retain a copy of this document until the coursework is completed. The only time this document will be required by the dept is if the student does not complete the work and wants to contest their final grade (an E).
5. **UA 2023 - 2024 General Catalog Grading Policies:** <http://catalog.arizona.edu/policy-type/grade-policies>
6. **University Dates/Deadlines:** Please pay close attention to University Dates/Deadlines for students/instructors. They can be found here: <https://www.registrar.arizona.edu/dates-and-deadlines>

I realize this quite a bit of information, but you are free to email me if you have any questions or concerns. We will do our best to help you or direct you to someone who can!
Have a great Spring semester and stay in touch!

Be well-

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Fwd: [sgpp_springadjuncts] Welcome Back- Spring 2023 Instructors
Date: Friday, January 6, 2023 9:35:58 AM
Attachments: [UAccess Student Instructor Center.pdf](#)

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 - Instructor use/sharing of personal cell phone numbers with

students is **at your discretion**, but is discouraged.

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- **Full 16+ Week Semester**
 - First Day of classes is **Wednesday, January 11, 2023**
*Students will have until midnight, **January 18, 2023** to add your course. After that, they will need your signature on a digital '[Change of Schedule Form](#)' to be completed in order to be admitted to the class. You are not **required** to allow students to add your course late.*
 - Last Day of Classes is **Wednesday, May 3, 2023**
 - Final Exams Week: **Friday, May 5- Thursday, May 11, 2023**
- **7.5 Week I**
 - First day of classes is **Wednesday, January 11, 2023**
*Students will have until midnight, **January 14, 2023** to add your course. After that, they will need your signature on a digital '[Change of Schedule Form](#)' to be completed in order to be admitted to the class. You are not **required** to allow students to add your course late.*

- Last Day of classes- **Friday, March 3, 2023**
- Final Exams: **Friday, March 3, 2023**
- **7.5 Week II**
 - First day of classes is **Monday, March 13, 2023**
*Students will have until midnight, **March 16, 2023** to add your course. After that, they will need your signature on a digital '[Change of Schedule Form](#)' to be completed in order to be admitted to the class. You are not **required** to allow students to add your course late.*
 - Last Day of classes- **Wednesday, May 3, 2023**
 - Final Exams: **Friday, May 5- Thursday, May 11, 2023**
- Classes **WILL NOT** be held on the following day:
 - **Monday, January 16, 2023** – Observance of Martin Luther King, Jr Day
 - **March 4- 12, 2023**- Spring Recess
 - **Thursday, May 4, 2023**- Reading Day
- **D2L (Desire 2 Learn) Course Management:** All courses (ONLINE or in-person) are managed through the UArizona, **D2L (Desire2Learn) Course Management** system. You can request your course site via this online process: <https://help.d2l.arizona.edu/content/how-request-d2l-course-site>
 - D2L requires you to use your NET ID login to set up and edit your course page.
 - The D2L Help Desk is very helpful and can be reached in multiple ways- please see this site for assistance: <https://help.d2l.arizona.edu/>
 - For syllabus questions and guidelines, please follow this link <https://policy.arizona.edu/faculty-affairs-and-academics/course-syllabus-policy-undergraduate-template>. This site is a bit overwhelming, but it is full of many useful bits of information. You can also reach out to your program Directors for assistance and review.
- **UAccess Instructor Center:** Each instructor has a UAccess Instructor Center that is associated with your class. Some courses will have multiple sections (either the course is has combined sections or is cross-listed outside SGPP). The Instructor center contains your course roster, details about each enrolled student, and other course management information. Details about UAccess Instructor Center can be found on the Registrar's website: <https://registrar.arizona.edu/faculty-staff-resources/grading/instructor-center-information>
- **Disability Resource Center:** If you have a student who requires special accommodations in the classroom or for coursework/testing, please refer them to the Disability Resource Center (DRC) for assistance: <https://drc.arizona.edu/> or 621-3268. Please be sure to

incorporate any/all DRC student accommodations into your courses.

- **FINAL EXAMS** - Exams will last up to two hours, but not more than two hours and **they must be scheduled during the designated Final Exam window for your teaching session.**
 - [Final Exams Calendar](#)
 - 15 Week Session: **Friday, May 5- Thursday, May 11, 2023**
 - 7.5 Week I courses: **Friday, March 3, 2023**
 - 7.5 Week II courses: **Friday, May 5- Thursday, May 11, 2023**
- **Course Final Grade Submission-** [UAccess Instructor Center Guide](#) instructions are attached. Course grades should be finalized in [UAccess Instructor Center](#) within 48 hours of the end of your course. Instructors will need to import their final grades from D2L to UAccess Instructor Center in order for final grades to be released to students.
- **Incomplete Grade:** If a student will not be able to complete the assigned coursework and/or examinations by the end of the session, you may (but are not required to) offer them an **Incomplete ("I")** for the course. Incomplete forms should be completed prior to the end of the session you are teaching (and before Final Exams are issued to students).
 - The general rule is that **75% of the course work assigned MUST be completed** to have the "I" as an option. If you choose to offer this to a student, I am happy to assist you the first time you complete this process, as there are very important guidelines for students seeking an "I": <https://registrar.arizona.edu/faculty-staff-resources/grading/grading-policies/incomplete>
 - A detailed Incomplete Form **MUST** be signed/dated by the **student and instructor** in order to receive a grade other than an "I". Form Link: https://registrar.arizona.edu/sites/default/files/incomplete_grade_report_5-5-14.pdf
 - Prompt completion of missed work is strongly encouraged. Instructors are allowed **and encouraged** to set end dates on all Incomplete agreements. UArizona policy indicates that students have up to 364 days to complete all coursework, but waiting that long leads to difficulties for students and instructors alike.
 - You and the student should retain a copy of this document until the coursework is completed. The only time this document will be required by the dept is if the student does not complete the work and wants to contest their final grade (an E).
- **UA 2023 - 2024 General Catalog Grading**

Policies: <http://catalog.arizona.edu/policy-type/grade-policies>

- **University Dates/Deadlines:** Please pay close attention to University Dates/Deadlines for students/instructors. They can be found here: <https://www.registrar.arizona.edu/dates-and-deadlines>

I realize this quite a bit of information, but you are free to email me if you have any questions or concerns. We will do our best to help you or direct you to someone who can!

Have a great Spring semester and stay in touch!

Be well-

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: Summer 2023 - Schedule of Classes
Date: Tuesday, December 20, 2022 9:23:57 AM

Thanks so much, Angela. Great additional thoughts. I think having them work with Brad to figure out some plans for Rombach would be great. And I love the idea of thinking about specific programs – including tutoring – for CJS students given their needs.

I will email them both and suggest we meet early in the Spring to discuss this. Will copy you both on that email to them.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Monday, December 19, 2022 at 3:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Summer 2023 - Schedule of Classes

Hi both,

I am very excited that they both have summer teaching commitments built into their contracts as this will help establish some stability/consistency in course offerings for summers going forward. I like the idea of additional 309 seats—this is a popular course all around and I think additional sections will fill. I have always wanted to utilize the Rombach funds more thoroughly as we only use about half the annual revenues on direct to student scholarships. I am not sure what this looks like though- it might be a partnership with UAPD or TPD to target those students we have who want to go into LE for careers. I am open to suggestions on this (and willing to assist). One thing I think our CJS students might benefit from (and I would want to loop in Sylvia on this) is tutoring for some of

our courses. As a major, they have the lowest overall GPA of our 4 and the students take longer to complete degrees. Right now, there are no official tutoring opportunities for our courses (PA or POL prefixes) and with 241 as a Gen Ed, it might be an initiative we can look into. It might be something to link to Rombach initiatives, but I'm not sure about the limitations of the funds.

Just something to think about. Thanks so much for coordinating all this.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, December 19, 2022 3:08 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Summer 2023 - Schedule of Classes

Thanks, Kirssa.

- Charlotte: develop (or redevelop) POL 309 for online, since this is a course in the new proposed core that she is teaching in person. This is an interesting option. We do have Brandon Tryon teaching a version of this online. I suspect this is not a fully developed version! So, this could be a good option. But we should consider whether this is part of us stripping back on Brandon's teaching or in addition to his.
- Develop a new gen ed that is more like a 100-level intro class to CJ. I definitely think this would be great. They could work on this individually or together depending on whether this is brand new or a re-working of another course we already have on the books.
- Submit a grant/develop a course with an experiential learning component (<https://career.arizona.edu/resources/faculty-grants-for-experiential-learning/>)
- Rombach - we talked about a workshop/lecture series, or a website/newsletter that disseminates research with practical relevance. I like this. I guess this would depend on whether there are UG student benefits (or what kind they are) as to whether this would count as teaching or service.
- And to state the obvious, if there are any holes in the summer schedule for CJ classes, they could always teach that. Yep. We do not have anyone offering 241 this summer. Though, we have a ton of seats between just passed Fall and upcoming Spring. So, I am not sure there would be massive demand this summer. But, definitely a good option for Summer 24 onwards.

So, yep, looks like we have some good overlap in ideas. Any other thoughts, Angela, of things that

might be useful for Crim students outside of the classroom?

I'd be happy to brainstorm further or chat with them if that's useful.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, December 19, 2022 9:25 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Summer 2023 - Schedule of Classes

The big boss has spoken

Here is what Edella had to say on this:

Hi Alex,

Working with Kirssa to present some options to them seems reasonable. I imagine in Summer 2024 they will be teaching online cj courses. Again, I want to set expectations about what their summers will look like, and a notable part of their summer activity will involve instruction.

This is a bit of an aside, for summer courses I would like to ensure reasonable opportunities for the grad students to teach, beyond that, we should use Xavier's and Charlotte's expertise to best serve our students.

Best,

Edella

So, I think what makes sense here, is that we have a chat with them both and say that for Summer 2023, we'd like to get them working on some projects and then that they can expect in summer 2024 onwards (once the online program is live), they would offer a single section of an online course each summer. Seem good?

So, what might be some projects for them to work on this summer?

- Continue planning for changes to the CJS major's upper division core?
- Propose something for Gen Ed?
- Work on ways of connecting Rombach to the classroom?
- Some kind of plan for UG research experiences?

Other thoughts and ideas?

Cheers

Alex

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Date:** Monday, December 19, 2022 at 9:07 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Subject:** Re: Summer 2023 - Schedule of Classes

Thanks. I will check with the boss to see what she has or has not discussed with them both.

Cheers

Alex

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Monday, December 19, 2022 at 9:04 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Summer 2023 - Schedule of Classes

Hi Alex,

Here is the lang summer language included in both of their final letters:

Responsibilities during the summer months will include: Teaching (30%): Teach 1 course and mentor students outside of the classroom; or develop and refresh courses and innovate the curriculum as needed

Thanks,

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, December 19, 2022 8:50 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: Summer 2023 - Schedule of Classes

Thanks. Do you mind quickly sharing the text from their contracts that pertains to summer? I do not need the actual document, but it would be good to be reminded of what went in their contracts, because I think summer was treated separately from their 3:3 for Fall and Spring, right?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, December 19, 2022 at 8:47 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: Summer 2023 - Schedule of Classes

Hi Alex,

I have not had a conversation with either about summer teaching.

Thanks,

Angela L. Hackett

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, December 19, 2022 8:03 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Summer 2023 - Schedule of Classes

Hi Angela and Kirssa

In thinking about the summer schedule, I am reminded that both Charlotte and Xavier might be doing some teaching this summer. I wanted to check in and see if you have had any conversations with them about the summer schedule?

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 2:22 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Summer 2023 - Schedule of Classes

Hi All,

As if we aren't already overwhelmed with the schedule of classes for Spring and Fall... I've updated the Summer 23 scheduled according to previous discussions (noted below). Please review and let me know if we can move forward with reaching out to the following adjuncts:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

Thank you all for time and patience as I navigate the schedule of classes this first time around – I appreciate it!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

1. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)

- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Summer 2023 - Schedule of Classes
Date: Monday, December 19, 2022 10:58:55 AM

Hi Alex,

Seems great. I didn't realize they had summer teaching expectations, but that will likely be a very useful resource for online CJ.

I started coming up with ideas, then realized they almost perfectly match your list... So not much new here, but similar themes:

- Charlotte: develop (or redevelop) POL 309 for online, since this is a course in the new proposed core that she is teaching in person
- Develop a new gen ed that is more like a 100-level intro class to CJ
- Submit a grant/develop a course with an experiential learning component (<https://career.arizona.edu/resources/faculty-grants-for-experiential-learning/>)
- Rombach - we talked about a workshop/lecture series, or a website/newsletter that disseminates research with practical relevance
- And to state the obvious, if there are any holes in the summer schedule for CJ classes, they could always teach that.

I'd be happy to brainstorm further or chat with them if that's useful.

Kirssa Cline Ryckman
Assistant Professor
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To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
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So, what might be some projects for them to work on this summer?

- Continue planning for changes to the CJS major's upper division core?
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- Work on ways of connecting Rombach to the classroom?
- Some kind of plan for UG research experiences?

Other thoughts and ideas?

Cheers

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Subject: Re: Summer 2023 - Schedule of Classes

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett)

<ahackett@arizona.edu>

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Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Summer 2023 - Schedule of Classes

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- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

Thank you all for time and patience as I navigate the schedule of classes this first time around – I appreciate it!

Sabryna Jaimez | Project Coordinator, Sr

School of Government and Public Policy

The University of Arizona

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salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

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POL206 in one session

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POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

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- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
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The rest of summer is open to suggestion- thanks!

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: Re: Summer 2023 - Schedule of Classes
Date: Monday, December 19, 2022 9:06:28 AM

Perfect. Thanks so much, Sabryna!

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, December 19, 2022 at 9:04 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Summer 2023 - Schedule of Classes

Hi Alex,

I will reach out to Kelly and the PhD's.

I have taken off 417 & 481 and will leave 419 as tentative.

Once I have all of the instructor's confirmed, I will share the updated schedule with you all – please send any updated if needed before then.

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, December 19, 2022 8:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Summer 2023 - Schedule of Classes

Hi Sabryna

Just following up about the summer schedule.

Below is a plan for PhD students teaching in the summer. If this looks good, please go ahead and confirm with each of them. These choices are consistent with options they expressed an interest in.

Please note that it would be good to switch 204 and 206 between sessions.

Also: We will not offer POL417 or POL481. And I am still waiting to confirm if we will offer POL419.

I also think we will have to rely on adjuncts to teach 202. Would you mind reaching out to Kelly Gordell to see if she'd be interested in teaching 202 in summer? I have not spoken to her yet. However, Xiran did express interest in session 1.

Session 1:

- 201 = Ianne Wang
- 202 = Xiran Chen (as ADJUNCT)
- 206 = Rongbo Jin

Session 2:

- 201 = Seoungin Choi
- 202 = Kelly Gordell?? (As ADJUNCT)
- 204 = Sanho Chung
- 325 = Alexander Cloudt
- PA470 = Fai Tosuratana

The plan is that we would offer PhD students \$4,000 to teach their classes. The adjuncts (Gordell and/or Chen) would receive \$6,000.

In all cases, we are keen to maximise enrolments, so I think we should make some 101 seats visible from the outset and not hold them for Advisor use (as we are doing in Fall). Seem OK, Kirssa?

Let me know if this all works or if you have any questions.

Thanks so much!

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 2:58:07 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Summer 2023 - Schedule of Classes

Thanks, Sabryna.

Great timing. I met with Francisco this morning. He is happy for us to proceed in our planning for summer teaching. They will request a formal "proposal" for planning purposes in January. But that should be pro forma for our unit.

So, yes, please do go ahead and invite Orr, Tryon, and Grossenbach.

I am going to email all eligible PhD students to gauge their interest in teaching this summer. So, I will get back to you on that.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Tuesday, December 13, 2022 at 2:22 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
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The rest of summer is open to suggestion- thanks!

From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: Summer 2023 - Schedule of Classes
Date: Monday, December 19, 2022 8:49:25 AM

Hi Alex,

Me neither. I haven't talked with them about it. I wasn't aware they might do some summer teaching.

Best,
Kirssa

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, December 19, 2022 8:47:27 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: Summer 2023 - Schedule of Classes

Hi Alex,
I have not had a conversation with either about summer teaching.
Thanks,

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Summer 2023 - Schedule of Classes

Hi Angela and Kirssa

In thinking about the summer schedule, I am reminded that both Charlotte and Xavier might be doing some teaching this summer. I wanted to check in and see if you have had any conversations with them about the summer schedule?

Cheers

Alex

Alex Braithwaite

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Sent: Tuesday, December 13, 2022 2:22 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

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To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Friday, December 16, 2022 1:14:00 PM

Fantastic, I will make these updates to the schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, December 16, 2022 1:12 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Sounds great - thanks all! I think hiding 10 seats in the 101 sections will work well for each of these classes. I don't think we need to overcomplicate it more than that. We can see how it goes for the fall and adjust from there.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 1:06 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Excellent. Sounds good to me!

Thanks, all.

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Friday, December 16, 2022 at 1:05 PM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello All,

Thanks so much Sabryna- this looks great. The Layout is looking much more evenly spaced out for pressure point class time as well.

The advisors have agreed that they like the idea of the 'hidden' 101 sections that they can hand enroll only the neediest of students (mostly seniors). I think that if we have an in-person section, we can 'hide' the 10, 101 seats and open the rest to 201 & 401. If we get to a point where the course isn't filling to capacity, we can consider enrolling more in the 101 sections as we get closer to the start of the semester. And I know the online advisors would really appreciate the additional seat capacity.

Angela L. Hackett

Assistant Director

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ahackett@arizona.edu

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Sent:** Friday, December 16, 2022 11:59 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them, or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, December 16, 2022 11:41 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will

also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Friday, December 16, 2022 at 11:30 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 -

- PA/POL206
- PA/SOC241
- POL309
- PA332
- PA410
- PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

[REDACTED]

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, let's reach out to her personal email address as well- and we can call her too. It's out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

Angela L. Hackett
Assistant Director
School of Government & Public Policy
University of Arizona
ahackett@arizona.edu
520-621-7602

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Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but

419 seems equally popular, so I think whichever you prefer, Alex!

- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.

c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]
[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 28, 2022 2:35 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers)

<salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 9:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should

have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon

online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- **McCamman, Michael** PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- **Gordell, Kelly** POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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University of Arizona

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, November 16, 2022 at 12:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

Angela L. Hackett

Assistant Director

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ahackett@email.arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

Angela L. Hackett

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, November 14, 2022 5:08 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 10, 2022 4:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having**

Charlotte repeat whatever version of 410 she offered this year seems reasonable.

- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Friday, December 16, 2022 12:59:09 PM

I am happy to support your plan here, Kirssa. I think it would be ideal for us to save the seats for those that truly need to be an I-course. Might want to continue that conversation with the advisors, just to make sure this does not place too great a burden on them.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Date: Friday, December 16, 2022 at 11:59 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna!

I'm thinking we might want to do a breakdown similar to what Alex suggests, but at least for some of the classes, we should "hide" the 101 seats so students cannot find it when they search. This is based on the logic that a main campus student should go to in-person courses when they are available, and students are very pushy about getting into online classes if they think they are available.

If we hide the 101 seats, it could be an advisor prerogative to offer the online version of a class for any students who really need it online.

What I haven't worked out yet is whether this should be all classes or just a selection of them,

or how to break down the 101/201 seats if we do want to fully hide the online classes from our main campus students.

I can think more about those questions - but what do you all think about that as a general approach? Or should we continue to list 101 sections for main campus students to find and alter the seat balance?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

Cheers

Alex

Alex Braithwaite

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, December 13, 2022 at 10:14 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, let's reach out to her personal email address as well- and we can call her too. It's out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, December 13, 2022 9:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Thursday, December 8, 2022 at 10:16 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett)

<ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as “staff” and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Monday, November 28, 2022 at 2:43 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]

- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 15, 2022 8:51 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, November 15, 2022 at 8:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of

them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a

one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed

PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**

6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again?** And he is requesting to offer PA 403 online for fall- **is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332

- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- McCamman, Michael PA 406 ONLINE maybe
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe
- Mcdaniel, Judith POL 476 ONLINE (a second course?)
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Friday, December 16, 2022 12:57:08 PM

That is correct. Thanks, Sabryna. I thought we had it cross-listed three ways. But nevermind, if not.

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Friday, December 16, 2022 at 12:49 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

In scheduling POL388 it comes up as being cross listed with LAS not PA – I just want to be sure that I am scheduling the correct course for you... *Immigration & Refugee Policy*, correct?

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 16, 2022 11:41 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks so much, Sabryna.

Please do add 338 for me. Thanks! That time slot works well.

In terms of the main campus and online: I think we should limit. This should also be true for POL201.

- For a class with a 40 person cap, I think it makes sense to have 10 in 101 sections, 20 in 201 sections, and 10 in reserve.
- For 60 person caps, perhaps 10 in 101 sections, 30 in 201 sections, and 20 in reserve. This will also help us to force some balance between the two sessions for the intro classes.

Does that seem reasonable, Kirssa and Elizabeth? Feel free to suggest an alternative.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Friday, December 16, 2022 at 11:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]

[REDACTED]

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, December 13, 2022 at 10:14 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

██████████ or ██████████

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:03 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him,

Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.

2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.

- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may

see what courses we will not be offering – this may be helpful when considering new hire teaching assignments

- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Monday, November 28, 2022 at 2:43 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello Everyone,
Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]
[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 28, 2022 2:35 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, November 28, 2022 at 10:05 AM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Sent:** Monday, November 28, 2022 9:04 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
Assistant Professor
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed -- **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are**

relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 --**What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
[REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review int eh coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, November 15, 2022 at 8:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class**

for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.

8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he'd be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Friday, December 16, 2022 11:30:26 AM
Attachments: [REDACTED]

Hi All,

Here is the updated Fall 23 schedule.

Some notes:

- PA/SOC241-101/201, 7.5 Week II – Instructor is listed as TBD
- POL415-001 – Added for David Dow
- PA470-101/201/401, 7.5Week I – Instructor is listed as TBD
- PA480-101/201, Regular Session – Instructor is listed as TBD
- Alex –shall I go ahead and schedule PA/POL338, TuTh from 12:30pm – 1:45pm for you?
- Still waiting to hear back from Courtney (POL/PA479-101/201)
- The following classes have both an in-person section and a main campus online section, do we want to move forward with limiting the seats for the main campus online sections? Most sections are currently split 20/30 or 20/20.
 - POL202
 - POL204
 - PA/POL206
 - PA/SOC241
 - POL309
 - PA332
 - PA410
 - PA470

Thank you all!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, December 13, 2022 10:36 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]
[REDACTED]
[REDACTED]

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, December 13, 2022 at 10:14 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

[REDACTED] or [REDACTED]

Thanks!

Angela L. Hackett

Assistant Director

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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twitter: @theBraith

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, December 13, 2022 9:55 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of

this course – currently we have only 2 sections planned – are we okay with this?

- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option?

Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 8, 2022 at 10:16 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, December 7, 2022 10:05 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett)

<ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as “staff” and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Monday, November 28, 2022 at 2:43 PM**To:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Sent:** Monday, November 28, 2022 2:35 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]

- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly**

in if we feel we need sections.

- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pasqua Yaqui Peoples

Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, November 16, 2022 at 12:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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salers@arizona.edu

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, November 15, 2022 9:01 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu

520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, November 15, 2022 at 8:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 14, 2022 5:08 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of

them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with**

Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.

7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again?** And he is requesting to offer PA 403 online for fall- **is this ok?** **He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**

- | | |
|--------------------|-----------------------------------|
| Mcdaniel, Judith | POL 476 ONLINE (a second course?) |
| • Cooper, Courtney | PA/POL 419 ONLINE |

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

Angela L. Hackett
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ahackett@email.arizona.edu
520-621-7602

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: School of Government & Public Policy: Summer 2023 Course Scheduling
Date: Wednesday, December 14, 2022 11:32:00 AM

Thank you for your quick response, Dan!

I will get this course scheduled for you for Summer 2023 – if you have any questions, please don't hesitate to contact me!

Many Thanks,

Sabryna

Sabryna Jaimez | Project Coordinator, Sr
School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, December 13, 2022 9:45 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: School of Government & Public Policy: Summer 2023 Course Scheduling

Yes this sounds good, Sabryna. Thanks for the opportunity to continue teaching in the department.

Dan

On Dec 13, 2022, at 3:57 PM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

Greetings Dan,

It is that time of year again to coordinate our **Summer 2023** course offerings and we would like to confirm your course(s)!

The Summer 23 semester class schedules:

1. **Full Semester:** May 15, 2023 – August 18, 2023
2. **7.5 Week I:** May 15, 2023 – June 30, 2023
3. **7.5 Week II:** July 3, 2023 – August 18, 2023

Your Summer 2022 schedule was as follows:

1. PA330 – 101, ONLINE, 7.5 Week I

Would you like to teach this course again?

1. If you would like to teach this course again, I am happy to schedule them now

Please let me know your teaching invitation response as soon as possible. Note that all teaching contracts begin **one week prior** to classes beginning for students and end one week after final exams. The Social Sciences Business Office will be reaching out to Summer Instructors to sign contracts.

Please feel free to reach out with any questions!

Many Thanks,
Sabryna

Sabryna Jaimez | Project Coordinator, Sr
School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: School of Government & Public Policy: Summer 2023 Course Scheduling
Date: Tuesday, December 13, 2022 9:45:17 PM

Yes this sounds good, Sabryna. Thanks for the opportunity to continue teaching in the department.

Dan

On Dec 13, 2022, at 3:57 PM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

Greetings Dan,

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Please feel free to reach out with any questions!

Many Thanks,
Sabryna

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: School of Government & Public Policy: Summer 2023 Course Scheduling
Date: Tuesday, December 13, 2022 3:57:00 PM

Greetings Dan,

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Please feel free to reach out with any questions!

Many Thanks,
Sabryna

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: RE: Summer 2023 - Schedule of Classes
Date: Tuesday, December 13, 2022 3:04:07 PM

Thanks Sabryna- you're doing a great job. And it will all be over soon!

Angela L. Hackett
Assistant Director
School of Government & Public Policy
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520-621-7602

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Tuesday, December 13, 2022 2:22 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Summer 2023 - Schedule of Classes

Hi All,

As if we aren't already overwhelmed with the schedule of classes for Spring and Fall... I've updated the Summer 23 scheduled according to previous discussions (noted below). Please review and let me know if we can move forward with reaching out to the following adjuncts:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

Thank you all for time and patience as I navigate the schedule of classes this first time around – I appreciate it!

Sabryna Jaimez | Project Coordinator, Sr
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

1. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions

POL204 in one session

POL206 in one session

POL325 in one session

POL417 in one session

POL419 in one session

PA470 in one session

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

Hi Sabryna,

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: Summer 2023 - Schedule of Classes
Date: Tuesday, December 13, 2022 2:21:00 PM
Attachments: [REDACTED]

Hi All,

As if we aren't already overwhelmed with the schedule of classes for Spring and Fall... I've updated the Summer 23 scheduled according to previous discussions (noted below). Please review and let me know if we can move forward with reaching out to the following adjuncts:

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Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

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Subject: Re: Fall 2023 UG- First Review

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To: [Braithwaite, Alex R - \(abraith\)](#); [Jaimez, Sabryna Jade - \(salers\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Tuesday, December 13, 2022 11:12:40 AM

Thanks for the update, Alex- we will try her personal email and she what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:36 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I should let you know that Courtney [REDACTED]
[REDACTED]
[REDACTED]

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>
Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, December 13, 2022 at 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All,

Thanks for the update Sabryna- and I agree about the PA 470. With CJS and PMPC in person and online in fall, we will need the 3 sections. As for Courtney, lets reach out to her personal email address as well- and we can call her too. Its out of the ordinary for her not to respond.

██████████ or ██████████

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, December 13, 2022 10:03 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

For PA470, I think having an in person option (full semester) and at least one online option is probably a good minimum. However, we could probably afford to have an online option in both semesters. So, feel free to up to one in person full semester and one online in each session and we can work on filling any empty instructor roles.

Cheers

Alex

Alex Braithwaite

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Tuesday, December 13, 2022 9:55 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi all,

A few more notes from me...

- For Alex's class, I think the Tu/Th option from 12:30pm – 1:45pm would work well
- PA470 – In entering the schedule it came to my attention that we typically offer 3 sections of this course – currently we have only 2 sections planned – are we okay with this?
- PA/POL479 – Still waiting to hear back from Courtney

Once Alex's class is added, I'll send an updated schedule!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, December 10, 2022 12:19 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online

- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):

POL201 in both sessions

POL202 in both sessions
POL204 in one session
POL206 in one session
POL325 in one session
POL417 in one session
POL419 in one session
PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

Angela L. Hackett

Assistant Director

School of Government and Public Policy

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 28, 2022 2:35 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Twitter: @theBraith
Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,

kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- **McCamman, Michael** PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- **Gordell, Kelly** POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, November 14, 2022 5:08 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**

- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Sunday, December 11, 2022 7:09:53 AM

I meant to add, Sabryna, that I'd love to use a collaborative learning space, if any are available. But understand they might not be available for just half a semester.

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, December 10, 2022 12:19:29 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):
 - i. POL201 in both sessions
 - ii. POL202 in both sessions
 - iii. POL204 in one session
 - iv. POL206 in one session
 - v. POL325 in one session
 - vi. POL417 in one session
 - vii. POL419 in one session
 - viii. PA470 in one session

Cheers

Alex

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 1, 2022 at 11:32 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feels students are struggling to complete course work in the short time. Is this okay?
- As it stands now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue (POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as “staff” and in need of an instructor.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 28, 2022 2:35 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 2:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

School of Government & Public Policy

University of Arizona

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 9:04 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,

kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- **McCamman, Michael** PA 406 ONLINE maybe – [REDACTED]

- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's**

offerings?

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – Hold off for now and we can plug Kelly in if we feel we need sections.
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – I think Judith just wants to teach one. But please confirm with her when you invite.
- Cooper, Courtney PA/POL 479 ONLINE – Please invite. [REDACTED]
[REDACTED] But go ahead and invite.

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Wednesday, November 16, 2022 at 12:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, November 15, 2022 9:01 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 15, 2022 8:51 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Date: Tuesday, November 15, 2022 at 8:46 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 14, 2022 5:08 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Monday, November 14, 2022 at 3:56 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol.

But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with**

Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.

7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again?** And he is requesting to offer PA 403 online for fall- **is this ok?** **He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**

- | | |
|--------------------|-----------------------------------|
| Mcdaniel, Judith | POL 476 ONLINE (a second course?) |
| • Cooper, Courtney | PA/POL 419 ONLINE |

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: Re: Fall 2023 UG- First Review
Date: Saturday, December 10, 2022 12:19:41 PM

All sounds great. Thanks, Sabryna.

I think I might try a bit of something new for my teaching next Fall.

I like the idea of teaching PA/POL388 Refugee and Immigration Policy.

I also quite like the idea of teaching this in the hybrid format that Jenny Carlson uses in her PA338. Given hers is in session 1, perhaps I could offer mine in session 2?

I am flexible on days and times. I noticed that Tuesday and Thursday when POL201 is being taught, the schedule is otherwise wide open. Does that kind of time frame make sense? Presumably, there is a small overlap in students interested /needing 201 and 388, but maybe that slot is an option? Happy to take advice on alternative time slots, including MW and MWF, if we are trying to avoid any classes overlapping with 201.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Thursday, December 8, 2022 at 10:16 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.
2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or

PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.

5. In terms of summer:

- a. I agree with Angela's comment on adding the adjuncts.
- b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
- c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):
 - i. POL201 in both sessions
 - ii. POL202 in both sessions
 - iii. POL204 in one session
 - iv. POL206 in one session
 - v. POL325 in one session
 - vi. POL417 in one session
 - vii. POL419 in one session
 - viii. PA470 in one session

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) -- since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)

Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello Everyone,
Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]
[REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Monday, November 28, 2022 2:35 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Monday, November 28, 2022 2:16:16 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 1:27 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 9:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts

together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with

Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed – **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon

online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – Please confirm with him and schedule.
- Brody, Stuart PA 330 –What do you think, Kirssa? Demand for 330 in person?

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CIS students

- Clark, Karen PA 332 ONLINE – Please invite.
- Wilson, Chris PA 332 – Please invite.
- Harper, Richard PA 347 & 348 – Please invite.
- Hand, Frank PA 351 – Please invite.
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
- Oglesbee, Colin PA 410 ONLINE KIRSSA: Where do we stand on 410 given Charlotte's offerings?

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – KIRSSA: Where do we stand on 410 given Charlotte's offerings?

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – Hold off for now and we can plug Kelly in if we feel we need sections.
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – I think Judith just wants to teach one. But please confirm with her when you invite.
- Cooper, Courtney PA/POL 479 ONLINE – Please invite. [REDACTED]
[REDACTED] But go ahead and invite.

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett)

<ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, November 15, 2022 9:01 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi Alex,
Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, November 15, 2022 8:51 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Sent:** Monday, November 14, 2022 5:08 PM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Monday, November 14, 2022 at 3:56 PM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester**

and it looks like it will be 455 and 365 traded off.

- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Thursday, December 8, 2022 10:16:00 AM

Hello All,

Thank for the responses!

- I've noted Frank for 201 and have added 241 to the schedule
- I will keep Colin's class at 7.5weeks, I'm happy to let Colin know of the decision, and will refer him to Alex - if he would like to discuss
- In talking with Elizabeth, it seems like PA/POL 388 would be great option for Alex to teach, but 419 seems equally popular, so I think whichever you prefer, Alex!
- I still haven't heard from Courtney regarding her class, as soon as I do I will send an update so Alex can decide if he wants to do in-person or Online
- We still have Kelly Gordell on hold for Fall teaching – just something to be aware of...
- For Summer – I will begin putting the schedule together and will send an update soon, thank you for your notes!

Feel free to reach out if you have any questions/concerns!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, December 7, 2022 10:05 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Yes. Many thanks, Sabryna.

A few updates:

1. Frank Gonzalez has agreed to teach POL201-001 in Fall 2023. Thanks for discussing with him, Kirssa. Sabryna: Please feel free to reach out to Frank to confirm schedule.

2. Let's go ahead and add the PA241-101/201 in both sessions of Fall and leave one of them without an instructor for now. We can fill this in later.
3. I agree with Angela that having Colin move back to 16 weeks is not ideal. The online programs are now trying to stick to the half semester sessions. I am happy to chat more with him about this, if he'd like.
4. I still owe a class of my own for Fall. I am leaning towards either PA/POL388 online or PA/POL419 in person. I will take another look at our various offerings once we have confirmed with adjuncts. So, for instance, if Courtney Cooper is unable to teach, maybe I will offer up an online option.
5. In terms of summer:
 - a. I agree with Angela's comment on adding the adjuncts.
 - b. We will only have 7 or 8 PhD students available to teach this year. And we might not be able to offer them as much \$\$ -- I am meeting next week with Francisco about funding.
 - c. So, I think we should start off quite bare bones. Perhaps plan on the following (in addition to 210, 309, 335):
 - i. POL201 in both sessions
 - ii. POL202 in both sessions
 - iii. POL204 in one session
 - iv. POL206 in one session
 - v. POL325 in one session
 - vi. POL417 in one session
 - vii. POL419 in one session
 - viii. PA470 in one session

Cheers

Alex

Alex Braithwaite

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Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.

- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Thursday, December 1, 2022 at 11:32 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II
- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments

- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 2:16:16 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Date: Monday, November 28, 2022 at 10:05 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 9:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 28, 2022 8:25 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Sunday, November 27, 2022 2:10 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, November 26, 2022 9:02 AM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed -- **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?**

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 – **What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
[REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

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Email: abraith@arizona.edu

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review in the coming days, we will send it back out to everyone.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>**Date:** Tuesday, November 15, 2022 at 8:46 AM**To:** Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Cc:** Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 14, 2022 5:08 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 10, 2022 4:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again?** And he is requesting to offer PA 403 online for fall- **is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.**
8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he’d be**

very willing to do it.

9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15.

Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- McCamman, Michael PA 406 ONLINE maybe
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe
- Mcdaniel, Judith POL 476 ONLINE (a second course?)
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Santander, Elizabeth M - \(santander\)](#)
Subject: RE: Fall 2023 UG- First Review
Date: Friday, December 2, 2022 9:47:49 AM
Attachments: [SUMMER 22 Final 12.2.22.xlsx](#)

Hi Sabryna,

This is great- I think you have hit all the targets on this.

- I am a bit concerned with Colin's request in that UA Online will not like a full semester course for their students (PA 410) – since this course is a requirement, we might not have a choice.
- Thanks for rearranging the pinch points in the schedule- the VL looks much more evenly laid out.
- Not sure about the summer schedule- attaching the Summer 22 one here as a compliment to your enrollment table for last summer (great by the way).

I think we can move forward with the following requests for Summer:

- Brandon Tryon (POL 309)
- Dan Grossenbach (PA 330)
- Ethan Orr (POL 210)

The rest of summer is open to suggestion- thanks!

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Sent: Thursday, December 1, 2022 11:33 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: RE: Fall 2023 UG- First Review

Hi All!

I've updated the Fall Schedule with the adjuncts (minus a couple – see my notes below).

Notes:

- Colin has requested to move his course from a 7.5 week online to a regular session online – he feel students are struggling to complete course work in the short time. Is this okay?
- As it stand now we have 12 courses scheduled for 7.5 WK I and 11 courses scheduled for 7.5 WK II

- I've added the Visual Layout tab to this review, so you all can review what the semester looks like – I was able to move a few blue(POL courses) since Christina's email earlier this week.
- I've also included the 'FA22 Courses not Tolling Over Tab', just for your reference, so you may see what courses we will not be offering – this may be helpful when considering new hire teaching assignments
- I'm still waiting on responses from Courtney Cooper and Rich Prater

Summer 2023

- I've also Included our Summer 2022 enrollment numbers, so we can start to think about what we would like to offer for 2023.

Angela – If you think I've missed anything, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:58 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

I think it might make sense to just sign Tae up for two courses for now.

We can think about whether we want to bump up his contract or identify a PhD student to teach the 480 online. Maybe for now, just list 480 as "staff" and in need of an instructor.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 28, 2022 at 2:43 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hello Everyone,

Sabryna is correct. All courses are considered 0.2 FTE for each term and teaching 3 courses in one semester would make Tae [REDACTED]

Thanks for all the work, Sabryna

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From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Sent: Monday, November 28, 2022 2:35 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Great, I will add the 002 section of 410 to the schedule and will reach out to Rich Prater to get that scheduled.

As it stands now we have Tae scheduled for PA470 In-Person and Online... Angela - please correct if I am wrong, but would assigning him to 480 require additional funds, as he will be potentially teaching 3 courses? (Just something to keep in mind).

I will plan to send an updated schedule out at the weeks end, hopefully by then all the adjuncts will be solidified!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 28, 2022 2:31 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Agreed on both fronts.

Cheers

Alex

Alex Braithwaite

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 28, 2022 2:16:16 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Great, thanks.

I am happy to have another section of 410 in person to give the students more options, and Rich Prater is usually a popular instructor (if I remember right?).

Edella is planning on developing 480 over the winter break or the spring semester, so we can offer it to Tae Huyn as a course to teach that has been fully developed. I'd also be happy to have someone else offer the course if we have someone other than Tae Huyn available, but I think he's a good option if not.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 28, 2022 1:27 PM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

I agree that Ta Hyun could be a good option for 480.

Happy to go with the crowd's preference here on 410

Alex

Alex Braithwaite

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Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>**Date:** Monday, November 28, 2022 at 10:05 AM**To:** Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>, Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>**Cc:** Santander, Elizabeth M - (santander) <santander@arizona.edu>**Subject:** RE: Fall 2023 UG- First Review

Hello All!

I have noted these updates in the workbook and will begin contacting adjuncts today.

I will have 480 scheduled not to print, until we decide if we want to run the course.

Regarding 410 – it looks like we have been offering 2 in-person sections for a few terms now, going back to Fall 2019 both sections seem to fill pretty well, with the two sections averaging 39 seats each; let me know your thoughts on offering the 2nd in-person section.

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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Tucson, AZ 85721

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>**Sent:** Monday, November 28, 2022 9:04 AM**To:** Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi all,

I think 480 will be important to have, but let me reach out to Edella first to see if she is able to develop the course this spring or summer. Perhaps we can keep it on the books for now, but schedule not to print to give us some time to see about the instructor.

I think Tae Hyun would be a good candidate to teach the course, especially if we are already having him do 470, whether it is a version that he creates or if he runs what Edella puts together. Or if you have someone else in mind, that would be great. I'd just like to know what materials they will teach before we reach out to someone asking about teaching the course.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 28, 2022 8:25 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Happy Monday all-

I only have one thought and it is for 480—it is only offered once a year in the fall and will need to be online for future offerings. Could we ask the advisors if it will be ok to skip a fall offering before we scrap it? I worry for our seniors who need it to graduate, but maybe we have a standard substitute.

Thanks!

Angela L. Hackett
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520-621-7602

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Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Sunday, November 27, 2022 2:10 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, everyone.

I left my responses below (bold and underlined - hope it stands out enough!). I can chat with Edella about developing PA 480. And Sabryna, if we could look into how many seats we should have for 410, that would be useful. I looked at a few recent semesters and think we'll be okay with one in-person and one online section, but wanted to be sure.

Hope you all had a good Thanksgiving!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, November 26, 2022 9:02 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Sabryna,

Really appreciate the update. Hope you have had a nice thanksgiving break.

Some responses to your notes (including a couple questions for Kirssa):

Notes

- POL201, In-Person – Instructor Needed – **I will work on this.**
- POL241, Online, Session 1 – Instructor Needed -- **I will work on this.**
- POL469, In-Person – Instructor Needed – **Maybe just leave off schedule for a semester?**
- PA480, Online – Instructor Needed – **I think we can probably skip for the Fall. There are**

relatively few folks enrolling in this class, anyway. Kirssa has been chatting with Edella about Edella possibly developing this in the future. What do you think, Kirssa?

Agreed - Let's hold off on this one and see if we can work in Edella to offer it online

- PA470, In-Person & Online (session 2) – On hold for Tae Hyun Lim? **Yes. I think offering to Tae Hyun works well.**
- POL 407 & POL408 – waiting to hear from Besty Palmer – **Great.** [REDACTED]

Adjuncts – we are planning to connect with on Nov.28th

- Orr, Ethan R POL 210 – **Please invite.**
- Amaru, Jake POL 309 (Charlotte Hu is scheduled to teach this in-person) – **I think we will not need. What do you think, Kirssa? Hold off on inviting for now.**

Agreed - I think we'll have enough of this between Charlotte in person and Brandon Tryon online (and to check - Charlotte's is an in-person, 16-week course? It's noted as 7week in the spreadsheet)

- Tryon, Brandon POL 309 & 470 ONLINE – **Please confirm with him and schedule.**
- Brody, Stuart PA 330 --**What do you think, Kirssa? Demand for 330 in person?**

Good to have - I would schedule with Stu. It's the only 330 we tend to offer in person during the year; serves as an overflow for the CJS students

- Clark, Karen PA 332 ONLINE – **Please invite.**
- Wilson, Chris PA 332 – **Please invite.**
- Harper, Richard PA 347 & 348 – **Please invite.**
- Hand, Frank PA 351 – **Please invite.**
- McCamman, Michael PA 406 ONLINE maybe – [REDACTED]
[REDACTED]
- Oglesbee, Colin PA 410 ONLINE **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

I think it's needed - we only have an in-person section with Charlotte and need an online section

- Prater, Richard PA 410 – **KIRSSA: Where do we stand on 410 given Charlotte's offerings?**

This could go either way, but I believe we'll have enough seats without a second in-person course - perhaps we should look at more historical enrollment numbers to be sure

- Gordell, Kelly POL 413, POL 468 maybe – **Hold off for now and we can plug Kelly in if we feel we need sections.**
- Mcdaniel, Judith POL 476 ONLINE (a second course?) – **I think Judith just wants to teach one. But please confirm with her when you invite.**
- Cooper, Courtney PA/POL 479 ONLINE – **Please invite.** [REDACTED]
[REDACTED] **But go ahead and invite.**

Angela – If I missed something, feel free to add on!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, November 16, 2022 2:32 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Hi Sabryna

Good plan. Yep, getting them on as starters makes a great deal of sense.

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Date: Wednesday, November 16, 2022 at 12:22 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>, Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

I am working on getting all of these updates into the workbook – regarding Betsy Palmer and Brandon Tyron, since they are MYL, would it be okay if I reach out to them to confirm their classes for Fall? For Brandon we are thinking POL 309 & POL470 ONLINE and for Betsy POL 407 and/or POL408

Let me know!

Thank you!

Sabryna Jaimez | Project Coordinator, Sr

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, November 15, 2022 9:01 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Absolutely- as soon as it is ready for a second review int eh coming days, we will send it back out to everyone.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, November 15, 2022 8:51 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks. Once you have all the updates from our back and forth added to the schedule, do you mind sending through a revised copy of the schedule so that Kirssa and I can take another quick look to make sure there are none of the adjunct classes that we want to hold off on for longer. I am just thinking in case there are any obvious classes that we might well have one of our new CT or TT faculty teach instead. At most, this would be one or two classes. But probably none is the more accurate number

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director
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Web: <https://sgpp.arizona.edu/people/alex-braithwaite>

Twitter: @theBraith

Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Tuesday, November 15, 2022 at 8:46 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Thanks Alex!

Sabryna- please mark your calendar to send Adjunct teaching invitations on Monday, Nov 28 I will help you with this so no worries.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 14, 2022 5:08 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: Re: Fall 2023 UG- First Review

Thanks, Angela.

Sounds good. Some more responses on just a few of these points:

1. Still no word from Paul... I will follow up again today and cc you (if that's ok). **Sure thing**
2. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC. **Great. We can absolutely have him fill in gaps for in person and online once we have the core faculty squared away.**
3. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23 **That is correct. Carolyn will teach this one class in Fall (y'all do not need to do anything) and then two classes in Spring 24 (one owned by us and one owned by MENAS).**

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall. **Absolutely. Let's plan on getting those requests out immediately after thanksgiving, if that works OK?**

Cheers

Alex

Alex Braithwaite

Melody S. Robidoux Foundation Fund Professor & Associate Director

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Address: 315 Social Sciences, Tucson, AZ85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Date: Monday, November 14, 2022 at 3:56 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>, Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>, Santander, Elizabeth M - (santander) <santander@arizona.edu>

Subject: RE: Fall 2023 UG- First Review

Hi Alex,

Thanks for all the feedback— I will try to respond here—

1. Still no word from Paul... I will follow up again today and cc you (if that's ok).
2. Javier noted that
3. Yay... I think... more of a 'gulp' than a 'yay'
4. We will add PA 418 (in person) for Xavier for Fall 23
5. We will reach out to Charlotte to see if she could offer an in-person of PA 410 in Fall 23
6. We will reach out to Jeff to see about teaching a section of POL 202 online (101/201/401)
7. Adam noted that he is willing to teach PA 482 in person as a MW option so we can get this added to the books.
8. Ok- we will hold off on Tae for PA 470 for the moment- but we do need a section or 2 of this since it is core for CJS and PMPC.
9. So just to clarify that the Fall 23 new course is going to be owned by MENAS (Sabryna- this means they will submit the course add forms and just include us as the cross-listed dept- nothing to do for this). Will her second course for fall 23 be POL 465 then or is she still at a one course reduction. The email exchange with Edella was a bit fuzzy for Fall 23

Adjuncts: we can hold off for a bit on the adjunct emails, but we really do have to have their commitments before the university closure because the schedule closes for editing almost immediately after we return in early Jan. Just to let it be know that this gives me great anxiety... lol. But I will get over it. Please let us know as soon as you are ok with us reaching out to any/some of them so we can get them on the schedule. Oh- and I forgot about adding Betsy Palmer back into the fold for fall.

Thanks everyone—Sabryna, feel free to adjust things according to the notes here

Angela L. Hackett

Assistant Director

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, November 10, 2022 4:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>
Subject: Re: Fall 2023 UG- First Review

Thanks, Angela. (Thanks, Sabryna, for your efforts in getting this started.)

Will look over the workbook soon.

For now, some responses to the points you raised

Questions:

1. Paul Schuler did not submit a request- we have reached out to him – **Thanks. I constantly remind him to pay attention; but, alas!**
2. Need Courses for Alex and Javier – **We can be used to help fill gaps between UG and PhD Does this mean Javier did not reply or that he said he is happy to teach anything?**
3. Make Note of 3 new TT and a CT in Fall – in Law, CJS, and Coll Gov/Environment- **up to 9 classes potential! Yep. A real luxury**
4. Xavier has noted he plans to teach PA/SOC 241 and PA 331 in person but her needs a 3rd class- **should it be his PA 418 that was canceled this spring? I think 418 for Xavier would be great unless we need him to teach an online section of either 241 or 331.**
5. Charlotte has listed POL 309 and PA/POL 421 (which we scheduled for her). But she also listed PA 445 (Institutional and Community Corrections) which was Duane Vild. **Are all 3 of these good to go for Charlotte? We might need to ask her to teach 410 given your point below about Jun!**
6. Jeff and Kirssa both requested POL 202 in-person for fall and both only noted one additional course. **Thoughts? Kirssa is taking over part of the in person responsibility – Thanks, again. So, put Kirssa down for 202 in person (unless Kirssa wants to say otherwise.) I chatted with Jeff and he would be up for teaching 202 online. We will likely not have enough (or maybe any) PhD students for this. So, I think having Jeff teach one of the online sections of 202 would be handy.**
7. Adam Henry wants to teach PA/PPEL 482 again as a honors/non-honors. This course only had 5 students this fall (May have been due to 2.5-hour scheduling or student need). **Do we want to run this again? And he is requesting to offer PA 403 online for fall- is this ok? He developed the online 403 fairly recently. So, I think having him offer that again would probably be good. I am kind of torn on 482. I think if this is our only “environment” class**

for undergrads, then offering it is OK. But we probably need to enforce the 2 x a week option.

8. Is Tae Hyun Lim returning for PA 470? **We have no commitment on our end. However, if we need this in person or online, we can absolutely ask him to provide it. I am sure he'd be very willing to do it.**
9. Carolyn has a new POL/MENAS course noted for fall- the deadline for submission is Dec 15. **Does this seem reasonable to offer a new course for her? She is required to teach a MENAS class. She and Edella recently reached an agreement on what her schedule will look like. So, yes, the plan is for her to offer a new human rights in middle east class that will be MENAS owned and then cross-listed with us.**

Potential Holes due to leaves:

- POL 476 001- Women and the law (Suzi on leave)
- PA 410 001- Intro to Public and NP Fin Mgmt. (Jun on leave) – **As above, I think having Charlotte repeat whatever version of 410 she offered this year seems reasonable.**
- POL 455 001- Amer For Policy (Volgy only teaching POL 365 in Fall) – **I think we just fly without this from Tom. Tom will be moving down to teaching just one class per semester and it looks like it will be 455 and 365 traded off.**
- POL/MENA 365 001- International Politics of the ME (Carolyn teaching a new course) – **Also fine to skip for a round.**

Adjuncts: Can we reach out to the following Adjuncts for their regular teaching? – **Maybe lets hold off on the adjuncts for a couple weeks while we think through the implications of our current round of hiring, if that is OK? Just want to make sure we do not add too many adjunct offerings and then have to squeeze in new hires.**

- Orr, Ethan R POL 210
- Amaru, Jake POL 309
- Tryon, Brandon POL 309 & 470 ONLINE
- Brody, Stuart PA 330
- Clark, Karen PA 332 ONLINE
- Wilson, Chris PA 332
- Harper, Richard PA 347 & 348
- Hand, Frank PA 351
- **McCamman, Michael PA 406 ONLINE maybe**
- Oglesbee, Colin PA 410 ONLINE
- Prater, Richard PA 410
- **Gordell, Kelly POL 201, POL 202, POL 413, POL 468 maybe**
- Mcdaniel, Judith POL 476 ONLINE **(a second course?)**
- Cooper, Courtney PA/POL 419 ONLINE

I'm sure I have missed something- but this is my notes so far. Thanks again Sabryna!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Jaimee, Sabrina Jade - \(sajers\)](#)
Subject: FW: SP23 Adjuncts Invitations and UG First Review
Date: Monday, November 21, 2022 2:33:21 PM
Attachments: [image001.png](#)

Long email thread...

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From: Hackett, Angela L - (ahackett)
Sent: Tuesday, July 5, 2022 9:37 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Alex! I will note this in the catalog and for the business team doc.

Angela L. Hackett
Manager, Administration
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, July 1, 2022 9:23 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela!

I just emailed separately to confirm that we will have Kelly Gordell teaching POL202 online session 1 and POL413 online session 2.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 30, 2022 2:38 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I have good news- Dan has agreed to teach PA 330 online 7.5 Week I for SP23. I have also asked him to clarify his availability to teach in-person courses and I will let you know what his says.

So right now we only have 40 online seats for both PA 330 and 331 (Xavier). We could consider asking Stu Brody to teach in-person PA 330 again next spring (he is teaching it this fall for us—for the first time). But I don't have a suggestion for PA 331 (historically, this course has only been taught by Leonore and Neil Vance).

Attaching an updated workbook here-

- some req groups have been updated, per the advisors
- I noted the catalog level pre-requisite courses for all courses that have them (pink)
- everything in white is updated to SP23 in the catalog
- red and yellow courses need action of some sort
- Note that Xavier and Charlotte are now employees in UAccess and have been added to their courses. *Carolyn is not yet an employee*

Let me know if you have any further questions.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 12:45 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, all.

Deactivating old classes would be great :) There are a few at the 100 level, as well, that while they are not blocking numbers seem like we would be unlikely to ever offer again.

Cheers

Alex

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A

4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?

Thoughts? Thanks!

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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Sent: Friday, June 10, 2022 12:07:35 PM

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

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PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

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scua Yaqui peoples.

email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCommon - PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CIS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	

PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	McDaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/ 201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

Angela L. Hackett

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ahackett@email.arizona.edu

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rashed is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Giulio Luigi Portolan](#)
To: [Gordell, Kelly Marie](#) - (kellygordell); [Grossenbach, Daniel H](#) - (dgrossenbach); [Hand, Frank](#) - (frankhand); [Harper, Richard Wayne](#) - (rharper); [McCamman, Michael J](#) - (michaelmccamman); [Mcdaniel, Judith A](#) - (mcjudith); [Oglesbee, Colin Thomas](#) - (oglesbee); [Orr, Ethan R](#) - (eorr); [Palmer, Elizabeth A](#) - (eapalmer); [Prater, Richard](#) - (rprater); [leonoresimon](#); [Tidd, John M](#) - (jtidd); [Tornbom, Catherine](#) - (catherinetornbom); [Tryon, Brandon Larry](#) - (btryon); [Vild, Duane R](#) - (drvild); [Ahn, Min Woo](#) - (minwooahn); [Alvarado Mena, Edwin](#) - (ealvaradomena); [Blair, Logan](#) - (blairlo); [Bruens, Alex](#) - (bruens); [Chen, Xiran](#) - (chenxiran); [Choi, Seoungin](#) - (choisi); [Chung, Sanho](#) - (sanhochung); [Cloudt, Alexander](#) - (alexandercloudt); [Detzi, Daniel William](#) - (dwdetzi); [Ding, Xiao](#) - (xiaoding); [Flight, Robert Michael](#) - (rflight); [Jia, Joy](#) - (jzffc07); [Jin, Rongbo](#) - (rongbojin); 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Date: Sunday, November 13, 2022 11:13:04 AM

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Best.rs. Giulio Portolan +393491922503 whpp.

alpha.computer@libero.it

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: PA 331 for spring 23
Date: Monday, November 7, 2022 11:04:00 AM

Oh good! Fingers crossed!

Angela L. Hackett
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520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 7, 2022 11:04 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 331 for spring 23

Right, he can only do online. Let's see if the others have any ideas for an in-person option. Xavier might know someone...

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, November 7, 2022 10:38 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: PA 331 for spring 23

Hi Kirssa,
Dan cannot teach in-person if that's ok... He would be great for online (which he has done for us many times, but for PA 330. I don't believe he has taught 331 for us in the past.

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 7, 2022 10:36 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fw: PA 331 for spring 23

Did we talk about Dan Grossenbach?

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Bartos, Bradley - (bartos) <bartos@arizona.edu>
Sent: Monday, November 7, 2022 10:33 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: PA 331 for spring 23

Dan Grossenbach?
dgrossenbach@arizona.edu

Bradley J. Bartos
Assistant Professor
School of Government & Public Policy
University of Arizona
Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Monday, November 7, 2022 10:32 AM
To: Segura, Xavier Ramon - (xsegura) <xsegura@arizona.edu>; Hu, Qingting - (hu10) <hu10@arizona.edu>; Bartos, Bradley - (bartos) <bartos@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: PA 331 for spring 23

Hi everyone,

I wanted to reach out and see if you know of anyone who would be able to teach PA 331, Criminal Justice Ethics, for spring 2023. It is scheduled as an in-person course, Mondays 3:30PM - 6:00PM.

Xavier is doing an online section that is already full (thank you for that!); but our long-time

adjunct who typically offers the course in person is sadly no longer available to teach for us.

I wanted to reach out to you first to see if you might know of anyone. We have reached out to some of our other adjuncts and haven't had any luck finding a replacement yet.

Thanks much for any thoughts on this.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: PA 331 for spring 23
Date: Monday, November 7, 2022 10:50:00 AM
Attachments: [Grossenbach, Dan CV.pdf](#)

Here is his cv from 2020 if it helps...

Angela L. Hackett
Assistant Director
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ahackett@email.arizona.edu
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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
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Dan Grossenbach?
dgrossenbach@arizona.edu

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Thanks much for any thoughts on this.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Next class
Date: Tuesday, September 27, 2022 12:01:00 PM

You're very welcome – your class has officially been updated.

Thank you!

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, September 27, 2022 10:53 AM
To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: Next class

Thanks Sabryna.

On Sep 27, 2022, at 9:39 AM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

Hello Dan,

I've taken a look at the schedule and it looks like we can accommodate this request – I have submitted a request to have the course move the 7 Week II, once it has been changed, I will let you know!

If there is anything else you need, please don't hesitate to contact me!

Thank you!

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona

Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

Sent: Monday, September 26, 2022 3:14 PM

To: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>

Subject: Re: Next class

Sabryna,

I hope you've been well. You may recall that I had previously asked for the first 7 week online session of PA330 but my schedule has since changed. Would it be alright to teach the second 7-week session this Spring instead? I'm unsure what kind of deadlines we're up against.

Dan Grossenbach

On Aug 10, 2022, at 11:24 AM, Jaimez, Sabryna Jade - (salers) <salers@arizona.edu> wrote:

Good Morning Dan,

[REDACTED]

[REDACTED] so I apologize for the delay in getting back to you, I have connected with Angela and it seems she was able to update you on your teaching schedule for the year (PA330 in Spring 2023 – Online).

Should you have any additional questions, or concerns, please do not hesitate to contact me.

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach)

<dgrossenbach@arizona.edu>

Sent: Tuesday, June 28, 2022 7:18 AM

To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>

Subject: Next class

Sabryna,

I hope you're as well as can be this summer. This summer session has been a joy to teach and I'm glad I was given another opportunity to do so. As the current PA330 class I'm teaching concludes this week, I was wondering what needs the department has next that I can help fill. Do you know when I'm slotted to teach the next course?

Dan Grossenbach

On Apr 5, 2022, at 9:15 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

What great news – thank you so much for being willing to teach PA330 this summer – if there is anything we can do to help you, please do not hesitate to reach out to me!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach)
<dgrossenbach@arizona.edu>
Sent: Monday, April 4, 2022 10:50 AM
To: Jaimez, Sabryna Jade - (salers)
<salers@email.arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

That's ok, Sabryna. I get it. I'm glad to help out with the first summer session as scheduled.

On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

Thank you for reaching out regarding your summer class, and I deeply apologize for the confusion.

It seems PA330, which you taught last summer, was rolled over into Summer 2022, and in Mark's transition out and my transition in, there was oversight regarding PA330's status for Summer 2022; as such, we currently have PA330 scheduled Online for 7WK1 (May 16 – July 1, 2022) for Summer 2022. If you are able and willing to teach PA330 this summer, the department would be extremely grateful - again, I truly apologize for this oversight, please let me know how you would like to proceed.

Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator,

Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, April 1, 2022 3:55 PM
To: saleters@arizona.edu
Subject: Fwd: Summer Adoption Deadline Friendly Reminder

Hi Sabryna. I received this notice which seems to show me as the instructor for PA330 this summer. Is this correct? Can you please send me the classes I'm signed up to teach (or where I can access this info myself)? I have some things going on this summer and may need to shift some things around if I'll be teaching.

Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <UABKS-textbook@email.arizona.edu>
Date: April 1, 2022 at 3:49:04 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Summer Adoption Deadline Friendly Reminder

Hello Instructor Grossenbach,

This is a friendly reminder that we have not yet received an adoption for your Summer 2022 PA 330 - 101, 201 Seven Week - First Course Materials. The adoption deadline was February 14th which has recently passed. If you haven't already done so, place your textbook adoptions at <http://uabookstores.arizona.edu/f>

[aculty/default.asp](#). If you find that you need assistance with the ordering process in the link above, please email us at UABKS-textbook@email.arizona.edu or call 520-621-8868.

If you DO NOT require or recommend materials for your course, please indicate “NO TEXTBOOK REQUIRED” on the order form. By submitting a “NO TEXTBOOK REQUIRED” adoption, you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are experiencing delays when receiving print versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate “INCLUSIVE ACCESS” on the adoption form. Here is a link to more information about the Inclusive Access program: <https://shop.arizona.edu/textbooks/Inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division
Team

Adoptions Email –
adoptions@email.arizona.edu

Textbook Email – [UABKS-](#)

textbook@email.arizona.edu

Inclusive Access Email - UABKS-Inclusiveaccess@email.arizona.edu

Dan Crosson -
dancrosson@email.arizona.edu

Lisa Nava -
lmiguel@email.arizona.edu

Jordan Handler -
jhandler@email.arizona.edu

From: [RCS Section Forms](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: PA330 101 2231 Section Change Request
Date: Tuesday, September 27, 2022 9:37:47 AM

This is an automated copy of your request. Please do not respond to this email.

Room and Course Scheduling has received your request.

Below are the details of your request for your records.

CONTACT INFORMATION

Name: Sabryna Jaimez
Phone: 5206217604
Email: salers@arizona.edu
CC Email: ahackett@email.arizona.edu

REQUEST INFORMATION

Request Owner: RCS
Request Type: Change
Term: Spring 2023
Session: 7W1
Subject Area: PA
Catalog Number: 330
CRSE_OFFER_NBR: 1
Section Number: 101
Campus: University of Arizona - Main
Location: Tucson
Component: Lecture
Dates Type: Other Session Dates
Start Date: 1/11/2023
End Date: 3/3/2023
Instruction Mode: Fully Online
Honors: No
Pass/Fail: No
Number of Meetings: 1
Enrollment Cap: 30
Waitlist Cap: 0
Add Consent: No
Drop Consent: No

MEETING INFORMATION

Meeting #: 1
Days: TBA
Start Time: TBA
End Time: TBA
Facility ID: 999-ONLINE
Instructor: Grossenbach, Daniel H

ADDITIONAL COMMENTS

The instructor is requesting to move both sections of this course to 7 Week II.

From: [RCS Section Forms](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: PA330 201 2231 Section Change Request
Date: Tuesday, September 27, 2022 9:37:46 AM

This is an automated copy of your request. Please do not respond to this email.

Room and Course Scheduling has received your request.

Below are the details of your request for your records.

CONTACT INFORMATION

Name: Sabryna Jaimez
Phone: 5206217604
Email: salers@arizona.edu
CC Email: ahackett@email.arizona.edu

REQUEST INFORMATION

Request Owner: RCS
Request Type: Change
Term: Spring 2023
Session: 7W1
Subject Area: PA
Catalog Number: 330
CRSE_OFFER_NBR: 1
Section Number: 201
Campus: UA Online
Location: UA Online
Component: Lecture
Dates Type: Other Session Dates
Start Date: 1/11/2023
End Date: 3/3/2023
Instruction Mode: Fully Online
Honors: No
Pass/Fail: No
Number of Meetings: 1
Enrollment Cap: 5
Waitlist Cap: 0
Add Consent: No
Drop Consent: No

MEETING INFORMATION

Meeting #: 1
Days: TBA
Start Time: TBA
End Time: TBA
Facility ID: 999-ONLINE
Instructor: Grossenbach, Daniel H

ADDITIONAL COMMENTS

The instructor is requesting to move both sections of this course to 7 Week II.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: RE: SP 23 Schedule
Date: Thursday, September 22, 2022 3:31:56 PM

Thanks Kirssa.

Sabryna and I will reach out to Stu tomorrow and cc you on it.

Angela L. Hackett
Assistant Director
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, September 22, 2022 3:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: Re: SP 23 Schedule

Hi Angela,

Thanks for this.

Let's do Stu Brody for PA 331 in person. My preference is to skip 446/546, since the UG side is fine without it. I know it was a preference for the MPA/MPP folks, but it isn't an easy hole for us to fill. I think we can commit to offering it next year, if that happens to be useful for any of the current MA students.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, September 22, 2022 12:13 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: RE: SP 23 Schedule

Hi Kirssa,

I am attaching Stu's CV here- he's a JD and POL student with background ethics and ethical decision making. He does this as a consultant these days, but it was his area of expertise when practicing. I think he'd be a great fit for 331 and/or 446/546. Brandon Tryon was a 446 instructor as well as recently at FA20, but never as a co-convened course—but he could do it online for us? He has a JD so he's allowed to teach at the grad level and his contract only indicates 6 courses annually (4 during the AY and 2 in summer). So we could swap with POL 309 or POL 470 with 446 for the spring.

Thoughts?

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It sounds like PA 446/546 and PA 331 are the big issues (assuming POL 416 works out and we don't need PA 330 in person).

For 331, I think Stu Brody would work. We could share a syllabus from 331 so he can see how different (or not) the course would need to be and see if he's interested. Another option might be to double the capacity of Xavier's online course and hire an MPA student to help grade. It's obviously not in person, but he is core CJ faculty with strong interest in the area, so I think it will be a good course. It would give us more seats.

For 446/546... ?? Neil Vance was the last person to teach it at the graduate level, and that was in 2011. Maybe Stu Brody for this one? (Wasn't he a Neil Vance connection?)

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School of Government and Public Policy
University of Arizona

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Cc: Jaimez, Sabryna Jade - (salers) <salers@arizona.edu>
Subject: SP 23 Schedule

Hello

I was speaking with one of our publishing company reps yesterday and I realized something when she asked about the spring schedule—we still have a few holes.

At this time:

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- PA 446/546 –It is in the catalog for Tuesday nights (but it is hidden to student view). This was to be Brad Bartos for spring but he is not teaching in spring. The MPA program would love for us to offer this, if possible.
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We may not need an in-person of 330, but we should try to have an in-person and online of 331. I have Stu Brody doing PA 330 this fall, in-person, if we think he could do the 331. He has a CJ background.

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To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: RE: SP 23 Schedule
Date: Thursday, September 22, 2022 12:13:09 PM
Attachments: [Brody, Stuart CV F21987.pdf](#)

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: SP 23 Schedule
Date: Thursday, September 22, 2022 11:11:04 AM
Attachments: [REDACTED]

Hello

I was speaking with one of our publishing company reps yesterday and I realized something when she asked about the spring schedule—we still have a few holes.

At this time:

- POL 416 for Daniel Arnon- still in the RCS approval process – RCS add form needs to be submitted when this is added to Catalog
- PA 446/546 –It is in the catalog for Tuesday nights (but it is hidden to student view). This was to be Brad Bartos for spring but he is not teaching in spring. The MPA program would love for us to offer this, if possible.
- PA 330 – no in-person section at the moment- just a 40 seat online 7.5 WK I 101/201 course with Dan Grossenbach (this might be ok)
- PA 331 – No in-person section at the moment - just a 40 seat online 7.5 WK I 101/201 course with Xavier (we really need additional seats for main campus)
 - The hidden section in the catalog is scheduled for MW, 12:30-1:45pm - was originally scheduled for Leonore Simon

We may not need an in-person of 330, but we should try to have an in-person and online of 331. I have Stu Brody doing PA 330 this fall, in-person, if we think he could do the 331. He has a CJ background.

Thoughts?

Angela L. Hackett
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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Biz cards
Date: Friday, September 16, 2022 11:22:00 AM

Hi Dan,

I wanted to let you know that I haven't forgotten about your request. We don't typically order Business Cards for adjunct instructors but I wanted to confirm policy with my director and she is traveling this week.

Thanks for your patience.

Angela L. Hackett
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-----Original Message-----

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, September 10, 2022 12:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Biz cards

Hi Angela. Do you know how/if I could order UA business cards?

Dan

From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: PA 330 for Spr23
Date: Tuesday, August 9, 2022 1:39:27 PM

Sounds good, thanks!

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, August 9, 2022 1:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: PA 330 for Spr23

Hi Kirssa,
Just a quick FYI that Stu Brody stopped by today and he will likely email you.

He is teaching PA 330 for us this fall and he has requested that we consider him for teaching PA 330 for Spring. Right now, we don't have an in-person section of PA 330 for spring, but we do have an online one with Dan Grossenbach. We could also consider having him do PA 331 in person since we need that too... this was typically Leonore's section.

Angela L. Hackett
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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Leonore's fall classes
Date: Tuesday, July 5, 2022 10:48:00 AM
Attachments: [image001.png](#)

Hi Alex,
Would you mind following up with Leonore today for her fall 22 teaching? The fall adjunct talent ad will go live this week and we really will need to move quickly to get someone in place for her classes.

Just an FYI that both of her classes are fully enrolled now, but we could try to get some of these students to transfer into Xavier's class (TR, 3:30- 4:45 PM) ??

PA	331	001	48470	Criminal Justice Ethics	50	MW	2:00 PM	3:15 PM	Live Onln
PA	443	001	45424	White Collar Crime	40	MW	4:00 PM	5:15 PM	Live Onln

Thanks!

Angela L. Hackett
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From: Hackett, Angela L - (ahackett)
Sent: Tuesday, July 5, 2022 9:37 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Alex! I will note this in the catalog and for the business team doc.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, July 1, 2022 9:23 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela!

I just emailed separately to confirm that we will have Kelly Gordell teaching POL202 online session 1 and POL413 online session 2.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 30, 2022 2:38 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I have good news- Dan has agreed to teach PA 330 online 7.5 Week I for SP23. I have also asked him to clarify his availability to teach in-person courses and I will let you know what his says.

So right now we only have 40 online seats for both PA 330 and 331 (Xavier). We could consider asking Stu Brody to teach in-person PA 330 again next spring (he is teaching it this fall for us—for the first time). But I don't have a suggestion for PA 331 (historically, this course has only been taught by Leonore and Neil Vance).

Attaching an updated workbook here-

- some req groups have been updated, per the advisors
- I noted the catalog level pre-requisite courses for all courses that have them (pink)
- everything in white is updated to SP23 in the catalog
- red and yellow courses need action of some sort
- Note that Xavier and Charlotte are now employees in UAccess and have been added to their courses. *Carolyn is not yet an employee*

Let me know if you have any further questions.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 12:45 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, all.

Deactivating old classes would be great :) There are a few at the 100 level, as well, that while they are not blocking numbers seem like we would be unlikely to ever offer again.

Cheers

Alex

Alex Braithwaite
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 12:09:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

Alex Braithwaite
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

Kirssa Cline Ryckman
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School of Government and Public Policy
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

Angela L. Hackett
Manager, Administration
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kccline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kccline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett – POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCommon – PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.
Thanks- happy weekend!

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Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

Angela L. Hackett

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

Angela L. Hackett

Manager, Administration

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load. [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED]
[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters

- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Tuesday, July 5, 2022 9:37:00 AM
Attachments: [Image001.png](#)

Thanks Alex! I will note this in the catalog and for the business team doc.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, July 1, 2022 9:23 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela!

I just emailed separately to confirm that we will have Kelly Gordell teaching POL202 online session 1 and POL413 online session 2.

Cheers

Alex

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Sent: Thursday, June 30, 2022 2:38 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I have good news- Dan has agreed to teach PA 330 online 7.5 Week I for SP23. I have also asked him to clarify his availability to teach in-person courses and I will let you know what his says.

So right now we only have 40 online seats for both PA 330 and 331 (Xavier). We could consider asking Stu Brody to teach in-person PA 330 again next spring (he is teaching it this fall for us—for the first time). But I don't have a suggestion for PA 331 (historically, this course has only been taught by Leonore and Neil Vance).

Attaching an updated workbook here-

- some req groups have been updated, per the advisors
- I noted the catalog level pre-requisite courses for all courses that have them (pink)
- everything in white is updated to SP23 in the catalog
- red and yellow courses need action of some sort
- Note that Xavier and Charlotte are now employees in UAccess and have been added to their courses. *Carolyn is not yet an employee*

Let me know if you have any further questions.

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To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, all.

Deactivating old classes would be great :) There are a few at the 100 level, as well, that while they are not blocking numbers seem like we would be unlikely to ever offer again.

Cheers

Alex

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

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Sent: Wednesday, June 29, 2022 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

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To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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Sent: Tuesday, June 28, 2022 3:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?

Thoughts? Thanks!

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)

- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
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twitter: @theBraith
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate email—thanks!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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email: abraith@email.arizona.edu
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	McDaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I

PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101 /201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 4/70: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com
From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED]
[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)

2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rashed is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Friday, July 1, 2022 9:23:12 AM
Attachments: [image001.png](#)

Thanks, Angela!

I just emailed separately to confirm that we will have Kelly Gordell teaching POL202 online session 1 and POL413 online session 2.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 30, 2022 2:38 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I have good news- Dan has agreed to teach PA 330 online 7.5 Week I for SP23. I have also asked him to clarify his availability to teach in-person courses and I will let you know what his says.

So right now we only have 40 online seats for both PA 330 and 331 (Xavier). We could consider asking Stu Brody to teach in-person PA 330 again next spring (he is teaching it this fall for us—for the first time). But I don't have a suggestion for PA 331 (historically, this course has only been taught by Leonore and Neil Vance).

Attaching an updated workbook here-

- some req groups have been updated, per the advisors
- I noted the catalog level pre-requisite courses for all courses that have them (pink)
- everything in white is updated to SP23 in the catalog
- red and yellow courses need action of some sort
- Note that Xavier and Charlotte are now employees in UAccess and have been added to their courses. *Carolyn is not yet an employee*

Let me know if you have any further questions.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 12:45 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, all.

Deactivating old classes would be great :) There are a few at the 100 level, as well, that while they are not blocking numbers seem like we would be unlikely to ever offer again.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 12:09:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 29, 2022 10:30 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 29, 2022 10:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 29, 2022 9:09 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

Jeffrey Kucik
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University of Arizona
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 29, 2022 6:50 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it

seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?

5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 3:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, June 28, 2022 3:12 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 3:26:00 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 2:05 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 1:35 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Saturday, June 4, 2022 12:25:01 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I will sort out the details with Tae Hyun in a separate email—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 7:24 AM

To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]

Sent: Saturday, June 4, 2022 8:17:31 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (klcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**

I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.

2. **Carolyn Barnett – POL/GWS 335 and ?**

I think this is right, but have yet to hear back from Carolyn

3. **Charlotte - Sp Classes?**

Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)

4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**

Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage

5. **Daniel Arnon and I are working on his new course so it will be ready to go**

Excellent, thanks!

6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**

That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.

7. **Mike McCommon – PA/POL 206 or PA/SOC 241 Online**

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

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Director of Undergraduate Studies
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We

could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED]

So, the planned courses look like this:

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark

- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

. Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.

8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibilities" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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520-621-7602

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Next class
Date: Thursday, June 30, 2022 7:31:44 PM

Thanks for asking. [REDACTED]

[REDACTED] a class time that's sometime between 5-9pm once or twice a week could work. It doesn't really matter which day(s) of the week. Summer would be preferred. If there's a department need for an instructor to teach a course that fits that criteria, please let me know so I can ask for it in my annual request.

Dan

On Jun 30, 2022, at 2:22 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,

Thank you so much for your prompt response—I appreciate it. The SGPP business center will be reaching out to adjuncts in October (or about) to confirm spring contracts, but you can reach out to me at any time with questions.

And I wanted to follow up with you for clarification about teaching in-person. What would be an ideal schedule for you to teach an in-person course in SGPP? Our ethics courses are core to the CJS and PMPC students so we offer them every semester and it would be great to have additional instructors in our pool of qualified instructors.

Thanks again!

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Thursday, June 30, 2022 1:56 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Next class

I'm glad my message was timely. I prefer this one if possible: **7.5 Week I: Jan 11, 2023** –

March 3, 2023

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 30, 2022 2:38:00 PM
Attachments: [Image001.png](#)

Hi Everyone,

I have good news- Dan has agreed to teach PA 330 online 7.5 Week I for SP23. I have also asked him to clarify his availability to teach in-person courses and I will let you know what his says.

So right now we only have 40 online seats for both PA 330 and 331 (Xavier). We could consider asking Stu Brody to teach in-person PA 330 again next spring (he is teaching it this fall for us—for the first time). But I don't have a suggestion for PA 331 (historically, this course has only been taught by Leonore and Neil Vance).

Attaching an updated workbook here-

- some req groups have been updated, per the advisors
- I noted the catalog level pre-requisite courses for all courses that have them (pink)
- everything in white is updated to SP23 in the catalog
- red and yellow courses need action of some sort
- Note that Xavier and Charlotte are now employees in UAccess and have been added to their courses. *Carolyn is not yet an employee*

Let me know if you have any further questions.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 12:45 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, all.

Deactivating old classes would be great :) There are a few at the 100 level, as well, that while they are not blocking numbers seem like we would be unlikely to ever offer again.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 12:09:31 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

Kirssa Cline Ryckman
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School of Government and Public Policy
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

Jeffrey Kucik
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University of Arizona
www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 12:32 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 11:57 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Friday, June 10, 2022 12:26 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 10, 2022 12:18 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

Alex Braithwaite
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phone: 520-621-3962
email: abraith@arizona.edu
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED]; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

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Director of Undergraduate Studies
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand"

live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr

- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

Alex Braithwaite

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again. [REDACTED]
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some “maybes” or “possibles” from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

Angela L. Hackett
Manager, Administration

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Next class
Date: Thursday, June 30, 2022 11:24:00 AM

Hi Dan,

Your timing in emailing me the other day was perfect- I am now working to reach out to our Adjunct team now.

It is that time of year again to coordinate our **Spring 2023** course offerings and we would like to confirm your course!

The Spring 23 semester class schedules:

- **Full Semester:** Jan 11, 2023 – May 3, 2023
- **7.5 Week I:** Jan 11, 2023 – March 3, 2023
- **7.5 Week II:** March 13, 2023- May 3, 2023
- **Final Exams:** May 5-11, 2023

Your Spring 2022 schedule was as follows:

Subject	Catalog	Section	Modality	Course Title	Enroll Cap	Instructor	Session
PA	330	101/201	Online	Ethics for Public Admin	40	Grossenbach, Dan	7.5 WK I

Would you like to teach this course again?

- If you would like to teach this course again, I am happy to schedule it now
- If you would prefer a different meeting time/day, please let me know your preferences.

Please let me know your teaching invitation response soon. Note that all teaching contracts begin **one week prior** to classes beginning for students and end one week after final exams. The Social Sciences Business Office will be reaching out to Spring Adjuncts to sign contracts sometime in October 2022.

Please feel free to reach out with any questions!

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, June 28, 2022 1:04 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Next class

Thanks Angela. Please let me know if the need arises for in-person instructors as well.

On Jun 28, 2022, at 11:43 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,

I am happy to help out here- no worries. I am so pleased to hear that you are enjoying teaching for

SGPP – it is wonderful to know we have such a great group of adjuncts to teach our students.

For this fall semester, we have to offer PA 330 in-person in order to meet the needs of our main campus students, so we will not be offering PA 330 online for fall. We have not yet finalized the Spring 2023 schedule so I do not know that information at the moment, but I am happy to keep you on our list of potential instructors for the online PA 330.

Thanks again, Dan-

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, June 28, 2022 7:21 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Next class

Hi Angela. I hope your summer is going well. I got an auto-response from Sabryna so I'm punting my question over to you. Do you know who might be aware of the future needs I can help with in teaching PA330? No rush.

Dan G.

Begin forwarded message:

From: Dan Grossenbach <dgrossenbach@arizona.edu>
Subject: Next class
Date: June 28, 2022 at 7:18:08 AM MST
To: "Jaimez, Sabryna Jade - (salers)" <salers@email.arizona.edu>

Sabryna,

I hope you're as well as can be this summer. This summer session has been a joy to teach and I'm glad I was given another opportunity to do so. As the current PA330 class I'm teaching concludes this week, I was wondering what needs the department has next that I can help fill. Do you know when I'm slotted to teach the next course?

Dan Grossenbach

On Apr 5, 2022, at 9:15 AM, Jaimez, Sabryna Jade - (salers)
<salers@email.arizona.edu> wrote:

Good Morning,

What great news – thank you so much for being willing to teach PA330 this summer – if there is anything we can do to help you, please do not hesitate to reach out to me!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
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salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach)

<dgrossenbach@arizona.edu>

Sent: Monday, April 4, 2022 10:50 AM

To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>

Subject: Re: Summer Adoption Deadline Friendly Reminder

That's ok, Sabryna. I get it. I'm glad to help out with the first summer session as scheduled.

On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

Thank you for reaching out regarding your summer class, and I deeply apologize for the confusion.

It seems PA330, which you taught last summer, was rolled over into Summer 2022, and in Mark's transition out and my transition in, there was oversight regarding PA330's status for Summer 2022; as such, we currently have PA330 scheduled Online for 7WK1 (May 16 – July 1, 2022) for Summer 2022. If you are able and willing to teach PA330 this summer, the department would be extremely grateful - again, I truly apologize for this oversight, please let me know how you would like to proceed.

Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

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salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach)

[<dgrossenbach@arizona.edu>](mailto:dgrossenbach@arizona.edu)

Sent: Friday, April 1, 2022 3:55 PM

To: salers@arizona.edu

Subject: Fwd: Summer Adoption Deadline Friendly Reminder

Hi Sabryna. I received this notice which seems to show me as the instructor for PA330 this summer. Is this correct? Can you please send me the classes I'm signed up to teach (or where I can access this info myself)? I have some things going on this summer and may need to shift some things around if I'll be teaching.

Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <UABKS-textbook@email.arizona.edu>

Date: April 1, 2022 at 3:49:04 PM MST

To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>

Subject: Summer Adoption Deadline Friendly Reminder

Hello Instructor Grossenbach,

This is a friendly reminder that we have not yet received an adoption for your Summer 2022 PA 330 - 101, 201 Seven Week - First Course Materials. The adoption deadline was February 14th which has recently passed. If you haven't already done so, place your textbook adoptions at <http://uabookstores.arizona.edu/faculty/default.asp>. If you find that you need assistance with the ordering process in the link above, please email us at UABKS-textbook@email.arizona.edu or call 520-621-8868.

If you DO NOT require or recommend materials for your course, please indicate "NO TEXTBOOK REQUIRED" on the order form. By submitting a "NO TEXTBOOK REQUIRED" adoption, you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are

experiencing delays when receiving print versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate "INCLUSIVE ACCESS" on the adoption form. Here is a link to more information about the Inclusive Access program: <https://shop.arizona.edu/textbooks/Inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division Team

Adoptions Email – adoptions@email.arizona.edu

Textbook Email – UABKS-textbook@email.arizona.edu

Inclusive Access Email - UABKS-Inclusiveaccess@email.arizona.edu

Dan Crosson - dancrosson@email.arizona.edu

Lisa Nava - lmiguel@email.arizona.edu

Jordan Handler - jhandler@email.arizona.edu

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 12:44:57 PM
Attachments: [image001.png](#)

Thanks, all.

Deactivating old classes would be great :) There are a few at the 100 level, as well, that while they are not blocking numbers seem like we would be unlikely to ever offer again.

Cheers

Alex

Alex Braithwaite
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 12:09:31 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 29, 2022 6:50 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

Alex Braithwaite
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>

twitter: @thebraith

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 3:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, June 28, 2022 3:12 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

Alex Braithwaite
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

Angela L. Hackett
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ahackett@email.arizona.edu
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR -- not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?

Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

Alex Braithwaite
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phone: 520-621-3962
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 9, 2022 1:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 1:35 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Saturday, June 4, 2022 12:25:01 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I will sort out the details with Tae Hyun in a separate email—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 7:24 AM

To: Tae Hyun Lim - (taehyunlim) <taehyunlim@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Aron and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCammon - PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	

PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik

Associate Professor

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED]

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

—

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.

- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Kasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)

7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: Kucik, Jeffrey R - (jkucik)
To: Cline Ryckman, Kirssa - (klcline); Hackett, Angela L - (ahackett); Braithwaite, Alex R - (abraith)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 11:09:34 AM
Attachments: image001.png

Just a quick word on Carrie, she implied at our lunch that she did not want to teach online. (Obviously it's worth confirming that with her.)

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:30 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 3:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 3:26:00 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 2:05 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Tuesday, June 28, 2022 1:22 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 12:32 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 11:57 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?

Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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Sent: Friday, June 10, 2022 10:25 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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phone: 520-621-3962
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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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web: <https://sgpp.arizona.edu/people/alex-braithwaite>

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett – POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCommon – PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Nat'l Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?

3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.
Thanks- happy weekend!

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Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online

(in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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web: abraith.com
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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman

Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now

- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel

7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again. [REDACTED]
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)

- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 10:53:00 AM
Attachments: [image001.png](#)

Perfect- thank you so much.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:43 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I just sent her an email; she's typically taken a week or so to get back to me, but we'll see.

I am nearly positive she'll want to do in person (there are no plans to develop the course on online, and it would be a lot to ask for someone's first year). I think 335 only counts towards the POL major, so that will hopefully give us some room to maneuver.

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:34 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Kirssa,
Would you like me to follow up with Carolyn or would you like to do that? At this point, the visual layout is really full so anywhere we put her course will overlap something...

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:31 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 3:26:00 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 2:05 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Tuesday, June 28, 2022 1:22 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 12:32 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 9, 2022 1:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 1:35 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Saturday, June 4, 2022 12:25:01 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 7:24 AM

To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go

Excellent, thanks!

6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**

That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.

7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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twitter: @theBraith
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CIS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that

one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.


I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

 So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545


Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio  Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I

suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett

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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 10:42:49 AM
Attachments: [image001.png](#)

I just sent her an email; she's typically taken a week or so to get back to me, but we'll see.

I am nearly positive she'll want to do in person (there are no plans to develop the course for online, and it would be a lot to ask for someone's first year). I think 335 only counts towards the POL major, so that will hopefully give us some room to maneuver.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:34 AM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Kirssa,
Would you like me to follow up with Carolyn or would you like to do that? At this point, the visual layout is really full so anywhere we put her course will overlap something...

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:31 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 29, 2022 6:50 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 3:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR -- not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?

Thoughts? Thanks!

Angela L. Hackett
Manager, Administration
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ahackett@email.arizona.edu
520-621-7602

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

Alex Braithwaite
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School of Government & Public Policy University of Arizona
phone: 520-621-3962
email: abraith@arizona.edu
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 9, 2022 1:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 1:35 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Saturday, June 4, 2022 12:25:01 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I will sort out the details with Tae Hyun in a separate email—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 7:24 AM

To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite

Professor & Associate Director
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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Aron and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCammon - PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	

PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

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The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

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web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik

Associate Professor

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED]

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

—

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.

- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Kasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)

7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 10:34:00 AM
Attachments: [image001.png](#)

Hi Kirssa,
Would you like me to follow up with Carolyn or would you like to do that? At this point, the visual layout is really full so anywhere we put her course will overlap something...

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 29, 2022 10:31 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 29, 2022 6:50 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, June 28, 2022 3:34 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, June 28, 2022 3:26:00 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person...
Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, June 10, 2022 10:25 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 10, 2022 9:49 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Sent: Friday, June 10, 2022 9:11 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 9, 2022 1:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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phone: 520-621-3962
email: abraith@email.arizona.edu
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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email: abraith@email.arizona.edu
web: abraith.com
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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email: abraith@email.arizona.edu

web: <https://sgpp.arizona.edu/people/alex-braithwaite>

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett – POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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email: abraith@email.arizona.edu
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	McDaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room
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									notes	
PA	330	001	Ethics for the Public Administrator	ONLINE				40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM		50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM		50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE				40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online				40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM		50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CIS and PMPC, we may be able to not offer an online section of this in spring since we don't have CIS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 10:31:02 AM
Attachments: [image001.png](#)

Thanks, Angela. Just a few quick thoughts -

301 - I like the idea of (at a minimum) doing a combined honors/non-honors course, especially if we need to offer it every year for the honors students. Could add this to the list to discuss with the advisors if we meet tomorrow.

335 - I have emailed with Carrie a number of times, and we never discussed modality. I am pretty sure she is assuming that it will be in-person. (Good catch, Alex.)

Pre-reqs are on the list to examine, but I also like the idea of deactivating POL numbers we don't use any more. I'm just making a mental note of that as another task to look into.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 29, 2022 10:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.

3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

Kirssa Cline Ryckman
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Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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Sent: Friday, June 10, 2022 9:49 AM
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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCommon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CIS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson

- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,

Kirssa

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again. [REDACTED]
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA486.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.

6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibilities" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Kucik, Jeffrey R - \(jkucik\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 10:22:00 AM
Attachments: [image001.png](#)

Hi Everyone,
Thanks so much-

1. I will remove the in-person POL 202 for SP23.
2. As for POL 301, you are correct that the enrollments are low (typically less than 10 usually) when it is run as an honors only course. I like the idea of the course a lot, but it is really difficult to have honors only courses. This course can be listed as honors only or combined with a 002, non-honors section. I don't think we need this course every year, but I am not sure what the advisors would say about it and the need for it for the honors students... I can change this however you would like-
3. I will reach out to Carolyn today—I thought I had already taken care of this, but I think I worked with her on Fall teaching and neglected the SP23.
4. We should do a deep review of the pre-reqs and have a discussion about them. It will take a course modification submission to remove them from courses because they are at the catalog level so it will take at least a full semester for them to be removed from the catalog. I also had a conversation with Edella that we should consider a review of the POL catalog because we are running out of numbers for new courses. We should consider deactivating some old classes that haven't been taught in 5-10 years. But this is another long term project and each deactivation is a submission that will take a full semester to be processed by RCS.
5. Sorry about that- I had forgotten to update PA 470 online to Tae. Thanks!

I think this covers it?

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Sent: Wednesday, June 29, 2022 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
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Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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Sent: Tuesday, June 28, 2022 2:05 PM
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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

Angela L. Hackett
Manager, Administration
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED]; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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School of Government & Public Policy | University of Arizona
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email: abraith@email.arizona.edu
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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (klcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**

I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.

2. **Carolyn Barnett – POL/GWS 335 and ?**

I think this is right, but have yet to hear back from Carolyn

3. **Charlotte - Sp Classes?**

Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)

4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**

Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage

5. **Daniel Arnon and I are working on his new course so it will be ready to go**

Excellent, thanks!

6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**

That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.

7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

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Assistant Professor
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CIS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

Angela L. Hackett

Manager, Administration

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark

- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.

8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Orsorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Orsorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: Kucik, Jeffrey R - (jkucik)
To: Braithwaite, Alex R - (abraith); Hackett, Angela L - (ahackett); Cline Ryckman, Kirssa - (klcline)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 9:08:44 AM
Attachments: image001.png

Thanks Alex,

1. I agree that we can bin in-person 202 for one semester next spring. This is what Kirssa and I converged on (short of putting a PhD student in the classroom.)
2. I don't think we should offer anything that is "always honors". (Including Tom's class.) The enrollments across the board are bad and we need a rotation.
3. N/A
4. Angela and I have been talking about tracking down all the pre-reqs and taking a bird's eye view. I don't think there are a huge number of them, but I agree they need to be stripped away where possible. (Spike's classes, and I think Adam's also have them.) I just need to get off my seat and track those down.
5. Cool beans.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 29, 2022 6:50 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

Kirssa Cline Ryckman
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Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate email—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCammon - PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

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University of Arizona

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Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	

POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	McDaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/ 201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up

with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CIS and PMPC, we may be able to not offer an online section of this in spring since we don't have CIS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Amon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
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Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.

Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.

- Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again. [REDACTED]
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA486.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibilities" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rashed is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 29, 2022 6:50:20 AM
Attachments: [image001.png](#)

Many thanks, Angela.

A few thoughts for the braintrust here assembled:

1. POL202. Kirssa and I have been discussing. She will fill you in on the details, but our plan for now is to probably not run an in person section of the class in Spring. I am inclined to suggest we just run the two online sections and audible closer to the time if there is an issue. Hopefully 203 can pick up some slack and then students can enroll in summer and fall 23 sections in greater numbers, too.
2. POL301H. I think it would be good for us to consider this class. We run it most years. It was originally developed by Sam and Jess as a class that juniors would take while planning their honors theses. I do not think many of the honors thesis writing students take the class any more. So, we should probably re-think. Do we run as regular class or as co-convened honors and non-honors? Do we not run it this coming year? What frequency makes sense? The enrollments have tended to be low.
3. POL335. I assume this is not running online? Just a placeholder note?
4. POL452. This class shows as having a POL204 pre-req. I understand why folks like pre-reqs some time. However, relatively few students have ever taken 204, so it seems like we would be shooting ourselves in the foot holding a pre-req here. (Or maybe that was PK's motivation?) I am inclined for us to wipe out pre-reqs as far as possible. Thoughts?
5. PA470. I think that Tae Hyun was up for teaching both in person and online in Spring, as well. So, I think we can list him for the online section.

Think that is all from me for now

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, June 28, 2022 3:34 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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Sent: Tuesday, June 28, 2022 11:57 AM
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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person...
Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, June 10, 2022 10:25 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 10, 2022 9:49 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 10, 2022 9:11 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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University of Arizona

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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 9, 2022 1:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McComman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate email—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 345 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Aron and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCammon - PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	Mcdaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/ 201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	

POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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ahackett@email.arizona.edu
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CIS and PMPC, we may be able to not offer an online section of this in spring since we don't have CIS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load. [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

The Fall 2022 semester class schedule August 22, 2022- December 7, 2022 (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)

- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Tuesday, June 28, 2022 3:34:00 PM
Attachments: [\[REDACTED\]](#)

Hi Everyone,
Sorry this is so colorful and convoluted, but this is my most recent version of SP23.

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Sent: Tuesday, June 28, 2022 3:12 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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University of Arizona

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Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

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Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

Angela L. Hackett
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ahackett@email.arizona.edu
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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
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phone: 520-621-3962
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 9, 2022 1:43 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
Professor & Associate Director
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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (klcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**

I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.

2. **Carolyn Barnett – POL/GWS 335 and ?**

I think this is right, but have yet to hear back from Carolyn

3. **Charlotte - Sp Classes?**

Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)

4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**

Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage

5. **Daniel Arnon and I are working on his new course so it will be ready to go**

Excellent, thanks!

6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**

That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.

7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CIS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Nat'l Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark

- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.

8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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phone: 520-621-3962
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Tuesday, June 28, 2022 3:11:33 PM
Attachments: [Image001.png](#)

All sounds good to me for the 330/331 planning.

Angela: Do you mind sending your current version of full (UG and Grad) Spring 2023 schedule through? I'd like to take another look through, if I may.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 3:26:00 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

That would be great.

Why don't we give Leonore a few more days before getting in touch with her about the fall. If she is out for 331 (maybe she would be willing to still do 443?), then we can sub in Dan.

That would also give us the opportunity to shuffle around the students already enrolled in her live online class; some can filter into Xavier's course and the others into Dan's (especially if we can aim for one MW and the other TR, or something along those lines).

I'm just realizing that we don't have PA 330 or 331 online for the fall (am I reading that right?). It should be okay, right, since it's just PMPC online students who might need that.

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Sent: Tuesday, June 28, 2022 2:05 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

I can add another twist to this- Dan Grossenbach just emailed me today to let me know that he would consider teaching in-person as well, if the opportunity came up. Is it a stretch to ask him to do Leonore's PA 331 ethics course in-person for fall? Hers is now live-online...

And yes- right now, I have moved Leonore's Spring classes off the schedule (White Collar Crime and CJ Ethics).

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Sent: Tuesday, June 28, 2022 1:22 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks both,

Let's give Leonore another day or two on 331 for this term. Moving Xavier over to cover it won't work.

I agree on Dan for SP23 PA 330. I think we have to operate under the assumption that Leonore is not teaching this spring. The question is whether we want to offer her classes at all. We can just bin them for one semester, or we need an entirely new adjunct.

On combining 330/331, that makes sense. It seems like the cleanest thing to do (although probably a lot of paperwork) is: Cancel one of them and change the relevant major requirements. That way there is just one number for both majors.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, June 28, 2022 12:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I think that makes a lot of sense to contact Dan Grossenbach for PA 330 the spring. I don't think Leonore will teach this spring. Did she happen to give us any more info about when she

would decide for the fall?

And it seems like good timing to think about the 330/331 combo for fall 2023. That will let us think through whether it's a good idea or if we'll run into any problems.

I can also reach out to Emily Bonny to let her know that we won't have an online 330 this fall, but that (as usual) she can sub 331 if needed.

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Sent: Tuesday, June 28, 2022 11:57 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,
I am almost ready to begin entering the SP23 into UAccess but I have one more 'red' course that we should revisit. I know we are discussing a combo PA 330/331 and maybe we put that together for a Fall 23 rollout (sort out the details on this and see if there are any limitations from RCS on doing this).

For right now, we are not offering an online PA 330 for Fall, just one, 50 seat in-person section that is over half full now (Stu Brody). We also have two in-person sections of PA 331 on the books for fall, but one of those is Leonore Simons course which is still in question. Her section is full at 50 and Xavier's course has about 5 students in it now. There are still many more orientations this summer so this will likely increase.

For Spring 2023, we have the following on the books:

PA	330	001	Ethics for the Public Administrator	TBD			50	NEEDS INSTRUCTOR – not in schedule yet
PA	331	101	Ethics for Criminal Justice	ONLINE	ONLINE	ONLINE	50	Segura, Xavier
PA	331	001	Ethics for Criminal Justice	MW	12:30pm	1:45pm	50	Simon, Leonore

Would you like me to reach out to Dan Grossenbach for Sp23 PA 330 online again this next spring? He has taught this for us 4 or 5 times (and is teaching it online this summer). That way, we know we have enough seats committed if Leonore isn't able to teach?
Thoughts? Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Friday, June 10, 2022 12:26 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great-- I will reach out to her today to confirm PA 331 & 443.

Thanks!

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Sent: Friday, June 10, 2022 12:18 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Agreed. Leonore in person for both would be great.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Friday, June 10, 2022 12:07:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks Angela,

My instinct is to have Leonore teach in person since she's willing. We do need to make sure 331 is online regularly moving forward, but if Xavier has it covered SP 23, then we're all good.

Jeffrey Kucik
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 12:03 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Quick follow up- Leonore has gotten back to me and she is able to teach online or in-person for SP23.

Here is what we have from SP22:

PA		331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore
PA		443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore

She has also taught PA 441: Women in the Justice System which hasn't been taught in a while. And Xavier is doing 331 online, Leonore could do a section in-person... Thoughts?

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Sent: Friday, June 10, 2022 10:25 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for this, Angela. We're coming along well!

- I like the idea of giving Brad two choices: either do a combined 446/546 in the evening, or just 446 for UGs during the day (and not a 2.5-hour block). I was a bit nervous about whether 446 will fill since he is offering it in back-to-back semesters, so co-convening might be a nice solution.
- The remaining issue I see with the 2.5-hour blocks is Pat Willerton's POL 451 (Russia FP), which is 3:30-6:00 Tuesdays. Does he have some sort of exception to teach during that time, or can we get it changed?
- I'm open to the idea of a combined 330/331 course. Let's explore that further, especially since we regularly let students sub one for the other depending on what's scheduled. But we should probably look for a PA 330 instructor for S23 since any change will take a while.

Otherwise, on board with Alex's suggestions to skip 344 and 406, and to schedule online PA 470 with instructor TBD (perhaps Tae again if interested or PhD student).

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 10, 2022 9:49 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello All,

- We have talked with the advising team in the past about combining PA 330/331 and having PA/CJS ethics cases presented in the joint class. The advisors are in support of this idea since PMPC is so small in majors.
- And I have Tae on the books for PA 470 in-person for Spring 23, but I will leave the online section on the books with TBD for instructor.
- We have a few adjuncts in CJ who are only able to teach for us in the late afternoon/evening because of their current jobs (John Leavitt, Frank Hand, Chris Wilson, Jake Amaru)
- And I just looked up PA 446- there is an accompanying PA 546 so these could definitely be co-convened, if we want to go forward with that

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Sent: Friday, June 10, 2022 9:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela,

I will leave it to Jeff and Kirssa to comment on how they'd like to go with the 330 and 331 options. The two classes being so closely related, after all.

Think we are fine without 344 if NOT being taught by one of our new CTs.

Think we are fine without 406.

We should offer an online 470. Maybe leave blank on instructor for now. Can then either offer to Tae (who I hope I have not cc'd again :)) or one of our PhD students.

Final other query: We do have a few evening classes still listed in the schedule, including 309 and 446. Are we going to request these change? Laura B. has asked that if we keep bradley's class as an evening class, we ask him to open it up as 446/546 co-convened, so MPA students can take it. But that becomes moot if we move to scratch all evening classes for UGs.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 9, 2022 1:43 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

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Sent: Saturday, June 4, 2022 1:35 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Saturday, June 4, 2022 12:25:01 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Saturday, June 4, 2022 7:24 AM

To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCammon - PA/POL 206 or PA/SOC 241 Online

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.
Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her

- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik

Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and
Pascua Yaqui peoples.

phone: 520-621-2962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @thebraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Next class
Date: Tuesday, June 28, 2022 1:03:48 PM

Thanks Angela. Please let me know if the need arises for in-person instructors as well.

On Jun 28, 2022, at 11:43 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,

I am happy to help out here- no worries. I am so pleased to hear that you are enjoying teaching for SGPP – it is wonderful to know we have such a great group of adjuncts to teach our students.

For this fall semester, we have to offer PA 330 in-person in order to meet the needs of our main campus students, so we will not be offering PA 330 online for fall. We have not yet finalized the Spring 2023 schedule so I do not know that information at the moment, but I am happy to keep you on our list of potential instructors for the online PA 330.

Thanks again, Dan-

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, June 28, 2022 7:21 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Next class

Hi Angela. I hope your summer is going well. I got an auto-response from Sabryna so I'm punting my question over to you. Do you know who might be aware of the future needs I can help with in teaching PA330? No rush.

Dan G.

Begin forwarded message:

From: Dan Grossenbach <dgrossenbach@arizona.edu>
Subject: Next class
Date: June 28, 2022 at 7:18:08 AM MST
To: "Jaimez, Sabryna Jade - (salers)" <salers@email.arizona.edu>

Sabryna,

I hope you're as well as can be this summer. This summer session has been a joy to teach and I'm glad I was given another opportunity to do so. As the current PA330 class I'm teaching concludes this week, I was wondering what needs the department has next that I can help fill. Do you know when I'm slotted to teach the next course?

Dan Grossenbach

On Apr 5, 2022, at 9:15 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

What great news – thank you so much for being willing to teach PA330 this summer – if there is anything we can do to help you, please do not hesitate to reach out to me!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, April 4, 2022 10:50 AM
To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

That's ok, Sabryna. I get it. I'm glad to help out with the first summer session as scheduled.

On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

Thank you for reaching out regarding your summer class, and I deeply apologize for the confusion.

It seems PA330, which you taught last summer, was rolled over into Summer 2022, and in Mark's transition out and my transition in, there was oversight regarding PA330's status for Summer 2022; as such, we currently have PA330 scheduled Online for 7WK1 (May 16 – July 1, 2022) for Summer 2022. If you are able and willing to teach PA330 this summer, the department would be extremely grateful - again, I truly apologize for this oversight, please let me know how you would like to proceed.

Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator,

Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

Sent: Friday, April 1, 2022 3:55 PM

To: salers@arizona.edu

Subject: Fwd: Summer Adoption Deadline
Friendly Reminder

Hi Sabryna. I received this notice which seems to show me as the instructor for PA330 this summer. Is this correct? Can you please send me the classes I'm signed up to teach (or where I can access this info myself)? I have some things going on this summer and may need to shift some things around if I'll be teaching.

Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <UABKS-textbook@email.arizona.edu>
Date: April 1, 2022 at 3:49:04 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Summer Adoption Deadline Friendly Reminder

Hello Instructor Grossenbach,

This is a friendly reminder that we have not yet received an adoption for your Summer 2022 PA 330 - 101, 201 Seven Week - First Course Materials. The adoption deadline was February 14th which has recently passed. If you haven't already done so, place your textbook adoptions at <http://uabookstores.arizona.edu/faculty/default.asp>. If you find that you need assistance with the ordering process in the link above, please email us at UABKS-textbook@email.arizona.edu or call 520-621-8868.

If you DO NOT require or recommend materials for your course, please indicate "NO TEXTBOOK REQUIRED" on the order form. By submitting a "NO TEXTBOOK REQUIRED" adoption,

you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are experiencing delays when receiving print versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate "INCLUSIVE ACCESS" on the adoption form. Here is a link to more information about the Inclusive Access program: <https://shop.arizona.edu/textbooks/Inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division
Team

Adoptions Email
– adoptions@email.arizona.edu

Textbook Email – UABKS-textbook@email.arizona.edu

Inclusive Access Email - UABKS-Inclusiveaccess@email.arizona.edu

Dan Crosson
- dancrosson@email.arizona.edu

Lisa Nava
- lmiguel@email.arizona.edu

Jordan Handler
- jhandler@email.arizona.edu

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Next class
Date: Tuesday, June 28, 2022 11:43:00 AM

Hi Dan,

I am happy to help out here- no worries. I am so pleased to hear that you are enjoying teaching for SGPP – it is wonderful to know we have such a great group of adjuncts to teach our students.

For this fall semester, we have to offer PA 330 in-person in order to meet the needs of our main campus students, so we will not be offering PA 330 online for fall. We have not yet finalized the Spring 2023 schedule so I do not know that information at the moment, but I am happy to keep you on our list of potential instructors for the online PA 330.

Thanks again, Dan-

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, June 28, 2022 7:21 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Next class

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Dan G.

Begin forwarded message:

From: Dan Grossenbach <dgrossenbach@arizona.edu>
Subject: Next class
Date: June 28, 2022 at 7:18:08 AM MST
To: "Jaimez, Sabryna Jade - (salers)" <salers@email.arizona.edu>

Sabryna,

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glad I was given another opportunity to do so. As the current PA330 class I'm teaching concludes this week, I was wondering what needs the department has next that I can help fill. Do you know when I'm slotted to teach the next course?

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Sabryna Jaimez | Program Coordinator, Sr

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<dgrossenbach@arizona.edu>

Sent: Monday, April 4, 2022 10:50 AM

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Subject: Re: Summer Adoption Deadline Friendly Reminder

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Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

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From: Grossenbach, Daniel H - (dgrossenbach)

<dgrossenbach@arizona.edu>

Sent: Friday, April 1, 2022 3:55 PM

To: salers@arizona.edu

Subject: Fwd: Summer Adoption Deadline Friendly Reminder

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Thanks

Dan Grossenbach



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Date: April 1, 2022 at 3:49:04 PM MST
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Subject: Summer Adoption Deadline Friendly
Reminder

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If you DO NOT require or recommend materials for your course, please indicate "NO TEXTBOOK REQUIRED" on the order form. By submitting a "NO TEXTBOOK REQUIRED" adoption, you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are experiencing delays when receiving print versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate "INCLUSIVE ACCESS" on the adoption form. Here is a link to more information about the Inclusive Access program: <https://shop.arizona.edu/textbooks/inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division Team

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– adoptions@email.arizona.edu

Textbook Email – [UABKS-
textbook@email.arizona.edu](mailto:UABKS-textbook@email.arizona.edu)

Inclusive Access Email - [UABKS-
Inclusiveaccess@email.arizona.edu](mailto:UABKS-Inclusiveaccess@email.arizona.edu)

Dan Crosson - dancrosson@email.arizona.edu

Lisa Nava - lmiguel@email.arizona.edu

Jordan Handler - jhandler@email.arizona.edu

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Fwd: Next class
Date: Tuesday, June 28, 2022 7:21:25 AM

Hi Angela. I hope your summer is going well. I got an auto-response from Sabryna so I'm punting my question over to you. Do you know who might be aware of the future needs I can help with in teaching PA330? No rush.

Dan G.

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Subject: Next class
Date: June 28, 2022 at 7:18:08 AM MST
To: "Jaimez, Sabryna Jade - (salers)" <salers@email.arizona.edu>

Sabryna,

I hope you're as well as can be this summer. This summer session has been a joy to teach and I'm glad I was given another opportunity to do so. As the current PA330 class I'm teaching concludes this week, I was wondering what needs the department has next that I can help fill. Do you know when I'm slotted to teach the next course?

Dan Grossenbach

On Apr 5, 2022, at 9:15 AM, Jaimez, Sabryna Jade - (salers)
<salers@email.arizona.edu> wrote:

Good Morning,

What great news – thank you so much for being willing to teach PA330 this summer – if there is anything we can do to help you, please do not hesitate to reach out to me!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Grossenbach, Daniel H - (dgrossenbach)
<dgrossenbach@arizona.edu>
Sent: Monday, April 4, 2022 10:50 AM
To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

That's ok, Sabryna. I get it. I'm glad to help out with the first summer session as scheduled.

On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

Thank you for reaching out regarding your summer class, and I deeply apologize for the confusion.

It seems PA330, which you taught last summer, was rolled over into Summer 2022, and in Mark's transition out and my transition in, there was oversight regarding PA330's status for Summer 2022; as such, we currently have PA330 scheduled Online for 7WK1 (May 16 – July 1, 2022) for Summer 2022. If you are able and willing to teach PA330 this summer, the department would be extremely grateful - again, I truly apologize for this oversight, please let me know how you would like to proceed.

Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach)
<dgrossenbach@arizona.edu>
Sent: Friday, April 1, 2022 3:55 PM
To: salers@arizona.edu
Subject: Fwd: Summer Adoption Deadline Friendly Reminder

Hi Sabryna. I received this notice which seems to show me as the instructor for PA330 this summer. Is this correct? Can you please send me the classes I'm signed up to teach (or where I can access this info myself)? I have some things going on this summer and may need to shift some things around if I'll be teaching.

Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <UABKS-textbook@email.arizona.edu>
Date: April 1, 2022 at 3:49:04 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Summer Adoption Deadline Friendly Reminder

Hello Instructor Grossenbach,

This is a friendly reminder that we have not yet received an adoption for your Summer 2022 PA 330 - 101, 201 Seven Week - First Course Materials. The adoption deadline was February 14th which has recently passed. If you haven't already done so, place your textbook adoptions at <http://uabookstores.arizona.edu/faculty/default.asp>. If you find that you need assistance with the ordering process in the link above, please email us at UABKS-textbook@email.arizona.edu or call 520-621-8868.

If you DO NOT require or recommend materials for your course, please indicate "NO TEXTBOOK REQUIRED" on the order form. By submitting a "NO TEXTBOOK REQUIRED" adoption, you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are experiencing delays when receiving print

versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate "INCLUSIVE ACCESS" on the adoption form. Here is a link to more information about the Inclusive Access program:
<https://shop.arizona.edu/textbooks/Inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division Team

Adoptions Email –
adoptions@email.arizona.edu

Textbook Email – UABKS-textbook@email.arizona.edu

Inclusive Access Email - UABKS-Inclusiveaccess@email.arizona.edu

Dan Crosson - dancrosson@email.arizona.edu

Lisa Nava - lmiguel@email.arizona.edu

Jordan Handler - jhandler@email.arizona.edu

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Re: Automatic reply: Next class
Date: Tuesday, June 28, 2022 7:18:57 AM

Congrats on the new baby, Sabryna!

On Jun 28, 2022, at 7:18 AM, Jaimez, Sabryna Jade - (salers)
<salers@email.arizona.edu> wrote:

Hello,

Thank you for contacting the School of Government and Public Policy at the University of Arizona. I am currently out of office, for Maternity Leave, until August 2022. I will be responding emails upon my return to office in August 2022.

If you need immediate assistance, please refer to the contact information below:

- SGPP Undergraduate Programs, Angela Hackett (ahackett@arizona.edu)
- SGPP Main Office and PhD Programs, Elena Cruz (ecruz@arizona.edu)
- SGPP MPA & MPP Programs, Christina Inocenio (cminocen@arizona.edu)
- SGPP Undergraduate Advising: sbs-sgppadvising@email.arizona.edu
 - Find your SGPP Advisor: <https://sgpp.arizona.edu/find-your-advisor>
- SGPP Peer Mentors: sgpp-peermentors@email.arizona.edu

Thank you for your understanding!

Warmest Regards,

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Jaimez, Sabryna Jade - \(salers\)](#)
Subject: Next class
Date: Tuesday, June 28, 2022 7:18:11 AM

Sabryna,

I hope you're as well as can be this summer. This summer session has been a joy to teach and I'm glad I was given another opportunity to do so. As the current PA330 class I'm teaching concludes this week, I was wondering what needs the department has next that I can help fill. Do you know when I'm slotted to teach the next course?

Dan Grossenbach

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Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
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<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, April 4, 2022 10:50 AM
To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

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On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers)
<salers@email.arizona.edu> wrote:

Good Morning,

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It seems PA330, which you taught last summer, was rolled over into Summer 2022, and in Mark's transition out and my transition in, there was oversight regarding PA330's status for Summer 2022; as such, we currently have PA330 scheduled Online for 7WK1 (May 16 – July 1, 2022) for Summer 2022. If you are able and willing to teach PA330 this summer, the department would be extremely grateful - again, I truly apologize for this oversight, please let me know how you would like to proceed.

Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

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From: Grossenbach, Daniel H - (dgrossenbach)

<dgrossenbach@arizona.edu>

Sent: Friday, April 1, 2022 3:55 PM

To: salers@arizona.edu

Subject: Fwd: Summer Adoption Deadline Friendly Reminder

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Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <[UABKS-](#)

textbook@email.arizona.edu>

Date: April 1, 2022 at 3:49:04 PM MST

To: "Grossenbach, Daniel H - (dgrossenbach)"

[<dgrossenbach@arizona.edu>](mailto:dgrossenbach@arizona.edu)

Subject: Summer Adoption Deadline Friendly Reminder

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Sincerely,

The BookStore Book Division Team

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Dan Crosson - dancrosson@email.arizona.edu

Lisa Nava - lmiguel@email.arizona.edu

Jordan Handler - jhandler@email.arizona.edu

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 9, 2022 1:43:00 PM
Attachments: [image001.png](#)

Hello Everyone,

Just wanted to update you that I have heard back from all the adjuncts I reached out to and I have attached an updated version of the SP23 here.

Exciting note that 7.5 WK I and 7.5 WK II sessions are currently balanced at 10 classes each (if we add the 3 classes below)

Needs for SP23:

- PA 330 001 (in person—Stu Brody is teaching it this fall, but it could also be Dan Grossenbach online)
- PA 344 101/201 (7.5 WK II) this is *Law and Public Policy* and doesn't have anyone assigned
- PA 406 101/201 (7.5 WK I) This is a maybe- we are offering it in fall 22 with Mike McCamman and may not need to be offered
- PA 470 101/201 (7.5 WK II) I have added Tae to an in-person section, but we may need this online section

Leonore got back to me and told me she is checking with her physician about whether she should return to the classroom for spring.

Let me know your thoughts-

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,

I will sort out the details with Tae Hyun in a separate email—thanks!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim <taehyunlim@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,
Thank you for reaching out.
Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.
Please advise if you need anything from me.
Thank you very much!
Best,
Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett – POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCommon – PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
 School of Government & Public Policy
 University of Arizona

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

Angela L. Hackett
 Manager, Administration
 School of Government and Public Policy
 University of Arizona
ahackett@email.arizona.edu
 520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
 School of Government & Public Policy
 University of Arizona

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II

PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	McDaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101 /201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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email: abraith@email.arizona.edu
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

Angela L. Hackett

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:27 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up

with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,

Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osorio - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires

- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kclcline) <kclcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kclcline) <kclcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
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ahackett@email.arizona.edu
520-621-7602

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From: [Kucik, Jeffrey R - \(jkucik\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 1:37:02 PM
Attachments: [image001.png](#)

Could've been worse. :)

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 1:35 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks. And sorry for my cc'ing screw up.

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: [@theBraith](https://twitter.com/theBraith)
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate email—thanks!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED] Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
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email: abraith@email.arizona.edu
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite

Professor & Associate Director
School of Government & Public Policy
University of Arizona

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web: <https://sgpp.arizona.edu/people/alex-braithwaite>

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. Daniel Armon and I are working on his new course so it will be ready to go
Excellent, thanks!
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. Mike McCommon - PA/POL 206 or PA/SOC 241 Online
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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address: 315 Social Science Bldg, Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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address: 315 Social Science Bldg., Tucson, AZ 85721
From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Amon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the

info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraithwaite) <abraithwaite@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)

5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 1:35:04 PM
Attachments: [image001.png](#)

Thanks. And sorry for my cc'ing screw up.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Saturday, June 4, 2022 12:25:01 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

Angela L. Hackett
Manager, Administration
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED]; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: [@theBraith](https://twitter.com/theBraith)
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (klcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
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email: abraith@email.arizona.edu

web: <https://sgpp.arizona.edu/people/alex-braithwaite>

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?

I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.

2. Carolyn Barnett – POL/GWS 335 and ?

I think this is right, but have yet to hear back from Carolyn

3. Charlotte - Sp Classes?

Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)

4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?

Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage

5. Daniel Armon and I are working on his new course so it will be ready to go

Excellent, thanks!

6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)

That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.

7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite

Professor & Associate Director
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main

campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Kasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L. - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R. - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R. - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)

- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Gogglin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 12:01:00 PM

Hello Everyone,
Just to follow up- I have made course adjustments for SP23 for Xavier, Charlotte, Tae, and Mike. I will reach out to all to sort out the teaching times/days as need for the in-person courses.

Thanks!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

- Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
- Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
- Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
- Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
- Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
- Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
- Mike McCammon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
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School of Government and Public Policy
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)

7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.
Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 4/70: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman

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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)

3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rashed is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 11:24:00 AM
Attachments: [image001.png](#)

Hi Everyone,
I will sort out the details with Tae Hyun in a separate emails—thanks!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Saturday, June 4, 2022 7:24 AM
To: Tae Hyun Lim - [REDACTED]; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

Alex Braithwaite
Professor & Associate Director
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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: [Braithwaite, Alex R - \(abraith\)](#)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: [Cline Ryckman, Kirssa - \(kcline\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
참조: [Tae Hyun Lim](#)
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CIS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

Angela L. Hackett

Manager, Administration

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark

- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.

8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Tae Hyun Lim](#); [Cline Ryckman, Kirssa - \(kcline\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 7:23:36 AM
Attachments: [14EAA6300D68418D953172E774478251.png](#)

Thanks, Tae Hyun. I inadvertently added you to the CC line there. Apologies. But it seems it served a useful purpose for us.

Glad to hear you would be game for teaching 470 in person in Spring.

As we start to finalize our schedule for spring, we will reach out to make some concrete plans.

Best

Alex

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From: Tae Hyun Lim - [REDACTED]
Sent: Saturday, June 4, 2022 8:17:31 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: [EXT]RE: SP23 Adjuncts Invitations and UG First Review

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and
Pascua Yaqui peoples.

email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: [@theBraith](https://twitter.com/theBraith)
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. Suzi Dovi for POL 476 or POL 428?
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. Carolyn Barnett - POL/GWS 335 and ?
I think this is right, but have yet to hear back from Carolyn
3. Charlotte - Sp Classes?
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. Daniel Arnon and I are working on his new course so it will be ready to go
Excellent, thanks!

6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**

That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.

7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**

I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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web: <https://sppp.arizona.edu/people/alex-braithwaite>

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:55 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,

Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

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ahackett@email.arizona.edu

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>


Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

 So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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Director of Undergraduate Studies
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

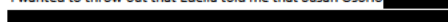
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

 Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

Angela L. Hackett
Manager, Administration
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ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite
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email: abraith@email.arizona.edu
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

Cheers

Alex

Alex Braithwaite
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web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721
From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com
From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different

modalities and then we work on that.

3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
Manager, Administration
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ahackett@email.arizona.edu
520-621-7802

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From: [Tae Hyun Lim](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: [EXTERNAL] SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 7:17:51 AM
Attachments: [14EAA63D0D68418D953172E774478251.png](#)

External Email

Hi Alex,

Thank you for reaching out.

Yes, I would be very happy to teach PA 470 in-person and/or online in Spring 2023.

Please advise if you need anything from me.

Thank you very much!

Best,

Tae Hyun

Tae Hyun Lim | PhD Candidate
Department of Political Science
The Maxwell School of Citizenship and Public Affairs
Syracuse University

보낸 사람: Braithwaite, Alex R - (abraith)
보낸 날짜: 2022년 6월 4일 토요일 오전 6:09
받는 사람: Cline Ryckman, Kirssa - (kcline); Hackett, Angela L - (ahackett); Kucik, Jeffrey R - (jkucik)
참조: Tae Hyun Lim
제목: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy
University of Arizona

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email: abraith@email.arizona.edu
web: <https://sgpp.arizona.edu/people/alex-braithwaite>
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Friday, June 3, 2022 4:03 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett - POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier - is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCammon - PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 2:57 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7802

PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/ 15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

Angela L. Hackett
Manager, Administration
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

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ahackett@email.arizona.edu

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

School of Government and Public Policy

University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 4/70: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CIS and PMPC, we may be able to not offer an online section of this in spring since we don't have CIS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik

Associate Professor

University of Arizona

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman

Assistant Professor

Director of Undergraduate Studies

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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

—
Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
*It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!*

*The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:*

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

*We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!*

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnette will offer Gender & Politics and propose one new course, but we can check in with her

- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Cc: [Tae Hyun Lim](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Saturday, June 4, 2022 6:09:05 AM

Thanks, Kirssa. Great summary.

Tae Hyun Lim's email address is: [REDACTED]

He is due to teach 470 online in session 2 of Fall. He is based here in Tucson, so teaching online should be possible in Spring if he is up for that.

Cheers

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, June 3, 2022 4:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCommon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCommon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE	ONLINE	ONLINE	15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director
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Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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To: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load. [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Amon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kicline) <kicline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our FALL 2022 course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where

possible. Happy to have Jeff and Kirssa think over what makes sense on this.

- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rashed. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Gogglin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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Manager, Administration
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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Friday, June 3, 2022 4:03:25 PM

Hi all,

I've now heard from almost everyone I was in touch with. Angela - updates to your questions below:

1. **Suzi Dovi for POL 476 or POL 428?**
I will email Suzi about 476 to see what she wants to do. I've confirmed that Charlotte will not be teaching it in the spring.
2. **Carolyn Barnett – POL/GWS 335 and ?**
I think this is right, but have yet to hear back from Carolyn
3. **Charlotte - Sp Classes?**
Just emailed you! 241 in person (100 seats), 421 online (session 1), 410 online (session 2)
4. **Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?**
Can we do 100 seats for Xavier this spring? We thought having both Charlotte and Xavier at 100 for the spring, plus perhaps Mike McCammon for online, would be good coverage
5. **Daniel Arnon and I are working on his new course so it will be ready to go**
Excellent, thanks!
6. **Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)**
That would be ideal. I don't have his contact info and haven't been in touch with him to confirm this works for him; not sure if anyone else has reached out to him yet on this.
7. **Mike McCammon – PA/POL 206 or PA/SOC 241 Online**
I'm leaning 241 so that we have some online coverage of that course - but anyone else can feel free to add to this one.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Great- will do!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

Alex Braithwaite
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web: <https://sgpp.arizona.edu/people/alex-braithwaite>
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Friday, June 3, 2022 2:50 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, June 3, 2022 10:53 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJIS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

Angela L. Hackett

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper

- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,

kirssa

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.

6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well

- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Friday, June 3, 2022 2:57:00 PM

Great- will do!

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Sent: Friday, June 3, 2022 2:57 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	Mcdaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/ 201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCommon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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Sent: Thursday, June 2, 2022 6:40 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

Professor & Associate Director

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: Braithwaite, Alex R - (abraith)
To: Hackett, Angela L - (ahackett); Cline Ryckman, Kirssa - (klcline); Kucik, Jeffrey R - (jkucik)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Friday, June 3, 2022 2:56:33 PM

Good thought. Let's definitely discuss once we hear back about her modality requests.

Please stress that we are happy to work with her but have little control over modalities at this time.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 2:55 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	

POL	469	101/201	Law & Social Change	ONLINE			15/15	Mcdaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

Angela L. Hackett
Manager, Administration
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 4/70: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.

- Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
Associate Professor

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kiclinc) <kiclinc@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, May 27, 2022 5:03 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kiclinc) <kiclinc@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we

want to review this and discuss teaching options with the new CT's for SP23 (maybe?).
Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Friday, June 3, 2022 2:55:00 PM

Hi Alex,
Your email made me think about Leonore's teaching. Before she switched to PA 330 a few years ago, she taught PA 441: Women in the Justice System along with PA 443: White Collar Crime. We could think about offering that class.

But I am happy to reach out to her to start a conversation about what her teaching plans are. I will let you know what she says.

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Sent: Friday, June 3, 2022 2:50 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/201	Police Accountability	ONLINE	ONLINE	ONLINE	35/5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/201	Law & Social Change	ONLINE			15/15	McDaniel, Judith	7.5 WK I
POL	470	101/201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/20	Tryon, Brandon	7.5 WK I
POL	479	101/201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.

Thanks- happy weekend!

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Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 12:17 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Amon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies

School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.

- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rashed. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?

6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...
Happy weekend!

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From: Braithwaite, Alex R - (abraith)
To: Hackett, Angela L - (ahackett); Cline Ryckman, Kirssa - (klcline); Kucik, Jeffrey R - (jkucik)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Friday, June 3, 2022 2:50:17 PM

Thanks, Angela. I suspect we will want something from Leonore Simon. However, not sure whether it will include ethics. Plus, I do not know if she is going to "demand" live online, again. I suspect we are running out of time on the opportunity for live online designation. So, could be good for us to reach out to her about modality before addressing classes specifically.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, June 3, 2022 10:53 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
 Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	Mcdaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/ 201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.
 Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:29 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson

- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

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Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again. [REDACTED]
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.

5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, May 27, 2022 5:03 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]

PA 470 101/201 – We need an online section as well

- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: Hackett, Angela L - (ahackett)
To: Braithwaite, Alex R - (abraith); Cline Ryckman, Kirssa - (klcline); Kucik, Jeffrey R - (jkucik)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Friday, June 3, 2022 10:53:00 AM

Hello Everyone,
Just an FYI that I have contacted the following adjuncts to confirm SP23 teaching:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
POL	210	101	U.S. and Arizona Constitution	ONLINE	ONLINE	ONLINE	40	Orr, Ethan	
POL	297B	001	The Origins of Data in Politics and Policy	TR	2:00PM	3:15PM	40	Dow, David	
POL	309	001	The Judicial Process	W	5:30pm	8pm	50	Amaru, Jake	
POL	309	101/ 201	The Judicial Process	ONLINE	ONLINE	ONLINE	30/ 10	Tryon, Brandon	7.5 WK II
PA	332	001	Survey of Forensic Science	M	5:30PM	8:00PM	50	Wilson, Christian	
PA	337	101/ 201	Sex Offenses, Offenders and the CJS	ONLINE	ONLINE	ONLINE	35/ 5	Clark, Karen	7.5 WK I
PA	340	001	Police Management	W	5:30PM	8:00PM	50	Leavitt, John	
PA	347	001	Nature of Murder	MWF	1:00 PM	1:50 PM	50	Harper, Richard	
PA	350	101/ 201	Police Accountability	ONLINE	ONLINE	ONLINE	35/ 5	Olson, Chris	7.5 WK II
PA	352	001	Gang Theory	MWF	2:00 PM	2:50 PM	50	Harper, Richard	
PA	410	002	Intro to Public & Nonprofit Fin Mgmt.	TR	9:30 AM	10:45 AM	40	Prater, Rick	
POL	469	101/ 201	Law & Social Change	ONLINE			15/ 15	Mcdaniel, Judith	7.5 WK I
POL	470	101/ 201	Constitutional Law: Federalism	ONLINE	ONLINE	ONLINE	20/ 20	Tryon, Brandon	7.5 WK I
POL	479	101/ 201	Intelligence & U.S. Natl Security	ONLINE	ONLINE	ONLINE	40	Cooper, Courtney	7.5 WK I

And I have **NOT** reached out to the following:

Prefix	Course #	Sect	Title	Days	Start	Stop	Cap	Instructor	Session/Room notes
PA	330	001	Ethics for the Public Administrator	ONLINE			40	Grossenbach, Dan	7.5 WK I
PA	331	001	Ethics for Criminal Justice	MW	2:00PM	3:15PM	50	Simon, Leonore	LIVE ONLINE
PA	443	001	White Collar Crime	MW	4:00 PM	5:15 PM	50	Simon, Leonore	LIVE ONLINE
POL	415	101/ 201	The Scientific Study of Civil Wars	ONLINE			40	Rasho, Nahrain	
PA	480	101/ 201	Formation Public Policy	Online			40	Goggin, Malcolm	
POL	485	001	National Security Policy	MW	5:00PM	6:15PM	50	Thayer, Brad	

At this time, I have the following open questions (and I know some are in the works, so no worries):

1. Suzi Dovi for POL 476 or POL 428?
2. Carolyn Barnett – POL/GWS 335 and ?
3. Charlotte - Sp Classes?
4. Xavier – is he teaching the PA/SOC 241, 250 seat in-person class or a smaller one?
5. Daniel Arnon and I are working on his new course so it will be ready to go
6. Tae Hyun- can I add PA 470 in person for him (right now, I only have Suyeon's 50 in-person seats)
7. Mike McCammon – PA/POL 206 or PA/SOC 241 Online

I will revisit all of this next week and send an updated schedule once I have some responses from the adjuncts.
Thanks- happy weekend!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 6:40 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,
I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least

two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

Angela L. Hackett

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Thursday, June 2, 2022 5:48 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, June 2, 2022 5:19:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

Alex Braithwaite

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, June 2, 2022 6:14:48 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)

Sent: Wednesday, June 1, 2022 2:27 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 2:19 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:41 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA486.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)

2. Susan Brewer-Ororio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 2, 2022 6:40:32 PM

Great. Thanks.

I think we could say, "if you do not select at least two (maybe three) time slots for your class, we will assume you are giving us your agreement to find a slot that works best for the schedule"

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:29 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All,

I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CIS and PMPC, we may be able to not offer an online section of this in spring since we don't have CIS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

—
Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibilities" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kiclinc) <kiclinc@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America -- is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 2, 2022 6:29:58 PM

Hi All,
I think I have too many random tidbits of information in my brain right now... I do now recall that Karen wanted to teach in in the 7 WK format. I will see if I can't coordinate Karen and Chris so that one is 7 WK I and the other in 7 WK II.

And I agree that it would be great to have a few 'rules' to scheduling for people...the daytime 2.5 hour classes just don't work for students. One more I'd like to add is that they have to select at least two blocks of time when doing the teaching requests...Christina and I are struggling with a few people because we have such limited options.

I plan to email all the adjuncts on my list tomorrow so I hope to have a much more polished schedule for you all by next week Friday.

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, June 2, 2022 5:48 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,
I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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520-621-7602

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 2, 2022 5:48:20 PM

I also think it's better to move to 7.5 week sessions for online if Chris is willing. It'd be nice to standardize course scheduling for the online offerings.

(We can maybe chat about some rules for in person, too, like avoiding the 2.5 hour blocks during business hours.)

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, June 2, 2022 5:19:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 4/70: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:20 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CIS and PMPC, we may be able to not offer an online section of this in spring since we don't have CIS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Wednesday, June 1, 2022 1:07 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 1:25:19 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?

- 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kiclinc) <kiclinc@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 2, 2022 5:19:44 PM

Hi Angela

You might recall that Karen actually requested to move to a 7.5 week session. So that works well. I'd suggest asking Chris if he'd be willing to make the switch, too. If he is reluctant, we can possibly still offer as 16 week.

Just my thinking.

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, June 2, 2022 6:14:48 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 4/70: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor

Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 11:13:18 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Thursday, June 2, 2022 5:14:00 PM

Hi All,

I have one quick follow-up on the adjunct invites - I can see that Karen Clark (PA 337) and Chris Olson (PA 350) are both full semester online courses- should I request that they both pick a 7.5 Week session to teach in rather than continue teaching the full semester online courses?

Thanks!

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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, June 1, 2022 2:27 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thanks Kirssa!

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

Alex Braithwaite (he/him/his)

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address: 345 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online

(in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.

- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, May 27, 2022 5:03 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 2:26:00 PM

Thanks Kirssa!

Angela L. Hackett
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 2:19 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,

It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022. Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark

12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:

- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Cline Ryckman, Kirssa - \(klcline\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 2:18:44 PM

Hi all,

Confirmed from Edella that Susan [REDACTED] I think planning on her doing POL 347 each fall is useful moving forward.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:41 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, June 1, 2022 1:07 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-
I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

*Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545*

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his

discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.

2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 1:41:22 PM

Thanks, Angela.

Kirssa: Would you mind following up with Edella to let her know what Susan mentioned to you about her teaching? I think it probably needs to be Edella who follows up with Susan and Marcela (in LAS) to confirm the plan.

On 470: Let's plan on opening up a second in person section and perhaps one online section, as well. We can then confirm instructors in due course, understanding that if we are short on people to teach, we can always drop the online section before registration opens.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
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Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers

Alex

Alex Braithwaite
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phone: 520-621-3962
email: abraith@email.arizona.edu
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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

Angela L. Hackett
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ahackett@email.arizona.edu
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED]

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we

landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
*It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!*

*The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:*

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

*We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!*

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Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.

Brad Thayer - POL 485 or POL 361? Both or neither?

- 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
Kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Sent: Monday, May 30, 2022 12:19:14 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 1:20:00 PM

Hi All,

Thanks Alex- just a quick follow up that only POL/LAS 347 is 'owned' by SGPP. The other courses for Susan are simply cross-listed with us, if that matters.

For PA 470- since this is for CJS and PMPC, we may be able to not offer an online section of this in spring since we don't have CJS up yet, but I do think we will need more than 50 seats for main campus. For Fall 21, we filled the 50-seat main campus class, plus 43 additional in online (in 2 sections). And in Spring 22, we filled 73 seats for the main campus section (2 sections) and just 8 online (in one section).

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Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, June 1, 2022 12:08 PM

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Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Wednesday, June 1, 2022 11:53 AM

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, May 31, 2022 4:02 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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Sent: Tuesday, May 31, 2022 1:07 PM
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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
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email: abraith@email.arizona.edu
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twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman

Assistant Professor
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School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)

3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rashed is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 1:07:21 PM

Hi All

All of this sounds good.

I would go with what Edella said for the Susan load [REDACTED] — I was not. Could be good to ask Edella if she'd like to chat with Susan about this. It may be that two of those courses are housed in POL first anyway, which is really all that would matter.

I am fine with us skipping Thayer for now. Maybe we keep him on the back burner as an option. I will wait and see if he reaches out to me rather than proactively getting in touch with him.

Then, whatever you think we need for PA470. We have one in person section confirmed with Suyeon. What do we want on top of that?

Cheers
Alex

Alex Braithwaite
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 1:25:19 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

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Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

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- David Dow
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- Brandon Tyron
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I wanted to throw out that Edella told me that Susan Osorio [REDACTED]
[REDACTED] Maybe Alex knows more?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

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Best,
kirssa

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
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Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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ahackett@email.arizona.edu
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

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email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
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Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
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- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite
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email: abraith@email.arizona.edu
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
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www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

Alex Braithwaite
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt

6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again. [REDACTED]
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff [REDACTED]
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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email: abraithwaite@u.arizona.edu
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address: 345 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, May 27, 2022 5:03 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
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ahackett@email.arizona.edu
520-621-7602

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(kcline\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 12:25:00 PM

Hello all-

I plan to email all the adjuncts by the EOB on Friday in hopes to hear back from them by next Friday—and I will confirm with Betsy as well

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Sent: Wednesday, June 1, 2022 12:24 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
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www.jeffreykucik.com

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Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] *So, the planned courses look like this:*

Fall 2022: POL/LAS 312, POL/LAS 347

Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

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From: Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Arnon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osario will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

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Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
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We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

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Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
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 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, May 30, 2022 11:22 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite
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twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

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Sent: Monday, May 30, 2022 12:19:14 PM

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

Cheers

Alex

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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www.jeffreykucik.com

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Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasho. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibilities" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different

modalities and then we work on that.

3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.

4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Kucik, Jeffrey R - \(jkucik\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Hackett, Angela L - \(ahackett\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 12:23:33 PM

Thanks for all of this.

I remain ambivalent about Thayer. We are probably due to run 361, but as Kirssa says, it would be a new prep for him. Otherwise, based on what I'm seeing, 485 didn't have tremendous numbers.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 12:17 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyrone
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio

[REDACTED] Maybe Alex knows more?

Angela L. Hackett
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School of Government and Public Policy
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ahackett@email.arizona.edu
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Aron needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

—
Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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Sent: Tuesday, May 31, 2022 1:07 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

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twitter: @theBraith
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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her

- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
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Subject: Re: SP23 Adjuncts Invitations and UG First Review

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Potentially helps out with intellectual/disciplinary diversity!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

Alex Braithwaite
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Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

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4. Chris Wilson
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6. Judith McDaniel
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1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
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1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
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4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
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Pascua Yaqui peoples.

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web: abraith.com
twitter: @theBraith
address: 345 Social Science Bldg., Tucson, AZ 85724

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, May 27, 2022 5:03 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

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- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

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- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
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University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline)
To: Hackett, Angela L - (ahackett); Braithwaite, Alex R - (abraith); Kucik, Jeffrey R - (jkucik)
Subject: Re: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 12:17:36 PM

Sounds great, thanks! If you could also contact Betsy Palmer, just with a confirmation of her two online courses, that would also be great. (I told her we'd officially confirm the courses shortly - sorry!)

Good to know on Susan. FYI, this is she said on her teaching load:

[REDACTED] So, the planned courses look like this:

Fall 2022: POL/LAS 312, POL/LAS 347
Spring 2023: POL/LAS 348, LAS 445/545

Most of her courses are cross-listed POL (except LAS 445), although I'm not sure what the home department is for the POL/LAS cross-listed courses.

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, June 1, 2022 12:08 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Thank you so much, Kirssa- this is really helpful!
I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
- Ethan Orr
- Jake Amaru
- Judith McDaniel
- Brandon Tyron
- Courtney Cooper

I wanted to throw out that Edella told me that Susan Osorio [REDACTED] Maybe Alex knows more?

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Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi all - some updates on spring 2023:

- Daniel Armon needs to develop a second Israel course, so we will skip PA/POL 419 in-person for spring 23
- Susan Osorio will teach POL/LAS 347 each fall [REDACTED] so she will not offer that in spring semesters
- Betsy Palmer confirmed she wants to teach POL 407 and POL 408 fully online
- TBD on Carolyn Barnette, no response so far

If we could have more conversation on Brad Thayer (add POL 485, 361, or both) and Tae Hyun (add PA 470 in person, online, or both) that would be useful. I'm not sure where we landed on them.

I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, May 31, 2022 4:02 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: RE: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.

Please feel free to reach out with any questions!

Angela L. Hackett
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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Tuesday, May 31, 2022 1:07 PM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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phone: 520-621-3962

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twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Sent: Tuesday, May 31, 2022 12:06 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:22 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

Alex Braithwaite
Professor & Associate Director
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phone: 520-621-3962
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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 12:19:14 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, May 30, 2022 11:16 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

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Sent: Monday, May 30, 2022 6:39 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kldine) <kldine@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

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2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt
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I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
Manager, Administration
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From: Hackett, Angela L - (ahackett)
To: Cline Ryckman, Kirssa - (klcline); Braithwaite, Alex R - (abraith); Kucik, Jeffrey R - (jkucik)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Wednesday, June 1, 2022 12:08:00 PM

Thank you so much, Kirssa- this is really helpful!

I will contact all of the following about their spring 23 teaching:

- David Dow
- Chris Wilson
- Karen Clark
- John Leavitt
- Chris Olson
- Rich Harper
- Rick Prater
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Sent: Wednesday, June 1, 2022 11:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

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- TBD on Carolyn Barnette, no response so far

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I did not reach out to any of the others we had confirmed, only the ones with questions. Angela - not sure if it is useful or more confusing, but attached is the sheet I was using.

I should hear soon from Charlotte and Xavier, and will confirm their teaching schedule once I do.

Best,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

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I am finally getting to my emails today!

I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
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Please feel free to reach out with any questions!

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Thanks, Kirssa. All sounds great to me.

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 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
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Potentially helps out with intellectual/disciplinary diversity!

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

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From: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
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Sent: Monday, May 30, 2022 6:39 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

On to your specific questions. Here are my initial thoughts. First the easy ones. (Sorry, not the same numbering as you had.)

A "yes" from me to your current plan for the following folks:

1. Brandon Tryon
2. Rich Harper
3. Rick Prater
4. Chris Wilson
5. John Leavitt

6. Judith McDaniel
7. Courtney Cooper
8. Ethan Orr
9. David Dow
10. Jake Amaru
11. Karen Clark
12. Chris Olson

A "no" from me on the following cases:

1. Colin Oglesbee. Assuming Charlotte will develop online 410, we probably do not need Colin in Spring.
2. Nahrain Rasha. We do not need 415 again.
3. Malcolm Goggin. I think once per year (Fall) is probably sufficient for PA480.
4. POL424 (digital politics). Probably fine without it for Spring.
5. PA344 (law and policy). Probably fine without it unless either Charlotte or Xavier want to teach this.
6. POL360. Fine to wait until Jeff
7. POL361. As above.
8. POL419. We have Brint teaching it online. Probably fine to not have it in person. Another option is we ask Daniel Arnon to teach this. It is in his plans for some stage. Perhaps Spring it could be if we delay him offering a new Israel class?
9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
10. POL297/397. Jess has been planning for this class not to be offered. Model UN has been suffering in terms of enrollments. So, let's skip it for a year and reassess.

Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
2. Our ethics offerings: PA330 and PA331. I think this all depends on what plan we have for Xavier. Is he teaching 331 in person and online? We need to get this determined and then build a plan for 330 and 331 around him. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, May 27, 2022 5:03 PM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

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Sent: Monday, May 30, 2022 11:16 AM

To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Re: SP23 Adjuncts Invitations and UG First Review

Sounds good.

One additional thought. Brad Thayer (who taught 485 nat security) this past semester is a good option. Could either teach 485 again next Spring or some other course, including 419. Here is his discussion of what he is comfortable teaching.

United States foreign policy, international security, international relations theory, terrorism, international organization, comparative grand strategies, the causes of conflict, China and East Asian security issues, Russia and European security issues, political and social change and political violence, and cyber security and international politics

Cheers

Alex

Alex Braithwaite
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Sent: Monday, May 30, 2022 11:13:18 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (kcline) <kcline@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks for all that detail, Alex. I think this all looks sensible but I'll review it in greater detail this afternoon.

Just a note on my classes: 360 numbers were down this year, so I wouldn't worry about that. However, 361 was not taught this year and there probably would be demand for it. If we knew of a qualified adjunct, I think it would get decent numbers, but it's not essential.

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

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Sent: Monday, May 30, 2022 6:39 AM
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Subject: Re: SP23 Adjuncts Invitations and UG First Review

So many thanks for getting these conversations started, Angela.

A few general comments and then some responses to your specific questions.

- I think it would be good to check back with Jess and Christina. I believe some of the PhD offerings are going to have to change.
- It might be good to hold off a little while longer on the adjunct decisions until we have had a chance to finalize planning for Charlotte and Xavier.
- On the above, where do we stand on adding their classes for Fall (Jeff and Kirssa?)
- In general, I think we need to continue our push towards making sure that more of the online seats are reserved for 201 than for 101 students. There might be a couple of exceptions to this (476, for example). However, I think we need to start encouraging main campus students back in to the in person offerings where possible. Happy to have Jeff and Kirssa think over what makes sense on this.
- It would be great if you could reach out to Carolyn Barnett to get her preference on spring classes. She should be offering two classes in spring. I had previously discussed the possibility of gender and politics with her. That would be great.
- We are committed to offering something to Mike McCamman. I suspect it will be either 206 or 241 (depending on Charlotte and Xavier).
- I will take a look over possible PhD assignments for Spring to help gauge where we might need to find some cover.

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A "yes" from me to your current plan for the following folks:

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7. POL361. As above.
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9. I say we go without POL204 in person in Spring. We will offer it twice online and can keep some seats for main campus students.
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Some "maybes" or "possibles" from me. I can always email these folks, if useful, to confirm plans:

1. Brad Thayer (POL485)
2. Susan Brewer-Osorio (POL347)

Next the ones that will likely require some more questions:

1. Betsy Palmer. I believe she might want to teach online. If that is the case, then yes to both classes. However, if she wants to be in person, we probably can not have her offer 407, as Lisa Sanchez will already be teaching that. If so, we need a different class for Betsy. Yes to 408 either way.
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3. PA470. I say keep Suyeon's at 50 seats. We can have Tae Hyun offer either online (as he will in Fall) or even in person, if that is a priority. I am sure he'd appreciate an opportunity to teach in person. Heck, he might even be up for multiple offerings. We can then always augment with additional online sections from PhD students. So, I suggest, the UG team come up with a plan for how many seats would be preferred in different modalities and then we work on that.
4. You highlighted POL476 (women and the law). I noticed Suzi is down to teach a class on resistance. If that is the plan, then OK. But having Suzi teach 476 might be better, no? If not, perhaps Charlotte? Thoughts from Jeff and Kirssa?

Just my initial thoughts. Happy to hear what others think.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: SP23 Adjuncts Invitations and UG First Review

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

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2. Brandon Tryon (POL 309 & 470 Online)
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4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
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- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rashed is noted- is this still accurate?)
- PA 480 (Malcolm Goggins- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:
- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona

ahackett@email.arizona.edu
520-621-7602

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From: Hackett, Angela L - (ahackett)
To: Braithwaite, Alex R - (abraith); Cline Ryckman, Kirssa - (klcline); Kucik, Jeffrey R - (jkucik)
Subject: RE: SP23 Adjuncts Invitations and UG First Review
Date: Tuesday, May 31, 2022 4:02:00 PM

Hello Everyone,
I am finally getting to my emails today!
I think it would be great for Jeff/Kirssa to reach out to the Adjuncts and see what their plans/interests are for teaching in SP 23. Below is a sample email Mark and I used to send them to verify all the info we needed to know (if it's helpful in your conversations). If they want to change their time/day preferences, we need to know pretty quick so that I can start to build the Visual Layout around the faculty requests.

Thanks so much! Let me know what you need from me

Greetings Betsy,
It is that time of year again to coordinate our **FALL 2022** course offerings and we would like to confirm your course(s)!

The Fall 2022 semester class schedule **August 22, 2022- December 7, 2022** (Final Exams December 9-15, 2022). Your Fall 2021 schedule was as follows:

Subject	Catalog	Section	Day	Start Time	End Time	Course Title	Enroll Cap	Instructor	Term	Start Date	End Date
POL	407	001	TR	9:30 AM	10:45 AM	Congress and American Politics (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22
POL	408	001	TR	11:00 AM	12:15 PM	Development of the American Presidency (WE)	40	Palmer, Elizabeth A	Fall 2022	08/22/22	12/07/22

Would you like to teach this course(s) again?

- If you would like to teach these courses/times/days again, I am happy to schedule them now
- If you would prefer a different meeting time/day, please let me know your preferences.

We are under some tight deadlines, so if you could let me know by **Friday, December 10, 2021**, that would be great. Please note that all teaching contracts begin **one week prior** to classes beginning for students. The Social Sciences Business Office will be reaching out to Fall Adjuncts to sign contracts sometime in July, 2022.
Please feel free to reach out with any questions!

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To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Thanks, Kirssa. All sounds great to me.

Alex

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: SP23 Adjuncts Invitations and UG First Review

Hi everyone,

Thanks for putting this together Angela, and for your thoughts, Alex. It seems to me like we can follow up on:

- Susan Osario - will she do POL/LAS 347?
- Betsy Palmer - does she want to teach POL 407 & 408 (but especially 407) online?
- Daniel Arnon - does he want to do 419 in person (and delay developing the Israel course)? If not, we can skip 419 in person for S23.
- Brad Thayer - POL 485 or POL 361? Both or neither?
 - 361 has had higher enrollment lately, and wasn't offered lately, so might get more students. But he offered 485 for the first time S22, so might be nice to allow him to do it again rather than do a new prep. Or could do both if he's interested.
- Carolyn Barnette - I am nearly positive that Carolyn Barnett will offer Gender & Politics and propose one new course, but we can check in with her
- Tae Hyun - PA 470: add online and potentially in-person sections?

TBD:

- Mike McCammon - 206 or 241 depending on our CT hires
- Suzi Dovi - will she do POL 476 (women and the law) or stick with the plan to develop a new course on resistance? Wait to do this until we confirm with Charlotte, who may be interested in this course.

Things for Jeff & I to do:

- We need to see what Charlotte and Xavier want to do and see where their conversations with Edella went. We'll focus on PA 241 (in person and online), PA 410, and PA 331 (potentially both in person and online). Other options include PA 344 and POL 476.
 - As of now, I'm not sure where their discussion are re: Fall 22.
- Guidance on 101 vs 201 seats: I agree we should generally start increasing the 201 share where possible, and we can start using past enrollment trends to see where we can be more aggressive with this.
 - Specific courses to consider: ethics (330/331) and PA 470

To start, I am happy to reach out to Susan, Betsy, Daniel, and Carolyn. Perhaps we can confirm plans for Brad Thayer and Tae Hyun, then make plans to reach out to them both. Jeff and I will follow up with Charlotte and Xavier and thing more about the 101 vs 201 options.

Cheers,
kirssa

Kirssa Cline Ryckman
Assistant Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

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Subject: Re: SP23 Adjuncts Invitations and UG First Review

Yeah. Was a student of Tom's here in the 80s and then did a PhD at Chicago before holding a few different faculty roles. He and his wife moved back to Tucson last year.

Potentially helps out with intellectual/disciplinary diversity!

Alex

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I'm looking him up now. It's not the Brad Thayer who writes for the Epoch Times, is it?

Jeffrey Kucik
Associate Professor
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www.jeffreykucik.com

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address: 315 Social Science Bldg., Tucson, AZ 85721

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Sent: Tuesday, May 31, 2022 12:06 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
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I think it's time for me to go home...

Happy weekend!

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Manager, Administration

School of Government and Public Policy

University of Arizona

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- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

Happy weekend!

Angela L. Hackett
 Manager, Administration
 School of Government and Public Policy
 University of Arizona
ahackett@email.arizona.edu
 520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(krlcline\)](#)
Cc: [Braithwaite, Alex R - \(abraith\)](#)
Subject: SP23 Adjuncts Invitations and UG First Review
Date: Friday, May 27, 2022 5:03:00 PM
Attachments: [REDACTED]

Hello Everyone,

Please see the attached Adjunct list for SP23 invitations. These are all the SP22 adjuncts/courses rolled over (nothing new). The second tab is all the 'PA' courses that we have on the books if we want to review this and discuss teaching options with the new CT's for SP23 (maybe?).

Also attaching the first review of the UG schedule here. **The Visual Layout IS NOT UPDATED- just ignore that tab.**

Just let me know your thoughts on any of the following:

Plan to email next week with teaching invitation/confirmation (in person unless noted):

1. Betsy Palmer (POL 407 & 408)
2. Brandon Tryon (POL 309 & 470 Online)
3. Rich Harper (PA 347 & 352)
4. Rick Prater (PA 410)
5. Colin Oglesbee (PA 410 Online) Is this a new CT person?
6. Chris Wilson (PA 332)
7. John Leavitt (PA 340)
8. Judith McDaniel (POL 469 Online)
9. Courtney Cooper (PA/POL 479 Online)
10. Ethan Orr (POL 210- needed for Ed Students)

Need Feedback on (in person unless noted):

- PA 297B (David Dow?)
- POL 309 (Jake Amaru)
- PA 330 (Fall, in-person with Stu Brody and online with Dan Grossenbach)
- PA 331 (fall online with Leonore Simon)
- PA 337 (Karen Clark)
- PA 350 (Chris Olson)
- POL 415 (Nahrain Rasha is noted- is this still accurate?)
- PA 480 (Malcolm Goggin- online)
- POL 485 (Brad Thayer)

UG courses not rolling over but might be needed:

- POL/LAS 347: Politics of Latin America – is this for Susan Osorio [REDACTED]
[REDACTED]
- POL 424: Politics in the Digital Age (Yotam is offering it in-person for SP23)
- PA 344: Law and Public Policy
- POL 360: International Political Economy
- POL 361:

- POL/PA 419: Terrorism and Counterterrorism

Pinch Points in 'Big picture':

- POL/LAS 204 (Comp Pol) Any Thoughts on this?
- PA/SOC 241 001 - Brad requested PA 450 & 446, not 241 for Spring. We need 250 in-person seats- is this something for a new CT?
- POL 297/397 (Model UN) Any thoughts on this for SP23? Jess will be doing POL 697D, E, & F
- PA 470 001 – (Public Org Mgmt) Can we increase in-person section to 100 capacity (Suyeon Jo) because [REDACTED]
- PA 470 101/201 – We need an online section as well
- POL 476 001- (Women and the Law) Neither Judith or Suzi are offering this in SP23 and we will need it (it's popular online and in-person)

I think it's time for me to go home...

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: Syllabus PA 330 SS1
Date: Monday, May 9, 2022 8:42:45 AM

Hi Dan,

Thanks so much for sending this along- much appreciated. I do believe the university does require all instructors to submit their syllabi to the UA database as well so please do so if you are prompted to.

Thanks,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, May 7, 2022 4:02 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Syllabus PA 330 SS1

Hi Angela. I hope you're doing well. Here's my syllabus for the upcoming semester. Do I also need to upload it to the database?

Dan G.

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Syllabus PA 330 SS1
Date: Saturday, May 7, 2022 4:03:02 PM
Attachments: [PA 330 syllabus Summer2022.docx](#)

Hi Angela. I hope you're doing well. Here's my syllabus for the upcoming semester. Do I also need to upload it to the database?

Dan G.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Contreras, Arthur - \(arthur\)](#); [Gonzalez, Lacey N - \(glenn2\)](#)
Subject: RE: Question ad 9524
Date: Tuesday, April 19, 2022 2:59:00 PM
Attachments: [image001.png](#)

Thanks!

Angela L. Hackett
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From: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Sent: Tuesday, April 19, 2022 2:44 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>
Subject: RE: Question ad 9524

Hi Angela,

I'll cancel the ad. I'll give you a heads up on the next round of FLPRS.

Thanks,

Art

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, April 19, 2022 10:43 AM
To: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>; Contreras, Arthur - (arthur) <arthur@arizona.edu>
Subject: RE: Question ad 9524

Hi again,

We can cancel this ad—Isabel has let me know that she is not available to teach this summer. So it looks like the summer hires are good to go.

Art – give me a heads up when you begin to process the next round of FLPRS (and note to remove Isabel's course).

Thanks!

Angela L. Hackett
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ahackett@email.arizona.edu
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From: Hackett, Angela L - (ahackett)
Sent: Tuesday, April 19, 2022 9:21 AM
To: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>; Contreras, Arthur - (arthur) <arthur@arizona.edu>
Subject: RE: Question ad 9524

Hi Lacey,
Thank you so much for clarifying the situation- much appreciated. I think having a very generic ad as the one to copy forward would be great in theory, but that would really open up the flood gates for me to answer many inquiries. If the ads could be tailored a bit each time they go out (not necessarily course title specific) that would be helpful.

For now, I will reach out to Isabel to get her to apply and then we will be done with hires for the summer.
Thanks-

Angela L. Hackett
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From: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>
Sent: Tuesday, April 19, 2022 9:17 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Contreras, Arthur - (arthur) <arthur@arizona.edu>
Subject: RE: Question ad 9524

Good morning Angela,

Talent req9524 is for Isabela. I had asked Art to copy one of the old generic summer ads but I did not give him a specific req number and this was my oversight. We have three options moving forward:

1. Since we already know which course Isabela will be teaching, we can leave the ad as-is and

proceed as normal. The language in the isn't terribly important since it does not get included in the offer letter.

2. We can change the language to say "in the area of Immigration and Refugee policy" to hopefully reduce the number of questions you are receiving
3. We can change the language to the more generic "in the areas of political science and public administration"

Please let us know how you would like for us to proceed.

Thanks,

Lacee Gonzalez
Business Administrator
(520) 626-0094
sbs.arizona.edu



From: Hackett, Angela L - (ahackett)
Sent: Tuesday, April 19, 2022 8:29 AM
To: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Cc: Gonzalez, Lacee N - (glenn2) <glenn2@arizona.edu>
Subject: Question ad 9524

Hi Art and Lacee,

I am wondering about the ad 9524 for summer adjunct. I am not sure who/what class this was for since it indicates a need for an instructor for Ethics in Public Admin, but we don't need an instructor for that (we have Dan Grossenbach assigned to do that and he already has an approved FLPR).

Was this intended to let us hire [REDACTED] She is the PhD who is graduating and scheduled to teach 7 week II (POL 388- Immigration & Refugee Policy)? I guess I'm just not sure what the ad is for and I am getting applicant questions.

Thanks -

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: Summer Adoption Deadline Friendly Reminder
Date: Thursday, April 14, 2022 10:02:00 AM

Hi Jeff and Kirssa,

We can absolutely hold off on communicating anything to Dan or making any commitments until we know more. I don't think he is expecting a long-term commitment from us, but just keep that communication open and that we will take his preference in mind when assigning him to teach.

And I agree about letting students know about the 'overflow' class that PA 330 can be for PA 331. We have used it this way for so long and we even ask the 330 instructors to incorporate some CJ elements into the course because they likely have quite few in the program.

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Thursday, April 14, 2022 9:40 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

Hi Angela,

I'm in favor of this in principle. As of now, with only ~4 PMPC online majors, it seems like too much to have this course three times a year. But that would likely change if the CJS major goes online.

Also thinking aloud, if the CJS major goes online we could think about making it clearer that PA 330 can substitute for PA 331 so that it has a larger pool of students. This could also be used as part of our discussion with Jill when we talk through putting CJS online in a few weeks. We could also do something like offer PA 330 online in the summer, and then an in-person and online version in the fall/spring.

Does that all make sense? I'm just brainstorming over here. Could we ask if he'd be willing to teach spring/summer/fall, and then get back to him after our conversation with Jill?

Kirssa Cline Ryckman
Associate Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, April 13, 2022 10:40 AM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: FW: Summer Adoption Deadline Friendly Reminder

Hi Jeff and Kirssa,

See the email below from Dan Grossenbach who teaches PA 330 for us - online only. What are your thoughts on asking him to teach the online version fall/spring/summer during first sessions? We can limit the 101 section of this and only open it to 201 Online campus students if necessary (which might be the case once CJS goes live in UA Online). We have to offer the in-person main campus section and it would be reasonable to nudge main campus students into that section rather than this online one...

Just thinking out loud on this one- Dan is a good instructor and an SGPP alum so I think we can entertain the idea of a longer commitment to him- even though we cannot offer her a lengthier or attractive contract (only semester to semester like most others).

Let me know what you think

Angela L. Hackett
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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, April 12, 2022 2:47 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

Thanks Angela. Don't worry about the scheduling oversight. I'm flexible for teaching PA330 online most terms so it worked out. I understand how things can change and I'll plan to be open to whatever the need may be. If it were to become a predictable schedule, I'd probably request these online 7 week courses: spring (first), summer (first), and Fall (first). Thanks for all the support!

On Apr 12, 2022, at 11:50 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,

I am happy to discuss future teaching opportunities with you! Firstly, I want to apologize for the oversight in not communicating with you about the summer schedule. When I took over for Mark this last fall, I think it just fell through the cracks on my end.

You are correct that PA 330 is a required course for the PMPC majors and we offer it nearly every semester. The trick is always about offering enough seats but not too many. PMPC is our smallest major, with only about 100 students, so balancing student need is always challenging. And we now have added the PMPC degree to the UA Online campus (in addition to Main Campus) in hopes of attracting more students. That being said, I agree that it is important to offer our talented adjunct pool some consistency in scheduling so that there is predictability. If you were to teach the course for SGPP multiple times a year, what would be an ideal situation for you? I cannot commit to anything, but this would be helpful for us to plan ahead and see if we have opportunities for regular teaching commitments. Let me know your thoughts on teaching in the 7 week online format and any other thoughts you might have.

I look forward to hearing from you- I hope you are well!

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>

Sent: Tuesday, April 12, 2022 10:30 AM

To: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Summer Adoption Deadline Friendly Reminder

Hi Dan,

First, I apologize for my delayed response – I was out of office yesterday.

Thanks for reaching out with your questions; as this is my first semester I admittedly do not have all of the answers regarding course scheduling - at least not yet! As such, I am CC'ing Angela here.

Angela – do you have any insight on the items Dan brought up below?

Thank you!

Best,
Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

Sent: Monday, April 11, 2022 11:56 AM

To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>

Subject: Re: Summer Adoption Deadline Friendly Reminder

Sabryna,

Do you know what the plan is for having me teach PA330 after the summer? Are there adjuncts who teach a regular cycle of classes (i.e. every fall, spring, fall and summer, etc)? Since it's a required course with a steady flow of students, it seems that some regularity might make it easier to plan for everyone.

Dan

On Apr 5, 2022, at 9:15 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

What great news – thank you so much for being willing to teach PA330 this summer – if there is anything we can do to help you, please do not hesitate to reach out to me!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Grossenbach, Daniel H - (dgrossenbach)

<dgrossenbach@arizona.edu>

Sent: Monday, April 4, 2022 10:50 AM
To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>
Subject: Re: Summer Adoption Deadline Friendly Reminder

That's ok, Sabryna. I get it. I'm glad to help out with the first summer session as scheduled.

On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

Thank you for reaching out regarding your summer class, and I deeply apologize for the confusion.

It seems PA330, which you taught last summer, was rolled over into Summer 2022, and in Mark's transition out and my transition in, there was oversight regarding PA330's status for Summer 2022; as such, we currently have PA330 scheduled Online for 7WK1 (May 16 – July 1, 2022) for Summer 2022. If you are able and willing to teach PA330 this summer, the department would be extremely grateful - again, I truly apologize for this oversight, please let me know how you would like to proceed.

Thank you!

Warmest Regards,

Sabryna

Sabryna Jaimez | Program Coordinator, Sr

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, April 1, 2022 3:55 PM
To: salers@arizona.edu
Subject: Fwd: Summer Adoption Deadline Friendly Reminder

Hi Sabryna. I received this notice which seems to show me as

the instructor for PA330 this summer. Is this correct? Can you please send me the classes I'm signed up to teach (or where I can access this info myself)? I have some things going on this summer and may need to shift some things around if I'll be teaching.

Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <UABKS-textbook@email.arizona.edu>
Date: April 1, 2022 at 3:49:04 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Summer Adoption Deadline Friendly Reminder

Hello Instructor Grossenbach,

This is a friendly reminder that we have not yet received an adoption for your Summer 2022 PA 330 - 101, 201 Seven Week - First Course Materials. The adoption deadline was February 14th which has recently passed. If you haven't already done so, place your textbook adoptions at <http://uabookstores.arizona.edu/faculty/default.asp>. If you find that you need assistance with the ordering process in the link above, please email us at UABKS-textbook@email.arizona.edu or call 520-621-8868.

If you DO NOT require or recommend materials for your course, please indicate "NO TEXTBOOK REQUIRED" on the order form. By submitting a "NO TEXTBOOK REQUIRED" adoption, you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are experiencing delays when receiving print versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access

program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate "INCLUSIVE ACCESS" on the adoption form. Here is a link to more information about the Inclusive Access program:

<https://shop.arizona.edu/textbooks/Inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division Team

Adoptions Email –
adoptions@email.arizona.edu

Textbook Email – UABKS-textbook@email.arizona.edu

Inclusive Access Email - UABKS-Inclusiveaccess@email.arizona.edu

Dan Crosson - dancrosson@email.arizona.edu

Lisa Nava - lmiguel@email.arizona.edu

Jordan Handler - jhandler@email.arizona.edu

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Summer Adoption Deadline Friendly Reminder
Date: Tuesday, April 12, 2022 11:50:00 AM

Hi Dan,

I am happy to discuss future teaching opportunities with you! Firstly, I want to apologize for the oversight in not communicating with you about the summer schedule. When I took over for Mark this last fall, I think it just fell through the cracks on my end.

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I look forward to hearing from you- I hope you are well!

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Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Summer Adoption Deadline Friendly Reminder

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Angela – do you have any insight on the items Dan brought up below?

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School of Government and Public Policy

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salers@arizona.edu

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Sent: Monday, April 11, 2022 11:56 AM

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Subject: Re: Summer Adoption Deadline Friendly Reminder

Sabryna,

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Dan

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On Apr 4, 2022, at 9:47 AM, Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu> wrote:

Good Morning,

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Thank you!

Warmest Regards,

Sabryna

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salers@arizona.edu

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Sent: Friday, April 1, 2022 3:55 PM
To: salers@arizona.edu
Subject: Fwd: Summer Adoption Deadline Friendly Reminder

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Thanks

Dan Grossenbach



Begin forwarded message:

From: UABKS textbook <UABKS-textbook@email.arizona.edu>
Date: April 1, 2022 at 3:49:04 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Summer Adoption Deadline Friendly Reminder

Hello Instructor Grossenbach,

This is a friendly reminder that we have not yet received an adoption for your Summer 2022 PA 330 - 101, 201 Seven Week - First Course Materials. The adoption deadline was February 14th which has recently passed. If you haven't already done so, place your textbook adoptions at <http://uabookstores.arizona.edu/faculty/default.asp>. If you find that you need assistance with the ordering process in the link above, please email us at UABKS-textbook@email.arizona.edu or call 520-621-8868.

If you DO NOT require or recommend materials for your course, please indicate "NO TEXTBOOK REQUIRED" on the order form. By submitting a "NO TEXTBOOK REQUIRED" adoption, you help us stay in compliance with [HEOA Guidelines](#), assisting students to make informed choices when they register for classes.

Due to the national paper shortage, we are experiencing delays when receiving print versions of books. An option you might consider to get around this is adopting your required title through our Inclusive Access program which will allow students to have digital access the first day of class to the title directly through D2L at a lower price than print! If you choose to go with Inclusive Access, please make sure to indicate "INCLUSIVE ACCESS" on the adoption form. Here is a link to more information about the Inclusive Access program: <https://shop.arizona.edu/textbooks/Inclusive.asp>. If you have any questions regarding this, please send us an email at the Inclusive Access email provided below.

If you have already submitted your adoption and received a confirmation email, please disregard this message.

Sincerely,

The BookStore Book Division Team

Adoptions Email – adoptions@email.arizona.edu

Textbook Email – UABKS-textbook@email.arizona.edu

Inclusive Access Email - UABKS-Inclusiveaccess@email.arizona.edu

Dan Crosson - dancrosson@email.arizona.edu

Lisa Nava - lmiguel@email.arizona.edu

Jordan Handler - jhandler@email.arizona.edu

From: [Contreras, Arthur - \(arthur\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: [Gonzalez, Lacey N - \(glenn2\)](#)
Subject: RE: College Approval Rejected
Date: Monday, April 11, 2022 12:04:45 PM

Hi Angela,

Yes, Ethan is currently an Associate Specialist at [REDACTED]
[REDACTED]
[REDACTED] All is well.

Thanks,

Art

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, April 11, 2022 10:51 AM
To: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Cc: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>
Subject: RE: College Approval Rejected

Hi Art,

And just to confirm that Ethan Orr and Brandon Tryon are all set to go for summer? I believe Ethan has a full-time staff position on campus and Brandon [REDACTED]

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Hackett, Angela L - (ahackett)
Sent: Monday, April 11, 2022 10:07 AM
To: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Cc: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>
Subject: RE: College Approval Rejected

Thanks Art- [REDACTED]

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Sent: Monday, April 11, 2022 9:38 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>
Subject: RE: College Approval Rejected

Hi Angela,

[REDACTED] Looks like Dan and Janne's were approved on Friday. I'll reach out to the Summer Session coordinator to see if she can omit the notes.

Thanks,

Art

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, April 11, 2022 9:04 AM
To: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Cc: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>
Subject: RE: College Approval Rejected

Hi Art,

I am not able to make edits to FLPRS- I can only approve or deny.

I also notice that you have listed Dan Grossenbach and Janne Gaub as also needing to be hired via job 9524 – [REDACTED]

Angela L. Hackett
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From: Contreras, Arthur - (arthur) <arthur@arizona.edu>
Sent: Monday, April 11, 2022 8:59 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>

Subject: RE: College Approval Rejected

Hi Angela,

Got it. Can you remove the note on the FLPR and approve? No other details are missing.

Thanks!

Art

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Sunday, April 10, 2022 1:32 PM

To: Contreras, Arthur - (arthur) <arthur@arizona.edu>

Cc: Gonzalez, Lacey N - (glenn2) <glenn2@arizona.edu>

Subject: Re: College Approval Rejected

Hi Art,

I noted on your FLPR for Laura Kerr that you need to hire her through the job ad 9524- but Laura is currently teaching this same class for SGPP right now (spring) - she can just roll over into summer and shouldn't need to reapply.

The only summer adjuncts that need to be fully hired should be Cathy Ripley for ISS (already sorted those details) and [REDACTED] (graduating PhD) for seven week II.

Is there a detail I am missing? I will hold off on approving that FLPR.
thanks,

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Contreras, Arthur - (arthur) <arthur@arizona.edu>

Sent: Friday, April 8, 2022 4:01 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: FW: College Approval Rejected

Hi Angela,

I need to change Laura's FTE from .429 to .60. I'll re-submit, soon.

Thanks,

Art

From: FLPR Web Application <FLPR@email.arizona.edu>

Sent: Friday, April 8, 2022 3:55 PM

To: Contreras, Arthur - (arthur) <arthur@arizona.edu>

Subject: College Approval Rejected

Your FLPR request has been rejected. You can go to the [FLPR website](#) to track your request.

Class Number:

PA 597W

Section Number:

001

College Name:

SBS

Course Name:

Grantwriting

Department Name:

School of Government & Public Policy

Account Number:

2001301

Funding Type:

Contingency

Instructor Name:

Kerr, Laura Taylor

Session Name:

5W1

Payment Amount:

\$6,000.00

Comment:

Will hire through talent ad - req#9524.

From: [FLPR Web Application](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: College Approval
Date: Friday, April 8, 2022 3:39:26 PM

The FLPR request has been approved. You can go to the [FLPR website](#) to track the request.

Class Number:	PA 330
Section Number:	101
College Name:	SBS
Course Name:	Ethics for the Public Administrator
Department Name:	School of Government & Public Policy
Account Number:	2001301
Funding Type:	Contingency
Instructor Name:	Grossenbach, Daniel H
Session Name:	7W1
Payment Amount:	\$6,000.00
Comment:	Will hire though talent ad, req#9524.

The University of Arizona - EMSG/SASG
Questions? Please contact cbergero@email.arizona.edu

From: [FLPR Web Application](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Department Approval Request
Date: Friday, April 8, 2022 12:25:35 PM

A new request has been submitted on the FLPR website that requires your attention. You can go to the [FLPR website](#) to process the request.

Class Number:	PA 330
Section Number:	101
College Name:	SBS
Course Name:	Ethics for the Public Administrator
Department Name:	School of Government & Public Policy
Account Number:	2001301
Funding Type:	Contingency
Instructor Name:	Grossenbach, Daniel H
Session Name:	7W1
Payment Amount:	\$6,000.00
Comment:	Will hire though talent ad, req#9524.

The University of Arizona - EMSG/SASG
Questions? Please contact cbergero@email.arizona.edu

From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Inocencio, Christina M - \(cminocen\)](#)
Subject: RE: REMINDER: Outstanding SGPP Senior Nominations - Now Open!
Date: Thursday, April 7, 2022 4:04:00 PM

Thank you so much Christina – this is helpful for sure!

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Inocencio, Christina M - (cminocen) <cminocen@arizona.edu>
Sent: Thursday, April 7, 2022 4:02 PM
To: Jaimez, Sabryna Jade - (salers) <salers@email.arizona.edu>
Subject: RE: REMINDER: Outstanding SGPP Senior Nominations - Now Open!

Hola!

These PMCP students are also AMPs, so maybe nudging their faculty recommenders may help for this award.

- [REDACTED]
 - Daniel Grossenbach – SGPP Adjunct, dgrossenbach@arizona.edu
- [REDACTED]
 - Unfortunately, the only SGPP letter came from a post-doc who is no longer employed here... but he did very well in PA 553 (Laura Bakkensen's class). Maybe nudge her? laurabakkensen@arizona.edu

The other AMP's GPA isn't above 3.5.



COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

School of Government and Public Policy

"Education is the passport to the future, for tomorrow belongs to those who prepare for it today." -- Malcolm X

From: sgpp_staff-request@list.arizona.edu <sgpp_staff-request@list.arizona.edu> **On Behalf Of** Jaimez, Sabryna Jade - (salers)
Sent: Thursday, April 7, 2022 3:17 PM
To: sgpp_staff@list.arizona.edu; sgpp_springadjuncts@list.arizona.edu; 'sgpp_faculty@list.arizona.edu' <sgpp_faculty@list.arizona.edu>
Subject: RE: [sgpp_staff] REMINDER: Outstanding SGPP Senior Nominations - Now Open!

Good Afternoon SGPP Staff, Faculty and Adjuncts!

Yesterday was the deadline to submit Outstanding SGPP Senior Nominations, however, we did not receive a nomination for a PMPC student; as such, I am going to extend the call for nominations to next Wednesday, April 13, 2022.

If you know of a PMPC senior who you believe deserves recognition, please consider nominating them for the Outstanding Senior Award!

Please Note - *To be eligible for nomination, students must be undergraduates, completing their degree in Spring or Summer, 2022, with a GPA of 3.5 or higher - You may connect with me to determine if a student you would like to nominate is eligible for this award.*

We appreciate your help in ensuring our deserving students are recognized – please do not hesitate to contact me with any questions or concerns!

Best,
Sabryna

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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From: Jaimez, Sabryna Jade - (salers)
Sent: Tuesday, April 5, 2022 10:04 AM
To: sgpp_staff@list.arizona.edu; sgpp_springadjuncts@list.arizona.edu; 'sgpp_faculty@list.arizona.edu' <sgpp_faculty@list.arizona.edu>

Subject: REMINDER: Outstanding SGPP Senior Nominations - Now Open!

Good Morning All!

This is a quick reminder that we are still accepting Nominations for Outstanding SGPP Senior awards. As a reminder, we award 1 student from each major (POL, LAW, PMPC and CJS). Currently I only have nominations for LAW and POL students; if you have an PMPC and/or CJS senior who you believe deserves recognition, please consider nominating them for the Outstanding Senior Award.

Please Note - *To be eligible for nomination, students must be undergraduates, completing their degree in Spring or Summer, 2022, with a GPA of 3.5 or higher. For your convenience, we will have a list of our top performing students (3.5 GPA or better) at the front desk in SS 315.*

To nominate a student, please write a letter of recommendation on their behalf, discussing the nominee's qualities and achievements in *scholarship, citizenship, and leadership*. Letters can be dropped off in my mailbox in SS 315 or emailed to me (salers@arizona.edu) by **Wednesday, April 6th at 3:00 pm**. Our winning students will be announced at our Scholars Breakfast on **Thursday, May 5, 2022** in the Kachina Lounge at the SUMC. **Awarded students will be asked to give a short speech at the breakfast and nominating faculty will be asked to present and speak briefly about their nominated students.**

Please feel free to contact me (salers@arizona.edu) with any questions.

Thank you,

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Jaimez, Sabryna Jade - (salers)
Sent: Monday, March 14, 2022 12:18 PM
To: sgpp_staff@list.arizona.edu; sgpp_springadjuncts@list.arizona.edu;
'sgpp_faculty@list.arizona.edu' <sgpp_faculty@list.arizona.edu>
Subject: Outstanding SGPP Senior Nominations - Now Open!

Dear Faculty, Adjuncts and Staff,

It's that time of year again when the School of Government & Public Policy acknowledges our top performing graduating seniors with our annual Scholars Breakfast on Thursday May 5, 2022.

In order to get the celebration started, we are asking you to consider nomination of our amazing undergraduates. At the breakfast, we will be recognizing one student from each of our majors: **PMPC, LAW, POL, and CJS**. To be eligible for nomination, students must be undergraduates, completing their degree in Spring or Summer, 2022, with a GPA of 3.5 or higher. For your convenience, we will have a list of our top performing students (3.5 GPA or better) at the front desk in SS 315.

If you would like to nominate a student, please write a letter of recommendation on their behalf, discussing the nominee's qualities and achievements in *scholarship, citizenship, and leadership*. Letters can be dropped off in my mailbox in SS 315 or emailed to me (salers@arizona.edu) by **Wednesday, April 6th at 3:00 pm**. Our winning students will be announced at our Scholars Breakfast on **Thursday, May 5, 2022** in the Kachina Lounge at the SUMC. **Awarded students will be asked to give a short speech at the breakfast and nominating faculty will be asked to present and speak briefly about their nominated students.**

Please feel free to contact me (salers@arizona.edu) with any questions.

Thank you,

Sabryna Jaimez | Program Coordinator, Sr

School of Government and Public Policy

The University of Arizona

Tucson, AZ 85721

salers@arizona.edu

<http://diversity.arizona.edu/>

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From: [RCS Section Forms](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: salers@arizona.edu
Subject: PA330 201 2222 Section Add Request
Date: Friday, March 4, 2022 3:13:20 PM

This is an automated copy of your request. Please do not respond to this email.

Room and Course Scheduling has received your request.

Below are the details of your request for your records.

CONTACT INFORMATION

Name: Angela Hackett
Phone: 5206217602
Email: ahackett@email.arizona.edu
CC Email: salers@arizona.edu

REQUEST INFORMATION

Request Owner: RCS
Request Type: Add
Term: Summer 2022
Summer Session: Seven Week - First
Subject Area: PA
Catalog Number: 330
CRSE_OFFER_NBR: 1
Section Number: 201
Campus: UA Online
Location: UA Online
Component: Lecture
Dates Type: Regular Session
Instruction Mode: Fully Online
Honors: No
Pass/Fail: No
Number of Meetings: 1
Enrollment Cap: 7
Waitlist Cap:
Add Consent: No
Drop Consent: No

MEETING INFORMATION

Meeting #: 1
Days: TBA
Start Time: TBA
End Time: TBA
Facility ID:
Instructor: Grossenbach, Da

ADDITIONAL COMMENTS

Please add PA 330 201 (ONLINE campus) to summer 7 WK I with a class capacity of 7 seats. Please combine this course with PA 330 101 (main campus). Combined course capacity should be updated to 45 seats. Instructor to remain Dan Grossenbach.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Kucik, Jeffrey R - \(jkucik\)](#); [Nunes, Shirmenia K - \(snunes\)](#)
Subject: RE: Summer Schedule for UG
Date: Friday, March 4, 2022 1:07:00 PM

Quick follow up- we could ask Dan Grossenbach to do a PA 330 section for online only in the fall? I hesitate to open that up to main campus with too many seats because we have hired a new instructor for the in-person section for fall (so we should fill those seats). But the trade off is that Dan only has like 5 students... hmmm.

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Hackett, Angela L - (ahackett)
Sent: Friday, March 4, 2022 1:04 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Nunes, Shirmenia K - (snunes) <snunes@arizona.edu>
Subject: RE: Summer Schedule for UG

Hi Kirssa,
You are correct that PA 330 and 345 do not have 201 sections associated with them for summer. I can add a few seats for both of them, but since there are only a handful of Online PMPC students, how many seats should we offer? We will have to ask the online advisors if 'SGPP' prefix courses count in their degree programs. These courses are specific to the GPP minor so I actually have no idea if they count for PMPC online because they don't count for PMPC main campus students.... I think.

POL 210 is not for SGPP students and (ironically) doesn't count for our degrees. It is the core AZ Gov course for all primary education students, so they get all those seats, year-round (5 sessions with 40 seats each).

For fall, it looks like we already have 201 section on all the online PA courses we are offering, but we do not have an online PA 330 or 331. That might be a problem...

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu

520-621-7602

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From: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Sent: Friday, March 4, 2022 12:42 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Nunes, Shirmenia K - (snunes) <snunes@arizona.edu>
Subject: Re: Summer Schedule for UG

Hi Angela,

Terribly sorry to ask this now, as the schedule is live and I didn't catch this before!

We just got a request from Emily (online advisor) to add more PMPC summer courses. My first reaction was that we have a number of PA courses scheduled! I noticed, though, that PA 330 and PA 345 in session 1 only have a main campus section, even though the courses are being offered online.

Am I reading that correctly? Did we have a reason to do only main campus sections, or can we insert an online section there? I believe we're fine in session 2, as we have a couple of relevant PMPC courses with 201 sections already.

(While I'm looking at the schedule, it seems like POL 210 and SGPP 304 are also main campus only - but maybe that's the way we want those? I'm not sure if those courses are relevant to Arizona Online programs.)

Apologies again. I wasn't looking at that and should have been.

I'll also quickly note that she asked about fall courses, as well, but I think the main question was for POL 483. Craig is on sabbatical and will teach it online in the spring. I'll clarify with her during the meeting about the fall schedule, and see if we might just offer substitutions to any students who need 483 to graduate.

Kirssa Cline Ryckman
Associate Professor
Director of Undergraduate Studies
School of Government and Public Policy
University of Arizona

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Tuesday, February 8, 2022 3:33 PM

To: 'sgpp_staff@list.arizona.edu' <sgpp_staff@list.arizona.edu>

Cc: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: Summer Schedule for UG

Hello Everyone,

See the attached Summer Final schedule as of today. Note that this will go live to students on March

1. At this time, all PhD instructors are tentative until they complete/pass comps this month.

Let me know if anything looks off to you ☺

Sabryna and Nina – just note that when the section column reflects '101/ 201' this is the Main Campus/ UA Online split. You can see the number of seats allocated to each section/campus in the 'Max Enrollment' column. The rest should be self- explanatory, but if it isn't, let me know!

Angela Hackett

Manager, Administration

School of Government & Public Policy

University of Arizona

(520) 621-7602

ahackett@arizona.edu

<http://diversity.arizona.edu/>

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From: [Jaimez, Sabryna Jade - \(salers\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: PA330
Date: Monday, February 21, 2022 3:20:00 PM

Hi Dan,

Happy Monday!

Thank you so much for reaching out and introducing yourself!

PA330 sounds like a great course for our students, I look forward to working with you in scheduling this course in the future. Please do not hesitate to contact me if you have any questions or concerns related to SGPP!

Have a great rest of your week!

Best,
Sabryna

Sabryna Jaimez | Program Coordinator, Sr
School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721
salers@arizona.edu

<http://diversity.arizona.edu/>

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-----Original Message-----

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, February 18, 2022 7:09 AM
To: salers@arizona.edu
Subject: PA330

Sabryna,

Thanks for introducing yourself in a recent email and sharing with us upcoming events. I wanted to reach out to say "Hello" and e-meet you as well. I'm in Tucson, but it's hard to stay connected as an online adjunct instructor. I've taught the PA330 ethics course both in full semester and compressed 7-week sessions several times and hope to continue doing so in whatever way the department needs. If you need anything or receive any feedback about the course, please let me know.

Dan Grossenbach



From: [Stu Brody](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: [EXT]Re: teaching
Date: Monday, February 7, 2022 11:58:01 AM
Attachments: [REDACTED]

External Email

Angela. Thank you for bringing us together.

Dan, I appreciate the opportunity to profit from the wisdom of your experience. I'm wondering if I might call you the middle of next week. This week is a short one because of some travel plans but I am surely looking forward to connecting with you.

Thank you so much for your willingness to assist me in the ever daunting, but always exciting process of creating a new course. Stu

Please overlook mistakes caused by dictation or I-phone auto-correction features.

On Feb 7, 2022, at 11:32 AM, Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu> wrote:

Hi Stu. Angela contacted me today asking if I could help. I'd love to share what I've developed over the last couple years in teaching the PA330 ethics class. I've attached my syllabus but it may help to explain the overall approach over the phone or in person to best address your questions. Getting a course running takes a lot of work and there are better ways to accomplish this that I've discovered through trial and error. I'm sure there are better ways to do it still, but I do have some thoughts I could share that may help. I had your same desire for consistency motivated further by the desire of not reinventing the wheel. I'm around most days so let me know what works best.

Dan Grossenbach
SGPP adjunct

On Feb 7, 2022, at 10:01 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Stu,

I wanted to e-introduce you to Dan Grossenbach who is our Online instructor for PA 330. He would be happy to help you with his course resources and give you some pointers on how to utilize them in the course.

Dan- Stu is a DCC with UA so he has access to Library materials and has a UA email/NetID.

Thanks so much to both of you ☺

Angela Hackett
Manager, Administration
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ahackett@arizona.edu

<http://diversity.arizona.edu/>

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From: Stu Brody <[REDACTED]>
Sent: Monday, February 7, 2022 9:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [EXT]Re: teaching

External Email

Ok. I see. Still, some of those references looked interesting and it would be great if I could contact the instructor to help locate them.
Thank you, Angela

Please overlook mistakes caused by dictation or I-phone auto-correction features.

From: [Hackett, Angela L - \(ahackett\)](#)
To: "Stu Brody"; [Brody, Stuart - \(sbrody\)](#)
Cc: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: [EXT]Re: teaching
Date: Monday, February 7, 2022 10:01:46 AM

Hi Stu,

I wanted to e-introduce you to Dan Grossenbach who is our Online instructor for PA 330. He would be happy to help you with his course resources and give you some pointers on how to utilize them in the course.

Dan- Stu is a DCC with UA so he has access to Library materials and has a UA email/NetID.

Thanks so much to both of you ☺

*Angela Hackett
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From: Stu Brody <[REDACTED]>
Sent: Monday, February 7, 2022 9:53 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [EXT]Re: teaching

External Email

Ok. I see. Still, some of those references looked interesting and it would be great if I could contact the instructor to help locate them. Thank you, Angela

Please overlook mistakes caused by dictation or I-phone auto-correction features.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: PA 330 course materials
Date: Monday, February 7, 2022 9:59:39 AM

Hi Dan,
You are wonderful—thank you so much! I'll do that right now!

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, February 7, 2022 9:58 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 course materials

That's the same thing I asked when I started. I would love to help however I can. I've learned a lot from my short time on board. If you can make a quick email intro, I'll take it from there.

On Feb 7, 2022, at 9:43 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hello Dan,
I hope your spring is going well and smoothly!
I have a favor to ask of you- we are going to be inviting a new main campus ethics instructor in this fall to teach the in-person course and I was wondering if you would be willing to share some of your course resources? Specially, the videos and full article titles for some of your sources. Since this course is a core requirement for PA students and an overflow course for CJ students, the new instructor wants to be sure that they are being consistent with content that is already used.

Thanks much- let me know if you have any questions.

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: [sgpp_springadjuncts] Syllabus Request for Spring 2022
Date: Wednesday, January 19, 2022 12:54:17 PM

Thanks Dan!

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Wednesday, January 19, 2022 12:53 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [sgpp_springadjuncts] Syllabus Request for Spring 2022

On Jan 19, 2022, at 10:37 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hello Everyone!

As a **solo/primary instructor for a Spring 2022 course**, your syllabus must be included in the UArizona syllabus database for review by the Higher Learning Commission (HLC). Please email your final version to Elena or I as soon as possible, but no later than **Wednesday, February 2, 2022** please-- thanks! Thank you to those who have already emailed them - it is much appreciated

Please be sure to have your **Learning Outcomes** noted clearly in their own section with a header - Learning Outcomes are action verbs and are measurable-- what students will be able to 'do' (not know) by the end of your course! Happy to answer any questions you may have about LO's

A general guideline is that a Learning Outcome could read something like this: "By the end of the semester students will be able to [insert verb] [insert an observable, measurable skill/action related to course content]." Whether Learning Outcomes are expressed in narrative form or a bullet point list, they indicate what students we be able to DO by the end of the course, not what

they have LEARNED.

Course Learning Outcomes

By the end of the semester students will be able to:

- * *define* _____.
- * *compare and contrast* _____.
- * *design* _____.
- * *solve* _____.
- * *defend* _____.

It's important to note that good Learning Outcomes must be more specific and measurable than simply suggesting that students will "know," "understand," "appreciate," "be exposed to," "think about," or "be familiar with" certain course content by the end of the semester.

Thanks Everyone!

Angela L. Hackett
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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: [sgpp_springadjuncts] Syllabus Request for Spring 2022
Date: Wednesday, January 19, 2022 12:53:15 PM
Attachments: [PA 330 syllabus Spring2022.pdf](#)

On Jan 19, 2022, at 10:37 AM, Hackett, Angela L - (ahackett)
<ahackett@arizona.edu> wrote:

Hello Everyone!

As a **solo/primary instructor for a Spring 2022 course**, your syllabus must be included in the UArizona syllabus database for review by the Higher Learning Commission (HLC). Please email your final version to Elena or I as soon as possible, but no later than **Wednesday, February 2, 2022** please-- thanks! Thank you to those who have already emailed them - it is much appreciated

Please be sure to have your **Learning Outcomes** noted clearly in their own section with a header - Learning Outcomes are action verbs and are measurable-- what students will be able to 'do' (not know) by the end of your course! Happy to answer any questions you may have about LO's

*A general guideline is that a Learning Outcome could read something like this:
"By the end of the semester students will be able to [insert verb] [insert an observable, measurable skill/action related to course content]." Whether Learning Outcomes are expressed in narrative form or a bullet point list, they indicate what students we be able to DO by the end of the course, not what they have LEARNED.*

Course Learning Outcomes

By the end of the semester students will be able to:

- * *define* _____.
- * *compare and contrast* _____.
- * *design* _____.
- * *solve* _____.
- * *defend* _____.

It's important to note that good Learning Outcomes must be more specific and measurable than simply suggesting that students will "know," "understand," "appreciate," "be exposed to," "think about," or "be familiar with" certain course content by the end of the semester.

Thanks Everyone!

Angela L. Hackett

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From: [Maves Braithwaite, Jessica - \(jbraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cruz, Elena R - \(ecruz\)](#)
Subject: Re: Teaching opportunities for summer 2022
Date: Thursday, December 16, 2021 4:37:56 PM

Thanks for the update, Angela! That sounds good to me - definitely useful to have some balance across sessions for CJ students, even if it means our overall SGPP offerings are more plentiful in session II.

Cheers,
Jess

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, December 16, 2021 4:11:46 PM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

Hi Jess,
I have one quick add to the summer schedule (I am still sorting out the details), but the advisors caught that I missed one of the CJ course (PA 345). I have emailed the adjunct to get the details sorted out. It will likely be during session II in order to offset the CJ electives in Session I. We will have a lopsided schedule, but it is what it is. It should be good--

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From: Hackett, Angela L - (ahackett)
Sent: Thursday, December 16, 2021 9:18 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

☺

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Thursday, December 16, 2021 9:17 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: Teaching opportunities for summer 2022

Sounds good, and thanks for the info! Then let's leave everything as is and see how things shake out :)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, December 16, 2021 9:12:29 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

Hi Jess,
Thanks for the feedback- quick follow up that [REDACTED] dates are just incorrectly noted. I will update that. As for the session enrollments, Alex is absolutely correct that the Fall/Spring second sessions are far fuller than the first sessions. In recent summers, we tend to see the opposite. The first session (and pre-session, if offered) is typically fuller so that students can complete their degrees in time for summer graduation. We typically try to offer an even number of seats in the summer sessions, but these last two summers have been all over the place with enrollments. If a student wants to take the course, they will enroll whenever it is offered. I am actually quite curious to see the enrollments for the in-person courses.

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Wednesday, December 15, 2021 4:55 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: Teaching opportunities for summer 2022

Hi Angela,

Thanks for putting this together! It generally looks good to me, with a couple of questions.

First, is [REDACTED] POL 417 supposed to be in the first session? The start/end dates listed seem to be a holdover from last year but also more closely align with the second session. I just figured that was a copy/paste thing though!

Second, Alex mentioned that the first session tends to full better than the second, and it looks like we have 7 classes in session 1 but 8 in session 2. I know [REDACTED] mentioned he could do either session so should we do 419 in session 1 instead of 2, in hopes of encouraging enrollment in the other classes that session? I'll gladly defer to the advisors on this point, though, and don't want to create new headaches or anything.

Cheers,
Jess

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, December 15, 2021 2:55:49 PM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

Hi Both,

I have run the summer schedule by the advisors and they are happy with it. Is it ready to update in UAccess? The two in-person courses are listed as in-person because the PhD's indicated they could do this-

Session	Subject	Cat #	Section	Component	Course	Max Enroll	Instructor (22 updates)	Modality (22 updates)	Start Date	End Date	Hiring Notes
7.5 WK I	POL	201	001	Lecture	American Natl Govt	20/20	[REDACTED]	In-Person	5/16/22	7/1/22	
7.5 WK I	POL	202	101/201	Lecture	International Relations	20/20	Rachel Van Nostrand	Online	5/16/22	7/1/22	
7.5 WK I	POL	210	101	Lecture	US & Az Constitution	40	Orr, Ethan	Online	5/16/22	7/1/22	Adjunct Hire
7.5 WK I	POL	309	101/ 201	Lecture	The Judicial Process	20/20	Tryon, Brandon	Online	5/16/22	7/1/22	Adjunct Hire
7.5 WK I	POL	325	101/ 201	Lecture	Foundations of Political Psych	20/20	[REDACTED]	Online	5/16/22	7/1/22	
7.5 WK I	PA	330	101	Lecture	Ethics for Public Admin	40	Grossenbach, Dan	Online	5/16/22	7/1/22	Adjunct Hire
7.5 WK I	POL	417	101/201	Lecture	Dictatorship	20/20	[REDACTED]	Online	7/5/21	8/19/21	
7.5 WK II	POL	201	101/ 201	Lecture	American Natl Govt	20/20	[REDACTED]	online	7/5/22	8/19/22	
7.5 WK II	POL	202	101/ 201	Lecture	International Relations	20/20	[REDACTED]	In-Person	7/5/22	8/19/22	
7.5 WK II	POL/LAS	204	101/ 201	Lecture	Comp Politics- Age of Globaliz	20/20	[REDACTED]	Online	7/5/22	8/19/22	
7.5 WK II	PA/SOC	241	101/ 201	Lecture	Criminal Justice Admin	20/20	McCamman	Online	7/5/22	8/19/22	Adjunct Hire
7.5 WK II	SGPP	304	101	Lecture	Politics of Public Policy Making in US	40	[REDACTED]	Online	7/5/22	8/19/22	
7.5 WK II	POL	388	101/ 201	Lecture	Immigration+Refugee Pcly	20/20	[REDACTED]	Online	7/5/22	8/19/22	Adjunct Hire
7.5 WK II	PA/POL	419	101/201	Lecture	Terrorism	20/20	[REDACTED]	Online	7/5/21	8/19/21	
7.5 WK II	PA	470	101/ 201	Lecture	Public Organization Managemnt	25/15	[REDACTED]	Online	7/5/22	8/19/22	Adjunct Hire

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From: Hackett, Angela L - (ahackett)
Sent: Monday, December 13, 2021 11:59 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

Hi Jess,
This is all great- and well done Mail!

I have already shared the SGPP 304 syllabus with Seoungin that was previous taught online by Alex Josse in 2016 (and we have a more recent one from [REDACTED] from 2019).

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, December 13, 2021 11:41 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: Teaching opportunities for summer 2022

I just heard from Mai [REDACTED]

Do we have someone who has recently taught SGPP 304 who might be able to offer some guidance about how that course has been taught in the past? Or at least an old syllabus that could be shared with Seoungin? I imagine that will help her feel more confident and comfortable with that assignment.

Thanks so much for your efforts to pull this together!

Cheers,
Jess

--

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, December 13, 2021 11:37 AM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

Hello Both,
Sorted out a few more details—attaching the updates here. Waiting on Dan and Mai and then I think it's done. I will not enter this into UAccess until I have confirmations from them both. ☺

Thanks!

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, December 13, 2021 10:49 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: Teaching opportunities for summer 2022

I know Seoungin prefers to teach online, but perhaps we could see if she'd be willing and able to do POL 201 in person if there's a problem/delay with Alexander's comps? Although she is in the same boat (as are Sanho, Alex, and Dan) in terms of needing to pass comps in the spring, and thus having some uncertainty about that.

Perhaps we can follow up with Mai in the next couple of days to see if she is indeed interested in teaching (and if so, what course[s]), and if she might be able to do the second session as an adjunct rather than the first session. Again, I believe she needs to make an initial decision about her job offer by tomorrow, so once she makes that decision she should have a better sense of her timings for the spring/summer.

The plans for Dan and Alexis' teaching sound good to me. Hopefully they'll be amenable!

--

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, December 13, 2021 10:34 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>

Subject: RE: Teaching opportunities for summer 2022

Hi Jess and Elena,

This is all great to know. I have updated the schedule attached here as best I can with their teaching requests. I have a few notes:

- Seoungin Choi requested only 2 classes (POL 201 and 324). POL 201 is already assigned for both sessions and 324 will not be popular enough to fill in the summer. I will follow up with her.
- Is it realistic for Alex Cloudt to be eligible to teach this summer (pass comps)? He is penciled in for 201 in-person (which would be a vital 'fill' for the summer so I want to be sure he is on track to pass
- Mai indicated that she could teach session I, but did not indicate what course. THIS WILL BE tricky if she plans to defend in spring and get her EAD card.
- Dan Detzi. PA/POL 419 in session I, in-person would be ideal. I will follow up with him
- Alexis Work- POL/LAS 204 in session II, online would be ideal. I will follow up with her

I will follow up when I know more. ☺

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Sent: Monday, December 13, 2021 10:30 AM

To: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Teaching opportunities for summer 2022

Hi both,

I now know that both Isabel and Mai have job offers, so I'm hopeful that those will work out and they will both complete in the spring. I'm not sure about Minwoo. I am Xiran's advisor and I know that he will not be able to graduate in the spring, and he may not be ready to graduate in the summer either, depending on his job and dissertation situation. I haven't heard anything from Alexis in awhile about her progress. My sense is that she will also not be ready to graduate this spring, but that's worth confirming with her and her advisor (Paulette). If you could follow up with these students (Minwoo, Xiran, and Alexis), Elena, that would be great. I think Mai will know more in the next couple of days about her job offer and whether she will take it, and as a result would definitely graduate in the spring.

It's definitely worth reaching out to Dan directly to see if he would be up for teaching this summer. Sorry I didn't realize he wasn't on that list!

Cheers,

Jess

--

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From: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>

Sent: Monday, December 13, 2021 10:15 AM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Teaching opportunities for summer 2022

Hi Jess,

Thanks for the updates. Angela is going to work on assigning the other classes needed. I know for sure Isabel has said she is planning on completing this spring. She asked for the dates and deadlines and knows when she has to complete. We haven't heard back from Minwoo and Mai after they received their deadline emails. I can reach out to them if you like.

As soon as we know what the status is for Alexis and Xiran we can plan. Do their advisors know what their status is at this point?

Also Dan Detzi, hasn't responded to the email about teaching for summer. Should we reach out to him again? I know that Alex made a note that he can teach POL 419 in person in the summer.

Let us know if you need anything else.

Thank you,

Elena

Elena R. Cruz

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, December 13, 2021 9:29 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: Teaching opportunities for summer 2022

Hi Angela,

This looks fairly complete, with a couple of exceptions. Apologies if I didn't copy you on my reply to Sanho Chung; I'll forward you his email now. There's also the potential for Isabel, Minwoo, and Mai to teach as adjuncts if they finish in time in the spring.

We do have two other students in that cohort who may not be ready to graduate this spring (or summer) and thus could be eligible for summer teaching as PhD instructors. Xiran Chen will be doing fieldwork for the first summer session so definitely can't teach then, and he may need to rapidly finish his dissertation if he gets a job to start in the fall, but if not he may be able to teach in the second summer session if he's back from Ghana in time for the start of those classes. I can reach out to him about this. He definitely won't be defending his dissertation in the spring, so I suppose we could still have him register for fall dissertation credits if need be. Alexis Work is another student who is supposed to graduate in the spring but I haven't heard anything about her progress, so she may still be eligible to teach as a grad instructor as well if she needs to delay graduation until fall 22. I can reach out to her directly as well, since I should probably get a sense of her progress anyway.

Unfortunately, we will have smaller and smaller cohorts in the years to come so our options for PhD student instructors over the summer will be slim! Are we able to reach out to some adjuncts to see if they want to teach, too? Sorry I don't really know how this works yet!

Cheers,
Jess

--

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, December 10, 2021 4:56 PM
To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Cc: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Teaching opportunities for summer 2022

Hi Jess,
I just wanted to confirm my summer teaching response list with you:

1. Susan Wang
2. Rachel Van Nostrand
3. Alex Bruens
4. Seoungin Choi
5. Rongbo Jin
6. Isabel Williams
7. Alex Cloudt

Declined:
1. Logan Blair

Am I missing anyone? This is really a small list to fill out the entire summer sessions. Any Thoughts?

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From: sgpp_phds-request@list.arizona.edu <sgpp_phds-request@list.arizona.edu> **On Behalf Of** Maves Braithwaite, Jessica - (jbraith)
Sent: Thursday, December 9, 2021 4:51 PM
To: 'sgpp_phds@list.arizona.edu' <sgpp_phds@list.arizona.edu>
Subject: Re: [sgpp_phds] Teaching opportunities for summer 2022

Hi all,

I'm following up on my email from Monday to see if anyone else is interested in teaching this summer. Please see my original message for several important details as well as the list of potential classes. If you'd like to teach your own course this summer but haven't yet emailed Angela and me, please do so **as soon as possible** - complete

instructions are as follows:

1. Please identify **2 or 3 courses** you would be willing and able to teach and email them to Angela and me, *in order of preference*. Each PhD student will only be assigned to teach ONE class during the entire summer, but unfortunately we cannot guarantee your top choice(s).
2. Please identify which summer session(s) you will available to teach – if you can do either, please let us know if you have a preference for one or the other.
3. Please let us know if you prefer to teach online vs. in-person. Again, we cannot guarantee modalities, but we will do our best!
4. We are under some tight deadlines, so please let Angela and me know by **9:00am, Friday, December 10**.

Cheers,
Jess

--

Jessica Maves Braithwaite (she/her/hers)
Associate Professor
Director of Graduate Studies
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www.jessicamaves.com
(520) 499-0964

From: Maves Braithwaite, Jessica - (jbraith)
Sent: Monday, December 6, 2021 10:32 AM
To: 'sgpp_phds@list.arizona.edu' <sgpp_phds@list.arizona.edu>
Subject: Teaching opportunities for summer 2022

Dear PhD students,

I'm writing to request some information from those of you who are interested in teaching a course in summer 2022. There are a few key details to keep in mind. First, classes will need to have (at a minimum) in the range of 15-20 enrolled students, otherwise the university may make us reduce the instructor's pay or cancel the course entirely. This means you should request a class that you believe will fill. Angela and our advising team have compiled a list of successful courses from recent summers to serve as a guide – please see the end of this email for the list of classes we would like to be able to offer.

Second, there will be two sessions, each running for 7.5 weeks. **One session will run 5/16/2022-7/1/2022 and a second will run 7/5/2022-8/19/2022.**

Finally, summer teaching salaries are \$4,000 (pre-tax) per class, assuming the course enrolls at least 15-20 students.

Other important details:

- Please note that all PhD summer teaching assignments are dependent upon successful completion of comprehensive examinations and remaining in good academic standing.
- All PhD students must be registered for at least 6 units in the fall 2022 **PRIOR** to accepting their summer teaching position (this acceptance happens during the spring semester – someone from the business office will contact you).
- Most summer courses are taught **online**. If you think you would like to teach in-person, please note that those classes will meet every day, for several hours a day. We cannot guarantee modality for specific courses at this time, but your preference will be noted and we'll try to accommodate it.
- PhD students need to seek prior approval from me (Jess Braithwaite) before accepting summer teaching positions outside of SGPP.

Instructions:

1. Please identify **2 or 3 courses** you would be willing and able to teach and email them to Angela and me, *in order of preference*. Each PhD student will only be assigned to teach ONE class during the entire summer, but unfortunately we cannot guarantee your top choice(s).
2. Please identify which summer session(s) you will available to teach – if you can do either, please let us know if you have a preference for one or the other.
3. Please let us know if you prefer to teach online vs. in-person. Again, we cannot guarantee modalities, but we will do our best!
4. We are under some tight deadlines, so please let Angela and me know by **9:00am, Friday, December 10, 2022**.

List of courses:

- POL 201: American Natl Govt
- POL 202: International Relations
- POL/LAS 204: Comp Politics-Age of Globaliz
- PA/POL 206: Public Policy + Admin
- PA/SOC 241: Criminal Justice Admin
- SGPP 301: Politics and policy of globalization
- SGPP 302: Politics and policy of conflict
- SGPP 303: Politics and policy of the developing world
- SGPP 304: Politics of policymaking in the US
- SGPP 305: Fundamentals of democratic politics
- POL 325: Foundations of Political Psych
- POL 388: Immigration + Refugee Pley
- PA 470: Public Organization Management
- PA/POL 419: Terrorism
- PA/POL 481: Environmental Policy
- POL 417: Dictatorship

Please let me know if you have any questions.

Cheers,
Jess

--

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Munoz, Sylvia - \(sylvia\)](#)
Subject: RE: Proposed Summer 22- feedback by the end f today please!
Date: Monday, December 13, 2021 3:32:51 PM
Attachments: [image001.png](#)
[image002.png](#)

Thanks so much, Sylvia!

Angela Hackett
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From: Munoz, Sylvia - (sylvia) <sylvia@arizona.edu>
Sent: Monday, December 13, 2021 2:52 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Proposed Summer 22- feedback by the end f today please!

Looks good Angela!
Thanks,
~Sylvia

Sylvia Muñoz, M.Ed
Senior Academic Advisor II | [University of Arizona](#) | www.sgpp.arizona.edu [f](#) [t](#)
Pronouns: She/Her/Hers/Ella

Criminal Justice Studies/ Public Management and Policy (M-Z) |
Social Sciences Rm. 322 | (520) 621-7601 | Fax: (520) 621-1000

Schedule appointment or view drop-in hours: Trellis Advise
<https://ua-trellis.force.com/uastudent/s/advisor-calendar/?NetId=sylvia>

<http://diversity.arizona.edu/>

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COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES
School of Government
and Public Policy

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, December 13, 2021 12:12 PM
To: Campas, Adriana Izabella - (acampas) <acampas@arizona.edu>; Munoz, Sylvia - (sylvia) <sylvia@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Greeley, Michael A - (greeley) <greeley@arizona.edu>; Kiepk, Kristen Lea - (kkiepk) <kkiepk@arizona.edu>; Betts, Justin C - (jcbetts) <jcbetts@arizona.edu>
Subject: Proposed Summer 22- feedback by the end f today please!
Importance: High

Hi Everyone,
Please see the proposed summer schedule as it stands today. Let me know your thoughts. Note all summer courses are open to all (no requirement groups). ☺

Thanks!

Session	Subject	Cat #	Section	Component	Course	Max Enroll	Instructor (22 updates)	Modality (22 updates)	Start Date	End Date	Hiring Notes
7.5 WK I	POL	201	001	Lecture	American Natl Govt	20/20	Rachel Van	In-Person	5/16/22	7/1/22	
7.5 WK I	POL	202	101/201	Lecture	International Relations	20/20	Nostrand	Online	5/16/22	7/1/22	
7.5 WK I	POL	210	101	Lecture	Us & Az Constitution	40	Orr, Ethan	Online	5/16/22	7/1/22	Adjunct Hire
7.5 WK I	POL	309	101/ 201	Lecture	The Judicial Process	20/20	Tryon, Brandon	Online	5/16/22	7/1/22	Adjunct Hire
7.5 WK I	POL	325	101/ 201	Lecture	Foundations of Political Psych	20/20		Online	5/16/22	7/1/22	
7.5 WK I	PA	330	101	Lecture	Ethics for Public Admin	40	Grossenbach, Dan	Online	5/16/22	7/1/22	Adjunct Hire
7.5 WK I	POL	417	101/201	Lecture	Dictatorship	20/20		Online	7/5/21	8/19/21	
7.5 WK II	POL	201	101/ 201	Lecture	American Natl Govt	20/20		online	7/5/22	8/19/22	
7.5 WK II	POL	202	101/ 201	Lecture	International Relations	20/20		In-Person	7/5/22	8/19/22	
7.5 WK II	POL/LAS	204	101/ 201	Lecture	Comp Politics- Age of Globaliz	20/20		Online	7/5/22	8/19/22	
7.5 WK II	PA/SOC	241	101/ 201	Lecture	Criminal Justice Admin	20/20	McCamman	Online	7/5/22	8/19/22	Adjunct Hire
7.5 WK II	SGPP	304	101	Lecture	Politics of Public Policy Making in US	40		Online	7/5/22	8/19/22	
7.5 WK II	POL	388	101/ 201	Lecture	Immigration-Refugee Plcy	20/20		Online	7/5/22	8/19/22	Adjunct Hire
7.5 WK II	PA/POL	419	01/201	Lecture	Terrorism	20/20		Online	7/5/21	8/19/21	
7.5 WK II	PA	470	101/ 201	Lecture	Public Organization Managemnt	25/15		Online	7/5/22	8/19/22	Adjunct Hire

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Maves Braithwaite, Jessica - \(jbraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: Re: Summer 2022
Date: Sunday, December 5, 2021 10:43:37 AM
Attachments: [REDACTED]

Spreadsheet attached.

A

Alex Braithwaite (he/him/his)

Professor & Associate Director

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Sunday, December 5, 2021 10:42 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>
Subject: Re: Summer 2022

Thanks, Angela.

Have added a couple comments in the attached.

Three things to note:

- When Jess or Angela/Elena emails the PhD students, probably best to also include each of the SGPP classes as options to teach. When emailing them, do not tell them when the classes are listed in the spreadsheet the run. But, do ask them if they have preferences 2 or 3 preferences for classes and when they are available to teach -- session 1 or 2. We can then see if any of these make sense to add:
 - SGPP301: politics & policy of globalization
 - SGPP302: politics and policy of conflict
 - SGPP303: politics and policy of the developing world
 - SGPP304: politics of policymaking in the US
 - SGPP305: fundamentals of democratic politics
- Other than making sure we have 201 and 202 in each session, I have no strong

preferences on which sessions classes run. So, let's be flexible here to (a) balance numbers across sessions; (b) accommodate availability of PhD instructors bearing in mind potential graduation of some students.

- I think we can offer 388 and/or 419 in person if suitable instructors are happy with that. If they do not fill, then we make a note to not repeat in the future. I just really do not have a good sense of how many domestic students will want to enroll.

Cheers

Alex

Alex Braithwaite (he/him/his)

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, December 3, 2021 5:46 PM

To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>

Subject: RE: Summer 2022

Hello Everyone,

I wanted to follow up with all of you after discussing the summer schedule with the Advisors.

Attached is the updated schedule with some notes.

- In-Person class options they think will meet enrollments:
 - POL 201, POL/PA 419, POL 388
 - Offering one course in each of the 7.5 Week sessions would be ideal for international students
- The think PA 406 will likely not fill if we want to remove it
- We need one section of PA 470 in the summer to meet CJS demand
- Request for a minor course - they would really like one of the 'SGPP' prefix minor courses if possible
- Request for a WE course, if possible

Let me know if you have any questions—

Angela Hackett

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From: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Sent: Monday, November 22, 2021 7:08 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>
Subject: Re: Summer 2022

Hi all,

The plan Alex laid out for soliciting interest from PhD students sounds good to me. With respect to point (b), I think having students rank order 2-3 courses they feel comfortable and prepared to teach would work well, since we can't make any promises regarding a single course, a particular session, or in-person vs. online.

Let me know if you want me to write up a draft email, or if there's already some standard text from years past that could be recycled and updated with this year's list of classes.

Cheers,
Jess

--

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www.jessicamaves.com
(520) 499-0964

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Monday, November 22, 2021 2:59 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline)

<klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbrait@arizona.edu>

Subject: Re: Summer 2022

Thanks, Angela!

A few thoughts:

- Chris Weber was only on the list because we added him to Josh Ridenour's D2L to solve some problems. So, he definitely will not be teaching 201 this Summer. It will be a PhD student.
- We can certainly add PA470 to the schedule. We should have a PhD student or recent grad student available for that.
- I know craig has sometimes taught over the Summer. He is going to be developing POL485 (Urban Public policy) for online this Spring. So, we could always offer that -- perhaps in place of 406 in the second session if Craig is interested in teaching it then.

Jess: How would you like us to approach summer teaching with the PhD students? We could send around a list of the classes we wish to offer and ask them (if they are current year 3 or above) to let us know (a) if they'd like to be considered for teaching in Summer 2022; (b) if so, which classes they'd prefer to teach -- they will only be able to teach one but a list of their three preferences might be useful; (c) if they have a first or second session preference/limitation; and (d) their willingness to teach in person, online, or both. How does that sound?

Angela/Jeff/Kirssa: Could you work (with advisors) on identifying a couple of classes to teach in person from this list that you think would actually enroll students. Or: Do the advisors have other classes in mind?

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Monday, November 22, 2021 1:11 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: RE: Summer 2022

Hello All,

Just wanted to loop back around to the summer schedule.

I have attached an updated summer schedule here- we don't need to have instructors to finalize the schedule, but we really want to have the course options finalized (or as best we can since RCS takes forever to add courses). The only issue I think the advisors will have is that there is no PA 470 offered, but I will confirm this with them at the UG team meeting on Friday, Dec 3. I will also ask them about the in-person course(s) that they think will work for summer. Please let me know if you see any issues outside of PA 470—

Paulette- I know you noted that there would be fewer classes in Summer- do you have some thoughts on how to proceed for ISS?

I am hoping to get the summer 22 courses entered into UAccess during the week of Dec 6 so that I can start updating the Fall 22 the week after that (fingers Crossed).

Angela Hackett
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School of Government & Public Policy
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ahackett@arizona.edu

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 12, 2021 9:31 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Summer 2022

Haha. Thanks. Too many good jokes come to mind.

Alex Braithwaite (he/him/his)
Professor & Associate Director
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Pascua Yaqui peoples.

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web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, November 12, 2021 9:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Summer 2022

Just adding Jess ☺ lol

Angela Hackett

Manager, Administration

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, November 11, 2021 3:15 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>

Subject: Re: Summer 2022

Thanks for this, Angela. I am also copying Jess so she can weigh in on PhD students for teaching assignments.

My thinking for UG classes is the following. But Jeff and Kirssa should comment, too. (I am referring here to 001 in person sections; 101 i-course sections; and 201 online sections).

Session 1:

POL201 (101/201)

POL202 (101/201)

POL204 (101/201)

POL210 (101): Ethan Orr

Session 2:

POL201 (101/201)
POL202 (101/201)
POL206 (101/201)
PA406 (Bureacracy) (001 OR 101/201): We should hopefully be developing this course in Spring 2022.

We could also teach the following in either session in my mind:

PA241 (101/201): Mike McCamman
POL309 (Judicial Process) (101/201): Brandon Tryon
POL325 (Pol Psych) (001 or 101/201):
PA330 (Ethics for PA) (101/201): Dan Grossenbach (adding section 201)
POL388 (Refugee and immig policy) (001 OR 101/201):
POL417 (Dictatorship) (001 OR 101/201):
POL419 (Terrorism) (001 OR 101/201):
POL481 (Enviro Policy) (101/201):

This gives us the same number classes as last summer. We could increase the number of classes, but we should be cautious about adding classes that are not likely to be popular. I have tried to focus here on the classes I think we should be able to get good enrollments in.

I listed the adjuncts here.

The 12 without instructors listed would then be taught by existing PhD students.

- We currently have 15 PhD students that would be eligible to teach a class (comps or beyond after this year).
- 5 of these are in their final year ([REDACTED] So, we would need to get a clearer sense of when they are likely to defend in order for Angela to plan when to hire them -- as continuing students or as adjuncts).
- This means we could add up to 3 additional sections in summer to find a class for these people. However, we need to think about if anyone is unlikely to be around at the end of the AY and/or if any folks are likely to be hired as RAs on projects over the Summer.
- It makes sense to have the PhD students potentially teach any in person classes, as this will be a useful experience. However, we need the advisors to be confident we have the numbers of students demanding classes in person.

Happy to hear folks' thoughts for Summer.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Wednesday, November 10, 2021 11:00 AM

To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>

Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Summer 2022

Hello Everyone,

I wanted to send this rollover schedule for summer 2021 to start the discussion of coordinating the summer 2022. I do not plan to start working on summer until after thanksgiving, but I wanted to put this on your radar.

FYI- the UG Advisors have requested 2 in-person courses for our international students for next summer, if possible.

Thanks-

Angela Hackett

Manager, Administration

School of Government & Public Policy

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Maves Braithwaite, Jessica - \(jbraith\)](#); [Braithwaite, Alex R - \(abraith\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#); [Kucik, Jeffrey R - \(jkucik\)](#)
Subject: RE: Summer 2022
Date: Friday, December 3, 2021 5:46:22 PM
Attachments: [REDACTED]

Hello Everyone,

I wanted to follow up with all of you after discussing the summer schedule with the Advisors.

Attached is the updated schedule with some notes.

- In-Person class options they think will meet enrollments:
 - POL 201, POL/PA 419, POL 388
 - Offering one course in each of the 7.5 Week sessions would be ideal for international students
- They think PA 406 will likely not fill if we want to remove it
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- Request for a WE course, if possible

Let me know if you have any questions—

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Sent: Monday, November 22, 2021 7:08 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>
Subject: Re: Summer 2022

Hi all,

The plan Alex laid out for soliciting interest from PhD students sounds good to me. With respect to point (b), I think having students rank order 2-3 courses they feel comfortable and prepared to teach would work well, since we can't make any promises regarding a single course, a particular session, or in-person vs. online.

Let me know if you want me to write up a draft email, or if there's already some standard text from years past that could be recycled and updated with this year's list of classes.

Cheers,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

jbraith@arizona.edu

www.jessicamaves.com

(520) 499-0964

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Monday, November 22, 2021 2:59 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>

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Subject: Re: Summer 2022

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From: [Kurzer, Paulette - \(kurzer\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Summer 2022
Date: Tuesday, November 30, 2021 1:21:26 PM

I am working on it Angela... no worries.... I will get back to you soon!

Paulette Kurzer
Professor of Political Science
Director of International Security Studies M.A. Program
School of Government and Public Policy | University of Arizona
Tucson, AZ 85721
Ph: 520 621 7600 (main office) | Ph: 520 621 1726 (direct line)

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Sent: Tuesday, November 30, 2021 1:10 PM
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Attachments: [REDACTED]

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To: [Braithwaite, Alex R - \(abraith\)](#); [Maves Braithwaite, Jessica - \(jbraith\)](#)
Subject: RE: Summer 2022
Date: Tuesday, November 23, 2021 9:39:32 AM

Hi Alex and Jess,

I am including the message I sent in Dec 2019 (I cannot seem to find my email from Dec 2020), but it was a follow up to an email from Chris (referencing the salary increase to \$4000 for Grad student instructors):

My email to PhDs who qualified to teach in summer 2020:

Greetings Everyone!

I just wanted to send a quick follow up to Chris's email with some additional details:

Important Details:

- *Please note that all PhD summer teaching assignments are dependent upon successful completion of comprehensive examinations and remaining in good academic standing.*
- *All PhD students must be registered for 6 units in the fall 2020 PRIOR to accepting their Summer teaching position (this happens during the spring semester- Kelly or Beth will contact you).*
- *All summer courses are taught ONLINE. If you would like to teach in-person, those classes meet every day for several hours a day (the specific scheduling has not yet been sorted out)*
- *PhD students need to seek prior approval from Chris Weber before accepting summer teaching positions outside of SGPP.*

Instructions:

1. *Please select 3 courses you would like to teach and email them to me, in order of preference. Each PhD student will only be assigned to ONE class for the summer sessions.*
2. *Please select which summer sessions that you would be available to teach during- in order of preference.*
3. *We are under some tight deadlines, so please let me know by **9:00am, Friday, December 13, 2019**. This will allow Mark and I a week to put together the summer schedule.*

Please let Mark and I know if you have any questions

Chris' email earlier that day:

Dear PhD Students,

*I'm writing with some good news. We are able to increase summer teaching salaries to \$4,000 (pre-tax). However, there are several important changes to our summer teaching policy. First, classes will need to have 20 or more enrolled students, otherwise the class will be canceled. This means you should request a class that you believe will fill. Mark and Angela have compiled a list from last summer to serve as a guide. Second, there will be two sessions, each 7.5 weeks. **One session will run 5/13/2020-6/28/2020 and a second will run 7/1/2020-8/16/2020.** If you are eligible to teach this*

*summer, please contact Angela and Mark with your teaching preferences.
Thanks.*

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To: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Summer 2022

Hi Angela

Do you have a copy of the email you have sent out to PhD students in previous years?
(At least, I seem to recall you sent an email in previous years.)

Cheers

Alex

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Sent: Monday, November 22, 2021 7:07 PM
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Hi all,

The plan Alex laid out for soliciting interest from PhD students sounds good to me. With respect to point (b), I think having students rank order 2-3 courses they feel comfortable and prepared to teach would work well, since we can't make any promises regarding a single course, a particular session, or in-person vs. online.

Let me know if you want me to write up a draft email, or if there's already some standard text from years past that could be recycled and updated with this year's list of classes.

Cheers,

Jess

--

Jessica Maves Braithwaite (she/her/hers)

Associate Professor

Director of Graduate Studies

School of Government and Public Policy

University of Arizona

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www.jessicamaves.com

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Cc: [Maves Braithwaite, Jessica - \(jbraith\)](#)
Subject: RE: Summer 2022
Date: Monday, November 22, 2021 4:10:22 PM

Hi Alex (and all),
Thanks for all the updates and info- we will follow up with the Advisors at next week's UG meeting and get back to the group-

Thanks!

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Apologies. I neglected to mention one thing. It would be great if we could initially cap the 201/202/204/206 classes at 40 seats (20 in online and 20 icourse). We could then potentially raise the caps again, but this should help us to spread the load a little more evenly between the two sessions in the first instance.

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, November 12, 2021 9:31 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>
Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>
Subject: Re: Summer 2022

Haha. Thanks. Too many good jokes come to mind.

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Friday, November 12, 2021 9:30 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Kurzer, Paulette - (kurzer) <kurzer@arizona.edu>

Cc: Maves Braithwaite, Jessica - (jbraith) <jbraith@arizona.edu>

Subject: RE: Summer 2022

Just adding Jess ☺ lol

Angela Hackett

Manager, Administration

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Subject: Re: Summer 2022

Thanks for this, Angela. I am also copying Jess so she can weigh in on PhD students for teaching assignments.

My thinking for UG classes is the following. But Jeff and Kirssa should comment, too. (I am referring here to 001 in person sections; 101 i-course sections; and 201 online sections).

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POL202 (101/201)

POL204 (101/201)

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as this will be a useful experience. However, we need the advisors to be confident we have the numbers of students demanding classes in person. Happy to hear folks' thoughts for Summer.

Cheers

Alex

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Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Subject: Summer 2022

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FYI- the UG Advisors have requested 2 in-person courses for our international students for next summer, if possible.

Thanks-

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Cc: [Maves Braithwaite, Jessica - \(jbraith\)](#)
Subject: RE: Summer 2022
Date: Monday, November 22, 2021 1:11:05 PM
Attachments: [REDACTED]

Hello All,

Just wanted to loop back around to the summer schedule.

I have attached an updated summer schedule here- we don't need to have instructors to finalize the schedule, but we really want to have the course options finalized (or as best we can since RCS takes forever to add courses). The only issue I think the advisors will have is that there is no PA 470 offered, but I will confirm this with them at the UG team meeting on Friday, Dec 3. I will also ask them about the in-person course(s) that they think will work for summer. Please let me know if you see any issues outside of PA 470—

Paulette- I know you noted that there would be fewer classes in Summer- do you have some thoughts on how to proceed for ISS?

I am hoping to get the summer 22 courses entered into UAccess during the week of Dec 6 so that I can start updating the Fall 22 the week after that (fingers Crossed).

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Happy to hear folks' thoughts for Summer.

Cheers

Alex

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Professor & Associate Director

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Thanks-

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Greeley, Michael A - \(greeley\)](#); [Santander, Elizabeth M - \(santander\)](#); [Kiepke, Kristen Lea - \(kkiepke\)](#); [Betts, Justin C - \(jcbetts\)](#); [Campas, Adriana Izabella - \(acampas\)](#); [Munoz, Sylvia - \(sylviar\)](#)
Cc: [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: RE: Agenda for Friday UG Team Meeting
Date: Friday, November 5, 2021 4:11:02 PM
Attachments: [POL PA 436 SP 20 Osorio.pdf](#)
[SGPP Requirement Groups.xlsx](#)
[PA Req Groups 11.5.21.xlsx](#)
[POL Req Groups 11.5.21.xlsx](#)

Hi Everyone,

Just a quick follow up from today's meeting that I have confirmed that POL/PA 436 is a WE course so I have emailed Javier about this. But I have also attached his syllabus from SP 20 which is the most recent one we have. I have also reached out to Alex re: additional PA/SOC seats/section for spring. The PA 330 Req groups has been updated for the 101/201 section with Dan Grossenbach.

For the attached excel (from analytics) I ***THINK*** I have found the historical catalog level requirement groups for all PA and POL courses. IF I read the table correctly, columns F/G are the courses required for columns H/I.... am I reading this correctly? IT looks like out POL courses are required for A LOT of classes. BUT please correct me if I am misinterpreting this info from analytics. Also attaching the requirement groups table for SGPP.

Thanks!

Angela Hackett
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From: Hackett, Angela L - (ahackett)
Sent: Wednesday, November 3, 2021 1:48 PM
To: Greeley, Michael A - (greeley) <greeley@arizona.edu>; Santander, Elizabeth M - (santander) <santander@arizona.edu>; Kiepke, Kristen Lea - (kkiepke) <kkiepke@arizona.edu>; Betts, Justin C - (jcbetts) <jcbetts@arizona.edu>; Campas, Adriana Izabella - (acampas) <acampas@arizona.edu>; Munoz, Sylvia - (sylviar) <sylviar@arizona.edu>
Cc: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Agenda for Friday UG Team Meeting

Hello Everyone,

I just realized that we will need an agenda for Friday's meeting in 311 ☺ Please feel free to send ideas for discussion my way and I will get one put together ☺

Thanks!

Angela Hackett
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[*ahackett@arizona.edu*](mailto:ahackett@arizona.edu)

[*http://diversity.arizona.edu/*](http://diversity.arizona.edu/)

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: RE: Book to send to you
Date: Thursday, October 7, 2021 2:52:11 PM

Great- we will get this shipped out tomorrow 😊

Thanks!

Angela Hackett
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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Thursday, October 7, 2021 2:46 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Book to send to you

You bet. [REDACTED] Thanks!

On Oct 7, 2021, at 2:41 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,
Mike Polakowski has asked me to mail a course textbook to you so I am wondering if you could provide me an address to mail/FedEX it to.

Thanks much!

Angela Hackett
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From: [Kucik, Jeffrey R - \(jkucik\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Polakowski, Michael P - \(mpolakow\)](#)
Subject: Re: PA 330 for Fall 22
Date: Thursday, October 7, 2021 1:31:48 PM

Hi Angela,

I'm happy to defer to Mike's expertise on this. Stu Brody looks like a perfectly suitable candidate to teach the class.

Regards,
Jeff

Jeffrey Kucik
Associate Professor
University of Arizona
www.jeffreykucik.com

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, October 7, 2021 12:57 PM
To: Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Polakowski, Michael P - (mpolakow) <mpolakow@arizona.edu>
Subject: PA 330 for Fall 22

Hello Jeff and Kirssa,
I chatted with Mike this morning about PA 330 for the fall of 22 and I wanted to bring all the heads together on this conversation. [REDACTED] I wanted to propose we consider having Stu Brody teach the course (attached cv here). He has taught an ethics course for us in Fall 2019 (pa 333) but has not taught since. Mike has indicated that he would work with Dan Grossenbach (teaches 330 online now) and Stu to update the course syllabus content to be a theoretical and applied ethics course.

What are the thoughts on having Stu teach PA 330 in the Fall 22? Mike please feel free to jump in if I have misstated something. 😊

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To: [Kucik, Jeffrey R - \(ikucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Cc: [Polakowski, Michael P - \(mpolakow\)](#)
Subject: PA 330 for Fall 22
Date: Thursday, October 7, 2021 12:57:24 PM
Attachments: [PA 330 FA21 Polakowski.doc](#)
[Brody, Stuart CV F21987.pdf](#)

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I chatted with Mike this morning about PA 330 for the fall of 22 and I wanted to bring all the heads together on this conversation. [REDACTED] I wanted to propose we consider having Stu Brody teach the course (attached cv here). He has taught an ethics course for us in Fall 2019 (pa 333) but has not taught since. Mike has indicated that he would work with Dan Grossenbach (teaches 330 online now) and Stu to update the course syllabus content to be a theoretical and applied ethics course.

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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Barnard, Mark - \(mbarnard\)](#); [Hackett, Angela L - \(ahackett\)](#); [Kucik, Jeffrey R - \(jkucik\)](#); [Cline Ryckman, Kirssa - \(klcline\)](#)
Subject: Re: [EXT]Re: teaching
Date: Wednesday, September 15, 2021 8:09:30 AM

Sounds good, thank you.

Alex Braithwaite (he/him/his)

Professor & Associate Director

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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Wednesday, September 15, 2021 8:08 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: RE: [EXT]Re: teaching

Hi Alex,

That sounds like a plan. We will discuss needs with the advising team before we begin scheduling in late November.

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, September 14, 2021 6:49 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Subject: Re: [EXT]Re: teaching

Thanks, Mark.

At some stage, it would be great if you could discuss this with the UG team. It'd be nice for us to have a sense of what capacity we think we need for these two classes between in person and online over the average year. With PMPC online now, we are going to eventually need to have a good balance.

As you have noted, probably not a rush on this until we are thinking about Fall schedule.

Cheers

Alex

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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Sent: Tuesday, September 14, 2021 2:18 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>

Subject: RE: [EXT]Re: teaching

Hi Alex,

Thanks for the note on Spring. Stu would be flexible to teach in-person or online. Dan Grossenbach stopped by the other day and let us know that he may no longer be pursuing a PhD. If this is the case, Dan would be available to teach ethics in the Fall. I think for now we should keep Stu in mind for courses that we need to offer, but I don't see an immediate need for him to offer a course. His Fall 2019 course had an enrollment of 19.

Mark Barnard

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Subject: Re: [EXT]Re: teaching

Perfect. OK. So, we are definitely set for Spring.

Perhaps you could chat with Stu to see if he'd be flexible on teaching either of the ethics courses. Is he wanting in person or online, do you know?

Cheers

Alex

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Subject: RE: [EXT]Re: teaching

Hi Alex,

Yes, Dan is teaching PA 330 in Spring, which is Ethics for the Public Administrator. We have Leonore Simon teaching PA 331 which is Ethics in the Criminal Justice system.

Mark Barnard

Undergraduate Program Coordinator

School of Government & Public Policy

University of Arizona

(520)621-7604

mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Tuesday, September 14, 2021 10:48 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Kucik, Jeffrey R - (jkucik) <jkucik@arizona.edu>; Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: [EXT]Re: teaching

We still have a little time for scheduling Spring 2021, too, if useful.

Mark: We have Grossenbach lined up for ethics for Spring, right? So, maybe Brody for Fall makes sense.

Cheers

Alex

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, September 14, 2021 10:45 AM
To: Kucik, Jeffrey R - (jkucik); Cline Ryckman, Kirssa - (klcline)
Cc: Barnard, Mark - (mbarnard); Braithwaite, Alex R - (abraith)
Subject: FW: [EXT]Re: teaching

Hello Everyone,
I received this email today from Stu Brody (and I forgot to respond to his Aug 30 email because it got lost in the 'first week of classes' chaos).

[REDACTED]

Angela Hackett
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From: Schlager, Edella - (schlager)
Cc: Braithwaite, Alex R - (abraith); Hackett, Angela L - (ahackett)
Subject: Re: Please update us on your mentor-mentee matches - 9/15 deadline
Date: Friday, September 10, 2021 4:03:12 PM

I don't think we need to do mentor-mentee matches with our adjuncts. What do you both think?

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Galilee-Belfer, Mika - (mikagb) <mikagb@arizona.edu>
Sent: Friday, September 10, 2021 3:54 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Please update us on your mentor-mentee matches - 9/15 deadline

Hi Edella,

Looks like SGPP has a few adjunct faculty who are also eligible for mentor matches – please let me know if you'd like to make a match or indicate "pass" if not this year?

We're hoping to send out vouchers 9/16 so any updates **by 9/15** would be appreciated. (PS this is from the latest list I pulled a few weeks ago; looks like Jen Cyr wasn't on it at the time and there may be a few others people missing too, but if they're out of state it'd probably be right to 'pass' anyway?)

	Mentee	Mentor (name or pass)
SGPP (adjunct)	Clark,Karen	
SGPP (adjunct)	Feinman,Joel Benjamin	
SGPP (adjunct)	Frick,Sumaya	
SGPP (adjunct)	Goggin,Malcolm	
SGPP (adjunct)	Grossenbach,Daniel H	
SGPP (adjunct)	Hand,Frank	
SGPP (adjunct)	Harper,Richard Wayne	
SGPP (adjunct)	Kerr,Laura Taylor	
SGPP (adjunct)	Kidd,Clayton	
SGPP (adjunct)	Leavitt,John A	
SGPP (adjunct)	Mcdaniel,Judith A	
SGPP (adjunct)	Olson,Christopher E	
SGPP (adjunct)	Prater,Richard	
SGPP (adjunct)	Tornbom,Catherine	
SGPP (adjunct)	Vescovi-Chiordi,Heath Spencer	
SGPP (adjunct)	Vild,Duane R	
SGPP (adjunct)	Wilson,Christian Jerram	
SGPP (adjunct)	Bianchi,Matias F	

Best,
Mika

Mika Galilee-Belfer, Ph.D./J.D.
Faculty Affairs, College of Social & Behavioral Sciences
Pronouns: she/her/hers (*learn more about pronouns [here](#)*)
The University of Arizona
520-621-1114

"What did you think, that joy was some slight thing?"
-Mark Doty, *The Visitation*

The University of Arizona is located on Tohono O'odham Nation homelands and the lands of the Pascua Yaqui Tribe.

From: Galilee-Belfer, Mika - (mikagb)
Sent: Wednesday, July 21, 2021 10:41 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: RE: Please update us on your mentor-mentee matches

Thanks Edella!

Best,
Mika

Mika Galilee-Belfer, Ph.D./J.D.
Faculty Affairs, College of Social & Behavioral Sciences
Pronouns: she/her/hers
The University of Arizona
520-621-1114

“What did you think, that joy was some slight thing?”

-Mark Doty, *The Visitation*

The University of Arizona is located on Tohono O'odham Nation homelands and the lands of the Pascua Yaqui Tribe.

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Wednesday, July 21, 2021 8:27 AM
To: Galilee-Belfer, Mika - (mikagb) <mikagb@arizona.edu>
Subject: Re: Please update us on your mentor-mentee matches

Hi Mika,

Here is SGPP's updated list.

Osorio Zago, Javier	Alex Braithwaite
An, Seung-Ho	Brint Milward
Gonzalez, Frank	Chris Weber
Sanchez, Lisa	Chris Weber
Boustead, Anne	Craig Smith
Bartos, Bradley	Jessica Maves Braithwaite
Jo, Suyeon	Liz Baldwin
Shmargad, Yotam	Ron Brieger and Chad Westerland
Arnon, Daniel	Faten Ghosn
Pavone, Tommaso	Jeff Kucik
Cooper, Courtney	Alex Braithwaite
Vild, Duane	Mike Polakowski
Wells, Robert	Paulette Kurzer
Popescu, Saskia	Paulette Kurzer

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Galilee-Belfer, Mika - (mikagb) <mikagb@arizona.edu>
Sent: Monday, July 19, 2021 3:25 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Please update us on your mentor-mentee matches

Good afternoon,

I am emailing to make sure the Dean's office is up on the **latest mentor/mentee matches in your unit**. We're thrilled to be able to return this year to our normal practice of reimbursing, up to \$40, the cost of a meal together; we'll be sending vouchers and information in early Fall to all of the college's 'matches'.

Please:

- (1) update/confirm matches below. *The mentor field may be blank because of a new hire, a mentor resigned or retired, or a match was never finalized from last year.*
- (2) correct whatever is not right. Our systems of record change daily so if there's anyone here who shouldn't be, or you want to add

someone (including Adjunct entry-level faculty) please do that!

NOTE: best if you yourself are not a mentor, especially to tenure-eligible faculty, so you can serve as H/D for the purposes of promotion evaluation (*if you're mentor, there is a perceived conflict of interest since mentors are typically not considered independent evaluators*).

Mentee	Mentor(s)
Osorio Zago, Javier	Alex Braithwaite
An, Seung-Ho	Brint Milward
Gonzalez, Frank	Chris Weber
Sanchez, Lisa	Chris Weber
Boustead, Anne	Craig Smith
Bartos, Bradley	Jessica Maves Braithwaite
Jo, Suyeon	Liz Baldwin
Shmargad, Yotam	Ron Brieger and Chad Westerland
Arnon, Daniel	
Pavone, Tommaso	
Cooper, Courtney	
Vild, Duane	
Wells, Robert	
Popescu, Saskia	

Best,

Mika

Mika Galilee-Belfer, Ph.D., J.D.

Faculty Affairs, College of Social & Behavioral Sciences

Pronouns: she/her/hers

The University of Arizona

520-621-1114

"What did you think, that joy was some slight thing?"

-Mark Doty, *The Visitation*

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From: [Schlager, Edella - \(schlager\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: Summer 2021 Teaching Invitation
Date: Thursday, August 12, 2021 4:26:18 PM

Sure, but we need to line up someone to teach ethics; I'm not sure philosophy is a good option.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, August 12, 2021 4:19 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: Summer 2021 Teaching Invitation

I think that's a good idea.

Philosophy teach a bunch of different kinds of ethics classes. So, I suppose we could always allow students to count those as a short term fix for a semester or two if we are short of seats?

OK if I say that Grossenbach's plan to switch to Summer is OK?

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Thursday, August 12, 2021 4:15 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Summer 2021 Teaching Invitation

Maybe we can tap the Kanbay fund to hire a ct to teach ethics. I will check into it.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, August 12, 2021 3:28 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Fw: Summer 2021 Teaching Invitation

Hi Edella

See below. What do you think? This adds to the need for us to ID a longer term solution to the provision of the ethics courses.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Thursday, August 12, 2021 3:21 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: FW: Summer 2021 Teaching Invitation


Hi Alex,

Dan Grossenbach is going to be taking PhD courses beginning Spring 2022. He is wondering if he can move to teaching in Summer only. This would mean possibly cancelling his Spring 2022 ethics course. Do you have any opinion on this? He said he is willing to teach if we really need him, but he would prefer to clear his schedule and be fully devoted to taking courses.

Mark Barnard
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(520)621-7604
mbarnard@email.arizona.edu

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Thursday, August 12, 2021 2:53 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Summer 2021 Teaching Invitation

Hi Mark. Would you please call me when you have a minute? It's about my availability to teach future classes. It should be a quick call.

Dan Grossenbach


On May 14, 2021, at 3:28 PM, Barnard, Mark - (mbarnard) <mbarnard@arizona.edu> wrote:

Hi Dan,

Thanks for writing to check-in on this! I hope your semester is wrapping up nicely. The Fall 2021 schedule is already in place –PA 330 will be taught by one of our faculty members. We will be putting together the Spring 2022 schedule over the next month. I will reach out to you with invitations for any sections that we would like you to offer.

I want to thank you for being such a great student advocate. I saw your name on several letters of recommendation for scholarships this year. It means a lot to have an adjunct instructor in the department willing to speak on behalf of our students. I found your letters to be thorough and thoughtful, which helped the committee make funding decisions.

Please let me know if there is anything else I can answer. I look forward to corresponding soon.

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@arizona.edu

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, May 14, 2021 3:18 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Summer 2021 Teaching Invitation

Hi Mark. Do you know when we will know about teaching in the fall and spring?

On Jan 5, 2021, at 11:51 AM, Barnard, Mark - (mbarnard) <mbarnard@arizona.edu> wrote:

Excellent! Thank you for getting back to me so quickly. I will make sure we add your course to the schedule.

Mark Barnard
Undergraduate Program Coordinator
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(520)621-7604
mbarnard@arizona.edu

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, January 5, 2021 11:46 AM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Summer 2021 Teaching Invitation

I'd love to, Mark. This has been an enriching experience and I hope it continues now that I've refined the course a bit.

On Jan 5, 2021, at 8:22 AM, Barnard, Mark - (mbarnard) <mbarnard@arizona.edu> wrote:

Greetings Dan,

We are finalizing our **Summer 2021** course offerings and we would like to confirm your course(s).

We would like to invite you to teach the following sections:

PA	330	101	Ethics for the Public Administrator	40	Grossenbach, Daniel H	ONLINE	7.5 Wk I (5/17/2021 – 7/2/2021)
----	-----	-----	-------------------------------------	----	-----------------------	--------	---------------------------------

Would you like to teach this course(s) again?

We are under some tight deadlines, so if you could let me know by **January 15, 2021**, that would be great.

Thanks so much!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@arizona.edu

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Barnard, Mark - \(mbarnard\)](#)
Subject: RE: Spring 2022 Teaching Invitation
Date: Wednesday, June 23, 2021 3:20:28 PM

Great!

Angela Hackett
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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Wednesday, June 23, 2021 3:10 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: FW: Spring 2022 Teaching Invitation

Just FYI we did get Dan for Spring!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
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(520)621-7604
mbarnard@arizona.edu

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Wednesday, June 23, 2021 2:57 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Spring 2022 Teaching Invitation

Hi Mark. I'd love to resume teaching PA330 in the Spring. Do you mean that the combined sections would still cap at 40 students total or that it's two full size sections so it could be up to 80? The reason I ask is that I try to have a weekly dialogue with each student so the numbers make a big difference. It makes a difference grading papers too. I'm sure you get it.

On Jun 23, 2021, at 12:41 PM, Barnard, Mark - (mbarnard) <mbarnard@arizona.edu> wrote:

Greetings Dan,

I hope this email finds you well. We coordinating our **Spring 2022** course offerings and we were wondering if you would like to continue to teach PA 330: Ethics for Public Admin for us next Spring. The Spring 2022 semester class schedule **January 12, 2022-May 4, 2022** (Final Exams May 6-12, 2022). Please note that all teaching position contracts begin one week prior to classes beginning for students. We will be reaching out to Spring Adjuncts to sign contracts sometime in December, 2021.

PA	330	101/201	Ethics for Public Admin	ONLINE		40	Grossenbach, Dan
----	-----	---------	-------------------------	--------	--	----	------------------

Would you like to teach this course(s) again? The Spring 2022 course would have two sections combined, 101 for main campus students and 201 for online campus students.

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
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(520)621-7604
mbarnard@arizona.edu

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Salary Increase FY 22
Date: Wednesday, June 23, 2021 2:51:47 PM

Thanks for letting me know and for the kind thoughts!

On Jun 23, 2021, at 2:10 PM, Hackett, Angela L - (ahackett)
<ahackett@arizona.edu> wrote:

Dear Dan,

The university is implementing 1.5% salary increases for all faculty, staff, and graduate assistants beginning July 1, 2021. For adjunct faculty this means a 1.5% increase in compensation for each course offered. The attached memo reflects this change in compensation. If you have any questions please let me or Alex Braithwaite know.

The past fifteen months have been stressful for you and your students, requiring time, patience, and care. Thank you for everything you've done during this time.

Best,
Edella

*Angela Hackett
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(520) 621-7602
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<SGPP FY 22 Increases D Grossenbach es .docx>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Salary Increase FY 22
Date: Wednesday, June 23, 2021 2:10:41 PM
Attachments: [SGPP FY 22 Increases D Grossenbach es .docx](#)

Dear Dan,

The university is implementing 1.5% salary increases for all faculty, staff, and graduate assistants beginning July 1, 2021. For adjunct faculty this means a 1.5% increase in compensation for each course offered. The attached memo reflects this change in compensation. If you have any questions please let me or Alex Braithwaite know.

The past fifteen months have been stressful for you and your students, requiring time, patience, and care. Thank you for everything you've done during this time.

Best,
Edella

Angela Hackett
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From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Barnard, Mark - \(mbarnard\)](#); [Ghosn, Faten - \(fghosn\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Spring 2022 PA 330
Date: Wednesday, June 23, 2021 12:34:51 PM

Please do.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
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web: abraith.com
twitter: [@theBraith](https://twitter.com/theBraith)
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Wednesday, June 23, 2021 12:28:50 PM
To: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Spring 2022 PA 330

Sylvia thinks a section of PA 330 would be a good idea. Should I go ahead and send an invitation to teach out to Dan?

Mark Barnard
Undergraduate Program Coordinator
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(520)621-7604
mbarnard@arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>
Sent: Wednesday, June 23, 2021 10:03 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2022 PA 330

Agree. Sylvia would know how many students need it.

Thanks!
Faten

Sent from my iPhone

On Jun 23, 2021, at 8:00 PM, Braithwaite, Alex R - (abraith) <abraith@arizona.edu> wrote:

Hi Both

I guess we just have the CJ ethics on the schedule for spring at the moment. So, if the advising team think there will be demand, then I think this sounds great to add Dan.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Sent: Wednesday, June 23, 2021 9:58 AM

To: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Spring 2022 PA 330

Hi Alex and Faten,

Angela and I were talking about Dan Grossenbach – so far we don't have him scheduled to teach in Spring 2022. Do we want him to teach PA 330 for us that semester?

Mark Barnard

Undergraduate Program Coordinator

School of Government & Public Policy

University of Arizona

(520)621-7604

mbarnard@email.arizona.edu

From: [Barnard, Mark - \(mbarnard\)](#)
To: [Ghosn, Faten - \(fghosn\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Spring 2022 PA 330
Date: Wednesday, June 23, 2021 10:07:40 AM

I will reach out to Sylvia and ask!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>
Sent: Wednesday, June 23, 2021 10:03 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: Spring 2022 PA 330

Agree. Sylvia would know how many students need it.

Thanks!
Faten

Sent from my iPhone

On Jun 23, 2021, at 8:00 PM, Braithwaite, Alex R - (abraith) <abraith@arizona.edu> wrote:

Hi Both

I guess we just have the CJ ethics on the schedule for spring at the moment. So, if the advising team think there will be demand, then I think this sounds great to add Dan.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Sent: Wednesday, June 23, 2021 9:58 AM

To: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Spring 2022 PA 330

Hi Alex and Faten,

Angela and I were talking about Dan Grossenbach – so far we don't have him scheduled to teach in Spring 2022. Do we want him to teach PA 330 for us that semester?

Mark Barnard

Undergraduate Program Coordinator

School of Government & Public Policy

University of Arizona

(520)621-7604

mbarnard@email.arizona.edu

From: [FLPR Web Application](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: College Approval
Date: Tuesday, March 30, 2021 11:09:01 AM

The FLPR request has been approved. You can go to the [FLPR website](#) to track the request.

Class Number:	PA 330
Section Number:	101
College Name:	SBS
Course Name:	Ethics for the Public Administrator
Department Name:	School of Government & Public Policy
Account Number:	2001301
Funding Type:	Guaranteed
Instructor Name:	Grossenbach, Daniel H
Session Name:	7W1
Payment Amount:	\$6,000.00
Comment:	Daniel Grossenbach will teach PA 101 in 7w1

The University of Arizona - EMSG/SASG
Questions? Please contact cbergero@email.arizona.edu

From: [FLPR Web Application](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Department Approval Request
Date: Monday, March 29, 2021 8:53:27 AM

A new request has been submitted on the FLPR website that requires your attention. You can go to the [FLPR website](#) to process the request.

Class Number:	PA 330
Section Number:	101
College Name:	SBS
Course Name:	Ethics for the Public Administrator
Department Name:	School of Government & Public Policy
Account Number:	2001301
Funding Type:	Guaranteed
Instructor Name:	Grossenbach, Daniel H
Session Name:	7W1
Payment Amount:	\$6,000.00
Comment:	Daniel Grossenbach will teach PA 101 in 7w1

The University of Arizona - EMSG/SASG
Questions? Please contact cbergero@email.arizona.edu

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: Nominations for 2021 SBS Outstanding Staff Awards
Date: Wednesday, March 17, 2021 6:05:13 PM

Hi Dan,
You are very kind- thank you very much.

I truly enjoy working in SGPP and all the great people I get to work with

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, March 15, 2021 4:30 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Nominations for 2021 SBS Outstanding Staff Awards

Congrats Angela! I must have missed this and glad to hear you won this last year. It's well deserved from my perspective.

Dan Grossenbach

Begin forwarded message:

From: The College of Social & Behavioral Sciences <no-reply@email.arizona.edu>
Date: March 15, 2021 at 4:06:34 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Nominations for 2021 SBS Outstanding Staff Awards
Reply-To: The College of Social & Behavioral Sciences <no-reply@email.arizona.edu>

TO: SBS Heads/Directors, Faculty, Staff and Graduate Students

FROM: John Paul Jones III, SBS Dean
Francisco Pedroza, SBS Assistant Dean for Business-Finance

RE: Nominations for 2021 SBS Outstanding Staff Awards

The staff of the College of Social and Behavioral Sciences have always made significant contributions to our units and across the University. Through these difficult times we've seen staff step up even more. Each year, it is our great pleasure to recognize these individuals and teams who make a difference on campus by presenting the SBS Outstanding Staff Awards.

This year the College will extend four SBS Outstanding Staff Awards (one of which can be a team award) and one Deans Award for Excellence. Each recipient will receive a plaque and a \$1,000 cash award. The cash award has increased significantly this year to recognize the important work staff do in support of the mission of our college. This is our time to recognize the outstanding staff in SBS!

To submit your nomination, please use the following link <https://insite.sbs.arizona.edu/nominations>.

The deadline for nominations (including three letters of support) is Friday, April 9 at 5:00 PM. Additional instructions and criteria information are on the landing page. A Selection Committee comprising staff members from outside SBS will review the nominations and make their recommendations to our office.

Again, I strongly encourage your participation. Let's show our outstanding staff how much we appreciate them!

See below for past outstanding staff award winners:

2018 Awards

Michael Chesnick, Program Coordinator, School of Journalism
Allison Ewing - Cooper, Assistant Director, SBS Advising
Erica Ortiz, Manager, Grants & Contracts, SBS Research Institute
Anjelica Yrigoyen, Administrative Assistant, English
Dean's Choice Award: Jeffrey Schlueter, English

2019 Awards

Luise Betterton, Assistant Director, Division for Late Medieval & Reformation Studies
Julie Ellison-Speight, Assistant Director, Center for Middle Eastern Studies
Michael Greeley, Senior Academic Advisor II, SBS Advising-School of Government & Public Policy
Beth Stahmer, Director, SBS Research Institute
Dean's Choice Award: Terry Mullin, Southwest Institute for Research on Women

2020 Awards

Angela Hackett, Manager of Administration, School of Government and Public Policy
Casey Hamm, Business Manager, Senior, SBS Administration

Ann Samuelson, Senior Academic Advisor, SBS Advising - School of Anthropology
Susan Warren, Coordinator, Internships, School of Government and Public Policy
Dean's Choice Award: Adriana Kelly, School of Geography, Development and
Environment

From: [Barnard, Mark - \(mbarnard\)](#)
To: [Cruz, Elena R - \(ecruz\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Letterhead?
Date: Monday, March 15, 2021 5:50:54 PM

Haha! I can imagine! Spring is crazy!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@arizona.edu

From: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Sent: Monday, March 15, 2021 5:39 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Letterhead?

Thanks Mark! Today was crazy lol.

Elena R. Cruz
Administrative Associate
School of Government & Public Policy
University of Arizona
520-621-7600
www.sgpp.arizona.edu

From: Barnard, Mark - (mbarnard)
Sent: Monday, March 15, 2021 9:23 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: RE: Letterhead?

Hi Dan,

Angela [REDACTED] but can forward us emails. Please see the SGPP letterhead attached. Let me know if you need anything else!

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy

University of Arizona
(520)621-7604
mbarnard@arizona.edu

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, March 15, 2021 9:06 AM
To: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>; Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Fwd: Letterhead?

FYI- could one of you please help Dan?

Thanks much!
Angela

Sent from my iPhone

Begin forwarded message:

From: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Date: March 14, 2021 at 11:07:37 AM MDT
To: "Hackett, Angela L - (ahackett)" <ahackett@arizona.edu>
Subject: Letterhead?

Angela,

I hope you're doing well. I was asked by a student to submit a letter of recommendation for a scholarship she's applying for. I'd like to help her with this but am curious if there is official SGPP letterhead template I could use for this. I presume she's asking me this in my university role as an adjunct instructor. If you know of any university policies on appropriate limitations for how the official letterhead is to be used, that would be helpful as well. Thanks as always!

Dan Grossenbach

From: [Barnard, Mark - \(mbarnard\)](#)
To: [Hackett, Angela L - \(ahackett\)](#); [Cruz, Elena R - \(ecruz\)](#)
Subject: RE: Letterhead?
Date: Monday, March 15, 2021 9:23:04 AM
Attachments: [SGPP Letterhead - blank copy.docx](#)

Hi Dan,

Angela [REDACTED] but can forward us emails. Please see the SGPP letterhead attached. Let me know if you need anything else!

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@arizona.edu

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, March 15, 2021 9:06 AM
To: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>; Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Fwd: Letterhead?

FYI- could one of you please help Dan?

Thanks much!
Angela

Sent from my iPhone

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Date: March 14, 2021 at 11:07:37 AM MDT
To: "Hackett, Angela L - (ahackett)" <ahackett@arizona.edu>
Subject: Letterhead?

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used, that would be helpful as well. Thanks as always!

Dan Grossenbach

From: [Ybarra, Eva E - \(evaybarra\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Please approve time
Date: Monday, February 22, 2021 8:49:49 AM
Attachments: [image001.png](#)

Hi Angela,

Thank you. Yes, agreed. I will remind them

Thanks,

Eva

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, February 22, 2021 8:36 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Please approve time

Hi Eva,

I have approved [REDACTED] 2.23 hours- no worries. Thanks for working with Dan to get him going-

When we communicate with Dan and [REDACTED] we should also ask that they stick to 15 min (0.25 hours) increments on their time sheets-- it's hard to know what .13 of an hour means...

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Sent: Monday, February 22, 2021 8:28 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Please approve time

Good Morning Angela,

Hope you had a great weekend. Can you please approve the 2.23 hours for [REDACTED] [REDACTED] is one of the students hire to grade from the Covid funds. Professor Grossenbach is not set up as a time approver yet.

Please & thanks

Eva Ybarra, MBA
Business Administrator, Senior
The University of Arizona
College of Social & Behavioral Sciences



From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ybarra, Eva E - \(evaybarra\)](#)
Subject: Re: UPDATE-COVID Graders
Date: Thursday, February 11, 2021 9:25:05 AM
Attachments: [image001.png](#)

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Sent: Thursday, February 11, 2021 9:24 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: UPDATE-COVID Graders

Hi Angela,

Good morning. You are correct.

Eva

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, February 11, 2021 8:33 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: UPDATE-COVID Graders

Hi Eva,

Can you please just confirm that I have all the assignments correct (so many emails to sort thru to find all this - lol):

- Samara -> [REDACTED]
- Dan -> [REDACTED]
- Frank -> [REDACTED]
- Paul -> [REDACTED]
- Yotam -> [REDACTED]

I will reach out to the faculty to let them know who they are paired up with!

Thanks,

Angela L. Hackett

Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Sent: Thursday, February 11, 2021 7:58 AM
To: Klar, Samara M - (klar) <klar@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Gonzalez, Frank - (fgonzo) <fgonzo@arizona.edu>; Shmargad, Yotam - (yotam) <yotam@arizona.edu>; Schuler, Paul Joseph - (pschuler) <pschuler@arizona.edu>; Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Subject: RE: UPDATE-COVID Graders

Good Morning,

All the Graders have been hired and can start working as of this week. They will all be sent an email on how to log into employee self service and record time.

Eva

From: Klar, Samara M - (klar) <klar@arizona.edu>
Sent: Wednesday, February 10, 2021 9:54 PM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
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Subject: RE: UPDATE-COVID Graders

Hi Eva,

Thanks for letting us know. Has there been any update? (The semester is underway, as is the grading, so it would be great to know even just a rough estimate on when we can expect some help!)

Thanks again,
Samara

From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Sent: Thursday, February 4, 2021 2:27 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Gonzalez, Frank - (fgonzo) <fgonzo@arizona.edu>; Klar, Samara M - (klar) <klar@arizona.edu>; Shmargad, Yotam - (yotam) <yotam@arizona.edu>; Schuler, Paul Joseph - (pschuler) <pschuler@arizona.edu>; Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

Subject: UPDATE-COVID Graders

Hi All,

There was a mix up with the COVID project code the university asked the College to use so it delayed these transactions. The system was not recognizing it so it was rejecting the transactions college wide. These positions are being funding with COVID funds and must be tracked by this specific project code. We are hoping to get them all routed for approval by end of this week/ early next week. The student will receive an email from the talent system once approved (hopefully by tomorrow). If the student has not previously worked for the University they must provide I-9 documentation (or if we have expired documentation).

I will also email the students and provide an update for them too.

Thank you for your patience.

Respectfully,

Eva Ybarra, MBA
Business Administrator, Senior
The University of Arizona
College of Social & Behavioral Sciences



From: [Hackett, Angela L - \(ahackett\)](#)
To: [Schlager, Edella - \(schlager\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: UPDATE-COVID Graders
Date: Thursday, February 11, 2021 9:11:58 AM
Attachments: [image001.png](#)

Hi Edella,

I have reached out to Eva to confirm that I have them all correct before I hit 'send' (there were a lot of emails on this and I want to be sure I am right).

Alex- do these all look correct to you?

- Samara -> [REDACTED]
- Dan -> [REDACTED]
- Frank -> [REDACTED]
- Paul -> [REDACTED]
- Yotam -> [REDACTED]

Thanks,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Thursday, February 11, 2021 9:09 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fw: UPDATE-COVID Graders

Is there a plan on assigning graders to instructors?

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Gonzalez, Frank - (fgonzo) <fgonzo@arizona.edu>
Sent: Thursday, February 11, 2021 8:03 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>; Klar, Samara M - (klar) <klar@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Shmargad, Yotam - (yotam) <yotam@arizona.edu>; Schuler, Paul Joseph - (pschuler) <pschuler@arizona.edu>; Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Subject: Re: UPDATE-COVID Graders

Thanks Eva! Might you also have information on who we were assigned if we went the graduate student route?

Frank

Frank J. Gonzalez
Assistant Professor
School of Government and Public Policy
University of Arizona
www.frankjgonzalez.com
fgonzo@arizona.edu

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Eva

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Subject: RE: UPDATE-COVID Graders

Hi Eva,

Thanks for letting us know. Has there been any update? (The semester is underway, as is the grading, so it would be great to know even just a rough estimate on when we can expect some help!)

Thanks again,
Samara

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I will also email the students and provide an update for them too.

Thank you for your patience.

Respectfully,

Eva Ybarra, MBA
Business Administrator, Senior
The University of Arizona
College of Social & Behavioral Sciences



From: [Hackett, Angela L - \(ahackett\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: UPDATE-COVID Graders
Date: Thursday, February 11, 2021 8:24:31 AM
Attachments: [image001.png](#)

Hi Alex,
No worries- On it now

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, February 11, 2021 8:06 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: UPDATE-COVID Graders

Hi Angela

You OK to email instructors and student graders to introduce them all to one another?

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: [@theBraith](https://twitter.com/theBraith)
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Gonzalez, Frank - (fgonzo) <fgonzo@arizona.edu>
Sent: Thursday, February 11, 2021 8:03:21 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>; Klar, Samara M - (klar) <klar@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
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Cc: Gonzalez, Frank - (fgonzo) <fgonzo@arizona.edu>; Shmargad, Yotam - (yotam) <yotam@arizona.edu>; Schuler, Paul Joseph - (pschuler) <pschuler@arizona.edu>; Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Subject: RE: UPDATE-COVID Graders

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Cc: Gonzalez, Frank - (fgonzo) <fgonzo@arizona.edu>; Klar, Samara M - (klar) <klar@arizona.edu>; Shmargad, Yotam - (yotam) <yotam@arizona.edu>; Schuler, Paul Joseph - (pschuler) <pschuler@arizona.edu>; Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
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I will also email the students and provide an update for them too.

Thank you for your patience.

Respectfully,

Eva Ybarra, MBA
Business Administrator, Senior
The University of Arizona
College of Social & Behavioral Sciences



From: [Ybarra, Eva E - \(evaybarra\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Reminder to Complete Time
Date: Wednesday, February 3, 2021 11:28:10 AM

Hello Professor Grossenbach,

I inputted him in the system and it is currently routing through the approval process. I will let you know when it approve in the system. He will also get an email.

Please note, [REDACTED] is being hired as a Grader for an average of 5 hours per week. This is not a TA position. TA positions require we pay salary, tuition and ERE. [REDACTED] is being hired as a hourly Student worker for grading only.

Thanks,

Eva

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Wednesday, February 3, 2021 6:49 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Reminder to Complete Time

Angela and Eva-[REDACTED] and I have been preparing to start working together on PA330 in his role as a TA. I just wanted to confirm that he's officially on board and knows how to enter his time properly. Is there anything he or I need to be aware of before we begin?

Dan Grossenbach

Begin forwarded message:

From: employee.UAccess@email.arizona.edu
Date: February 3, 2021 at 3:27:34 AM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: **Reminder to Complete Time**

Dear Daniel Grossenbach:

This is a reminder that timesheets for pay period 01/25/2021 to 02/07/2021 will be due at the close of the pay period. All employees with time to report should complete their timesheets no later than 10:00 A.M. on Friday. Positive time reporters (non-exempt) who work the weekend should submit a completed timesheet for approval by 11:59 P.M. on Sunday night.
(<http://www.fso.arizona.edu/payroll/departments/time-reporting-deadlines>)

If you have no time to report, you do not need to complete a timesheet for this pay period.

Login to www.UAccess.Arizona.edu, Employee/Manager Self Service, using your UA NetID and password. To complete your timesheet, select UA Employee Main Homepage from the drop down at the top, and choose the "Time" tile. Choose the "Enter Time" tile to report your hours. Remember to click the "Submit" button to forward your completed timesheet to your supervisor.

If you have questions about completing your timesheet, please contact your Time Coordinator or business office.

If you have technical questions, please contact 24/7 IT Support Center at (520) 626-8324 or <https://uaservice.arizona.edu>.

Thank you,

Please do not reply to this message directly, as it was sent from an automated system.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ybarra, Eva E - \(evaybarra\)](#)
Subject: Re: TA for Grossenbach PA330 Time Submissions?
Date: Monday, February 1, 2021 10:58:04 AM

Hi Eva,

I think Alex emailed those-- but he was working with Christina Inocencio (MPA/MPP) to get them all confirmed -- Let me look for the email and forward it to you--

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Sent: Monday, February 1, 2021 10:55 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: TA for Grossenbach PA330 Time Submissions?

Good Morning Angela,

Great Catch. I will clarify these students are graders and not TA's. Do you have the list of Grad Students yet? I don't recall seeing them but I will double check before I ask Alex.

Thanks,

Eva

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, February 1, 2021 10:03 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: TA for Grossenbach PA330 Time Submissions?

Hi Eva,

Thanks so much for sending this info to [REDACTED] but we should probably clarify for the faculty instructors and the hired graders that they are *graders* and not 'TAs' because those are separate job descriptions. Just clarify that they will not be responsible for any instruction, but to assist with the assessment of submitted student work -- or something like that. I just want to be very clear that graders cannot 'teach'.

Thanks so much!

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ahackett@email.arizona.edu
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From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Sent: Monday, February 1, 2021 9:53 AM

To: [REDACTED] Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: TA for Grossenbach PA330 Time Submissions?

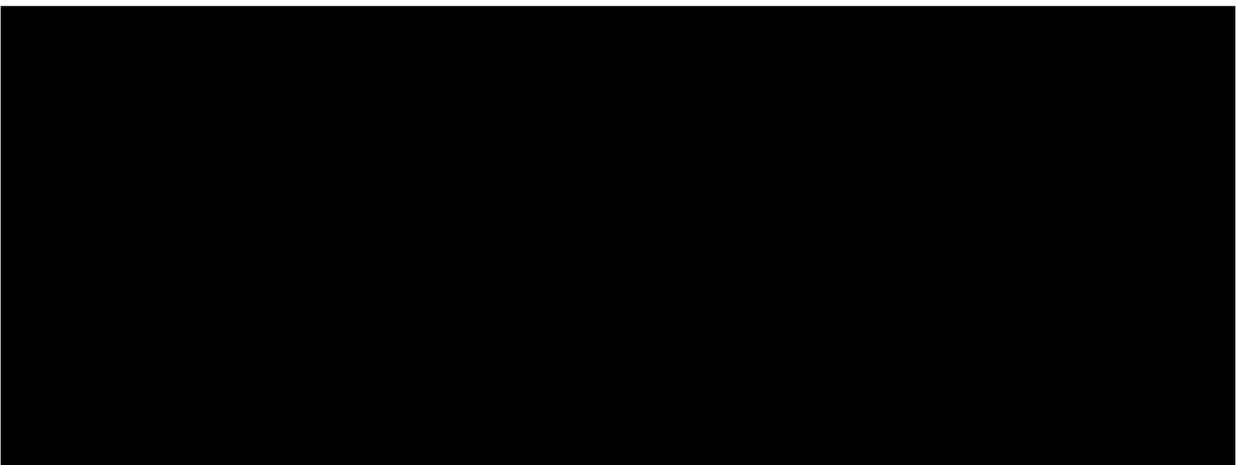
Good morning [REDACTED]

I will send you an email with instruction on how to submit time once I have set you have been fully processed in the system. I received your memo this morning and processed it in the system. I am waiting on the approval for HR. Hopefully by end of day tomorrow.

Thank you for your patience.

Respectfully,

Eva Ybarra, MBA
Business Administrator, Senior
The University of Arizona
College of Social & Behavioral Sciences





From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ybarra, Eva E - \(evaybarra\)](#)
Subject: Re: Grading support for caregivers
Date: Wednesday, January 27, 2021 12:53:47 PM

Absolutely Eva-- please let me know if you need anything from me on this.

I think Alex will be the one 'choosing' the grad students for the faculty so you can coordinate that with him

Angela L. Hackett
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ahackett@email.arizona.edu
520-621-7602

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From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Sent: Wednesday, January 27, 2021 12:49 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: RE: Grading support for caregivers

Thank you Angela

Eva

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Wednesday, January 27, 2021 12:44 PM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: Grading support for caregivers

Hi Everyone,

Just a quick update on the hires for graders and faculty preferences:

- Samara identified her UG student- [REDACTED]
- Dan Groesenbach identified his UG student - [REDACTED]
- Yotam asked for a PhD/Grad
- Frank asked for a PhD/Grad
- Paul asked for a PhD/Grad (but has a list of UG students if needed)

Let me know if you have any questions/concerns.

Angela L. Hackett

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ahackett@email.arizona.edu
520-621-7602

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, January 22, 2021 10:58 AM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: Grading support for caregivers

Wonderful- Thank you so much!

Angela L. Hackett
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From: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Sent: Friday, January 22, 2021 10:55 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: RE: Grading support for caregivers

Hi Angela,

I asked Casey if there were any special hiring requirement(s) after she sent me the approval email and she said she would find out. Waiting to hear back from the College on this.

Eva

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Friday, January 22, 2021 10:14 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grading support for caregivers

Hi Alex,

Absolutely- I will get them out later today.

Eva- I will cc you on each of the 5 individual emails and we can go from there. You may want to reach out to Cynthia or Anna about how the University wants them hired just to be sure we get this correct- it's a new initiative so it may have special requirements.

Thanks!

Angela L. Hackett
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ahackett@email.arizona.edu
520-621-7602

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From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, January 22, 2021 9:26 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grading support for caregivers

Thanks, Angela.

Are you OK to email the five instructors about this and let them know we secured funding for them to each received 80 hours of grading support (average of 5 hours a week) for the semester and that we'd like to know if they wish to approach a former UG student of theirs or have us identify a grad student?

Cheers

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

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phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, January 21, 2021 12:28 PM

To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Subject: Re: Grading support for caregivers

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu
520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>

Sent: Thursday, January 21, 2021 12:27 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Subject: Re: Grading support for caregivers

One student per instructor, around 5-6 hours a week.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, January 21, 2021 12:25 PM

To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Subject: Re: Grading support for caregivers

Hi Edella,

This is perfect-- thank you so much. This info plus the other email is exactly what I need.

Once have a list of students identified that we would like to hire, Eva and I can look them up for international status and for additional on campus employment (most students max out at 25 hours total weekly). DO you anticipate just one student per each faculty noted below or will we do multiple students with reduced hour caps?

Thanks so much!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Thursday, January 21, 2021 12:13 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grading support for caregivers

Hi Angela,

Thanks for getting us all straightened out. I can answer a couple of your questions.

First, the funding deadline. It remains open because if we become aware of additional need, we can submit additional requests, if there is money available.

Second, we have been notified. I was told at H&D meeting yesterday and Eva received an email from SBS with our request and that it has been approved.

Third, these will be non-competitive hires for the undergrads and MPAs. We will have Craig/Christina identify MPAs, faculty (such as what Samara already did) identify undergrads, and Chris and Alex will work on the PhD identification.

Hope this helps. Let me know if I can answer any additional questions.

Best,
Edella

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, January 21, 2021 11:59 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Subject: Re: Grading support for caregivers

Hi All,

I think this is a great idea and I think this is a wonderful way to help financially support students. Just an FYI- I have changed the email to Eva directly on this

I reviewed the hyperlink policy page and I have one question- when will we be notified that we have been awarded the funds? I only ask because the website indicated that the application for funding deadline is May 5 which leads me to think the funds are not for spring 21... but for later? Or am I reading this incorrectly?

I am happy to act as the lead on this for the faculty who have been offered the grader positions and I can work with Eva directly on the hires.

Alex, do you have any further direction on how we are to hire people-- if these will be student hires through the 'Handshake' system, or are they hired via Talent, non-competitive hires... I can see that the funds will be awarded directly to dept accounts (with a project code to be used for payment tracking), but there seems to be some information missing from this website in order for us to proceed...

I am happy to help wherever I can - just need a little clarity in logistics really.
Thanks,

Angela L. Hackett
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School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Thursday, January 21, 2021 11:08 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: SBS-SocSciBusCtr <SBS-SocSciBusCtr@email.arizona.edu>
Subject: Re: Grading support for caregivers

Hi Alex,

Your email makes a great deal of sense to me. And, I just finished a zoom call with Eva when I received your email. This is what she shared:

undergraduates and MPA students will be hourly workers

PhD students who are TA/RAs are allowed up to 6 hours of work a week which will be paid as supp comp

we have to be very careful with international students as hiring them under this process may have negative consequences for their visas

Given the above, I very much like your plan Alex. We seek to hire ugs, MPAs, and consider Kelly or Cheryl. We only target existing TA/RA as last resort. In addition, Samara had a list of undergraduates who have taken her class and whom she would be happy to have work with her. This is what she said in her email:

There are plenty of students who did great in my class last semester who could be excellent graders. I know we're not supposed to contact them about this, so I'm not sure of their availability but a few good options:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Hope this helps as well.

Best,
Edella
Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, January 21, 2021 10:58 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: Schlager, Edella - (schlager) <schlager@arizona.edu>; SBS-SocSciBusCtr <SBS-SocSciBusCtr@email.arizona.edu>

Subject: Grading support for caregivers

Hi Angela,

We recently submitted a request for funds to support the hiring of some graders to provide support to instructors who are faced with challenging caregiving responsibilities during COVID-19.

Edella was told yesterday by SBS that we are free to proceed under the assumption that we will be granted these funds by the Provost's Office.

We requested 80 hours each of grading support for the following instructors. These hours are to be used this semester.

- Frank Gonzalez (80 hours)

- Dan Grossenbach (80 hours)
- Samara Klar (80 hours)
- Paul Schuler (80 hours)
- Yotam Shmargad (80 hours)

We requested \$25/hour plus ERE to hire Graduate students. However, we can change the plan to hire UG students at \$16/hour if this is the preference of the individual instructor. If the instructors prefer to hire one of their former UG students, they will be responsible for identifying the person and making sure they comply with guidelines and rules. If they prefer to hire a graduate student, I would prefer that we identify the individual. We should not hire anyone who is already on a 0.5FTE assistantship, so I want to make sure that these colleagues do not try to hire someone on such a contract. However, we could offer hours to Kelly Gordell or Cheryl Ellenwood or ask Craig and Christina to identify MPA/MPP students.

There are some guidelines and rules

here: <https://provost.arizona.edu/content/course-support-caregiving-instructors>

Would you mind helping me to coordinate with the five listed instructors? I want to make sure that we have just one line of planning on this, so that they stick to the rules as far as possible.

I have also CC'd the Business Center here, as they will lead on hiring once we identify graders.

Does this make any sense?

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Cc: [Cruz, Elena R - \(ecruz\)](#)
Subject: Re: [sgpp_springadjuncts] Annual Call for Course Syllabus Spring 2021
Date: Tuesday, January 26, 2021 9:00:55 AM

Thanks so much, Dan! All set!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, January 26, 2021 8:57 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: [sgpp_springadjuncts] Annual Call for Course Syllabus Spring 2021

Here's the updated syllabus...

Thanks for answering my other question, Angela.

On Jan 26, 2021, at 8:32 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Good Moring Dan,
Thanks for sending this along- It is much appreciated. Can I request one small tweak-- you have Great "Learning Outcomes" bulleted in your syllabus, but could you please add a section header above those bullets to say "Learning Outcomes" and send it back to us? No need to resend it to students, just use it for the course going forward.

Thanks so much!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, January 25, 2021 8:42 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: [sgpp_springadjuncts] Annual Call for Course Syllabus Spring 2021

On Jan 25, 2021, at 10:58 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hello Everyone!

This is your annual syllabus request. As a solo instructor for a course, your syllabus must be included in the UArizona syllabus database for review by the Higher Learning Commission (HLC). Please email your final version to Elena or me as soon as possible, but no later than **Friday, January 29, 2021** please-- thanks! Thank you to those who have already emailed them - it is much appreciated

Please be sure to have your **Learning Outcomes** noted clearly in their own section with a header - Learning Outcomes

are action verbs and are measurable-- what students will be able to 'do' (not know) by the end of your course! Happy to answer any questions you may have about LO's

A general guideline is that a Learning Outcome could read something like this: "By the end of the semester students will be able to [insert verb] [insert an observable, measurable skill/action related to course content]." Whether Learning Outcomes are expressed in narrative form or a bullet point list, they indicate what students will be able to DO by the end of the course, not what they have LEARNED.

Course Learning Outcomes

By the end of the semester students will be able to:

- * *define* _____.
- * *compare and contrast* _____.
- * *design* _____.
- * *solve* _____.
- * *defend* _____.

It's important to note that good Learning Outcomes must be more specific and measurable than simply suggesting that students will "know," "understand," "appreciate," "be exposed to," "think about," or "be familiar with" certain course content by the end of the semester.

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: [Cruz, Elena R - \(ecruz\)](#)
Subject: Re: [sgpp_springadjuncts] Annual Call for Course Syllabus Spring 2021
Date: Tuesday, January 26, 2021 8:57:18 AM
Attachments: [PA 330 syllabus SPRING2021rev1.docx](#)

Here's the updated syllabus...

Thanks for answering my other question, Angela.

On Jan 26, 2021, at 8:32 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Good Moring Dan,

Thanks for sending this along- It is much appreciated. Can I request one small tweak-- you have Great "Learning Outcomes" bulleted in your syllabus, but could you please add a section header above those bullets to say "Learning Outcomes" and send it back to us? No need to resend it to students, just use it for the course going forward.

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, January 25, 2021 8:42 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Subject: Re: [sgpp_springadjuncts] Annual Call for Course Syllabus Spring 2021

On Jan 25, 2021, at 10:58 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

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Please be sure to have your **Learning Outcomes** noted clearly in their own section with a header - Learning Outcomes are action verbs and are measurable-- what students will be able to 'do' (not know) by the end of your course! Happy to answer any questions you may have about LO's

A general guideline is that a Learning Outcome could read something like this: "By the end of the semester students will be able to [insert verb] [insert an observable, measurable skill/action related to course content]." Whether Learning Outcomes are expressed in narrative form or a bullet point list, they indicate what students we be able to DO by the end of the course, not what they have LEARNED.

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- * *define* _____.
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- * *solve* _____.
- * *defend* _____.

It's important to note that good Learning Outcomes must be more specific and measurable than simply suggesting that students will "know," "understand," "appreciate," "be exposed to," "think about," or "be familiar with" certain course content by the end of the semester.

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ahackett@email.arizona.edu
520-621-7602

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: Courses?
Date: Tuesday, January 26, 2021 8:53:26 AM

Hi Dan,

This was a really great question - you stumped me this morning. It looks like the educational benefits for UArizona are for employees who are .5 FTE or higher, but I would encourage you to contact the HR offices to make sure that this is correct. Here is the website that covers educational benefits for employees: <https://hr.arizona.edu/employees-affiliates/benefits/educational-benefits>

Be well,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, January 26, 2021 8:34 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Courses?

Angela,

I realize adjunct faculty don't get many employment benefits, but was wondering about enrolling in courses. Do you know if there is any waiver or reduction in course fees for adjuncts like me?

Dan

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: [Cruz, Elena R - \(ecruz\)](#)
Subject: Re: [sgpp_springadjuncts] Annual Call for Course Syllabus Spring 2021
Date: Monday, January 25, 2021 8:42:42 PM
Attachments: [REDACTED]

On Jan 25, 2021, at 10:58 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hello Everyone!

This is your annual syllabus request. As a solo instructor for a course, your syllabus must be included in the UArizona syllabus database for review by the Higher Learning Commission (HLC). Please email your final version to Elena or me as soon as possible, but no later than **Friday, January 29, 2021** please-- thanks! Thank you to those who have already emailed them - it is much appreciated

Please be sure to have your **Learning Outcomes** noted clearly in their own section with a header - Learning Outcomes are action verbs and are measurable-- what students will be able to 'do' (not know) by the end of your course! Happy to answer any questions you may have about LO's

A general guideline is that a Learning Outcome could read something like this: "By the end of the semester students will be able to [insert verb] [insert an observable, measurable skill/action related to course content]." Whether Learning Outcomes are expressed in narrative form or a bullet point list, they indicate what students we be able to DO by the end of the course, not what they have LEARNED.

Course Learning Outcomes

By the end of the semester students will be able to:

- * define _____.*
- * compare and contrast _____.*
- * design _____.*
- * solve _____.*
- * defend _____.*

It's important to note that good Learning Outcomes must be more specific and measurable than simply suggesting that students will "know," "understand," "appreciate," "be exposed to," "think about," or "be familiar with" certain course

content by the end of the semester.

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Grader Position for Spring 2021
Date: Monday, January 25, 2021 11:41:56 AM

Sounds good, Angela. I'll be awaiting more info on the training and look forward to partnering with [REDACTED] on the class soon.

On Jan 25, 2021, at 9:25 AM, Hackett, Angela L - (ahackett)
<ahackett@arizona.edu> wrote:

Good Moring Dan,

We are so pleased to be able to assist you with these difficult times. I have looked up [REDACTED] Eva will review if he has other UA employment and then we will follow up to get him hired as soon as possible.

Please note in my initial email that you will be this students biweekly time approver. There will be an online training to complete and some new permission we will help you get so that you have access to approve time. But please keep track of the number of hours the student is reporting weekly so that he does not exceed to 80 hours that has been approved by the provosts office.

Eva will be in touch-- thanks again, Dan!
Be well

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

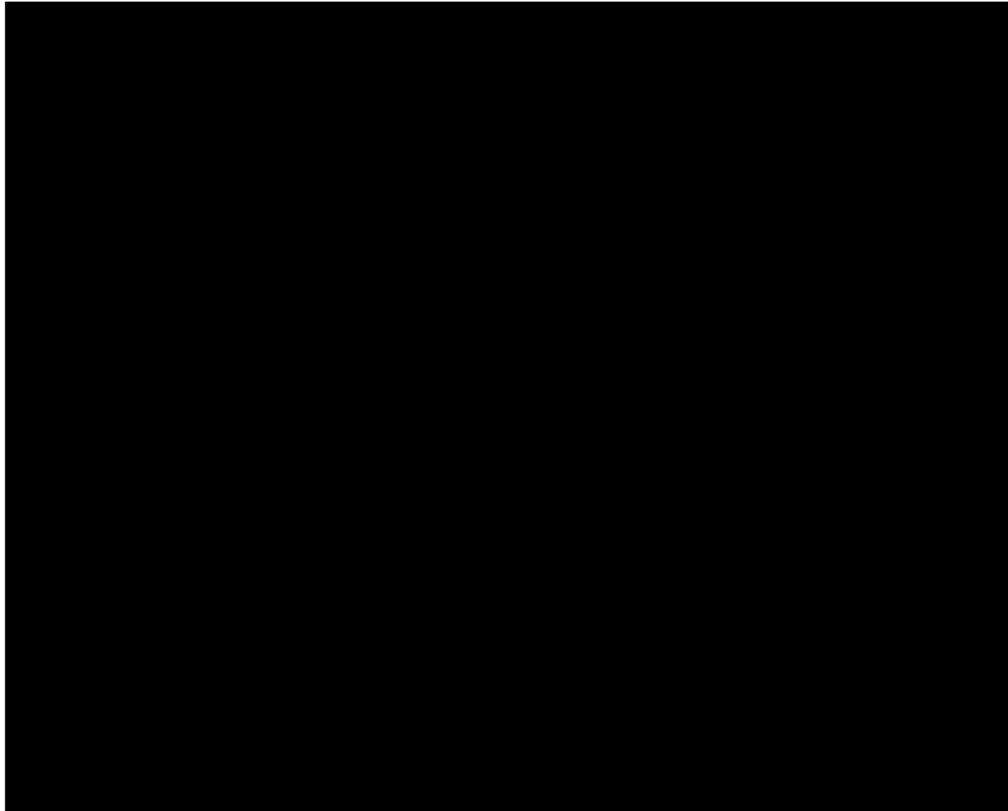
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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, January 23, 2021 8:07 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grader Position for Spring 2021

Hi Angela. Yes this is great news! I appreciate this extra support from the department. There are two students I have in mind: [REDACTED] and Andre Moree.

There are others who did well but these two consistently seemed to grasp the course content and expectations with ease. They are also Juniors so they have some time left. I reached out to [REDACTED] first. If neither accepts the job, I'll defer to the Dept to identify a suitable grad student. What's our timeline?

Dan



From: "Hackett, Angela L - (ahackett)"
<ahackett@arizona.edu>
Date: January 22, 2021 at 12:08:42 PM MST
To: "Grossenbach, Daniel H - (dgrossenbach)"
<dgrossenbach@arizona.edu>
Cc: "Ybarra, Eva E - (evaybarra)"
<evaybarra@arizona.edu>
Subject: Grader Position for Spring 2021

Hi Dan,

I hope your spring semester is going smoothly so far! I have good news for you- SGPP has been approved for funding for a few graders for the Spring 2021 semester through the [Office of the Provost initiative](#) and you will be getting one for your course PA 330 001! I am including Eva Ybarra on this email to facilitate the hire for you.

Your grader can be one of two options:

- An Undergraduate student of your choosing (80 hours approved- average 5 hours/week, \$16.00 hourly pay rate)
- A grad student that is selected for you by the SGPP Directors (80 hours- average 5 hours/week, \$25.00 hourly pay rate)

Please let us know asap how you would like to proceed, and we can get the hiring process started.

*Please note that you will be noted as this grader's **supervisor** and you will be responsible for approving their entered work time on a biweekly basis in [UAccess](#) Employee/Manager Self-Service (please coordinate with your grader on the logistics of time entry and approving to ensure that your grader is paid every pay period). **If time is not approved by the supervisor, student workers will not get paid.** If you have not approved time for a student worker in the past, Eva can assist you with gaining the provisioning privileges and training you will need.*

Please let us know if you have any questions-

Angela L. Hackett
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School of Government and Public Policy
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ahackett@email.arizona.edu
520-621-7602

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From: [Ybarra, Eva E - \(evaybarra\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Grading support for caregivers
Date: Thursday, January 21, 2021 12:50:57 PM

Hi Angela,

Thank you for this information. I will get started as soon as I get the student info

Eva

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, January 21, 2021 12:48 PM
To: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grading support for caregivers

Hi Eva,

I have reviewed the spring 21 teaching schedules for the 5 identified faculty members who will be assigned graders. You will likely need this info for the offer letters for the students (once we decide who they are). All courses are operating fully online right now, but should we transition to in-person courses, some of these graders may have in-person activities.

- [REDACTED]
 - POL/AFAS/MAS 330 001 - T/H 9:30-10:45am
- Dan Grossenbach (80 hours)
 - PA 330 001 - Fully Online
- [REDACTED]
 - POL 409 001 - T/H 11-12:15pm
 - POL 301 T/H - 2-3:15pm
- [REDACTED]
 - PA/POL 417 001 - MW 3:30-4:45pm
 - POL 448 001 - MWF 10-10:50am
- [REDACTED]
 - POL 424 001 T/H 2- 3:15pm
 - PA 572 001 R 5:30-8pm

Once we have students ID'd, we should proceed as quickly as possible to get them hired.

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Thursday, January 21, 2021 12:27 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grading support for caregivers

One student per instructor, around 5-6 hours a week.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, January 21, 2021 12:25 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>
Subject: Re: Grading support for caregivers

Hi Edella,

This is perfect-- thank you so much. This info plus the other email is exactly what I need.

Once have a list of students identified that we would like to hire, Eva and I can look them up for international status and for additional on campus employment (most students max out at 25 hours total weekly). DO you anticipate just one student per each faculty noted below or will we do multiple students with reduced hour caps?

Thanks so much!

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>

Sent: Thursday, January 21, 2021 12:13 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Subject: Re: Grading support for caregivers

Hi Angela,

Thanks for getting us all straightened out. I can answer a couple of your questions.

First, the funding deadline. It remains open because if we become aware of additional need, we can submit additional requests, if there is money available.

Second, we have been notified. I was told at H&D meeting yesterday and Eva received an email from SBS with our request and that it has been approved.

Third, these will be non-competitive hires for the undergrads and MPAs. We will have Craig/Christina identify MPAs, faculty (such as what Samara already did) identify undergrads, and Chris and Alex will work on the PhD identification.

Hope this helps. Let me know if I can answer any additional questions.

Best,
Edella

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director

School of Government and Public Policy

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, January 21, 2021 11:59 AM

To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Cc: Ybarra, Eva E - (evaybarra) <evaybarra@arizona.edu>

Subject: Re: Grading support for caregivers

Hi All,

I think this is a great idea and I think this is a wonderful way to help financially support students. Just an FYI- I have changed the email to Eva directly on this

I reviewed the hyperlink policy page and I have one question- when will we be notified that we have been awarded the funds? I only ask because the website indicated that the application for funding deadline is May 5 which leads me to think the funds are not for spring 21... but for later? Or am I reading this incorrectly?

I am happy to act as the lead on this for the faculty who have been offered the grader positions and I can work with Eva directly on the hires.

Alex, do you have any further direction on how we are to hire people-- if these will be student hires through the 'Handshake' system, or are they hired via Talent, non-competitive hires... I can see that the funds will be awarded directly to dept accounts (with a project code to be used for payment tracking), but there seems to be some information missing from this website in order for us to proceed...

I am happy to help wherever I can - just need a little clarity in logistics really.

Thanks,

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Schlager, Edella - (schlager) <schlager@arizona.edu>

Sent: Thursday, January 21, 2021 11:08 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Cc: SBS-SocSciBusCtr <SBS-SocSciBusCtr@email.arizona.edu>

Subject: Re: Grading support for caregivers

Hi Alex,

Your email makes a great deal of sense to me. And, I just finished a zoom call with Eva when I received your email. This is what she shared:

undergraduates and MPA students will be hourly workers

PhD students who are TA/RAs are allowed up to 6 hours of work a week which will be paid as supp comp

we have to be very careful with international students as hiring them under this process may have negative consequences for their visas

Given the above, I very much like your plan Alex. We seek to hire ugs, MPAs, and consider Kelly or Cheryl. We only target existing TA/RA as last resort. In addition, Samara had a list of undergraduates who have taken her class and whom she would be happy to have work with her. This is what she said in her email:

There are plenty of students who did great in my class last semester who could be excellent graders. I know we're not supposed to contact them about this, so I'm not sure of their availability but a few good options:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Hope this helps as well.

Best,

Edella

Edella Schlager

The Melody S. Robidoux Foundation Fund Leadership Chair

Director

School of Government and Public Policy

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Thursday, January 21, 2021 10:58 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Schlager, Edella - (schlager) <schlager@arizona.edu>; SBS-SocSciBusCtr <SBS-SocSciBusCtr@email.arizona.edu>
Subject: Grading support for caregivers

Hi Angela,

We recently submitted a request for funds to support the hiring of some graders to provide support to instructors who are faced with challenging caregiving responsibilities during COVID-19.

Edella was told yesterday by SBS that we are free to proceed under the assumption that we will be granted these funds by the Provost's Office.

We requested 80 hours each of grading support for the following instructors. These hours are to be used this semester.

- Frank Gonzalez (80 hours)
- Dan Grossenbach (80 hours)
- Samara Klar (80 hours)
- Paul Schuler (80 hours)
- Yotam Shmargad (80 hours)

We requested \$25/hour plus ERE to hire Graduate students. However, we can change the plan to hire UG students at \$16/hour if this is the preference of the individual instructor. If the instructors prefer to hire one of their former UG students, they will be responsible for identifying the person and making sure they comply with guidelines and rules. If they prefer to hire a graduate student, I would prefer that we identify the individual. We should not hire anyone who is already on a 0.5FTE assistantship, so I want to make sure that these colleagues do not try to hire someone on such a contract. However, we could offer hours to Kelly Gordell or Cheryl Ellenwood or ask Craig and Christina to identify MPA/MPP students.

There are some guidelines and rules
here: <https://provost.arizona.edu/content/course-support-caregiving-instructors>

Would you mind helping me to coordinate with the five listed instructors? I want to make sure that we have just one line of planning on this, so that they stick to the rules as far as possible.

I have also CC'd the Business Center here, as they will lead on hiring once we identify graders.

Does this make any sense?

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: [Schlager, Edella - \(schlager\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: [EXT]Fwd: FW: SGPP request for faculty caregiver support
Date: Friday, January 15, 2021 7:39:47 PM

Yes please do submit with our sch numbers as they did not respond to that question. It's unfortunate that they regularly live down to their miserly reputation.

Get [Outlook for iOS](#)

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, January 15, 2021 7:35:42 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: [EXT]Fwd: FW: SGPP request for faculty caregiver support

Did they say anything about the SCH number requested? I am happy to just go ahead and include an SGPP-wide SCH number -- a nice opportunity to remind everyone

I will go ahead and submit if you are happy for me to just plug in an SCH number.

Always pay the minimum!

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: 520-621-3062

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Edella Schlager <[REDACTED]>
Sent: Friday, January 15, 2021 5:27 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: [EXT]Fwd: FW: SGPP request for faculty caregiver support

External Email

fyi, we are good to go once we revise the budget

----- Forwarded message -----

From: **Kimme Hea, Amy C - (kimmehea)** <kimmehea@arizona.edu>
Date: Fri, Jan 15, 2021 at 2:25 PM
Subject: FW: SGPP request for faculty caregiver support

To: Edella Schlager <[REDACTED]>
Cc: Hamm, Casey - (chamm) <chamm@arizona.edu>

Dear Edella,

Casey and I reviewed the budget, and the only change is to stay at the minimum hourly rates suggested by the Provost's Office.

See below. These can be plugged into your request and submit it as soon as you like.

All best,

Amy

From: Hamm, Casey - (chamm) <chamm@arizona.edu>
Sent: Friday, January 15, 2021 2:16 PM
To: Kimme Hea, Amy C - (kimmehea) <kimmehea@arizona.edu>
Subject: RE: SGPP request for faculty caregiver support

Hi Amy,

Here is the approved budget for SGPP, with the updated Grad rate of \$25/hr:

SGPP	Frank Gonzalez	\$2,222.00	80 hrs @ \$25 per hour + 11.1% ERE
SGPP	Dan Grossenbach	\$2,222.00	81 hrs @ \$25 per hour + 11.1% ERE
SGPP	Samara Klar	\$2,222.00	82 hrs @ \$25 per hour + 11.1% ERE
SGPP	Paul Schuler	\$2,222.00	83 hrs @ \$25 per hour + 11.1% ERE
SGPP	Yotam Shmargad	\$2,222.00	84 hrs @ \$25 per hour + 11.1% ERE

Total \$11,110

Best,

Casey Hamm
Business Manager, Senior
The University of Arizona
College of Social & Behavioral Sciences
Douglass Building, Room 103D
Phone 520.621.0583 Fax 520.621.9422
chamm@email.arizona.edu

--

Edella Schlager
Professor
School of Government and Public Policy
The University of Arizona
Tucson, AZ 85721

520-621-7600

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ghosn, Faten - \(fghosn\)](#)
Subject: Re: PA 330 Syllabus
Date: Monday, December 21, 2020 10:50:59 AM

Perfect- thanks

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>
Sent: Monday, December 21, 2020 10:36 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

I think that's fine

Sent from my iPhone

On Dec 21, 2020, at 7:17 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Faten,
Just wanted to run this by you before I respond to Dan. I don't see any issues, but let me know if you do.

Thanks,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Sunday, December 20, 2020 4:25 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

Angela,

I hope you get some well deserved rest over the break and enjoy the holidays. I made some changes to the PA330 syllabus for Spring 2021 so I'm sending it to you for dept records. The main thing is adjusting for asynchronous learning to make the Zoom attendance extra credit instead of required. I also eliminated two papers.

Dan G

On Nov 2, 2020, at 7:57 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Good Morning Dan,
Thank you so much for sending this along- this is great. I have saved it in our dept syllabus database as well.
Be well,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, October 31, 2020 12:51 PM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: PA 330 Syllabus

Hi Angela. I revised my syllabus to reflect this requirement and will use this for future classes if the opportunity is extended. I've uploaded it to the D2L course site under "Resources" in the Content tab. Is there anywhere else I need to upload it?

Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

On Oct 30, 2020, at 5:21 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

<Weekly Course work Table for Syllabus.xlsx>

<PA 330 syllabus SPRING2021.pdf>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ghosn, Faten - \(fghosn\)](#)
Subject: Fw: PA 330 Syllabus
Date: Monday, December 21, 2020 10:17:42 AM
Attachments: [REDACTED]

Hi Faten,
Just wanted to run this by you before I respond to Dan. I don't see any issues, but let me know if you do.

Thanks,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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Sent: Sunday, December 20, 2020 4:25 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

Angela,

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Dan G

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Be well,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu
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To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

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Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

On Oct 30, 2020, at 5:21 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

<Weekly Course work Table for Syllabus.xlsx>

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: PA 330 Syllabus
Date: Sunday, December 20, 2020 4:25:15 PM
Attachments: [REDACTED]

Angela,

I hope you get some well deserved rest over the break and enjoy the holidays. I made some changes to the PA330 syllabus for Spring 2021 so I'm sending it to you for dept records. The main thing is adjusting for asynchronous learning to make the Zoom attendance extra credit instead of required. I also eliminated two papers.

Dan G

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Be well,

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, October 31, 2020 12:51 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

Hi Angela. I revised my syllabus to reflect this requirement and will use this for future classes if the opportunity is extended. I've uploaded it to the D2L course site under "Resources" in the Content tab. Is there anywhere else I need to upload it?

Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

On Oct 30, 2020, at 5:21 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

<Weekly Course work Table for Syllabus.xlsx>

From: Schlager, Edella - (schlager)
To: Braithwaite, Alex R - (abraith)
Subject: Re: Confirming POL Online Courses for SP21 Developments
Date: Friday, December 18, 2020 12:43:58 PM

Good point about Ashford.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 18, 2020 12:29 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: Confirming POL Online Courses for SP21 Developments

Yes, I agree.

I think that the sooner we have all the programs online, the safer we are against any odd decision-making surrounding the new global campus/Ashford limiting new online programs. I do not think there is any real risk of this. But, better to be safe.

Alex Braithwaite (he/him/his)

Professor & Associate Director
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Yaqui peoples.

phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Friday, December 18, 2020 12:20 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Confirming POL Online Courses for SP21 Developments

Thank you, sound advice. And, it doesn't hurt to open a conversation with AZ Online.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 18, 2020 12:17 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: Confirming POL Online Courses for SP21 Developments

I am convinced that JP is not operating on a rational basis here. So I see how he might view this in that way.

I am inclined, though, to move ahead because the logic is consistent with our claim for tenure track faculty on CJ. We are open to hiring CT and adjuncts to fill out offerings on programs where we have some TT faculty coverage.

Alex

Alex Braithwaite

Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Friday, December 18, 2020 12:14:09 PM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Confirming POL Online Courses for SP21 Developments

I just wrote the email to AZ Online, but have not sent it.

Do you think by moving pmnc online we lose the battle regarding cj and obtaining real resources before moving it online? Does this just open the door for opening online programs based on adjuncts and maybe a ct or two?

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 18, 2020 12:03 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Re: Confirming POL Online Courses for SP21 Developments

Thanks, Edella.

241 will be offered once or twice a year online. Brad is going to teach it online in Fall 2021. We will likely also have a PhD student offer it online in Summer if we have suitable student available.

If we then do move the degree online, we can increase the frequency of offerings online.

Cheers

Alex

Alex Braithwaite

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address: 315 Social Science Bldg., Tucson, AZ 85721

From: Schlager, Edella - (schlager) <schlager@arizona.edu>
Sent: Friday, December 18, 2020 11:54:47 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Confirming POL Online Courses for SP21 Developments

Thanks, Alex, your plan for course development and who teaches looks good (reasonable and doable).

What are we going to do with 241 now that Brad has developed it?

I will email AZ Online now and include you.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Friday, December 18, 2020 10:55 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Subject: Fw: Confirming POL Online Courses for SP21 Developments

Hi Edella

Jill (from Online) just reached out about Spring course developments. We already have two lined up for development: Adam's networks class and Paul's dictatorship class.

We can add one more under the current arrangements. I suspect that if we all agree to PMPC going online, we could add two.

Here is what PMPC will require to be online (beyond the into classes, which all exist):

- **PA330 Ethics** :: Grossenbach has been teaching this online. We are already at capacity. So, we could do with offering it more frequently. Probably OK in the short term. Worth having a longer term solution to combine with CJS if that moves online.
- **PA393 Internships** :: I have chatted in the past with Susan about developing this. So, we could plan to develop in FY22.
- **PA406 Bureaucracy** :: John Tidd had been teaching online. We have spoken with Courtney Cooper about teaching this in the future. McGuire would be an alternative, if Cooper chooses instead to just focus on teaching the intelligence class. Could line this up to develop in FY22.
- **PA410 finance** :: Rich Prater teaches this online. We probably would need to offer more frequently. But probably OK in short term. Worth having a longer term solution to combine with CJS if that moves online.
- **PA470 pub orgs** :: We have now developed this for online. So, we **should** be OK.
- **PA480 pub policy** :: Malcolm Goggin teaches this online at present. We have seat capacity. Could also offer McGuire the chance to develop this anew, perhaps in conjunction with some of the rest of you.
- **PA481 environ policy** :: Not typically taught online yet. Should line up to be team developed (Baldwin, Bakkenen, Henry, Schlager) in FY21 -- I think we should add this in the Spring.
- **PA 483 urban policy** :: Not typically taught online yet. Would we have a team for this or just Craig? Could line up for FY22.

So, I will let you email Jill and Yissel about PMPC possibly going online. I can then follow up with a bit of a plan for what that would require in FY21 and FY22.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
 School of Government & Public Policy | University of Arizona

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phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hewins, Jill - (jhewins) <jhewins@arizona.edu>
Sent: Friday, December 18, 2020 9:58 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Confirming POL Online Courses for SP21 Developments

Hello Alex,

As we proceed with Political Science course developments, **can you confirm the 3 Spring Classes and the instructors** for us (we are finalizing our list for the Digital Learning folks). Below is from your email to me about the Spring.

PA	403	Political networks		Have invited Adam Henry	21SP	21FA	
POL	417	Dictatorship		Have invited Paul Schuler	21SP	21FA	
POL	330	Minority groups in American politics		NOT YET INVITED	21SP		

- In yellow are the two classes that I have so far arranged for Spring 2021 development -- POL417 and PA403. The instructors are lined up for those developments. So, you can pass their names along to be contacted in Spring. We would then plan on adding those two classes to the Fall schedule with Schuler and Henry teaching them, respectively.
- As per our last meeting, we are then deciding on one final class to begin development in Spring 2021 for delivery in Fall 2021. The identity of this class will depend upon our meeting in a couple of weeks -- i.e., depends upon whether we launch criminal justice studies. At the moment, I hope to invite folks to develop POL330 (minority politics). But this could change.

Thanks,

Jill

Jill Hewins
 Project Manager
 AZOnline Program Operations
 626-2856

From: "Braithwaite, Alex R - (abraith)" <abraith@arizona.edu>
Date: Friday, October 30, 2020 at 2:03 PM
To: "Hewins, Jill - (jhewins)" <jhewins@arizona.edu>, "Schlager, Edella - (schlager)" <schlager@arizona.edu>
Cc: "Barnard, Mark - (mbarnard)" <mbarnard@arizona.edu>
Subject: Re: Follow Up Forecasting for POL201

Hi Jill

I'd be happy to chat but I think it is easier for me to pass along a document and then ask Mark Barnard (copied) to confirm my response to your second point.

1. On course developments.
 - a. I am attaching my version of the spreadsheet which should be up to date.
 - b. The classes in dark green have all been developed and are on the current Fall or Spring schedules.
 - c. The classes in a lighter green are currently "being developed." Both will be offered in Summer 2021 session for the first time. That schedule has not yet been arranged. But we will process them with the Summer 2021 schedule.
 - d. In yellow are the two classes that I have so far arranged for Spring 2021 development -- POL417 and PA403. The instructors are lined up for those developments. So, you can pass their names along to be contacted in Spring. We would then plan on adding those two classes to the Fall schedule with Schuler and Henry teaching them, respectively.
 - e. As per our last meeting, we are then deciding on one final class to begin development in Spring 2021 for delivery in Fall 2021. The identity of this class will depend upon our meeting in a couple of weeks -- i.e., depends upon whether we launch criminal justice studies. At the moment, I hope to invite folks to develop POL330 (minority politics). But this could change.
 - f. The classes at the bottom of the page are those that we then hope to subsequently line up for development in Summer and Fall 2021 and Spring 2022. This list also depends upon moving CJS online.
2. On Spring 2021 schedule.
 - a. All of our POL201, POL202, POL204, and POL206 classes would now have 60 person seat capacities. Ideally, these would be evenly split (30 each) between 101 (main campus i-course) and 201 (online) sections. It looks as if two things are happening here. **Mark** can hopefully confirm if either of these are accurate.
 - i. Potentially, not all of these have been switched to 60 person total capacities.
 - ii. We have also been pushed to accommodate some section 401 (global) students, so it may be that some of the numbers look to be below capacity because there are also seats dedicated to 401 global students.
 - b. **Mark** has recently requested a change to many of our UG online classes to have them equally balanced between 101 and 201 sections. He can confirm if your numbers reflect this or are from prior to this request being processed.
 - c. We will be adding a third POL201 (101/201) class for Spring with a total of 60 seats. In fact, Mark, please go ahead and add this to second session.
 - d. We will also add a section of POL413, which is always popular. We can add this to either session at this point depending upon

Again, happy to talk through any of this once we get a sense from Mark of whether what you sent through looks accurate.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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web: alexbraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hewins, Jill - (jhewins) <jhewins@arizona.edu>

Sent: Friday, October 30, 2020 1:33 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>

Subject: Re: Follow Up Forecasting for POL201

Hi Alex,

Do you have any time for a quick phone call? I don't like sending you all these spreadsheets and then you need to try to answer my questions!

I can call anytime here this afternoon -- just send me the best # to call from (my cell is 520-275-4759)

1. I want to make sure that my list of courses for both development and for 1st offering is correct -- there have been a # of changes and the Instructional Design Team has been asking me to verify the offering dates/term for the POL classes that are in development right now. (you and I had the earlier email as well -- just want to clarify the offering schedule).
2. Also...I want to be sure we have the correct list of Spring 21 Classes -- see attached. Note the class seats for POL201/202

AZ Online New Course Development Planner 2020

Prefix	Course #	Course Desc.	Session (7W1-7W2-Other)	Instructor	Developing Term	Offering Term	Notes
POL	209	Diversity and politics		Pet Willerton	20SUM	21SP	Please submit form via RCS
PA	470	Public organizations		[REDACTED] (PhD candidate)	20SUM	20FA	on the 20FA schedule!
PA/POL	388	Immigration and refugee policy		[REDACTED] (PhD candidate)	20SUM	20FA	on the 20FA schedule!
PA/POL	419	Terrorism		Korza Ryckman	20SUM	20FA	on the 20FA schedule!
PA	241	Crime (for CJ program)		Bradley Bartos (new faculty in Fall 2020)	20FA	21SP	
POL	325	Political psychology		Chris Weber	20FA	21SP	Please submit form via RCS/Offered before (18SUM & 19SUM)
POL	470	Constitutional law: Federalism			21SP	21SUM	Offered many times before (FA/SP)
PA	406	Bureaucracy and public policy			21SP	21SUM	
PA/POL	481	Environmental policy			21SP	21SUM	
PA	393	Internships			21SUM	21FA	
POL	330	Minority groups in American politics			21SUM	21FA	
PA	483	Urban public policy			21SUM	21FA	
PA/POL	403	Political networks			21FA	22SP	
PA/POL	420	Prohibition, legalization			21FA	22SP	
PA/POL	479	Intelligence & nat. sec.			21FA	22SP	

Jill Hewins

Project Manager

AZOnline Program Operations

626-2856

From: "Braithwaite, Alex R - (abraith)" <abraith@arizona.edu>

Date: Tuesday, October 27, 2020 at 8:00 PM

To: "Hewins, Jill - (jhewins)" <jhewins@arizona.edu>; "Schlager, Edella - (schlager)" <schlager@arizona.edu>

Subject: Re: Follow Up Forecasting for POL201

Hi Jill,

We currently have 50 to 60 seats of both 201 and 202 in the Spring.

So, I think we will plan on offering an additional section of 201 -- likely in session 2.

I will then likely use our other spare instructor to teach POL413 -- hopefully online. This is a popular class for students in both LAW and POL (I still have to confirm the format of the class.)

Hope this sounds OK.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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phone: 520-693-3965
email: alexbraithwaite@arizona.edu
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twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hewins, Jill - (jhewins) <jhewins@arizona.edu>

Sent: Tuesday, October 27, 2020 12:52 PM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>

Subject: Re: Follow Up Forecasting for POL201

Hi Alex,

Thanks for the check in on this. So if I trust the forecasting tool it predicts that we will need a total of about 41 seats for POL 201 for Spring 21 and for POL 202 it predicts about 32 seats needed.

I'm not sure how to break that out based on options. It is possible we could fill more but I want to be sure I'm not setting you up for any disappointment.

What makes the most sense based on those predictions?

The predictions are in the last column (below)

Thanks,

Jill

For POL201

2021	F	2.8	29.23	81.9
	SP	1.3	31.06	40.4
	Sum	0.34	32.88	11.2
2022	F	2.8	34.71	97.2

SP	1.3	36.53	47.5
Sum	0.34	38.36	13.0

For POL202

2021	F	2.1	22.31	46.9
	SP	1.33	24.11	32.1
	Sum	0.56	25.91	14.5
2022	F	2.1	27.70	58.2
	SP	1.33	29.50	39.2
	Sum	0.56	31.30	17.5

Jill Hewins
Project Manager
AZOnline Program Operations
626-2856

From: "Braithwaite, Alex R - (abraith)" <abraith@arizona.edu>
Date: Saturday, October 24, 2020 at 8:36 AM
To: "Hewins, Jill - (jhewins)" <jhewins@arizona.edu>, "Schlager, Edella - (schlager)" <schlager@arizona.edu>
Subject: Re: Follow Up Forecasting for POL201

Thanks for this, Jill.

I think that we will be able to offer two additional classes in Spring 2021. So, we can either offer one additional section of POL201 in each session or we can offer one additional POL201 and one additional POL202. What would be your preference given numbers?

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director
School of Government & Public Policy | University of Arizona

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phone: 520-521-2962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @thebraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hewins, Jill - (jhewins) <jhewins@arizona.edu>
Sent: Friday, October 23, 2020 3:00 PM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Follow Up Forecasting for POL201

Hi Alex & Edella,

Attached is the projection/forecasting we spoke about for POL201 and 202. Take a look to get a sense of what we recommend for seats that could fill for those classes. Let me know if you have questions as well.

Also, below is the breakdown of all of the Majors that are enrolled currently in the FA20 POL201 Online class.

I look forward to all of us coming up with a solution so we can bring on CJS and PM&P in the Fall of 2021!

Best,
Jill

'Primary Major Plan'	
FA20 Students enrolled in POL201	
Row Labels	Count of Primary Major Plan
Communication	1
Cyber Operations	1
General Studies	7
Government and Public Service	2
Law	76
No Major Selected Soc Beh Sci	1
Nondegree Seeking	1
Philosophy	1
Political Science	7
Psychology	2
(blank)	
Grand Total	99

Jill Hewins
Project Manager
AZOnline Program Operations
626-2856

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Teaching Updates 11/9/20
Date: Tuesday, November 10, 2020 3:43:21 PM

Thanks!

On Nov 10, 2020, at 3:42 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,
Happy to help- for the fall semester, I defaulted to ordering SCS/TCE for everyone (every class). The scores will be used for informational purposes only and not for evaluation of teaching, but the feedback from students is always helpful in perfecting the craft of teaching!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, November 10, 2020 3:42 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Teaching Updates 11/9/20

Hi Angela. Can I request to opt in my PA330 class for student evaluations? If I understand this email, we have to ask for them this semester.

Begin forwarded message:

From: "Elfring, Lisa K - (elfring)" <elfring@arizona.edu>
Date: November 9, 2020 at 4:45:01 PM MST
To: "Elfring, Lisa K - (elfring)" <elfring@arizona.edu>
Subject: Teaching Updates 11/9/20

Dear Fall 2020 instructors,

For me, the last week has been exhausting. I feel like I maxed out the number of tabs in my mental browser and now I cannot find anything I need. So many things are happening, and I want to share a few updates that might help you:

- Student Course Surveys will be available through an opt-in process this semester. To opt in, contact your departmental administrator to let them know you'd like to order. **The deadlines to opt into Student Course Surveys are 11/11 for regular-semester courses, 11/25 for 7W2 courses, and 12/5 for 8W2 courses.** For more information on ordering, please contact Becky Pérez, rperez@arizona.edu.
- Faculty Affairs and the Office of Instruction and Assessment (OIA) are administering a [follow-up survey](#) to determine how we can best support your work during the pandemic. The deadline is 12/4/20. To learn more about results from our Spring 2020 survey, please visit the [Faculty Affairs Reports and Data](#) page and scroll to the bottom.
- OIA is looking for instructors willing to participate in a video project to share their Fall 2020 successes to help other UArizona instructors plan for their spring teaching. If you are willing to share your story, please visit [this short survey](#) by 11/16/20.
- Most importantly, **Wednesday, 11/11/20 is a University holiday to honor Veterans Day.**

This semester has given me a new appreciation for the complexity of our institution and the astonishing degree of coordination required to keep us moving forward. As we inch toward the end of the semester, I am thankful for the opportunity to collaborate with so many dedicated and creative colleagues and students in our amazing community.

Remember to pace yourselves, and stay safe!
Lisa Elfring

Lisa K Elfring, PhD

Associate Vice Provost

[Office of Instruction & Assessment](#)

THE UNIVERSITY OF ARIZONA

Integrated Learning Center (ILC), 101F

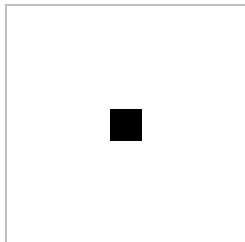
PO Box 210070 | Tucson, AZ 85721

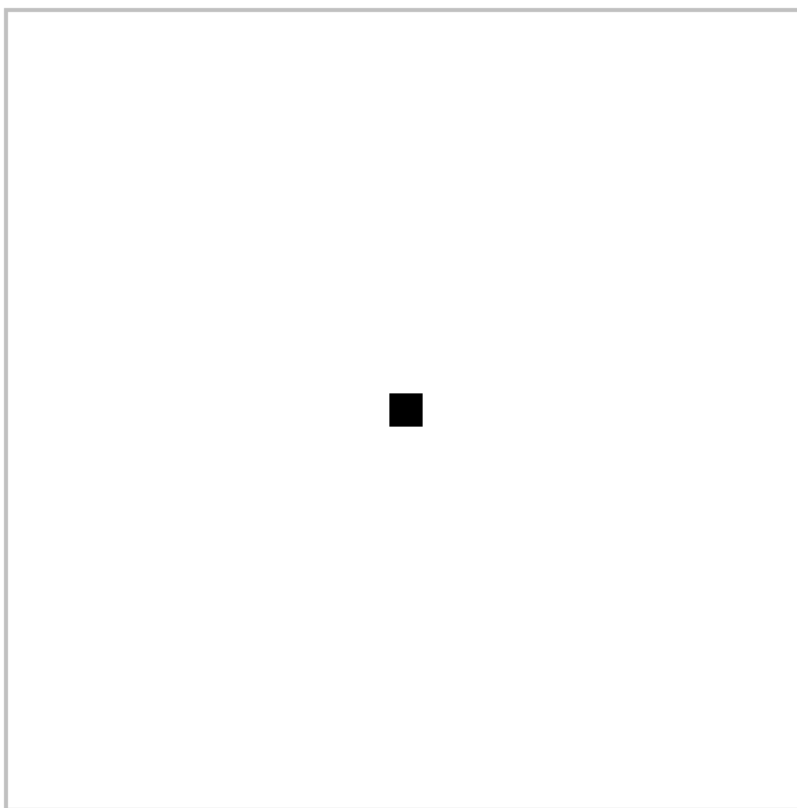
Office: 520-621-1671

elfring@email.arizona.edu

Pronouns: She/her/hers

www.arizona.edu





From: [Ghosn, Faten - \(fghosn\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: PA 330 Syllabus
Date: Monday, November 2, 2020 8:27:41 AM

Thanks!!!

Sent from my iPhone

On Nov 2, 2020, at 7:57 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Just FYI

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, October 31, 2020 12:51 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

Hi Angela. I revised my syllabus to reflect this requirement and will use this for future classes if the opportunity is extended. I've uploaded it to the D2L course site under "Resources" in the Content tab. Is there anywhere else I need to upload it?

Dan Grossenbach
Adjunct Instructor
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dgrossenbach@arizona.edu
(520) 955-8769

On Oct 30, 2020, at 5:21 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

<Weekly Course work Table for Syllabus.xlsx>

<PA 330 syllabus FALL2020.docx>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ghosn, Faten - \(fghosn\)](#)
Subject: Fw: PA 330 Syllabus
Date: Monday, November 2, 2020 7:57:44 AM
Attachments: [PA 330 syllabus FALL2020.docx](#)

Just FYI

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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Sent: Saturday, October 31, 2020 12:51 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: PA 330 Syllabus

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dgrossenbach@arizona.edu
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<Weekly Course work Table for Syllabus.xlsx>

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: PA 330 Syllabus
Date: Saturday, October 31, 2020 12:52:02 PM
Attachments: [PA 330 syllabus FALL2020.docx](#)

Hi Angela. I revised my syllabus to reflect this requirement and will use this for future classes if the opportunity is extended. I've uploaded it to the D2L course site under "Resources" in the Content tab. Is there anywhere else I need to upload it?

Dan Grossenbach
Adjunct Instructor
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dgrossenbach@arizona.edu
(520) 955-8769

On Oct 30, 2020, at 5:21 PM, Hackett, Angela L - (ahackett)
<ahackett@arizona.edu> wrote:

<Weekly Course work Table for Syllabus.xlsx>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Cc: [Barnard, Mark - \(mbarnard\)](#)
Subject: PA 330 Syllabus
Date: Friday, October 30, 2020 5:21:08 PM
Attachments: [Weekly Course work Table for Syllabus.xlsx](#)

Hi Dan,

So, you know we are working with the HLC to help maintain strict syllabus standards for courses... well we will need a quick update to you fall syllabus, but I am going to assume you already know the info -- they need a weekly course assessment section. It doesn't have to be date specific, but can be 'Week 1, Week 2'. But it should identify the readings and assignments, quizzes, papers, etc. that will be covered or due that week. It should be incorporated into the syllabus, but it can be the last page that we just add on. This specific list also helps us when students who have graduated reach out to verify course content when they apply to graduate programs.

Thanks so much!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham and Pascua Yaqui peoples.

From: [Munoz, Sylvia - \(sylvia\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Checking in!
Date: Tuesday, September 22, 2020 10:27:19 AM

Thank you, Angela!
I appreciate your help
~Sylvia

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Tuesday, September 22, 2020 10:01 AM
To: Munoz, Sylvia - (sylvia) <sylvia@arizona.edu>; Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Subject: Re: Checking in!

Hello Sylvia and Dan,
I am pleased to hear that this student has responded to you and you are going to meet up. The University is not prohibiting in-person meetings for instructors/TAs and students, strong strongly discouraging them. Keep in mind that you (as the instructor) cannot require an in-person meeting, but you may accept an invitation to do so from a student. Does this make sense?

I agree with Sylvia that, if you are following CDC COVID guidelines, you should be fine. What I will gently reiterate is that the conversation you have with the student will likely contain FERPA protected information (class performance, grades, etc.) so be mindful of your surroundings and the volume of your voices so as to maintain a sense of confidentiality for the student. Should the student communicate anything to you that you find alarming, please reach out to Sylvia and Myself and we can help guide you through a mental health reporting process so that university mental health staff can start/continue a conversation with the student.

Thank for your willingness to reach out, Dan- the students will appreciate it.

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Munoz, Sylvia - (sylvia) <sylvia@arizona.edu>
Sent: Tuesday, September 22, 2020 9:43 AM
To: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Checking in!

Hi Dan,

Thank you for the update, I am glad to hear [REDACTED] has reached out. I am not aware of any additional guidelines for meeting with students, seems like you are already following the recommended CDC guidelines the UA admin. has asked us to follow.

I have cc'd Angela in the email, in case she is aware of any additional information I might of missed.

I hope the meeting goes well,
~Sylvia

~~~~~  
Sylvia Muñoz, M.Ed

Senior Academic Advisor II | Criminal Justice Studies/ Public Management and Policy ( M-Z)

|  
Pronouns: She/Her/Hers/Ella | Social Sciences Rm. 322 | (520) 621-7601 | Fax: (520) 621-1000

**Schedule appointment or view drop-in hours:**

<https://ua-trellis.force.com/uastudent/s/advisor-calendar/?NetId=sylvia>

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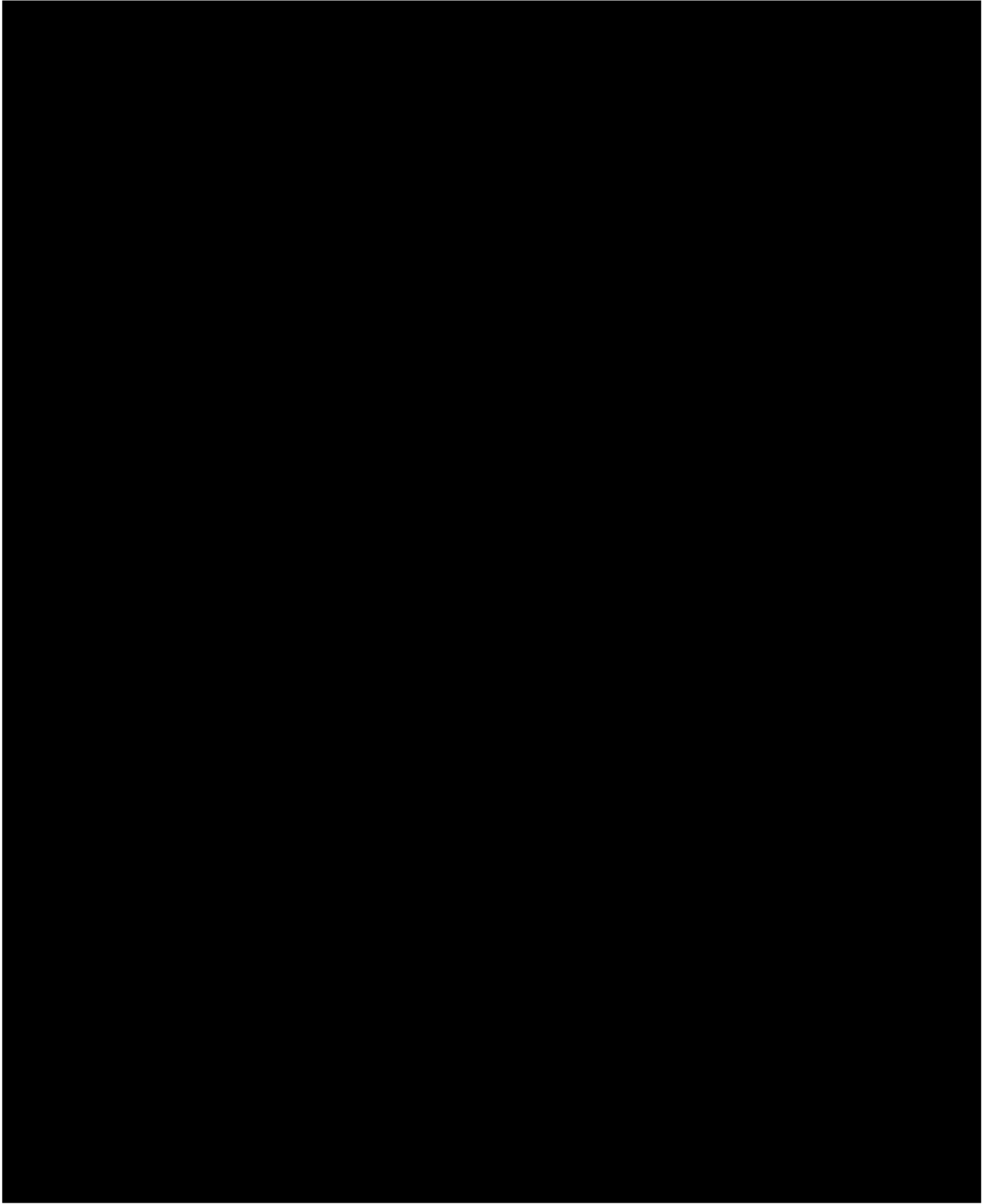
**From:** Grossenbach, Daniel H - (dgrossenbach) <[dgrossenbach@arizona.edu](mailto:dgrossenbach@arizona.edu)>  
**Sent:** Monday, September 21, 2020 8:45 PM  
**To:** Munoz, Sylvia - (sylvia) <[sylvia@arizona.edu](mailto:sylvia@arizona.edu)>  
**Subject:** Re: Checking in!

Hi Sylvia. Thanks for helping reach out to my student [REDACTED]

[REDACTED] Since the class has been entirely online, I've admittedly not paid close attention to all the in-person guidelines. Other than a mask and social distancing, what do I need to consider in student in-person meetings?

Dan Grossenbach

Adjunct Instructor  
University of Arizona  
School of Government and Public Policy  
[dgrossenbach@arizona.edu](mailto:dgrossenbach@arizona.edu)  
(520) 955-8769



**From:** [Grossenbach, Daniel H - \(dgrossenbach\)](#)  
**To:** [Hackett, Angela L - \(ahackett\)](#); [Munoz, Sylvia - \(sylviar\)](#)  
**Subject:** Re: Checking in!  
**Date:** Tuesday, September 22, 2020 10:05:05 AM

---

Perfect, thanks. I'll offer a one on one Zoom with letting the student decide which [REDACTED] prefers. The privacy tip was helpful too.

On Sep 22, 2020, at 10:01 AM, Hackett, Angela L - (ahackett) <[ahackett@arizona.edu](mailto:ahackett@arizona.edu)> wrote:

Hello Sylvia and Dan,

I am pleased to hear that this student has responded to you and you are going to meet up. The University is not prohibiting in-person meetings for instructors/TAs and students, strong strongly discouraging them. Keep in mind that you (as the instructor) cannot require an in-person meeting, but you may accept an invitation to do so from a student. Does this make sense?

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Angela L. Hackett  
Manager, Administration  
School of Government and Public Policy  
University of Arizona  
[ahackett@email.arizona.edu](mailto:ahackett@email.arizona.edu)  
520-621-7602

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---

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**Sent:** Tuesday, September 22, 2020 9:43 AM  
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**Cc:** Hackett, Angela L - (ahackett) <[ahackett@arizona.edu](mailto:ahackett@arizona.edu)>  
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I have cc'd Angela in the email, in case she is aware of any additional information I might of missed.

I hope the meeting goes well,

~Sylvia

~~~~~

Sylvia Muñoz, M.Ed

Senior Academic Advisor II | Criminal Justice Studies/ Public Management and Policy (M-Z) |

Pronouns: She/Her/Hers/Ella | Social Sciences Rm. 322 | (520) 621-7601 | Fax: (520) 621-1000

Schedule appointment or view drop-in hours:

<https://ua-trellis.force.com/uastudent/s/advisor-calendar/?NetId=sylvia>

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<http://diversity.arizona.edu/>

<image001.jpg>

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Sent: Monday, September 21, 2020 8:45 PM

To: Munoz, Sylvia - (sylvia) <sylvia@arizona.edu>

Subject: Re: Checking in!

Hi Sylvia. Thanks for helping reach out to my student [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED] Since the class has been entirely online, I've admittedly not paid close attention to all the in-person guidelines. Other than a mask and social distancing, what do I need to consider in student in-person meetings?

Dan Grossenbach

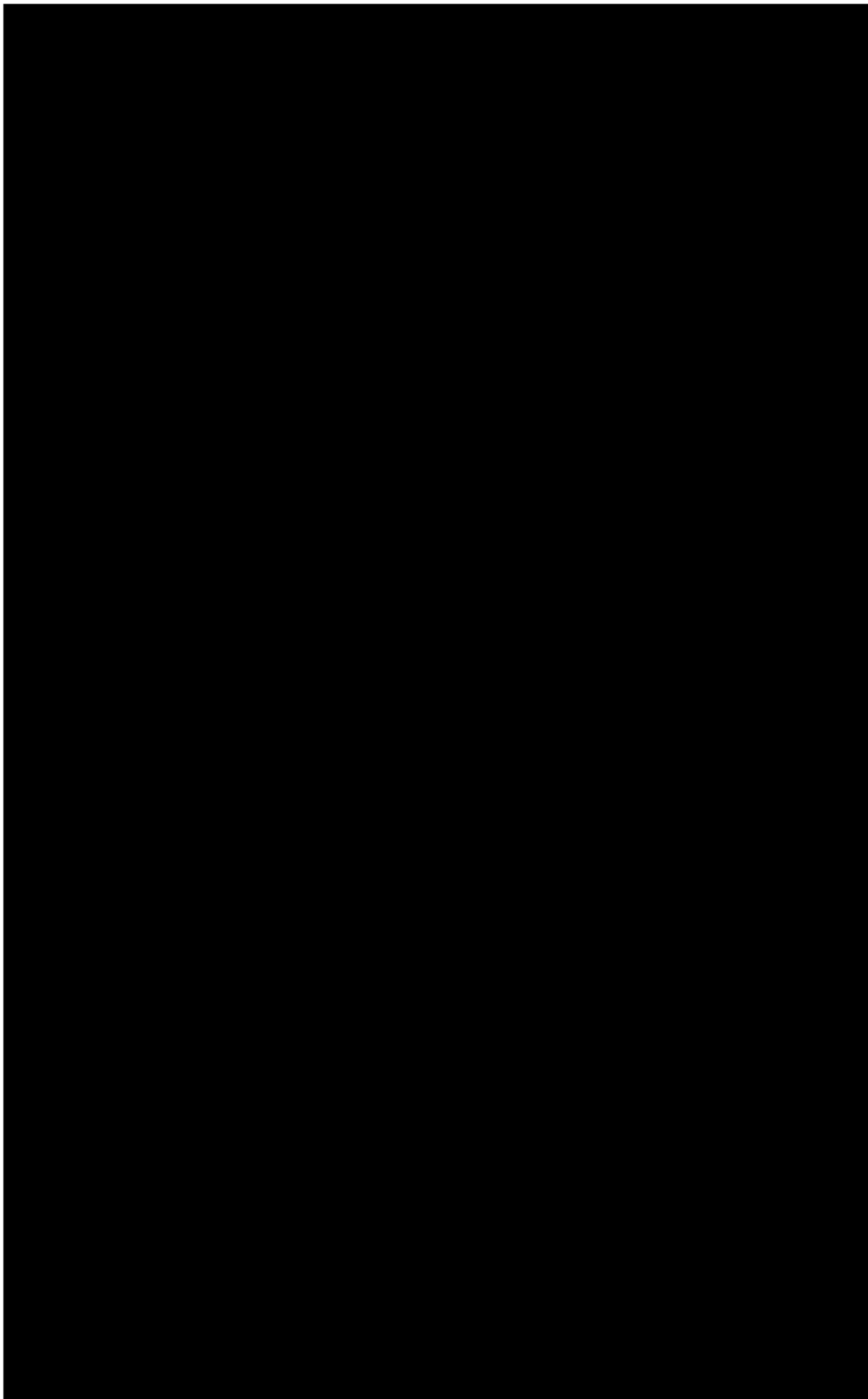
Adjunct Instructor

University of Arizona

School of Government and Public Policy

dgrossenbach@arizona.edu

(520) 955-8769



From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#); [Cruz, Elena R - \(ecruz\)](#)
Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!
Date: Friday, September 11, 2020 10:13:38 AM

Hi Dan,
Those are great action verbs- thank you so much for the quick work of this!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, September 11, 2020 10:09 AM
To: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!

Thanks for leading me to Sylvia. How's this for learning objectives?

Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

On Sep 11, 2020, at 8:58 AM, Cruz, Elena R - (ecruz) <ecruz@arizona.edu> wrote:

Hi Daniel,
Of course. Below is a general template/outline of how they should be listed. I looked up [REDACTED] and [REDACTED].
[REDACTED] If you need anything else, let me know.

Learning Outcomes (Not Learning Objectives) Guidelines per HLC:

A general guideline is that a Learning Outcome could read something like this:
“By the end of the semester students will be able to [insert verb] [insert an observable, measurable skill/action related to course content].” Whether Learning Outcomes are expressed in narrative form or a bullet point list, they indicate what students we be able to DO by the end of the course, not what they have LEARNED.

Course Learning Outcomes

By the end of the semester students will be able to:
define _____.
compare and contrast _____.
design _____.
solve _____.
defend _____.

It’s important to note that good Learning Outcomes must be more specific and measurable than simply suggesting that students will “know,” “understand,” “appreciate,” “be exposed to,” “think about,” or “be familiar with” certain course content by the end of the semester.

Thank you,
Elena

Elena R. Cruz
Administrative Associate
School of Government & Public Policy
Social Sciences #315
520-621-7600
www.sgpp.arizona.edu

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Friday, September 11, 2020 8:49:20 AM
To: Cruz, Elena R - (ecruz) <ecruz@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!

Thanks for the quick reply, Elena. I was afraid of that. When Angela mentioned those, I wasn’t confident I had them sufficiently stated. Is there a template or guide you could help me find? Based on what we cover in this class, this should be easy to do. I just want to be sure I do it correctly.

On a separate note, I saw the email from Alex about students not logging in. How do I find out who a student’s advisor is? All students have logged in but there is one student I’m concerned about. [REDACTED]

<Screen Shot 2020-09-11 at 8.33.57 AM.png>

Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

On Sep 11, 2020, at 8:26 AM, Cruz, Elena R - (ecruz)
<ecruz@arizona.edu> wrote:

Hello Daniel,

Thank you for sending your syllabus. After looking it over you do not have the Learning Outcomes section that is required. Please update your syllabus to include the learning outcomes.

If you have any questions, let us know.

Thank you,
Elena

Elena R. Cruz
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www.sgpp.arizona.edu

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<dgrossenbach@arizona.edu>
Sent: Thursday, September 10, 2020 5:55 PM
To: Hackett, Angela L - (ahackett)
Cc: Cruz, Elena R - (ecruz)
Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!

Here's mine for PA330...

Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

On Sep 10, 2020, at 2:52 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hello Everyone!

This is your annual fall syllabus request. Please email your final version to Elena or myself as soon as possible, but no later than **Friday, Sept 18, 2020** please-- thanks!

Please be sure to have your Learning Outcomes noted clearly in their own section with a header Learning Outcomes are action verbs and are measurable-- what students will be able to 'do' (not know) by the end of your course! Happy to answer any questions you may have about LO's

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!
Date: Friday, September 11, 2020 10:09:09 AM
Attachments: [REDACTED]

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<Screen Shot 2020-09-11 at 8.33.57 AM.png>

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From: Grossenbach, Daniel H - (dgrossenbach)
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Sent: Thursday, September 10, 2020 5:55 PM
To: Hackett, Angela L - (ahackett)
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Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!

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Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

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Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: [Cruz, Elena R - \(ecruz\)](#)
Subject: Re: [sgpp_falladjuncts] FALL 2020 Call for Syllabi- Thank you!
Date: Thursday, September 10, 2020 5:55:14 PM
Attachments: [REDACTED]

Here's mine for PA330...

Dan Grossenbach
Adjunct Instructor
University of Arizona
School of Government and Public Policy
dgrossenbach@arizona.edu
(520) 955-8769

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University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: [Hackett, Angela L - \(ahackett\)](#)
To: [Schlager, Edella - \(schlager\)](#)
Subject: Re: Pre-employment Screening Results[29] - Grossenbach, Daniel H
Date: Tuesday, August 18, 2020 4:59:55 PM

Hi Edella,

You can basically ignore these unless you are notified that someone doesn't pass the background check. I do believe this email constitutes 'dept notification' of the background check.

The new business manager team will be responsible to follow up on any issues with new hires work eligibility.

Angela

Sent from my iPhone

On Aug 18, 2020, at 4:45 PM, Schlager, Edella - (schlager)
<schlager@arizona.edu> wrote:

I have been receiving these, somewhat randomly, over the summer.

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: UA Pre-employment Screening <PreEmployment@email.arizona.edu>
Sent: Tuesday, August 18, 2020 4:20 PM
To: Zimmer, Beth E - (bethzimmer) <bethzimmer@arizona.edu>
Cc: Schlager, Edella - (schlager) <schlager@arizona.edu>; Murphy, John C - (murphjoh) <murphjoh@arizona.edu>; Perez, Frank - (fsperez) <fsperez@arizona.edu>
Subject: Pre-employment Screening Results[29] - Grossenbach, Daniel H

Dear Department Contact and/or Supervisor,

Regarding the PreEmployment check for Daniel Grossenbach:

A pre-employment background check was conducted for a previous position and he/she continues to be eligible for employment. Please contact Risk Management for current driving status at 520-626-8739 or 520-954-9757 or by email fsperez@email.arizona.edu.

University of Arizona
Human Resources
Pre-Employment Coordinator
888 N. Euclid Ave Ste.114
Tucson, AZ 85721-0158
Phone 520-626-0715
Fax: 520-626-8326

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: [sgpp_falladjuncts] Free UA Branded Masks for Employees - Beginning Sunday, Aug 23
Date: Thursday, August 6, 2020 11:16:48 AM

Thank you, Angela

On Aug 6, 2020, at 10:31 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,
So sorry on the delay on this response- I lost this email!

CatCards can be picked up in the lower level of the student union (near the post office). https://catcard.arizona.edu/obtain_catcard

Obtaining a CatCard | CatCard | The University of Arizona

Students, faculty, staff, and some Designated Campus Colleagues (DCCs) of the University of Arizona are eligible to receive a CatCard. To obtain your CatCard, bring the following items to the CatCard Office: A government or state issued photograph identification such as a driver's license, state identification card, or passport.

catcard.arizona.edu

Take Care!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Monday, August 3, 2020 3:03 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Re: [sgpp_falladjuncts] Free UA Branded Masks for Employees - Beginning Sunday, Aug 23

That's awesome. Do you know how I can get a Cat card?

On Aug 3, 2020, at 1:38 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hello Everyone!

I wanted to reach out to you all today to let you know that the Central Administration has procured cloth face coverings for all UArizona Employees- to include Faculty, Adjuncts, Staff, and PhD students/GA's. Each employee will receive 2 free UArizona Branded cloth face coverings, if you would like them (It is not mandatory). *Students will be instructed separately for mask pick up instructions.*

Quick notes:

- See attached Map for campus distribution sites
- See attached schedule for location times (Sunday, Aug 23- Friday, Aug 28, 2020)
- You must pick up your mask yourself- at this time, delegates are not allowed
- You will need your Cat Card to obtain your mask as this is how they will be tracking distribution (**no exceptions-** it can be old, they just need the 16 digit number)
- *If you do not wish to pick up your mask at this time, they can be picked up anytime, beginning Saturday, August 29, 2020, at the UArizona Main Bookstore*

Thanks everyone!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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<Mask Distribution Locations.pdf>

<Mask Distribution Tents 19 JUL 2020v4.5.pdf>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Barnard, Mark - \(mbarnard\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: Spring 2021 teaching modalities
Date: Thursday, August 6, 2020 10:35:07 AM

Hi All,

Just to confirm the following adjuncts will be removed from Spring Schedule:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Added:

- Joel Feinman
- Dan Grossenbach
- Clayton Kidd
- Charlie Wise

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, August 6, 2020 10:17 AM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Spring 2021 teaching modalities

Hi All,

I will double check the spring listserv now, but it should be accurate (or nearly).

I will let you know once I have completed a check of it-

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Sent: Thursday, August 6, 2020 10:04 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: RE: Spring 2021 teaching modalities

Hi Alex,

Angela will know the adjunct listserv question. I'll go ahead and create a google sheet with the current spring 2021 schedule and share it.

Let me know if you need anything else.

Thank you,

Mark Barnard

Undergraduate Program Coordinator

School of Government & Public Policy

University of Arizona

(520)621-7604

mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, August 6, 2020 10:02 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Subject: Fw: Spring 2021 teaching modalities

Hi Both

I just emailed colleagues to ask if they prefer to switch their Spring 2021 class modalities. We will see what they say.

Couple quick requests:

1. Do you know if all of the Spring 2021 adjuncts are on the spring adjuncts email list?
2. Would you mind putting a version of the current Spring class schedule on google sheets so that we can collectively detail requests from colleagues?

Anything I have neglected to consider here?

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: sgpp_faculty-request@list.arizona.edu <sgpp_faculty-request@list.arizona.edu> on behalf of Braithwaite, Alex R - (abraith) <abraith@arizona.edu>

Sent: Thursday, August 6, 2020 9:56 AM

To: 'sgpp_faculty@list.arizona.edu' <sgpp_faculty@list.arizona.edu>; 'sgpp_springadjuncts@list.arizona.edu' <sgpp_springadjuncts@list.arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: [sgpp_faculty] Spring 2021 teaching modalities

Dear Colleagues,

I am writing now regarding Spring 2021 classes for SGPP. If you are not due to teach any classes for SGPP in Spring 2021, you can feel free to disregard this message.

I appreciate that there are still great uncertainties regarding how the coming Fall semester is going to work out on campus. However, it is already time for us to consider how we want to teach our schedule of classes for Spring 2021.

The expectation is that the UArizona will continue with four teaching modalities for Spring 2021: in person (how classes are traditionally run on campus); flex in person (which provides a hybrid of in person and remote); live online (which is synchronous online); and iCourse (which is asynchronous online). You can find more details about these modalities here: <https://teachingmodels.arizona.edu>

If you were already due to be teaching a class online (whether as an iCourse for main campus students and/or as a fully online class for our online campus students), you do not need to make any decisions. Your classes will continue as planned.

If you were due in Spring 2021 to teach an in person class, I would appreciate if you would take some to think about whether you would like to request a change to the listed modality for this class. You have the following options:

- Stay with the plan to teach your class(es) in person. You do not need to do anything to stay with this modality. No action needed.
- Switch from in person to "flex in person". Please email me to let me know this is

your preference.

- Switch from in person to "live online". Please email me to let me know if this is your preference. Please note, however, that switching to live online means that you are giving up your physical classroom space. So making this switch makes it difficult to anticipate any future switch back to in person or flex in person for the Spring 2021 semester.

If you would like to request a switch at this time, please do so by August 15th.

I do not know for sure that we will have future opportunities to make these switches. However, I am optimistic that you will be able to request a switch at a later date. So if you'd rather allow some time to pass before making this decision for Spring 2021, I think that you can probably delay your decision.

Best wishes,

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

School of Government & Public Policy | University of Arizona

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phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: [sgpp_falladjuncts] Heading in to the Fall semester
Date: Monday, August 3, 2020 10:24:56 AM
Attachments: [D2L instructions.pdf](#)

Hi Dan,

Happy to help- I have attached some specific instructions here for you.

In D2L, you start by requesting your course site: <https://csr.d2l.arizona.edu/Default.aspx>, and then follow the guidelines for importing previous courses.


Please keep in mind that it imports the class exactly as it was (so all dates and deadlines will need to be edited).

Angela L. Hackett
Manager, Administration
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ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Sunday, August 2, 2020 6:14 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: [sgpp_falladjuncts] Heading in to the Fall semester

Hi Angela. When should we open the D2L site for my Fall ethics class? I need to find out how to import content from my summer site.

Dan Grossenbach


Begin forwarded message:

From: "Braithwaite, Alex R - (abraith)" <abraith@arizona.edu>
Date: August 2, 2020 at 3:18:20 PM MST
To: "sgpp_faculty@list.arizona.edu" <sgpp_faculty@list.arizona.edu>, "sgpp_falladjuncts@list.arizona.edu" <sgpp_falladjuncts@list.arizona.edu>, "sgpp_phds@list.arizona.edu" <sgpp_phds@list.arizona.edu>
Cc: "sgpp_staff@list.arizona.edu" <sgpp_staff@list.arizona.edu>
Subject: [sgpp_falladjuncts] Heading in to the Fall semester
Reply-To: "Braithwaite, Alex R - (abraith)" <abraith@arizona.edu>

Dear Colleagues,

I am writing to all instructors, grad students, and faculty involved in teaching for SGPP this coming Fall semester. You have been receiving a lot of messages from UA central administration. So, this is my attempt to try to consolidate what I think are some important considerations as we head in to the Fall semester.

There are three main block of text below my sign off that I have tried to clearly label.

1. The first of these is a message sent from the Office of the Provost to all UArizona students this past week. Basically, this lays out the current plan for a staged re-entry on to campus for classes. ALL classes will begin as scheduled on August 24th. However, those that are

designated with an in-person or flex in-person modality will only re-enter physical class spaces as laid out in this plan. Unfortunately, there will be confusion over timing. The leadership have identified target dates for the three stages for in person education. HOWEVER, these all depend upon the data showing that this is feasible. So, the message here is to expect to hear more. Bottom line: All SGPP classes will begin in live online mode (unless listed as fully online). You will receive notifications regarding when in person will be possible (assuming you requested to be in person). For those of you that opted for live online, you will remain that way the whole semester.

2. The second block of text is a suggestion for some things to pay close attention to for a quick start to the semester. This includes some tips from OIA and some resources that are available to us all.
3. The third block of text focuses upon a series of workshops that the OIA are making available ahead of the start of the semester. They have a great track record with these workshops. So I recommend - without having yet participated - them all to you if you are at all concerned about running your classes live online.

Hope that you are all doing well.

Cheers

Alex

1 Message sent to students by the Provost this past week:



Last week, we announced the fall semester will begin as scheduled on August 24, with a mix of in-person and remote instruction delivered via **four modalities** (In-Person, Flex In-Person, Live Online and iCourse). Our reentry plan starts with the arrival of students onto all of our campuses by August 24 and includes a two-week on-ramp approach to optimize our ability to deliver In-Person instruction. We will gradually introduce additional In-Person courses. Using this approach, we can welcome you back into In-Person courses as quickly as possible, while safeguarding the health and well-being of our campuses and surrounding community.

This means that **if you are registered for an In-Person or Flex In-Person course, some of your courses might be online at the start of the semester on August 24 and then move to In-Person mode by the week of September 8.**

You can see when and how your In-Person or Flex In-Person course(s) will meet by checking [UAccess Student](#) on or after August 3 and again on

August 10. Click on *view more details* on your class schedule for the class notes section, and the details of your class will be identified prominently in the note.

The On-Ramp Approach

Beginning August 24: Hands-On, In-Person instruction

Only hands-on courses – such as labs, medical, research, and fine and performing arts studios – and those courses scheduled for outdoor spaces will be held in person on our campuses.

All other In-Person and Flex In-Person courses will begin online on August 24.

Beginning August 31: Small In-Person courses

The next stage of the reentry process will increase our campus presence with In-Person and Flex In-Person classes with 30 or fewer students.

All other In-Person and Flex In-Person classes will proceed online during Stage 2.

Beginning September 8: Larger In-Person classes, after Labor Day

We will proceed with larger In-Person classes resuming on our campuses.

Campus Services and Support

For those who plan to live on campus, we look forward to welcoming you to the dorms for move-in as scheduled, and you can live on campus while engaging in all course modalities. Follow [**Housing & Residential Life**](#) for more information.

Other main campus support services will be in operation, including selected library spaces and services, the Student Union's food services, and the BookStore. Campus Recreation will provide a range of services to ensure that you can safely remain active. Campus Health will continue to provide robust support for our students. Support beyond the classroom, such as advising, student aid counseling, career development, tutoring, supplemental instruction and cultural centers, will continue online until further notice.

Wildcat Wellness

It is up to each and every Wildcat to help ensure that we can move through these first few weeks of reentry quickly and effectively. By following good public health practices – reducing the number of in-person interactions we have each day, wearing a face covering, physically distancing, and following good personal hygiene and disinfectant routines – we can be learning together in-person as soon as possible.

Thanks for your patience and understanding as our plans continue to evolve.

Stay Safe, Stay Healthy, and Bear Down!

2 Getting set up for a successful start to the semester:

- **Communicate with your students, now.** Let them know you are looking forward to meeting them, and share with them your plan for course structure during the first few weeks. Your warm communication will mean a lot to your students, who are generally even more uncertain about what the semester holds than we are. For guidance on different ways to reach out, see these [Communication Suggestions](#).
- **Set up a course site in D2L that provides a consistent, week-by-week structure for all your course elements.** See Step 5 in the [Planning for Teaching guide](#), take one of the Build Your D2L Course Site workshops described above, or [contact our fantastic D2L consultants](#) for targeted help.
- The [Teaching Models website](#) provides descriptions and examples of teaching in the distanced in-person, flex in-person, and live online modalities, along with resources to support instructors as they flesh out their plans.
- The [Planning for Teaching guide](#) provides step-by-step guidance for getting your course ready, regardless of modality.
- OIA have [one-step scheduling for Zoom consultations](#).
- UITs have *some* tech items/gear that you can borrow (if available): <https://it.arizona.edu/service/gear-go>

3 Upcoming professional development sessions (see the [OIA webinars page](#) to register)

<i>Building Your D2L Course Site</i>	A one-week, mostly asynchronous workshop to help you create a well-designed site to promote equity, inclusion, flexibility, and connection to students	August 2-7, August 9-14, August 16-21
<i>Effects of Trauma on Learners and Learning</i>	Part of the Inclusive Teaching Tidbits series	August 4, 3-3:50
<i>Trauma-Informed Teaching: Reflection, Approach, and Teaching Practice</i>	Part of the Inclusive Teaching Tidbits series	August 6, 3-3:50
<i>Synchronous Teaching & Learning Online: Zoom Teaching Practice</i>	Four-day sessions provide teaching practice opportunities, practical resources for facilitating learning in real time, sharing ideas with colleagues	August 10-13 August 17-20
<i>Designing and Adapting</i>	Four-day mini-course; online with synchronous	August 10-13

Assignments for Online Teaching	meetings August 10 and 13, 10-11:15	
Effective Online Discussions	Five-day, online asynchronous mini-course	August 17-21
Teaching a Large Online Course	Five-day, online asynchronous mini-course	August 17-21
Building communities in online courses	One-week, online asynchronous mini-course	August 24-28
OIA Zoom office hours <i>(Starts August 4)</i>	Opportunity to work one-on-one with an OIA faculty-development team member to ask questions, share ideas, get feedback	Tuesdays 9-11 Thursdays 1-3

Alex Braithwaite (he/him/his)

Professor & Associate Director

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email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Grades
Date: Sunday, July 12, 2020 9:16:15 AM

Thanks Angela!

On Jul 12, 2020, at 11:28 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan,

Your student is correct- once the grades are finalized in D2L, the instructor needs to transfer them into UAccess Instructor Center: <https://uaccess.arizona.edu/>. I have attached the instruction manual here. Entering the grades in Instructor Center is the final step- this puts the grades on the student transcript and live immediately in UA Student Center.

Let me know if you have any questions!

Angela L. Hackett
Manager, Administration
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ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, July 11, 2020 8:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Grades

Hi Angela. Is there something I need to do to enter grades or are the final grades in D2L sufficient? One of the students said something about Uaccess.

Dan Grossenbach
<UAccess_Student_Instructor_Center.pdf>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: Grades
Date: Sunday, July 12, 2020 8:28:21 AM
Attachments: [UAccess Student Instructor Center.pdf](#)

Hi Dan,

Your student is correct- once the grades are finalized in D2L, the instructor needs to transfer them into UAccess Instructor Center: <https://uaccess.arizona.edu/>. I have attached the instruction manual here. Entering the grades in Instructor Center is the final step- this puts the grades on the student transcript and live immediately in UA Student Center.

Let me know if you have any questions!

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ahackett@email.arizona.edu
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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Saturday, July 11, 2020 8:22 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Grades

Hi Angela. Is there something I need to do to enter grades or are the final grades in D2L sufficient? One of the students said something about Uaccess.

Dan Grossenbach

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Subject: Re: Reminder to Complete Time
Date: Wednesday, July 8, 2020 9:11:22 AM

Good Morning Dan,

You can ignore these payroll messages-- all paid employees will get these every other week. But your contract is for the duration of the course and not an hourly rate. Hope this helps!

Be well-

Angela L. Hackett
Manager, Administration
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ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Wednesday, July 8, 2020 6:33 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: Reminder to Complete Time

Hi Angela. Do you know if I need to do this?

Begin forwarded message:

From: "employee.UAccess@email.arizona.edu"
<employee.UAccess@email.arizona.edu>
Date: July 8, 2020 at 3:27:57 AM MST
To: "Grossenbach, Daniel H - (dgrossenbach)" <dgrossenbach@arizona.edu>
Subject: Reminder to Complete Time

Dear Daniel Grossenbach:

This is a reminder that timesheets for pay period 06/29/2020 to 07/12/2020 will be due at the close of the pay period. All employees with time to report should complete their timesheets no later than 10:00 A.M. on Friday. Positive time reporters (non-exempt) who work the weekend should submit a completed timesheet for approval by 11:59 P.M. on Sunday night.

(<http://www.fso.arizona.edu/payroll/departments/time-reporting-deadlines>)

If you have no time to report, you do not need to complete a timesheet for this pay period.

Login to www.UAccess.Arizona.edu, Employee/Manager Self Service, using your UA NetID and password. To complete your timesheet, select UA Employee Main Homepage from the drop down at the top, and choose the "Time" tile. Choose the "Enter Time" tile to report your hours. Remember to click the "Submit" button to forward your completed timesheet to your supervisor. If you have questions about completing your timesheet, please contact your Time Coordinator or business office. If you have technical questions, please contact 24/7 IT Support Center at (520) 626-8324 or <https://uaservice.arizona.edu>.

Thank you,
Please do not reply to this message directly, as it was sent from an automated system.

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#); [Greeley, Michael A - \(greeley\)](#)
Bcc: [Ghosn, Faten - \(fghosn\)](#)
Subject: Re: thanks
Date: Friday, June 19, 2020 10:16:57 AM

Good Morning Dan,

Your email has made my day- thank you so much for sending this message along. We are so pleased to have such a dedicated and compassionate group of adjunct instructors teaching our students and being part of the SGPP instructional team. Some of the highest praises we receive are for the interesting lessons our students receive in our courses taught by our team of adjuncts.

So kudos to you and I hope you enjoy the term! Please let us know if there are any concerns for students or other issues as the term progresses!

Be well-

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Thursday, June 18, 2020 8:54 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Greeley, Michael A - (greeley) <greeley@arizona.edu>
Subject: thanks

Angela and Michael,

I just wanted to thank you both for your support in getting on board in the SGPP program as an adjunct instructor. Teaching was something I've considered for a few years, but after having done it, I really feel this is a calling for me. At the risk of sounding cheesy, my heart was really warmed by the students from the first day when we did short video introductions.

Thanks for making this all possible!

Dan Grossenbach

From: [Barnard, Mark - \(mbarnard\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: PA 330 Spring 2021 Teaching Invitation
Date: Thursday, May 28, 2020 10:09:50 AM

Greetings Dan,

I hope this email finds you well. We are beginning to coordinate our **Spring 2021** course offerings and we were wondering if you would like to continue to teach PA 330: Ethics for Public Admin for us next Spring. The Spring 2021 semester class schedule **January 13, 2021- May 5, 2021** (Final Exams May 7-13, 2021). Please note that all teaching position contracts begin one week prior to classes beginning for students. We will be reaching out to Spring Adjuncts to sign contracts sometime in December, 2020.

PA	330	101	Ethics for Public Admin	ONLINE		40	Grossenbach, Dan
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Would you like to teach this course(s) again?

Thanks so much!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: [Braithwaite, Alex R - \(abraith\)](#)
To: [Barnard, Mark - \(mbarnard\)](#); [Ghosn, Faten - \(fghosn\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Emerson teaching Spring 21
Date: Wednesday, May 27, 2020 8:14:32 AM

Thanks. Having Dan teach online will be very useful.

Cheers

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Wednesday, May 27, 2020 8:12 AM
To: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: RE: Emerson teaching Spring 21

I can reach out to Dan to ask him to Teach for Spring 2021. I don't know that we will need Stu...

Mark Barnard
Undergraduate Program Coordinator
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(520)621-7604
mbarnard@email.arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>
Sent: Wednesday, May 27, 2020 8:11 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Emerson teaching Spring 21

Yeah, we will need him to do so as it is a requirement.

I guess we can also ask Stu to teach 333 and substitute it

Sent from my iPhone

On May 27, 2020, at 8:05 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi all-

Daniel Grossenbach will be doing PA 330 online for us this summer and in fall... can he just continue doing it?

Angela L. Hackett
Manager, Administration
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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Wednesday, May 27, 2020 7:52 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Emerson teaching Spring 21

Thanks for the update Alex! We will have a section of PA 331, but not one for PA 330. Do we have any options for offering a section of PA 330?

Thank you,
Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, May 27, 2020 7:46 AM

To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>

Subject: Emerson teaching Spring 21

Hi both

I chatted with Kirk. [REDACTED] So she would like to just teach the grad class and NOT PA330.

Best

Alex

Alex Braithwaite (he/him/his)

Professor & Associate Director

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email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Ghosn, Faten - \(fghosn\)](#)
Cc: [Barnard, Mark - \(mbarnard\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Subject: Re: Emerson teaching Spring 21
Date: Wednesday, May 27, 2020 8:12:03 AM

lol. No we can't...

Stu's class is not the same .. we made sure of it. lol.

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
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ahackett@email.arizona.edu
520-621-7602

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From: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>
Sent: Wednesday, May 27, 2020 8:10 AM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Subject: Re: Emerson teaching Spring 21

Yeah, we will need him to do so as it is a requirement.

I guess we can also ask Stu to teach 333 and substitute it

Sent from my iPhone

On May 27, 2020, at 8:05 AM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi all-

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ahackett@email.arizona.edu
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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Wednesday, May 27, 2020 7:52 AM
To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Emerson teaching Spring 21

Thanks for the update Alex! We will have a section of PA 331, but not one for PA 330. Do we have any options for offering a section of PA 330?

Thank you,
Mark Barnard
Undergraduate Program Coordinator
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mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>
Sent: Wednesday, May 27, 2020 7:46 AM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>
Subject: Emerson teaching Spring 21

Hi both

I chatted with Kirk. [REDACTED] So she would like to just teach the grad class and NOT PA330.

Best

Alex

Alex Braithwaite (he/him/his)
Professor & Associate Director
School of Government & Public Policy | University of Arizona

The University of Arizona is located on the traditional lands of the Tohono O'odham and Pascua Yaqui peoples.

phone: 520-621-3062
email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: [Huff, Kelly - \(huffk\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Fall 2020 Online Courses
Date: Monday, May 18, 2020 2:44:14 PM

thanks!

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, May 18, 2020 2:39 PM
To: Huff, Kelly - (huffk) <huffk@arizona.edu>
Subject: Fw: Fall 2020 Online Courses

Just FYI

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham people.

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Monday, May 18, 2020 2:35 PM
To: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Zimmer, Beth E - (bethzimmer) <bethzimmer@arizona.edu>
Subject: RE: Fall 2020 Online Courses

Hi Dan,

Thanks for reaching out! Hope you are weathering the global situation okay! You are still on our books for Fall. We currently have 17 students enrolled in your course.

You should receive an official contract sometime in July. I have copied Beth Zimmer, she is the primary point of contact for contracts.

Please let me know if you have any other questions related to your course offerings.

Thank you again,
Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona

(520)621-7604

mbarnard@email.arizona.edu

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>

Sent: Monday, May 18, 2020 2:12 PM

To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Subject: Re: Fall 2020 Online Courses

Hi Mark. I've appreciated all the support from Angela, D2L, prior instructors, and the library folks in getting this class set up. I'm excited to enter our first day of class today with the 20 students and have already met several of them via video. With how things have affected the university and being a new adjunct, I wanted to ask if you still need me to teach PA330 (ethics) in the fall. I'm available so please let me know if that's still on.

Dan Grossenbach

On May 18, 2020, at 12:24 PM, Barnard, Mark - (mbarnard) <mbarnard@arizona.edu> wrote:

Greetings SGPP Online Instructors,

In an effort to serve our international students living abroad during these uncertain times, the University has implemented new online sections specifically for international students who are unable to come to main campus for the Fall 2020 semester. Your Fall 2020 online course will now include one of these sections, which will appear as a 401 section. This may mean you have 101, 201 and 401 class sections affiliated with your course. We want to reassure you that this will not require any additional work or changes on your part. If you have any questions or concerns, the SGPP staff and faculty are always here for you.

The parameters for these 401 sections are as follows:

- All classes will remain capped at 40 seats.
- Priority seating will be given to SGPP majors so please let students know that they have to work with their SGPP Academic Advisor to be enrolled in the course (if seats are available).
- If the 401 section seats do not fill, those seats will be offered to main campus and online students to utilize.
- Section 401 students will be held to the same academic standards as 101/201 section students.
- Be aware of the 401 section when requesting your D2L course sites for fall and be sure it is included in your course.

I have also included an email for online instructors from UA Global below. Please do not hesitate to reach out to Angela or I if you have any questions or concerns regarding these online 401 sections-- or anything else!

Thank you and be well,
Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu
From UA Global:

Dear Instructor:

If you are teaching an online class in Fall 2020 you may notice the addition of a new section. This new section was created as part of the Global Direct (GLBD) launch announced on May 4, 2020 (<https://uanews.arizona.edu/story/university-arizona-launches-global-campus>). The 400-numbered sections are primarily for international students who cannot come to campus in Fall 2020 because of travel restrictions and the goal is to accommodate their learning in Fall 2020, online, and hopefully have them on campus in Spring 2021.

We are in the process of adding seats for Global Direct students to all Arizona Online classes (outside of independent study) and this project will be done by June 1, 2020 when students are expected to start registering. In addition, some curated iCourses will include Global Direct sections as approved by their college.

Thank you in advance for providing opportunities for UArizona students to continue and start their educations during this trying time.

Roger L Miesfeld, PhD
Distinguished Professor
Chemistry & Biochemistry
Associate Dean, UA Global

From: [Barnard, Mark - \(mbarnard\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: RE: Fall 2020 Online Courses
Date: Monday, May 18, 2020 12:57:09 PM

Sounds good. I have emailed them to let them know they do not need to worry.

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, May 18, 2020 12:55 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Fall 2020 Online Courses

lol. Nope- just the ones that have a number in the highlighted column.

Global wanted everything! but we responded with this list.

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

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From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Monday, May 18, 2020 12:53 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Fall 2020 Online Courses

Oh! I thought I was sending it to everyone on the list. I'll update them. Thanks!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Monday, May 18, 2020 12:52 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Fall 2020 Online Courses

Hi Mark,
you probably need to email Judith, Kirssa, and Brandon. Their courses on the excel were at 0 seats offered (not 10).

We are not offering seats in those. And do it quickly- Judith will not be happy about that email!

Angela L. Hackett

Manager, Administration

School of Government and Public Policy

University of Arizona

ahackett@email.arizona.edu

520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham people.

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Monday, May 18, 2020 12:24 PM
To: Cline Ryckman, Kirssa - (klcline) <klcline@arizona.edu>; Dan Grossenbach <[REDACTED]> Colin Oglesbee <[REDACTED]> Oglesbee, Colin Thomas - (oglesbee) <oglesbee@arizona.edu>; Bianchi, Matias F - (mfbianchi) <mfbianchi@arizona.edu>; Mcdaniel, Judith A - (mcjudith) <mcjudith@arizona.edu>; Tryon, Brandon Larry - (btryon) <btryon@arizona.edu>; Westerland, Chad L - (cwesterl) <cwesterl@arizona.edu>; Goggin, Malcolm - (mgoggin) <mgoggin@arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@arizona.edu>

Subject: Fall 2020 Online Courses

Greetings SGPP Online Instructors,

In an effort to serve our international students living abroad during these uncertain times, the University has implemented new online sections specifically for international students who are unable to come to main campus for the Fall 2020 semester. Your Fall 2020 online course will now include one of these sections, which will appear as a 401 section. This may mean you have 101, 201 and 401 class sections affiliated with your course. We want to reassure you that this will not require any additional work or changes on your part. If you have any questions or concerns, the SGPP staff and faculty are always here for you.

The parameters for these 401 sections are as follows:

- All classes will remain capped at 40 seats.
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I have also included an email for online instructors from UA Global below. Please do not hesitate to reach out to Angela or I if you have any questions or concerns regarding these online 401 sections--or anything else!

Thank you and be well,
Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu
From UA Global:

Dear Instructor:

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We are in the process of adding seats for Global Direct students to all Arizona Online classes (outside of independent study) and this project will be done by June 1, 2020 when students are expected to start registering. In addition, some curated iCourses will include Global Direct sections as approved by their college.

Thank you in advance for providing opportunities for UArizona students to continue and start their educations during this trying time.

Roger L Miesfeld, PhD
Distinguished Professor
Chemistry & Biochemistry
Associate Dean, UA Global

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Greeley, Michael A - \(greeley\)](#); [Santander, Elizabeth M - \(santander\)](#); [Kiepke, Kristen Lea - \(kkiepke\)](#); [Betts, Justin C - \(jbetts\)](#); [Munoz, Sylvia - \(sylvia\)](#); [Fuller, Keisha Nicole - \(knfuller\)](#); [Barnard, Mark - \(mbarnard\)](#)
Cc: [Braithwaite, Alex R - \(abraith\)](#); [Schlager, Edella - \(schlager\)](#); [Ghosn, Faten - \(fghosn\)](#)
Subject: Course Seat adjustments for Fall
Date: Saturday, May 16, 2020 10:25:02 AM

Hello Everyone,

I wanted to let you know about a bit of a 'project' we have been working on since Tuesday (May 12) regarding fall online course seats (for 101 and 201 sections only). You may notice that most of our online offerings are now reduced to a combined 30 or 35 seat capacity rather than the regular 40 seat capacity. This change is due to the UA Global directive that is requiring all depts across campus to offer 10 seats to UA Global students in nearly all graduate and Undergraduate, 101 and 201 sections.

SGPP has submitted the list below of SGPP classes to UA Global, and Amy Kimme Hea, that we believe we are able to offer seats in. We have not offered 10 seats in all classes though- some course we have offered 0 seats, others, just 5 seats. Please know that we have and will continue to resist when UA Global requests are not going to work for SGPP students/instructors.

I know this isn't ideal for anyone (instructors, students, or advisors) but please know that **we will be making accommodations for OUR student first**- so if you need a seat, let Mark or I know and we will sort it out by adjusting the combined 3 section seat ratios (our online courses will now be listed as 'POL XXX: 101/201/401' in the respective catalogs). We are trying to be accommodating to this new venture in UA Global because the university hopes that it will lead to new, on-campus international students in the Fall 21. But we will not be jeopardizing our student's degree programs in order to meet the needs of UA Global.

Courses being offered seats and the seat numbers being offered:

Term	Subject	Cat #	Section	Class #	Course	Start Date	End Date	Instructor	Enrollment Status	Global seats offered
Fall 2020	PA/POL	206	201	62842	Public Policy + Admin	10/15/2020	12/9/2020	TBD	Open	0
Fall 2020	PA/POL	419	201	67775	Terrorism and Counterterrorism	10/15/2020	12/9/2020	Ryckman,Kirssa L	Open	0
Fall 2020	POL	201	201	55691	American Natl Govt	8/24/2020	10/14/2020	TBD	Open	5
Fall 2020	POL	201	201	55692	American Natl Govt	10/15/2020	12/9/2020	TBD	Open	5
Fall 2020	POL	202	201	62795	International Relations	8/24/2020	10/14/2020	TBD	Open	5
Fall 2020	POL	202	201	55919	International Relations	10/15/2020	12/9/2020	TBD	Open	5
Fall 2020	POL	204	201	65114	Comp Politics- Age of Globaliz	10/15/2020	12/9/2020	TBD	Open	5
Fall 2020	PA	330	101	25603	Ethics for the Public Administrator	8/24/2020	10/14/2020	Grossenbach, Dan	Open	10
Fall 2020	POL/LAS	388	201	27852	Immigration and Refugee Policy	10/15/2020	12/9/2020	TBD	Open	10
Fall 2020	PA	410	101	25621	Introduction to Public and NP Fin Mgmt	10/15/2020	12/9/2020	Oglesbee, Colin	Open	10
Fall 2020	POL	424	201	60443	POL in the Digital Age	10/15/2020	12/9/2020	Bianchi,Matias F	Open	10
Fall 2020	POL	469	201	57312	Law And Social Change	8/24/2020	10/14/2020	Mcdaniel,Judith A	Open	0
Fall 2020	PA	470	101	25641	Public Organizational Management	10/15/2020	12/9/2020	TBD	Open	10
Fall 2020	POL	470	201	57311	Constit Law: Federalism	10/15/2020	12/9/2020	Tryon,Brandon Larry	Open	0
Fall 2020	POL	471	201	67772	Constit Law:Civ Liberty	8/24/2020	10/14/2020	Westerland,Chad L	Open	10
Fall 2020	POL	476	201	67846	Women and the Law	10/15/2020	12/9/2020	Mcdaniel,Judith A	Open	0
Fall 2020	PA	480	101	25646	Formation of Public Policy	8/24/2020	10/14/2020	Goggin, Malcolm	Open	10

Please let me know if you have any questions or if you see a glaring issue with our rationed seats noted above. Again, we will be adjusting seats to meet the needs of SGPP students so just keep us in the loop.

Thanks everyone- be well!

Angela L. Hackett
 Manager, Administration
 School of Government and Public Policy
 University of Arizona
ahackett@email.arizona.edu
 520-621-7602

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From: [FLPR Web Application](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: College Approval
Date: Wednesday, May 13, 2020 9:54:51 AM

The FLPR request has been approved. You can go to the [FLPR website](#) to track the request.

Class Number:	PA 330
Section Number:	101
College Name:	SBS
Course Name:	Ethics for the Public Administrator
Department Name:	School of Government & Public Policy
Account Number:	2001301
Funding Type:	Guaranteed
Instructor Name:	Grossenbach, Daniel H
Session Name:	7W1
Payment Amount:	\$4,958.00
Comment:	

The University of Arizona - EMSG/SASG
Questions? Please contact cbergero@email.arizona.edu

From: [FLPR Web Application](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Department Approval Request
Date: Wednesday, May 13, 2020 8:34:44 AM

A new request has been submitted on the FLPR website that requires your attention. You can go to the [FLPR website](#) to process the request.

Class Number:	PA 330
Section Number:	101
College Name:	SBS
Course Name:	Ethics for the Public Administrator
Department Name:	School of Government & Public Policy
Account Number:	2001301
Funding Type:	Guaranteed
Instructor Name:	Grossenbach, Daniel H
Session Name:	7W1
Payment Amount:	\$4,958.00
Comment:	

The University of Arizona - EMSG/SASG
Questions? Please contact cbergero@email.arizona.edu

From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Hackett, Angela L - \(ahackett\)](#)
Cc: [Barnard, Mark - \(mbarnard\)](#)
Subject: Re: course ideas
Date: Wednesday, April 29, 2020 1:30:29 PM

Thanks for that info about D2L and the extra syllabi. I really appreciate the speedy replies.

DG

On Apr 28, 2020, at 12:08 PM, Hackett, Angela L - (ahackett) <ahackett@arizona.edu> wrote:

Hi Dan!

Thank you so much for all your efforts! Your efforts are appreciated in these crazy times. I have officially added you as the instructor for the course so I believe you should be able to request your course D2L site in 24 hours. I have attached some general D2L instructions here for you, but they have amazing staff at the D2L help desk so don't hesitate to reach out to them.

I am attaching a few additional syllabi samples here for you in hopes that they help you with content. Please let me know if this works for you!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

The University of Arizona is a Hispanic-Serving Institution which resides on the traditional territory of the Tohono O'odham people.

From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, April 28, 2020 10:33 AM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: course ideas

Hi Mark and Angela. I hope things you're as well as can be in these weird times. I've been putting things together for the PA330 summer I class and had a couple questions. I'm unclear on who to ask so I've cc'd you both.

I've decided to keep true to the general format Vance laid out in his class rather than reinvent the wheel. I have some other reading and assignments I prefer but the bones of the course I think are pretty good. I'd like to look over some of his

assigned readings but it's hard to locate them in the library because the description isn't specific enough or the author name isn't mentioned for me to find the right piece. Do you know how I can find all the readings?

I've taken the online tutorial and quizzes on D2L and have set up a practice site. I believe I can build a site and then transfer it to the real site on the first day of class, right? Or will I start the course site sometime before that? Also, how do I provide the assigned reading materials on D2L? Is there a way to link to them via the U of A library or does the department have to purchase the rights to use the sections I assign?

Thanks in advance for bearing with the new guy.

Dan Grossenbach
[REDACTED]

Begin forwarded message:

From: "Ghosn, Faten - (fghosn)" <fghosn@email.arizona.edu>
Subject: Re: course ideas
Date: December 6, 2019 at 5:44:21 PM MST
To: Dan Grossenbach <[REDACTED]>
Cc: "Hackett, Angela L - (ahackett)" <ahackett@email.arizona.edu>

<D2L instructions.pdf>
<Pa 330 F13 - Harris.pdf>
<PA 330 - SP17 - Celaya-Serenti.docx>
<PA 330 Spr 2020 Working Syllabus 1.6.20.docx>

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Grossenbach, Daniel H - \(dgrossenbach\)](#); [Barnard, Mark - \(mbarnard\)](#)
Subject: Re: course ideas
Date: Tuesday, April 28, 2020 12:08:09 PM
Attachments: [D2L instructions.pdf](#)
[Pa 330 F13 - Harris.pdf](#)
[PA 330 - SP17 - Celaya-Serenti.docx](#)
[PA 330 Spr 2020 Working Syllabus 1.6.20.docx](#)

Hi Dan!

Thank you so much for all your efforts! Your efforts are appreciated in these crazy times. I have officially added you as the instructor for the course so I believe you should be able to request your course D2L site in 24 hours. I have attached some general D2L instructions here for you, but they have amazing staff at the D2L help desk so don't hesitate to reach out to them.

I am attaching a few additional syllabi samples here for you in hopes that they help you with content. Please let me know if this works for you!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

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From: Grossenbach, Daniel H - (dgrossenbach) <dgrossenbach@arizona.edu>
Sent: Tuesday, April 28, 2020 10:33 AM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: Fwd: course ideas

Hi Mark and Angela. I hope things you're as well as can be in these weird times. I've been putting things together for the PA330 summer I class and had a couple questions. I'm unclear on who to ask so I've cc'd you both.

I've decided to keep true to the general format Vance laid out in his class rather than reinvent the wheel. I have some other reading and assignments I prefer but the bones of the course I think are pretty good. I'd like to look over some of his assigned readings but it's hard to locate them in the library because the description isn't specific enough or the author name isn't mentioned for me to find the right piece. Do you know how I can find all the readings?

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Thanks in advance for bearing with the new guy.

Dan Grossenbach
[REDACTED]

Begin forwarded message:

From: "Ghosn, Faten - (fghosn)" <fghosn@email.arizona.edu>

Subject: Re: course ideas

Date: December 6, 2019 at 5:44:21 PM MST

To: Dan Grossenbach <[REDACTED]>

Cc: "Hackett, Angela L - (ahackett)" <ahackett@email.arizona.edu>


From: [Grossenbach, Daniel H - \(dgrossenbach\)](#)
To: [Barnard, Mark - \(mbarnard\)](#); [Hackett, Angela L - \(ahackett\)](#)
Subject: Fwd: course ideas
Date: Tuesday, April 28, 2020 10:33:58 AM
Attachments: [PA 330 - Generic.docx](#)

Hi Mark and Angela. I hope things you're as well as can be in these weird times. I've been putting things together for the PA330 summer I class and had a couple questions. I'm unclear on who to ask so I've cc'd you both.


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Dan Grossenbach


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Subject: Re: course ideas
Date: December 6, 2019 at 5:44:21 PM MST
To: Dan Grossenbach <>
Cc: "Hackett, Angela L - (ahackett)" <ahackett@email.arizona.edu>

From: [Schlager, Edella - \(schlager\)](#)
To: [Zimmer, Beth E - \(bethzimmer\)](#)
Cc: [Huff, Kelly - \(huffk\)](#)
Subject: Re: Summer Hires
Date: Friday, April 17, 2020 4:41:02 PM
Attachments: [image009.png](#)

Hi Beth,

Attached the signed letters for [REDACTED]

Best,
Edella

Edella Schlager
The Melody S. Robidoux Foundation Fund Leadership Chair
Director
School of Government and Public Policy

From: Zimmer, Beth E - (bethzimmer) <bethzimmer@arizona.edu>
Sent: Wednesday, April 15, 2020 11:34 AM
To: Schlager, Edella - (schlager) <schlager@arizona.edu>
Cc: Huff, Kelly - (huffk) <huffk@arizona.edu>
Subject: FW: Summer Hires

Hi Edella,

I have attached two summer offer letters for your signature. Once I get the signed letters back from you, I will send to the employee.

If for some reason you cannot electronically sign them, your email approval will be sufficient and I will have Elena add your electronic signature.

There will be one more offer letter for a new hire, Dan Grossenbach that will be generated directly from Talent. We will see how that goes, as it is the first time using it.

Thank you,
Beth

Beth E Zimmer 🐾
Accountant, Senior
The University of Arizona
School of Government & Public Policy
1145 E. South Campus Dr., Room 315A

PO Box 210027

Tucson, AZ 85721-0027

Phone 520-621-1795

From: hr-ats@email.arizona.edu
To: [REDACTED]
Cc: [Huff, Kelly - \(huffk\)](#); [Hackett, Angela L - \(ahackett\)](#); [Zimmer, Beth E - \(bethzimmer\)](#)
Subject: Congratulations on your new Summer Session Instructor - SGPP position!
Date: Thursday, April 16, 2020 1:48:55 PM

Dear Daniel Grossenbach,

Congratulations on your new role: Summer Session Instructor - SGPP! Welcome to our team!

As you move from applicant to employee, you will begin to receive emails from our UA partners. Please read these emails as they are critical to your onboarding.

You will receive emails from the following address: UASelfService@fso.arizona.edu. These emails will prompt you to set up your UA employee accounts and will have important login information.

We wish you well on your employment journey. Please come back to our career site again when you are ready to explore new opportunities at the University of Arizona.

Thank you,

Division of Human Resources, Recruitment
THE UNIVERSITY OF ARIZONA
Office: 520-621-7704
Talent@email.arizona.edu



From: Talent@email.arizona.edu
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Daniel Grossenbach has accepted the position of Summer Session Instructor - SGPP!
Date: Thursday, April 16, 2020 1:48:54 PM

Dear Angela,

We are happy to inform you that Daniel Grossenbach has accepted our offer.

Please proceed with processing your hiring transaction in UAccess Employee, uaccess.arizona.edu. You will need to download a copy of Daniel Grossenbach's application and offer letter to attach to your transaction. Your applicant will also be receiving an email from our team giving them a head's up that they will need to set up their employee accounts once you've processed their hiring paperwork in our employee system. You will be cc'd on this email.

Thank you,

Division of Human Resources, Recruitment

THE UNIVERSITY OF ARIZONA

Office: 520-621-7704

Talent@email.arizona.edu



CSOD SYSTEM ID: 67656

From: Talent@email.arizona.edu
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Candidate Offer Response Received - Grossenbach, Daniel has Accepted
Date: Thursday, April 16, 2020 11:11:39 AM

Dear Angela,

We'd like to share an offer letter update. This serves as your notification that Candidate: Grossenbach, Daniel has provided their offer response of Accepted for Summer Session Instructor - SGPP, req1109.

Here are several other pieces of information which may be helpful. Candidate responses are not required and may be blank below.

Date of Response: 4/16/2020 11:09:12 AM
Candidate Notes:

Thank you,

Division of Human Resources, Recruitment
THE UNIVERSITY OF ARIZONA
Office: 520-621-7704
Talent@email.arizona.edu



CSOD SYSTEM ID: 67550

From: peoplesoft+uazhrprd@email.arizona.edu
To: [Hackett, Angela L - \(ahackett\)](#)
Subject: Campus Colleague Request has been DENIED Trans ID 1561198
Date: Thursday, April 2, 2020 9:25:32 AM

The following Campus Colleague Request has been DENIED:

Transaction Number: 1561198
Employee ID: [REDACTED]
Employee Name: Daniel Grossenbach
DCC Type: Pre-Hire
Department: 0465
Requested by: AHACKETT
Created Date: 03/27/2020

Please use the following link to review the transaction:

https://employee851.uaccess.arizona.edu/psp/uazhrprd_8/EMPLOYEE/HRMS/c/UA_WCC.UA_WCC_APPROVE.GBL?Page=UA_WCC_REQUEST&Action=U&TRANSACTION_NBR=1561198

From: [Hackett, Angela L - \(ahackett\)](#)
To: [Barnard, Mark - \(mbarnard\)](#)
Subject: Re: Summer 2020
Date: Thursday, March 19, 2020 1:26:55 PM

Ok- no worries then.

Just add Brandon and when we know more form RCS, you can respond to that last email and notify Beth that Dan is a brand new hire.

sounds good

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Thursday, March 19, 2020 1:25 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Summer 2020

Hi Angela,

According to all notes and email both courses should be scheduled as is. I think I just forgot to add Brandon to PA 344. Dan doesn't seem to have a netid yet. I think this is his first time teaching for us, so he is not in the instructor table yet.

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, March 19, 2020 1:18 PM
To: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Summer 2020

Hi Mark,

ok - that's very strange.

Did we decide to cancel these in the conversion to 2 sessions rather than 3 ...? Double check your notes/emails and if we just have to add the instructors, lets do that.

Is the sky falling yet...

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

From: Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Sent: Thursday, March 19, 2020 1:12 PM
To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Subject: RE: Summer 2020

Hi Angela,

We had Dan Grossenbach for PA 330 and Brandon Tryon for PA 344. These are listed on the schedule found in the drive. Were they not in UAccess?

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>
Sent: Thursday, March 19, 2020 12:31 PM
To: Huff, Kelly - (huffk) <huffk@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>; Zimmer, Beth E - (bethzimmer) <bethzimmer@arizona.edu>
Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>
Subject: Re: Summer 2020

Hello Everyone,

Attached is the Summer 2020 schedule (UG, Grad, and ISS). Mark will submit requests to convert 417 and 419 to online instruction asap (and please send an email to Mai and Sangmi about the changed teaching format).

I have looped in Beth as well for summer contracts as well.

Keep in mind:

- Students can see the summer schedule now, but enrollment doesn't begin until the first week of April
- all summer UG courses are now 7.5 Week sessions and no longer pre-session and the 2,

5 week sessions.

- Craig smith is the only faculty teaching this summer for MPA/MPP.
- Jeff, Annie, Paulette and Kirssa are teaching for ISS.
- Summer PhD salaries are \$4000, provided they have 20 students

Mark- do you recall who was scheduled to teach PA 344 & 330?

Thanks!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

From: Huff, Kelly - (huffk) <huffk@arizona.edu>

Sent: Thursday, March 19, 2020 11:43 AM

To: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>

Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>

Subject: Re: Summer 2020 Plan/Guidance - Academic Session, Study Abroad Programs, and K-12 Camps

Hi Everyone,

Summer Session will be sending more info out, by Monday. This will contain the dates, etc. that I need to use for the submission. I looked for, and don't seem to have, the summer session instruction list. Could someone sent that to me or if it's on the drive, let me know where and I can grab it. It will take me time anyway, to set up all the position numbers and funding distribution for each instructor.

Thanks,

Kelly

From: Hackett, Angela L - (ahackett) <ahackett@arizona.edu>

Sent: Thursday, March 19, 2020 11:08 AM

To: Braithwaite, Alex R - (abraith) <abraith@arizona.edu>; Schlager, Edella - (schlager) <schlager@arizona.edu>

Cc: Ghosn, Faten - (fghosn) <fghosn@arizona.edu>; Barnard, Mark - (mbarnard) <mbarnard@arizona.edu>; Huff, Kelly - (huffk) <huffk@arizona.edu>

Subject: Fw: Summer 2020 Plan/Guidance - Academic Session, Study Abroad Programs, and K-12

Camps

Hello Everyone,

Per the email below, Mark and I will proceed to process RCS forms to change our summer 2020 in-person classes to online. We only have 2 for 7.5 WK I- PA/POL 417 (Mai Truong) and PA/POL 419 (Sangmi Jeong).

Kelly, can you hold off on doing the FLPR payments until RCS process those two changes or do you have to do them immediately?

Thanks!

Angela L. Hackett
Manager, Administration
School of Government and Public Policy
University of Arizona
ahackett@email.arizona.edu
520-621-7602

From: provostoffice-all-faculty-request@list.arizona.edu <provostoffice-all-faculty-request@list.arizona.edu> on behalf of Office of the Provost <provost@arizona.edu>

Sent: Wednesday, March 18, 2020 9:06 AM

To: ProvostOffice-All-Faculty@list.arizona.edu <ProvostOffice-All-Faculty@list.arizona.edu>

Subject: [provostoffice-all-faculty] COVID-19 Campus Mitigation Plan / Guidance on Summer 2020 - Academic Session, Study Abroad Programs, and K-12 Camps

[View this email in your browser](#)

We are writing to clarify the institution's position on Summer Session 2020 courses and Study Abroad 2020 summer programs. We realize that faculty, staff and students need to be able to make decisions now for what their summer plans will include, despite the many uncertainties we are facing. Accordingly, we have developed the following guidelines with the objective of providing some clarity on these aspects of our operations for the next 3 months.

Domestic Summer Session Courses

- All domestic Summer Session 2020 courses that are planned to start in May and June must be moved to an online-only format.
- Courses that are planned to start on 1 July 2020 or later may plan to operate in person and enroll accordingly.
- On or before May 1 we will issue guidance (i.e., go / no-go) regarding in-person courses that are scheduled to begin on 1 July or later. *Instructors should please be prepared to cancel the class or migrate to an online format if the COVID-19 conditions continue to require it.*
- University of Arizona dual degree students at global locations will continue to follow the protocols of their host institutions.

Study Abroad Summer 2020 Programs

- All University of Arizona Study Abroad programs starting in May and June 2020 will be cancelled.
- Study abroad programs that are planned to start on 1 July 2020 or later may plan to continue to operate and may enroll accordingly.

- Leaders of faculty-led Study Abroad programs who would like to explore moving their program's start date to July, should contact the Global Study Abroad office.
- On or before May 1 we will issue guidance (i.e., go / no-go) regarding Study Abroad programs that are scheduled to begin on 1 July or later. *Instructors should please be prepared to cancel the program if the COVID-19 conditions continue to require it.*

K-12 Camps and Day Programs for Summer 2020

- All domestic University of Arizona online summer activities for K-12 students should proceed as planned.
- All domestic University of Arizona in-person activities for K-12 students, including day camps and overnight camps, starting in May and June 2020 will be cancelled.
- Domestic in-person activities and programs for K-12 students that are planned to start on 1 July 2020 or later may plan to operate and enroll accordingly.
- Leaders of domestic in-person camps and activities for K-12 students are welcome to explore moving their program's start date to 1 July or later.
- On or before May 1 we will issue guidance (i.e., go / no-go) regarding domestic in-person activities and programs for K-12 students that are scheduled to begin on 1 July or later. *Instructors should please be prepared to cancel the activity if the COVID-19 conditions continue to require it.*

Thank you for your continued patience as we make these hard decisions to ensure the health and safety of our community.

Sincerely,

Liesl Folks, Ph.D., MBA
Senior Vice President for Academic Affairs and Provost

Brent White
Vice Provost for Global Affairs, Dean of Global Campuses and International Education



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Thank you for supporting the University of Arizona

Mailing Address

1401 E University Blvd

PO BOX 210066

Tucson, AZ 85721-0066

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From: [Barnard, Mark - \(mbarnard\)](#)
To: [Ghosn, Faten - \(fghosn\)](#); [Braithwaite, Alex R - \(abraith\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#); [Weber, Christopher - \(chrisweber\)](#)
Subject: RE: Summer 2020 Schedule -TIME SENSITIVE
Date: Friday, December 20, 2019 9:42:36 AM

Thank you both!

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>
Sent: Friday, December 20, 2019 9:42 AM
To: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Yes that is right.

Thanks
Faten

Sent from my iPhone

On Dec 20, 2019, at 6:12 PM, Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu> wrote:

Hi Mark

I think that 419 (Jeong) and 417 (Truong) might have been the classes that Faten identified. Is that right, Faten?

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: [520-621-3962](tel:520-621-3962)

email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>
Sent: Friday, December 20, 2019 8:39 AM
To: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Subject: RE: Summer 2020 Schedule -TIME SENSITIVE

Hi Alex,

I may have lost the confirmation on in person classes, or we never finalized that conversation. Either way, What do we think of offering Sangmi's two courses in person? POL 419 and POL 454.

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>
Sent: Thursday, December 19, 2019 12:22 PM
To: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Excellent!

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>
Sent: Thursday, December 19, 2019 9:24 AM
To: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Subject: RE: Summer 2020 Schedule -TIME SENSITIVE

Thanks Alex. Mai replied to me and said she would be happy to teach POL 417.

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>
Sent: Thursday, December 19, 2019 8:55 AM
To: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Thanks. If anyone reaches out to the students, please let them know they can chat with me if they have questions. This might be most important with Mai as we are assigning her a class that she did not identify but one we think she would be really well suited to teach.

Cheers

Alex

Alex Braithwaite
Professor & Associate Director
School of Government & Public Policy | University of Arizona
phone: 520-621-3962
email: abraith@email.arizona.edu
web: abraith.com
twitter: @theBraith
address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>
Sent: Thursday, December 19, 2019 8:42 AM

To: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>

Subject: RE: Summer 2020 Schedule -TIME SENSITIVE

Hi Alex,

Thank you for your well thought out response! I have gone with the recommendations you made below. The schedule looks great! In addition to what I previously sent you, we have also added PA 330 for 7.5 week two. An updated summer schedule is attached.

Thank you again,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>

Sent: Wednesday, December 18, 2019 8:32 PM

To: Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>

Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>

Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Hi All,

Some thoughts:

1. Grossenbach for 330 sounds good to me. So long as we can fill it twice, let's do it.
2. 419 (terrorism) I think I'd shoot for Sangmi Jeong before Drew, [REDACTED]
[REDACTED]
3. Mai would be great for the dictatorship class (417).
4. Isabel and Kelly for 201.
5. Xiran and Jie Ming for 202.
6. Alexis for 204.
7. Kijoon for 206.
8. Leah for 470.
9. Qianhui for 480.

10. Alejandro for SGPP303.
 11. Mike for 241.
 12. Joseph for 437 or 454.
 13. The above would give us 13 out of the 14 that are listed for the PhDs (+ Sangmi as adjunct).
- Feel about right?

Cheers

Alex

Alex Braithwaite

Professor & Associate Director

School of Government & Public Policy | University of Arizona

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>

Sent: Wednesday, December 18, 2019 8:51 AM

To: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>

Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>

Subject: RE: Summer 2020 Schedule -TIME SENSITIVE

Hello All,

Just a quick request from the advisors: can we see if Dan Grossenbach could do PA 330 online this summer and in fall? The Advisors are really worried about not offering that specific class more frequently since its still core for CJ and PMPC.

They advisors are still conversing about courses, but we will let you know as soon as they have some suggestions.

Angela Hackett

Manager, Administration

School of Government & Public Policy

University of Arizona

(520) 621-7602

ahackett@email.arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>

Sent: Tuesday, December 17, 2019 9:54 PM

To: Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

I think the Dictatorship class can be taught by either Mai or Xiran.

Best
Faten

Sent from my iPhone

On Dec 18, 2019, at 3:18 AM, Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu> wrote:

Should these only be taught by IR students? If so, I'm not sure. Would Mai or Xiran be able to teach either of these?

Christopher Weber
Director of Graduate Studies
Associate Professor
School of Government and Public Policy
University of Arizona
315 Social Sciences Building
Tucson AZ 85721-0027
chrisweber@email.arizona.edu

From: "Ghosn, Faten - (fghosn)" <fghosn@email.arizona.edu>
Date: Tuesday, December 17, 2019 at 12:52 PM
To: Chris Weber <chrisweber@email.arizona.edu>
Cc: "Barnard, Mark - (mbarnard)" <mbarnard@email.arizona.edu>, "Braithwaite, Alex R - (abraith)" <abraith@email.arizona.edu>, "Hackett, Angela L - (ahackett)" <ahackett@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Either POL 419 the terrorism class or POL 417 Dictatorship

Drew might be able to teach the Terrorism class.

Sent from my iPhone

On Dec 17, 2019, at 9:45 PM, Weber, Christopher -
(chrisweber) <chrisweber@email.arizona.edu> wrote:

Can you remind me which in-person class being considered?

Christopher Weber
Director of Graduate Studies
Associate Professor
School of Government and Public Policy
University of Arizona
315 Social Sciences Building
Tucson AZ 85721-0027
chrisweber@email.arizona.edu

From: "Ghosn, Faten - (fghosn)"
<fghosn@email.arizona.edu>
Date: Tuesday, December 17, 2019 at 11:41 AM
To: "Barnard, Mark - (mbarnard)"
<mbarnard@email.arizona.edu>
Cc: Chris Weber <chrisweber@email.arizona.edu>,
"Braithwaite, Alex R - (abraith)"
<abraith@email.arizona.edu>, "Hackett, Angela L -
(ahackett)" <ahackett@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Hi Mark,

Yes please run it quickly by them just in case we are
forgetting something.

Alex and Chris, any decisions on one in person summer class
for international students?

Thanks!
Faten

Sent from my iPhone

On Dec 17, 2019, at 8:25 PM, Barnard, Mark -
(mbarnard) <mbarnard@email.arizona.edu>
wrote:

Hi All,

Please see proposed Summer 2020 schedule below. Attached is the detailed list on who will be teaching each course. Please also see the questions below and reply as soon as possible. Angela and I need to enter this schedule by Friday.

	Session1	Session 2
PhDs	POL 201	POL 201
	POL 202	POL 202
	POL 204	PA/POL 206
	PA/POL 206	SGPP 303
	PA 241	POL 419
	POL 437	PA 480
	POL 454	PA 470

Adjuncts	PA 210	PA 210
	PA 345	PA 350
	POL 309	PA 344
	PA 410	

Chris: Do the courses listed with each PhD student match their areas of expertise?

Alex: Does this list of course offering seems compatible with the summer 2020 budget?

Faten: We have not run this schedule by the advisors yet, but do you see any concerns?

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

<Summer 2020 PhD Requests.xlsx>

From: [Barnard, Mark - \(mbarnard\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#); [Hackett, Angela L - \(ahackett\)](#); [Ghosn, Faten - \(fghosn\)](#); [Weber, Christopher - \(chrisweber\)](#)
Subject: RE: Summer 2020 Schedule -TIME SENSITIVE
Date: Thursday, December 19, 2019 8:42:23 AM
Attachments: [REDACTED]

Hi Alex,

Thank you for your well thought out response! I have gone with the recommendations you made below. The schedule looks great! In addition to what I previously sent you, we have also added PA 330 for 7.5 week two. An updated summer schedule is attached.

Thank you again,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

From: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>
Sent: Wednesday, December 18, 2019 8:32 PM
To: Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Hi All,

Some thoughts:

1. Grossenbach for 330 sounds good to me. So long as we can fill it twice, let's do it.
2. 419 (terrorism) I think I'd shoot for Sangmi Jeong before Drew, [REDACTED]
[REDACTED]
3. Mai would be great for the dictatorship class (417).
4. Isabel and Kelly for 201.
5. Xiran and Jie Ming for 202.
6. Alexis for 204.
7. Kijoon for 206.
8. Leah for 470.
9. Qianhui for 480.
10. Alejandro for SGPP303.

11. Mike for 241.
 12. Joseph for 437 or 454.
 13. The above would give us 13 out of the 14 that are listed for the PhDs (+ Sangmi as adjunct).
- Feel about right?

Cheers

Alex

Alex Braithwaite

Professor & Associate Director

School of Government & Public Policy | University of Arizona

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>

Sent: Wednesday, December 18, 2019 8:51 AM

To: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>

Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>

Subject: RE: Summer 2020 Schedule -TIME SENSITIVE

Hello All,

Just a quick request from the advisors: can we see if Dan Grossenbach could do PA 330 online this summer and in fall? The Advisors are really worried about not offering that specific class more frequently since its still core for CJ and PMPC.

They advisors are still conversing about courses, but we will let you know as soon as they have some suggestions.

Angela Hackett

Manager, Administration

School of Government & Public Policy

University of Arizona

(520) 621-7602

ahackett@email.arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>

Sent: Tuesday, December 17, 2019 9:54 PM

To: Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>
Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>; Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

I think the Dictatorship class can be taught by either Mai or Xiran.

Best
Faten

Sent from my iPhone

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Should these only be taught by IR students? If so, I'm not sure. Would Mai or Xiran be able to teach either of these?

Christopher Weber
Director of Graduate Studies
Associate Professor
School of Government and Public Policy
University of Arizona
315 Social Sciences Building
Tucson AZ 85721-0027
chrisweber@email.arizona.edu

From: "Ghosn, Faten - (fghosn)" <fghosn@email.arizona.edu>
Date: Tuesday, December 17, 2019 at 12:52 PM
To: Chris Weber <chrisweber@email.arizona.edu>
Cc: "Barnard, Mark - (mbarnard)" <mbarnard@email.arizona.edu>, "Braithwaite, Alex R - (abraith)" <abraith@email.arizona.edu>, "Hackett, Angela L - (ahackett)" <ahackett@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Either POL 419 the terrorism class or POL 417 Dictatorship

Drew might be able to teach the Terrorism class.

Sent from my iPhone

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From: "Ghosn, Faten - (fghosn)" <fghosn@email.arizona.edu>
Date: Tuesday, December 17, 2019 at 11:41 AM
To: "Barnard, Mark - (mbarnard)" <mbarnard@email.arizona.edu>
Cc: Chris Weber <chrisweber@email.arizona.edu>, "Braithwaite, Alex R - (abraith)" <abraith@email.arizona.edu>, "Hackett, Angela L - (ahackett)" <ahackett@email.arizona.edu>
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE

Hi Mark,

Yes please run it quickly by them just in case we are forgetting something.

Alex and Chris, any decisions on one in person summer class for international students?

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Faten

Sent from my iPhone

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Hi All,

Please see proposed Summer 2020 schedule below.
Attached is the detailed list on who will be teaching each course. Please also see the questions below and reply as

soon as possible. Angela and I need to enter this schedule by Friday.

	Session1	Session 2
PhDs	POL 201	POL 201
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	POL 204	PA/POL 206
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	PA 241	POL 419
	POL 437	PA 480
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Adjuncts	PA 210	PA 210
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	POL 309	PA 344
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Chris: Do the courses listed with each PhD. student match their areas of expertise?

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Faten: We have not run this schedule by the advisors yet, but do you see any concerns?

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

<Summer 2020 PhD Requests.xlsx>

From: [Ghosn, Faten - \(fghosn\)](#)
To: [Braithwaite, Alex R - \(abraith\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#); [Weber, Christopher - \(chrisweber\)](#); [Barnard, Mark - \(mbarnard\)](#)
Subject: Re: Summer 2020 Schedule -TIME SENSITIVE
Date: Wednesday, December 18, 2019 9:45:23 PM

Looks good to me.

Best
Faten

Sent from my iPhone

On Dec 19, 2019, at 5:31 AM, Braithwaite, Alex R - (abraith)
<abraith@email.arizona.edu> wrote:

Hi All,

Some thoughts:

1. Grossenbach for 330 sounds good to me. So long as we can fill it twice, let's do it.
2. 419 (terrorism) I think I'd shoot for Sangmi Jeong before Drew, [REDACTED]
[REDACTED]
3. Mai would be great for the dictatorship class (417).
4. Isabel and Kelly for 201.
5. Xiran and Jie Ming for 202.
6. Alexis for 204.
7. Kijoon for 206.
8. Leah for 470.
9. Qianhui for 480.
10. Alejandro for SGPP303.
11. Mike for 241.
12. Joseph for 437 or 454.
13. The above would give us 13 out of the 14 that are listed for the PhDs (+ Sangmi as adjunct).

Feel about right?

Cheers

Alex

Alex Braithwaite

Professor & Associate Director

School of Government & Public Policy | University of Arizona

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>

Sent: Wednesday, December 18, 2019 8:51 AM

To: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>; Weber, Christopher - (chrisweber) <chrisweber@email.arizona.edu>

Cc: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>; Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>

Subject: RE: Summer 2020 Schedule -TIME SENSITIVE

Hello All,

Just a quick request from the advisors: can we see if Dan Grossenbach could do PA 330 online this summer and in fall? The Advisors are really worried about not offering that specific class more frequently since its still core for CJ and PMPC.

They advisors are still conversing about courses, but we will let you know as soon as they have some suggestions.

Angela Hackett

Manager, Administration

School of Government & Public Policy

University of Arizona

(520) 621-7602

ahackett@email.arizona.edu

From: Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>

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To: [Barnard, Mark - \(mbarnard\)](#); [Ghosn, Faten - \(fghosn\)](#)
Cc: [Hackett, Angela L - \(ahackett\)](#)
Subject: Re: Fall 2020 Schedule
Date: Wednesday, December 18, 2019 8:36:17 PM

Thanks so much for this, Mark.

Nothing obvious stands out as problematic to me here. So long as the intro classes and the main PhD classes from which TAs might come are not overlapping, we should be good.

1. We would not want to offer two online sections of 347.
2. I think Suzi offering 323 should be fine, right?
3. Edella and I will chat about [REDACTED] so should be able to confirm by end of week.
4. Is the need for PA331 covered in part by offering 330 from Grossenbach?

Cheers

Alex

Alex Braithwaite

Professor & Associate Director

School of Government & Public Policy | University of Arizona

phone: 520-621-3962

email: abraith@email.arizona.edu

web: abraith.com

twitter: @theBraith

address: 315 Social Science Bldg., Tucson, AZ 85721

From: Barnard, Mark - (mbarnard) <mbarnard@email.arizona.edu>
Sent: Friday, December 13, 2019 2:31 PM
To: Braithwaite, Alex R - (abraith) <abraith@email.arizona.edu>; Ghosn, Faten - (fghosn) <fghosn@email.arizona.edu>
Cc: Hackett, Angela L - (ahackett) <ahackett@email.arizona.edu>
Subject: Fall 2020 Schedule

Hi Alex and Faten,

[REDACTED]
[REDACTED] I have attached the Fall 2020 Undergraduate schedule for your review. Please let me know what questions or concerns you have. I am able to make easy changes until January 7th.

Some things to note:

1. I have left POL 347 highlighted to indicate that these sections are subject to change. The details of these sections are still being determined by Faten and Edella.
2. I have also left POL 428 highlighted because Suzi requested to change her Fall 2020 course offering to POL 323. Would that be an acceptable change?
3. [REDACTED]
[REDACTED]
[REDACTED]
4. The advisors have requested an additional section of PA 331. [REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] We can determine if we want to add another section of PA 331 later if need be.
Please let me know if you have a preference at the moment.

Angela is currently finishing the MPA/MPP, ISS, and PhD schedule, so Alex can look forward to reviewing that soon. 😊

If you see this while you are away, thank you for taking the time during your travels to review it. Enjoy your time with family!

Thank you,

Mark Barnard
Undergraduate Program Coordinator
School of Government & Public Policy
University of Arizona
(520)621-7604
mbarnard@email.arizona.edu

Stuart H. Brody, Esq.
HC – 2 Box 286
Nogales, AZ 85621



SUMMARY OF CURRENT TEACHING, PUBLIC SPEAKING AND CONSULTING EXPERIENCE

Mr. Brody's professional work centers on leadership training, particularly the principles by which ethical decision-making can be taught and practiced. He draws from more than thirty years as a former political leader in New York, advisor to prominent political figures, including Presidential candidates, and as a business strategist for private industry.

Mr. Brody is former Adjunct Professor of Business Ethics at the State University of New York at New Paltz, former Ethics Counsel to the State of New York's Department of Environmental Conservation, and Visiting Scholar at the Center for the Study of Ethics in Public Life at the State University of New York, where he now occupies the permanent role of Senior Scholar.

He is Founder of IntegrityIntensive www.integrityintensive.com. He lectures nationally to municipal organizations and civic groups and consults with private business corporations on ethics and integrity training and leadership. The following are among his keynote speaking engagements:

New York State Association of Counties
New York State Conference of Mayors
New York State Association of Towns
Utah Association of Counties
American Management Association
Society for Human Resources Management
Wall Street Human Resources Association
New York City Chamber of Commerce
Florida Association of Counties
Pennsylvania County Commissioners
Texas Association of Counties
Oregon Association of Counties
Missouri Association of Counties
Stevenson University
National Association of Counties

His book entitled: **The Law of Small Things: Creating a Habit of Integrity in a Culture of Mistrust**, will be published in January 2019 by Berrett-Koehler. **The Law of Small Things** evolved from Stu's many years observing "good people" trapped in a culturally dysfunctional understanding of virtue and public integrity. He is committed to dispelling these illusions and paving the way for more authentic personal living and inspired public leadership.

SUMMARY OF LEGAL EXPERIENCE

Mr. Brody is an accomplished employment attorney, an expert on transportation matters, labor policy and alternative dispute resolution:

Thirty five years as a labor/employment attorney in private and public sectors (both union and management representation) in all aspects of labor law and employment discrimination, trial and appellate litigation, including cases before the Supreme Court of the United States

Lectured extensively on labor and employment issues and alternative dispute resolution; citations in labor and employment relations periodicals available on request

Professional arbitrator: Former member of the American Arbitration Association panel of labor arbitrators, National Mediation Board panel, New York Office of Collective Bargaining panel, New York State Education Department panel

General Counsel, Amalgamated Transit Union, Local 241, Chicago (representing the 12,000 employees of the Chicago Transit Authority bus system) 1983-1986; developed system of expedited arbitration covering 12,000 employees of the Chicago Transit Authority, and mediated numerous labor-management accords

Co drafted the Illinois Public Employee Relations Act

As member of the Regional Transportation Authority ("RTA") Board of Directors, (the equivalent of New York's MTA) 1983-1984, authored a plan for major pension payment deferrals tied to employee job security, thus securing firm financial footing for transportation in Northeast Illinois.

As Labor Coordinator, Chicago World's Fair Committee, created method of resolving potential labor conflicts arising in the course of World's Fair construction and operation; plans for the 1992 Chicago World's Fair were cancelled

As Labor Advisor to Illinois Attorney General, developed mediation strategies to resolve disputes between the Steelworkers and United States Steel regarding the latter's shutdown of its Chicago Works facility, 1985

LAW FIRMS

Hiscock & Barclay, LLP 2004-2012

Gibney Anthony & Flaherty, LLP (NYC) 1992-2004

Phillips, Nizer, Benjamin, Krim & Ballon. (NYC) 1986-1988

Brody & Stein, Chicago, Illinois, 1983 - 1986

BOARDS, COMMISSIONS, AND PUBLIC ROLES

Guest lecturer, University of Arizona (periodic, 2017-2019)

University of Chicago, Arizona Chapter, Board of Directors (current)

Visiting Scholar at the Center for the Study of Ethics in Public Life at the State University of New York (Plattsburgh), 2013-2015; currently Senior Scholar.

Ethics Counsel, State of New York, Dept. of Environmental Conservation, 2013-2014

Member, New York State High Speed Rail Planning Board, 2011-2014

Adjunct Professor, Business School of SUNY New Paltz, 2010-2012

Senior Counsel, New York State Senate, 2009-2010 (Transportation and high speed rail)

Chairman, Democratic Rural Conference, 2002-2008

Member, Board of Directors United Way of New York State, 2005-2007

Advisor to Chairman of the Metropolitan Transit Authority on transit labor matters, 2007-2009

Member, Employment Roundtable: Public Affairs Policy Group, NYC, 2000-2004

Member, Labor Committee of the Chicago Bar Association and Association of the Bar of the City of New York. 1983-1989

Member Board of Directors, Northern Lights Alternatives, the leading provider of services to children with AIDS in New York City, 1990 – 1996

Delegate to the Republic of Hungary, Committee on Non-Profit Law Reform, 1992

Consultant to METRA, commuter rail division of Regional Transportation Authority, 1984-1985

Member, Town of Essex Planning Board, 1992-1994

Member, Regional Transportation Authority, Chicago, Illinois 1983-1984

Member, Mayor's Task Force on Industrial Revitalization. Developed methods of labor management cooperation and alternative investment of pension funds, Chicago, 1979-1980

EDUCATION

State University of New York at Buffalo, J.D., 1974

University of Chicago, B.A., Political Science, 1970



THE UNIVERSITY OF ARIZONA
COLLEGE OF SOCIAL & BEHAVIORAL SCIENCES

School of Government & Public Policy

D2L- Desire 2 Learn Course Management

D2L Course Management: All ONLINE and In-Person courses are operated through the UA, D2L (Desire 2 Learn) Course Management site.

- D2L requires you to use your NET ID login to set up and edit your course page.
- **GETTING STARTED:** You can request your site via this online process: <https://help.d2l.arizona.edu/content/how-request-d2l-course-site>
 - Once you have completed this step, you should have access to the new, current course site. This process is not instant and may take 24 hours.
 - When you login to D2L, you should see a Course List of all the courses you have taught at the UA.
 - Go into the new course you wish to populate with material and you will be able 'Import' your course information from a previous semester (you can import any information from any class you have taught, either the entire course or a single assignment or reading).
 - To import specific items or the entire course:
<https://help.d2l.arizona.edu/content/importexportcopy-components>.
 - **You will need to update the dates and deadlines throughout a course to be sure it aligns with the current semester.**

The D2L Help Desk is very helpful and can be reached in multiple ways- here is a helpful website to submit questions to the D2L team: <https://help.d2l.arizona.edu/form/instructor-contact-us> or call 520.621.7788

- For syllabus questions and guidelines, please follow this link <https://policy.arizona.edu/faculty-affairs-and-academics/course-syllabus-policy-undergraduate-template>. This site is a bit overwhelming, but it is full of many useful bits of information.

PA 330: Ethics for the Public Administrator

Instructor Information

Name:

Email:

Office Location:

Office Hours:

Course Description & Objectives

The course is in 4 parts. The first section is an overview of individual ethics that we bring to situations in the workplace, particularly in the public organization through moral reasoning or intuitively. The second section explores the application of individual ethics. The third section is the four components to ethics as management or organizational ethics; individual LEADERSHIP, individual MEMBERSHIP, organizational STRUCTURE and organizational CULTURE. The fourth section features applications of ethics in the public organization and the final section is two illustrations of organization deviance, Enron and NASA.

This is a required course for all Public Management and Policy students. It is a course in applied ethics and not a course in philosophy or religion. Instead, the course allows students to become aware of the ethical frameworks that they are already employing in anticipation of ethical dilemmas in the workplace. Second, the course seeks to answer, in part, what a manager can do to facilitate ethical conduct in the workplace.

Course Format and Teaching Methods

This is an in person class that meets once a week Mondays 5:30pm-8pm. In class time will be dedicated to discussions about course material and topics among peers and some lecture for clarification. All learning materials, and assignments will be administered via the D2L course site.

Required Texts

All Readings are on D2L. Be advised that this saves you money, but there will be two reading quizzes.

Course Requirements & Grading

Exams (Total 400 points): 1 midterm worth 200 maximum points and 1 final worth 200 points.

Writing Assignments (Total 400 points): Scenario assignment worth 200 points and 1 Op-Ed piece worth maximum 200 points. These writing assignments must be turned in to the D2L dropbox. Further details will be provided on D2L.

Reading quizzes (Total 40 points): 2 reading quizzes worth 20 points each.

Participation (Total 160 points): There are a total of 16 weeks in the semester, so you will be able to earn 10 points for each week via small assignments, quizzes, attendance, and discussions posts. Details will be determined each week.

All submitted assignments should be typed, 12 pt font, single-spaced, page numbers, and must include a proper heading with name, course name/number, instructor name, date, and assignment name.

Final grades will be calculated with the sum of points earned through the semester, and be assigned as follows:

900-1000 = A

800-899.99= B

700-799.99= C

600-699.99= D

0-599.99 = F/E

Honors Credit

This course is not eligible for Honors Credit per the Honors Contract requirements.

<https://www.honors.arizona.edu/course-policies>

Late Work Policy

Late homework assignments will not be accepted. No makeup opportunities will be granted. Only approved advanced excuses by the instructor and illness/emergency (with appropriate documentation) will be honored.

Attendance Policy

The UA's policy concerning Class Attendance and Administrative Drops is available at

<http://catalog.arizona.edu/policy/class-attendance-participation-and-administrative-drop>

Course Topics, Assignments, and Schedule

Week of	Class Topic	Course Reading
Section 1: Individual Ethics		
Jan. 9 th	Intro to course, ethics, and moral reasoning	Syllabus
		Singer About Ethics
		On the Nature of Morality
		Kidder, Right vs Right
Section 1.1: Moral Reasoning		
Jan. 16 th	Moral Philosophy in the World	MLK Letter from a Birmingham Jail MLK Youtube I have a Dream Speech http://youtu.be/HRIF4_WzU1w
Jan. 23 rd	Ethical Egoism and Relativism	Rachels, #5 Ethical Egoism Rachels, #2 The Challenge of Cultural Relativism
Jan. 30 th	Teleology	Rachels # 7, The Utilitarian Approach Rachels #8, The Debate over Utilitarianism Ethical Grounding to 21stCentury Leadership.final
Feb. 6 th	Deontology	Chandler, Deontological Dimensions of Administrative Ethics Rachels #9, Kant and Respect for Persons John Rawls

Feb. 13 th	Virtue Ethics	Virtue Ethics - Read first 4 pages only Character
Section 1.2: Intuitive Ethics		
Feb. 20 th	Intuitive Ethics	Social Animal Intro, Brooks Social Animal Decision Making Brooks Social Animal Morality Brooks
Section 2: Applied Individual Ethics		
Feb. 27 th	Manifesting Honesty	Justification Lies Protecting Peers and Clients Lies for the Public Good
March 6 th	Corruption within Government	Stiglitz Bandura, Rationalizing Unethical Behavior
March 13 th	Spring Break	
March 20 th	Corruption within Government	Scenario Discussion
		Police Culture: Corruption of Noble Cause
Section 3: Organizational Ethics		
March 27 th	Leadership	Demonstrating Integrity The Circle, Pressure Points The Leadership Advantage A Compass for Decision Making Authentic Leadership Leadership by Denhardt
April 3 rd	Membership	Leadership and Followership Ethics
April 10 th	Structure- Total Quality Management	Quality Policing and the Challenges Movers and Shakers: The Ritz-Carlton
	Structure- Reducing Opportunity	Vance Opinion Piece Situational Prevention and the Reduction of White Collar Crime
April 17 th	Culture- Transparency	Creating a Culture of Candor, Bennis
Section 4: Applied Organizational Ethics		
April 24 th	Enron & NASA	Enron, Men with Spikes

		Enron, Klieg Light Challenger Disaster NASA
May 1st	Exam Review	

Classroom Behavior

The Arizona Board of Regents' Student Code of Conduct, ABOR Policy 5-308, prohibits threats of physical harm to any member of the University community, including to one's self. See:

<http://deanofstudents.arizona.edu/policies-and-codes/code-academic-integrity>

Notification of Objectionable Materials

Although course content may be deemed offensive by some students, such materials are deemed important for the learning process. Students are not excused from interacting with such materials, but they are certainly encouraged to express well-formed opinions that express those objections and their reasons for them.

Accessibility and Accommodations

It is the University's goal that learning experiences be as accessible as possible. If you anticipate or experience physical or academic barriers based on disability, please let me know immediately so that we can discuss options. You are also welcome to contact Disability Resources (520-621-3268) to establish reasonable accommodations. For additional information on Disability Resources and reasonable accommodations, please visit <http://drc.arizona.edu>.

If you have reasonable accommodations, please plan to meet with me by appointment or during office hours to discuss accommodations and how my course requirements and activities may impact your ability to fully participate.

Please be aware that the accessible table and chairs in this room should remain available for students who find that standard classroom seating is not usable.

Student Code of Academic Integrity

Students are encouraged to share intellectual views and discuss freely the principles and applications of course materials. However, graded work/exercises must be the product of independent effort unless otherwise instructed. Students are expected to adhere to the UA Code of Academic Integrity as described in the UA General Catalog. See: <http://deanofstudents.arizona.edu/policies-and-codes/code-academic-integrity>

The University Libraries have some excellent tips for avoiding plagiarism available at: <http://www.library.arizona.edu/help/tutorials/plagiarism/index.html>

Selling class notes and/or other course materials to other students or to a third party for resale is not permitted without the instructor's express written consent. Violations to this and other course rules are subject to the Code of Academic Integrity and may result in course sanctions. Additionally, students who use D2L or UA email to sell or buy these copyrighted materials are subject to Code of Conduct Violations for misuse of student email addresses. This conduct may also constitute copyright infringement.

Additional Resources for Students

UA Non-discrimination and Anti-harassment policy:

<http://policy.arizona.edu/human-resources/nondiscrimination-and-anti-harassment-policy>

UA Academic policies and procedures are available at:

<http://catalog.arizona.edu/2015-16/policies/aaindex.html>"<http://catalog.arizona.edu/2015-16/policies/aaindex.html>

Student Assistance and Advocacy information is available at:

<http://deanofstudents.arizona.edu/student-assistance/students/student-assistance>

Confidentiality of Student Records

Required language: <http://www.registrar.arizona.edu/ferpa/default.htm>

Subject to Change Statement

Information contained in the course syllabus, other than the grade and absence policy, may be subject to change with advance notice, as deemed appropriate by the instructor.

PA 330: Ethics for the Public Administrator

Spring 2017

Instructor Information

Name: Stephanie Celaya-Serventi

Email: scelayas@email.arizona.edu

Office Location: Social Sciences 328A1

Office Hours: Tu Th 12pm-1pm

Course Description & Objectives

The course is in 4 parts. The first section is an overview of individual ethics that we bring to situations in the workplace, particularly in the public organization through moral reasoning or intuitively. The second section explores the application of individual ethics. The third section is the four components to ethics as management or organizational ethics; individual LEADERSHIP, individual MEMBERSHIP, organizational STRUCTURE and organizational CULTURE. The fourth section features applications of ethics in the public organization and the final section is two illustrations of organization deviance, Enron and NASA.

This is a required course for all Public Management and Policy students. It is a course in applied ethics and not a course in philosophy or religion. Instead, the course allows students to become aware of the ethical frameworks that they are already employing in anticipation of ethical dilemmas in the workplace. Second, the course seeks to answer, in part, what a manager can do to facilitate ethical conduct in the workplace.

Course Format and Teaching Methods

This is an in person class that meets once a week [REDACTED]. In class time will be dedicated to discussions about course material and topics among peers and some lecture for clarification. All learning materials, and assignments will be administered via the D2L course site.

Required Texts

All Readings are on D2L. Be advised that this saves you money, but there will be two reading quizzes.

Course Requirements & Grading

Exams (Total 400 points): 1 midterm worth 200 maximum points and 1 final worth 200 points.

Writing Assignments (Total 400 points): Scenario assignment worth 200 points and 1 Op-Ed piece worth maximum 200 points. These writing assignments must be turned in to the D2L dropbox. Further details will be provided on D2L.

Reading quizzes (Total 40 points): 2 reading quizzes worth 20 points each.

Participation (Total 160 points): There are a total of 16 weeks in the semester, so you will be able to earn 10 points for each week via small assignments, quizzes, attendance, and discussions posts. Details will be determined each week.

All submitted assignments should be typed, 12 pt font, single-spaced, page numbers, and must include a proper heading with name, course name/number, instructor name, date, and assignment name.

Final grades will be calculated with the sum of points earned through the semester, and be assigned as follows:

900-1000 = A

800-899.99= B

700-799.99= C

600-699.99= D

0-599.99 = F/E

Honors Credit

This course is not eligible for Honors Credit per the Honors Contract requirements.

<https://www.honors.arizona.edu/course-policies>

Late Work Policy

Late homework assignments will not be accepted. No makeup opportunities will be granted. Only approved advanced excuses by the instructor and illness/emergency (with appropriate documentation) will be honored.

Attendance Policy

The UA's policy concerning Class Attendance and Administrative Drops is available at

<http://catalog.arizona.edu/policy/class-attendance-participation-and-administrative-drop>

Course Topics, Assignments, and Schedule

Week of	Class Topic	Course Reading
Section 1: Individual Ethics		
Jan. 9 th	Intro to course, ethics, and moral reasoning	Syllabus
		Singer About Ethics
		On the Nature of Morality
		Kidder, Right vs Right
Section 1.1: Moral Reasoning		
Jan. 16 th	Moral Philosophy in the World	MLK Letter from a Birmingham Jail MLK Youtube I have a Dream Speech http://youtu.be/HRIF4_WzU1w
Jan. 23 rd	Ethical Egoism and Relativism	Rachels, #5 Ethical Egoism Rachels, #2 The Challenge of Cultural Relativism
Jan. 30 th	Teleology	Rachels # 7, The Utilitarian Approach Rachels #8, The Debate over Utilitarianism Ethical Grounding to 21stCentury Leadership.final

Feb. 6 th	Deontology	Chandler, Deontological Dimensions of Administrative Ethics Rachels #9, Kant and Respect for Persons John Rawls
Feb. 13 th	Virtue Ethics	Virtue Ethics - Read first 4 pages only Character
Section 1.2: Intuitive Ethics		
Feb. 20 th	Intuitive Ethics	Social Animal Intro, Brooks Social Animal Decision Making Brooks Social Animal Morality Brooks
Section 2: Applied Individual Ethics		
Feb. 27 th	Manifesting Honesty	Justification Lies Protecting Peers and Clients Lies for the Public Good
March 6 th	Corruption within Government	Stiglitz Bandura, Rationalizing Unethical Behavior
March 13 th	Spring Break	
March 20 th	Corruption within Government	Scenario Discussion
		Police Culture: Corruption of Noble Cause
Section 3: Organizational Ethics		
March 27 th	Leadership	Demonstrating Integrity The Circle, Pressure Points The Leadership Advantage A Compass for Decision Making Authentic Leadership Leadership by Denhardt
April 3 rd	Membership	Leadership and Followership Ethics
April 10 th	Structure- Total Quality Management	Quality Policing and the Challenges Movers and Shakers: The Ritz-Carlton
	Structure- Reducing Opportunity	Vance Opinion Piece Situational Prevention and the Reduction of White Collar Crime
April 17 th	Culture- Transparency	Creating a Culture of Candor, Bennis

Section 4: Applied Organizational Ethics		
April 24 th	Enron & NASA	Enron, Men with Spikes Enron, Klieg Light Challenger Disaster NASA
May 1st	Exam Review	

Classroom Behavior

The Arizona Board of Regents' Student Code of Conduct, ABOR Policy 5-308, prohibits threats of physical harm to any member of the University community, including to one's self. See:

<http://deanofstudents.arizona.edu/policies-and-codes/code-academic-integrity>

Notification of Objectionable Materials

Although course content may be deemed offensive by some students, such materials are deemed important for the learning process. Students are not excused from interacting with such materials, but they are certainly encouraged to express well-formed opinions that express those objections and their reasons for them.

Accessibility and Accommodations

It is the University's goal that learning experiences be as accessible as possible. If you anticipate or experience physical or academic barriers based on disability, please let me know immediately so that we can discuss options. You are also welcome to contact Disability Resources (520-621-3268) to establish reasonable accommodations. For additional information on Disability Resources and reasonable accommodations, please visit <http://drc.arizona.edu>.

If you have reasonable accommodations, please plan to meet with me by appointment or during office hours to discuss accommodations and how my course requirements and activities may impact your ability to fully participate.

Please be aware that the accessible table and chairs in this room should remain available for students who find that standard classroom seating is not usable.

Student Code of Academic Integrity

Students are encouraged to share intellectual views and discuss freely the principles and applications of course materials. However, graded work/exercises must be the product of independent effort unless otherwise instructed. Students are expected to adhere to the UA Code of Academic Integrity as described in the UA General Catalog. See: <http://deanofstudents.arizona.edu/policies-and-codes/code-academic-integrity>

The University Libraries have some excellent tips for avoiding plagiarism available at: <http://www.library.arizona.edu/help/tutorials/plagiarism/index.html>

Selling class notes and/or other course materials to other students or to a third party for resale is not permitted without the instructor's express written consent. Violations to this and other course rules are subject to the Code of Academic Integrity and may result in course sanctions. Additionally,

students who use D2L or UA email to sell or buy these copyrighted materials are subject to Code of Conduct Violations for misuse of student email addresses. This conduct may also constitute copyright infringement.

Additional Resources for Students

UA Non-discrimination and Anti-harassment policy:

<http://policy.arizona.edu/human-resources/nondiscrimination-and-anti-harassment-policy>

UA Academic policies and procedures are available at:

<http://catalog.arizona.edu/2015-16/policies/aaindex.html>"<http://catalog.arizona.edu/2015-16/policies/aaindex.html>

Student Assistance and Advocacy information is available at:

<http://deanofstudents.arizona.edu/student-assistance/students/student-assistance>

Confidentiality of Student Records

Required language: <http://www.registrar.arizona.edu/ferpa/default.htm>

Subject to Change Statement

Information contained in the course syllabus, other than the grade and absence policy, may be subject to change with advance notice, as deemed appropriate by the instructor.

**Ethics for the Public Administrator
PA 330**

Fall 2013

Instructor: Ashley S. Harris
ashshea@email.arizona.edu

Office: Social Sciences 304

Office Hours: By appointment or before/after class
Emails will be promptly answered

TA: Mark Cromey
mncromey@email.arizona.edu

Preceptor: Kophie Mathis
kvmathis@email.arizona.edu

Readings

All Readings are on D2L. Be advised that this saves you money but there will be two reading quizzes.

Course Description & Objectives

The course is in 4 parts. The first section is an overview of moral reasoning that we bring to situations in the workplace, particularly in the public organization. The second section is approaching ethics from an intuitive position. The third section is the four components to ethics as management; individual LEADERSHIP, individual MEMBERSHIP, organizational STRUCTURE and organizational CULTURE. The fourth section features applications of ethics in the public organization and the final section is two illustrations of organization deviance, Enron and NASA.

This is a required course for all Public Administration students. It is a course in applied ethics and not a course in philosophy or religion. Instead, the course allows students to become aware of the ethical frameworks that they are already employing in anticipation of ethical dilemmas in the workplace. Second, the course seeks to answer, in part, what a manager can do to facilitate ethical conduct in the workplace.

Course Requirements & Grading

Course requirements include a midterm worth 100 maximum points, TWO extended assignments (Scenario and Op-Ed piece) worth maximum 200 points, a final exam worth 100 points and participation is worth a maximum of 80 points. The participation grade is based on 8 homework assignments, and attendance quizzes. All assignments should be typed. Late homework assignments **will not be accepted**. Finally, there are two scheduled reading quizzes worth a total of 10 points each for a total of 20 points. ***No makeup opportunities will be granted. You must be present the day of the quiz or you will receive a zero for that portion of your grade. Only approved advanced excuses by the instructor and illness/emergency (with appropriate documentation) will be honored.***

450-500 = A

400-449= B

350-399= C

300-349= D

0-299 = F

The use of personal electronics such as laptops, tablets, cell phones and other mobile devices is distracting to other students and the instructor. Their use can degrade the learning environment. **Therefore, students are not permitted to use these devices during the class period.** If I display a long or involved page on the ELMO in class, I will later place on D2L.

Students are encouraged to share intellectual views and discuss freely the principles and applications of course materials. However, graded work/exercises must be the product of independent effort unless otherwise instructed. Students are expected to adhere to the UA Code of Academic Integrity as described in the UA General Catalog. See: <http://deanofstudents.arizona.edu/codeofacademicintegrity>.

Plagiarism will not be tolerated, particularly in your two writing assignments. My required format for research (you must turn in evidence of your research) makes it difficult to plagiarize. Please note the student Code of Academic Integrity: <http://deanofstudents.arizona.edu/codeofacademicintegrity>.

Attendance Policy

The UA's policy concerning Class Attendance and Administrative Drops is available at: <http://catalog.arizona.edu/2012-13/policies/classatten.htm>

The UA policy regarding absences on and accommodation of religious holidays is available at <http://deanofstudents.arizona.edu/religiousobservanceandpractice>

Absences pre-approved by the UA Dean of Students (or Dean designee) will be honored. See: http://uhap.web.arizona.edu/chapter_7#7.0

Participating in course and attending lectures and other course events are vital to the learning process. As such, attendance is required at all lectures and discussion section meetings. Students who miss class due to illness or emergency are required to bring documentation from their healthcare provider or other relevant, professional third parties. Failure to submit third-party documentation will result in unexcused absences.

Prohibited Behavior

Threatening Behavior is prohibited. “Threatening behavior” means any statement, communication, conduct or gesture, including those in written form, directed toward any member of the University community that causes a reasonable apprehension of physical harm to a person or property. A student can be guilty of threatening behavior even if the person who is the object of the threat does not observe or receive it, so long as a reasonable person would interpret the maker’s statement, communication, conduct or gesture as a serious expression of intent to physically harm.

Procedures for Mandatory Reporting of Threatening Behavior

If threatened by any student’s conduct to the point of reasonable fear of immediate physical harm to self, others or property:

1. Leave the area immediately.
2. Call the Police by dialing 9-1-1 to request that an officer come to the location. Inform the Police if it is a repeat occurrence.
3. Anyone who observes what appears to be threatening behavior must report it to the Dean of Students Office and in the appropriate case file a Student Code of Conduct Complaint (see ABOR 5-403).
4. University employees who observe what appears to be threatening behavior must also report it to their supervisor or Department Head, who should report it to the Dean.

Disciplinary Process

In addition to any law enforcement action, the Dean of Students Office will investigate complaints against students and will keep records of such complaints and investigations in accordance with the Student Disciplinary Procedures (ABOR Policy 5-401, et seq.). Such records are subject to the Family Educational Rights and Privacy Act and may be shared with faculty and other University Officials who have a legitimate educational interest, and those persons who need to know in a health or safety emergency, including any person who was the object of the threat. The person observing a threat or being threatened by a student is to complete the Student Code of Conduct Complaint Form and send it to the Dean of Students Office. This will initiate the Student Disciplinary Procedures regarding the student who is charged with exhibiting threatening behavior. Within 24 hours, the Dean of Students Office will email the person who submitted the form to confirm that the form has been received. The Dean of Students Office will communicate the progress of the investigation within ten calendar days to the person who was the object of the threat.

Date	Reading
SECTION 1: ETHICAL PERSPECTIVES – Process of Moral Reasoning	
T 8/27	Course Introduction
Th 8/29	Singer About Ethics Applied Ethics Master Triangle
Moral Philosophy	
T 9/3	MLK Letter from a Birmingham Jail MLK Youtube I have a Dream Speech http://youtu.be/HRIF4_WzU1w
Th 9/5	Rachels, #5 Ethical Egoism
Relativism	
T 9/10	Rachels, #2 The Challenge of Cultural Relativism
Th 9/12 <i>Guest Lecturer</i>	Moral Relativism
MORAL REASONING	
Consequentialist and Deontological Ethics	
T 9/17 <i>Guest Lecturer</i>	Rachels # 7, The Utilitarian Approach Moral Template Assignment Overview
Th 9/19 <i>Guest Lecturer</i>	Rachels #8, The Debate over Utilitarianism Ethical Grounding to 21 st Century Leadership.final
Consequentialist and Deontological Ethics	
T 9/24	Chandler, Deontological Dimensions of Administrative Ethics
Th 9/26	Rachels #9, Kant and Respect for Persons
Virtue Ethics	
T 10/1	Virtue Ethics - Read first 4 pages only Character
Th 10/3	READING QUIZ #1
SECTION 2 INTUITIVE ETHICS	
T 10/8	Social Animal Intro, Brooks Social Animal Decision Making
Th 10/10	Brooks Social Animal Morality Brooks

SECTION 3 APPLIED INDIVIDUAL ETHICS

Th 10/15	Manifesting Honesty	Justification Lies Protecting Peers and Clients
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T 10/17	Manifesting Honesty	Lies for the Public Good
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Corruption within Government

Th 10/22		Stiglitz
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T 10/24		Bandura, Rationalizing Unethical Behavior Police Culture: Corruption of Noble Cause
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T 10/29		Scenario Assignment Due/Special Presentation
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Th 10/31		MIDTERM EXAM
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SECTION THREE ORGANIZATIONAL ETHICS

Individual Leadership

Demonstrating Integrity

T 11/5		The Circle, Pressure Points The Leadership Advantage A Compass for Decision Making
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Th 11/7		Authentic Leadership Leadership by Denhardt
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Individual Membership

T 11/12		Leadership and Followership Ethics
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Th 11/14		READING QUIZ #2
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Organizational Structure

Total Quality Management

T 11/19		Quality Policing and the Challenges Movers and Shakers: The Ritz-Carlton
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Th 11/21	Reducing the Opportunity	Vance Opinion Piece Situational Prevention and the Reduction of White Collar Crime
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Organizational Culture

T 11/26 Organizational Culture

Transparency

Uncovering the Levels of Culture
Analyzing the Cultures of Two Organizations
Creating a Culture of Candor, Bennis

Th 11/28 NO CLASS

11/28-12/1 Thanksgiving Break**Enron**

T 12/3

Enron, Men with Spikes
Enron, Klieg Light

December 3 – OP-ED PIECE DUE**NASA**

Th 12/5

Challenger Disaster
NASA

T 12/10

Non-Review Review

Final Exam; Thursday, December 19 1:00-3:00 PM

The University of Arizona
Ethics for Public Administration – PA 330
In-person Rm. [REDACTED]

Fall 2021

Professor: Michael Polakowski, Ph.D.

Office hours: available after class or by appointment through email/ZOOM

Office: 329 Social Science Bldg, Phone: 621-1678

Email: mpolakow@email.arizona.edu

This course provides undergraduate majors in the School Government and Public Policy with a basic foundation in applied ethics in both public and nonprofit sectors. It is not a course in philosophy or religion. Instead, the course allows students to become aware of the ethical frameworks that they are already employing in anticipation of ethical dilemmas they may find in the workplace. As citizens, and potentially government employees, we believe that Westernized democracies require personal and professional ethical commitments to guide behavior in public/private organizations as well as the decision-making that takes place in public service. We will often investigate ethical considerations of contemporary figures/institutions to assess whether these individuals/organizations have lost their ethical foundations.

While this is a lecture course, there will be daily opportunities for students to become involved in an interactive discussion. The dates outlined below are **advisory and may change** as the semester progresses. While all of the material in the text is beneficial to read we will not deal with each facet of it within the lectures. Moreover, lectures will often contain material not contained in the text; therefore, it is important that you attend, and participate in, lectures as well as keeping up with the assigned readings.

Course Learning Outcomes: By the end of the semester students will be able to:

- Understand and apply basic ethical theories and principles in different public management contexts and institutions.
- Develop a framework to assist students in identifying, articulating and addressing ethical dilemmas both historically and in contemporary public/non-profit institutions.
- Understand and evaluate the value of ethical behavior/orientation in shaping the trust and effectiveness of public institutions.
- Become familiar with ways to identify and strengthen ethical leadership building strategies.
- Readily identify and discuss examples of ethical leadership, and lapses thereof, in public management.

EXAMS: There will be two exams throughout the semester. The exams will be comprised of short essay, identification/description, matching and fill in the blank types of questions. While the exams are not cumulative you should expect that there are themes that carry through the entire course and you will be required to recall information presented in the earlier portion of the semester. Each of the exams will each count 30% toward your final grade. Lectures, films and guest speakers may present information that is not included in the readings. Therefore, while

attendance is on the honor system you will be responsible for this information on the exams as well as any time or date changes that may occur in class. Make-up opportunities do not exist. If you miss an exam you may elect to withdraw. All exams are expected to be set up on D2L, although this may change as the semester progresses, so as long as you have a connection that allows you in to D2L this should not be a problem. Even though online, there will be a designated time for these exams and your participation is required.

ATTENDANCE and Lecture questions: Attendance is expected and will be required for successful completion of exams and essays. 10% of your grade will be based upon attendance in the form of periodic questions supplied during lectures. You will have a timeframe within which to complete these. Failure to do so will result in a 0 points for each question missed. The 10% of your grade will be spread equally across the number of opportunities that occur throughout the semester.

LATE WORK POLICY: As a rule, work will not be accepted late except in case of documented emergency or illness. You may petition the professor in writing for an exception if you feel you have a compelling reason for turning work in late. If you know you will be absent you should let us know ahead of time and request some accommodation.

HOMEWORK ESSAYS: There will be several homework essays throughout the semester. These will likely coincide with a presentation, lecture, film or other time sensitive events that you would have to view or read and evaluate according to instructions provided. These will be turned in on D2L. There will typically be a timeframe within which these need to be completed. As long as you regularly check your D2L account you should receive these notifications. Make sure you stay on top of this. The Homework essays will be worth 30% of your final grade. The weight of these will be distributed equally across the number of essays assigned.

Grades:

University policy regarding grades and grading systems is available at:

<http://catalog.arizona.edu/2015-16/policies/grade.htm>

A = 90% - 100%

B = 80% - 89.99%

C = 70% - 79.99%

D = 60% - 69.99%

E = below 60%

Student Code of Academic Integrity:

Students are encouraged to share intellectual views and discuss freely the principles and applications of course materials. However, graded work/exercises must be the product of independent effort unless otherwise instructed. Students are expected to adhere to the UA Code of Academic Integrity as described in the UA General Catalog. See:

<http://deanofstudents.arizona.edu/academic-integrity/students/academic-integrity>.

Classroom Behavior:

To foster a positive learning environment, students may not text, chat, make phone calls, play games, read the newspaper or surf the web during lecture and discussion. Students are asked to refrain from disruptive conversations with people sitting around them during lecture. Students observed engaging in disruptive activity will be asked to cease this behavior. Students who continue to disrupt the class will be asked to leave lecture or discussion and may be reported to the Dean of Students.

The Arizona Board of Regents' Student Code of Conduct, ABOR Policy 5-308, prohibits threats of physical harm to any member of the University community, including to one's self. See: <http://policy.arizona.edu/threatening-behavior-students>.

Notification of Objectionable Materials:

Although course content may be deemed offensive by some students, such materials are deemed important for the learning process. Students are not excused from interacting with such materials, but they are certainly encouraged to express well-formed opinions that express those objections and their reasons for them.

Accessibility and Accommodations:

It is the University's goal that learning experiences be as accessible as possible. If you anticipate or experience physical or academic barriers based on disability or pregnancy, please let me know immediately so that we can discuss options. You are also welcomed to contact Disability Resources (520-621-3268) to establish reasonable accommodations. For additional information on Disability Resources and reasonable accommodations, please visit <http://drc.arizona.edu/>.

If you have reasonable accommodations, please plan to meet with me by appointment or during office hours to discuss accommodations and how my course requirements and activities may impact your ability to fully participate. The accessible table and chairs in this room should remain available for students who find that standard classroom seating is not usable.

Course website will be evolving on D2L throughout the semester.

The website contains the course syllabus; PowerPoint slides used in lecture; and may occasionally contain some additional course readings. In the event of a class cancellation or change I will post the information the night before on the website rather than try to hit you all with an email. It is your responsibility to check this periodically.

TEXTBOOKS:

Mackey, David A. and Kathryn M. Elvey (2021) Society, Ethics, and the Law: A Reader. Jones and Bartlett Learning. (also an e-reader option) (SEL in syllabus)

ONLINE reading provided throughout the semester. These readings will be used in the exams and online activities whether they appear in the syllabus.

COURSE OUTLINE

WEEK OF:

August 24 - Introduction and orientation/shopping day.

August 26 - Articles 1 and 3 of SEL. If you have a chance look these over and be prepared for discussion on the second day of class. The syllabus will be filled in as we proceed.

Sept. 6 - **Labor Day** No classes

Sept. 7 - Discuss Article 5 on Ethics and Law Making.

Sept. 14 - Discuss Article 9 on immigration/drug policy as
Relate to ethical interactions of state/federal
Government.

Ongoing

Nov. 11 - Veteran's Day (no class)

Nov. 25 -
28 **Thanksgiving break Nov. 25 - Nov. 28**

FINAL EXAM, Wednesday Dec. 15, 1 p.m.- 3:00 p.m.
On D2L or classroom or both
Pay attention to announcements in class**

PA 330 Ethics for the Public Administrator

COURSE SYLLABUS

Spring 2020

Working Syllabus

Class Time: [REDACTED]

Instructor: Dr. Kirk Emerson

Office: Social Sciences Bldg Rm 304

Office Hours: Wednesdays 2:00pm – 4:00pm/by appt.

[REDACTED]
School of Government & Public Policy

Office Phone: 520-621-3315

kemerson@email.arizona.edu

COURSE DESCRIPTION:

This course provides undergraduate majors in public administration with a foundation in applied ethics in the public and nonprofit sectors. It is based on the premise that public leaders in Western liberal democracies require personal and professional ethical commitments to guide their behavior and decision making in public service. It attributes the worsening crisis in public trust and institutional legitimacy in the U.S., in large part, to increasing unethical and dysfunctional leadership in the public arena.

The course is organized into five sections: moral reasoning, ethics and intuitionism, ethical decision making, leading ethical organizations, and ethical skill building. This course is a required course for public administration majors. Readings, class discussions and exercises, assignments and exams are designed to help students build an ethical foundation for their future careers in public agencies and nonprofit organizations.

COURSE LEARNING OBJECTIVES

1. Understand and apply basic ethical theories and principles to different public management situations and contexts.
2. Understand the emotional, cognitive and social psychological processes that influence rational ethical decision making and observe them in students' own experiences.
3. Develop a conceptual framework to help students identify, articulate and address ethical dilemmas and leadership challenges in the context of 21st century problems and institutions.
4. Understand and analyze the value of public leadership ethics in shaping their future effectiveness in public service.
5. Build and strengthen ethical management and leadership skills and capabilities.

ASSIGNMENTS AND GRADING

Class Preparation and Participation: Participation in the weekly class discussions and activities is required in this course. Your full attention and active participation in discussion are needed for your own learning and skill development. Your engagement will also contribute to the learning of your classmates. *Participation* means being present in class and contributing to class discussions with comments and questions informed by the assigned reading and actively engaging in class activities. *Preparation* means completing the readings and other assignments and being ready to actively participate in all small group and full class discussions.

It is difficult to assess preparation and participation in a class of 36 students. However, if I observe a student who is consistently *not* engaging fully in class discussions or small group exercises, I will notify the student by email, request an explanation and encourage him/her to visit me during office hours. If the situation persists, I will dock the student's final course grade by *up to one-half of a letter grade*.

10-Minute Inclass Essays (20%): I expect every student to complete the assigned weekly readings, take notes and keep a list of observations or questions to raise in class. In addition, you should consider the "Questions to Ponder" that I will post ahead of each week's readings. Over the course of the semester, there will be 4 inclass "pop" essay quizzes based on the "Questions to Ponder."

Journal Keeping and Entries (10%): You are to keep a journal during the course reflecting on the readings and class discussions as well as direct observations of ethical issues raised in your current work/life/courses, the contemporary political arena, and reflections on past ethical issues you have experienced or observed. This journal will be private and read by you only, except that your journal entries become the source for sharing 2 written examples of relevant ethical issues, tensions, dilemmas, or challenges and how you have handled them. These entries will be the basis for discussion in small group Ethics Clinics over the course of the semester.

Movie Review (10%): Public leaders and the ethical choices they make have been dramatized in numerous movies over the years (e.g. *All the President's Men*, *Charlie Wilson's War*, *The Report*). The class will develop a movie list during the semester and students will select movies to watch outside of class and then write a review of the movie focusing on the ethical dilemmas presented and explain how they were addressed based on different ethical frameworks and the consequences of those ethical decisions.

Mid-Term Exam (30%): An inclass closed book mid-term exam will be given during Week 8, March 4). You will be allowed one page, double sided of notes to reference during the exam. There will be no new readings assigned for that week, so you can concentrate on preparing for the exam. The exam questions will cover the readings and class discussions during the first seven weeks of the course. There will be a combination of true/false questions, short answer questions, and a case to analyze.

Final Exam (30%)

A closed book final exam will be scheduled for the week after classes in May.

GRADING

4 10-minute essays	20
2 journal entry cases	10
Movie review	10
Midterm Exam	30
Final Paper Leadership Approach and Capabilities	<u>30</u>
	100%

I will use a standard grading scale for the midterm and final exams: 90-100=A, 80-89=B; 70-79=C; 60-69=D; 59 and lower=E. The 10-minute essays, journal entries and movie review will be graded on a 4 point scale (0= not present; 1= adequate but incomplete understanding; 2=solid grasp of material; 3=excellent essay in form and content)

There is not an expected grade distribution for this course. You are expected to deliver at least a Solid (B) performance. Of course, you should all be striving for Exceptional (A) performance, and the stronger everyone performs, the higher the class interaction, the mutual learning, and the productivity of the class in general. That said, A's are earned by those who produce truly outstanding work above and beyond that of other students.

All assignments are due on the dates and times noted in the syllabus. As a rule, work will not be accepted late except in case of documented emergency or illness. You may request in writing an exception if you feel you have a compelling reason for turning work in late. Late assignments will be docked a letter grade a day for each day of unexcused lateness.

Requests for incompletes (I) and withdrawal (W) must be made in accordance with university policies which are available at <http://catalog.arizona.edu/2014-15/policies/grade.htm#I> and <http://catalog.arizona.edu/2014-15/policies/grade.htm#W> respectively.

Honors Class Students: In addition to the other course requirements, the honors students are required to write an Honors Literature Review Essay. This involves completing a scholarly review of 4-6 academic peer-reviewed articles on a topic agreed upon by the student and the instructor. This comparative analysis may focus on either a deeper exploration of a section of the class or an outside review of a topic not covered, but related to the class. Some students may find the scholarly review as a gateway to beginning the first chapter of their Honors thesis.

EXPECTATIONS

This course is intended to help you prepare for your future career in the public or non-profit sectors. Please take advantage of my office hours (Wednesdays 2-4) or make an appointment to meet with me early in the semester so I can be of assistance to you in this course and in your successful completion of your chosen undergraduate major.

The syllabus is a “working” syllabus. I reserve the right to adjust the topics and the assigned readings as necessary. I will not alter the course requirements or the grading arrangement.

My expectations of you are to behave professionally and respectfully toward your fellow students and toward me. We will generate appropriate class ground rules during the first class.

Attendance: You are allowed one excused absence with no make-up requirements, although I encourage you to borrow class notes from a fellow student in addition to completing the readings. More than one absence will trigger a requirement for make-up work to demonstrate your completion of the readings and other assignments for the missed week. *More than one unexcused absence will lead to a half-letter grade reduction for the course; more than two absences will result in a full-letter grade reduction.*

Please take advantage of my email and office hours (posted above). I will strive to be as responsive and timely as I can. That said, do not count on getting prompt email responses from me after 5:00pm on Fridays through Sunday evening. During the week I will try to get back to you within 24 hours at the very latest.

STUDENTS WITH DISABILITIES

It is the University’s goal that learning experiences be as accessible as possible. If you anticipate or experience physical or academic barriers based on disability, please let me know immediately so that we can discuss options to ensure your full participation in the course. You are also welcome to contact Disability Resources (520-621-3268) to establish reasonable accommodations. For additional information on Disability Resources and reasonable accommodations, please visit <http://drc.arizona.edu/>.

If you are eligible for reasonable accommodations, please plan to meet with me by appointment or during office hours to discuss accommodations and how my course requirements and activities may impact your ability to fully participate.

ACADEMIC INTEGRITY

(For more details, see: <http://deanofstudents.arizona.edu/academicintegrity>)

You are encouraged to share intellectual views and discuss freely the principles and applications of course materials. However, graded work/exercises must be the product of independent effort unless otherwise instructed. You are expected to adhere to the UA Code of Academic Integrity as described in the UA General Catalog. See: <http://deanofstudents.arizona.edu/academic-integrity/students/academic-integrity>.

Students assume full responsibility for the content and integrity of the academic work they submit. The guiding principle of academic integrity shall be that a student's submitted work, examinations, reports, or projects must be that student's own work, unless clearly following the rules for allowable group work. Students shall be guilty of violating the University’s Code of Academic Integrity, and be subject to proceedings under it if they cheat, fabricate, plagiarize, or represent others work as their own. You are

responsible for reading and understanding the University's policy as described in the above Web Site and conduct yourself in accordance with the University's Code.

The University Libraries have some excellent tips for avoiding plagiarism available at:

<http://www.library.arizona.edu/help/tutorials/plagiarism/index.html>.

REQUIRED TEXTS TO PURCHASE OR RENT

Bazerman, Max H., and Ann E. Tenbrunsel. *Blind Spots: Why we fail to do what's right and what to do about it*. Princeton University Press, 2012.

Dobel, J. Patrick. *Public Leadership Ethics: A Management Approach*. Routledge, 2018.

Fisher, Roger, William L. Ury, and Bruce Patton. *Getting to Yes: Negotiating agreement without giving in*. Penguin, 2011 Third Edition

Rachels, James and Stuart Rachels. *The Elements of Moral Philosophy*. McGraw Hill 2015. Eighth Edition

Schwartz, Barry, and Kenneth Sharpe. *Practical Wisdom: The right way to do the right thing*. Penguin 2010

REQUIRED READINGS AVAILABLE FOR DOWNLOAD FROM COURSE D2L SITE

Ancona, Deborah, et al. "In Praise of the Incomplete Leader." *Harvard Business Review* 85(2) 2007

Bennis, Warren, Goleman, Daniel, and O'Toole. "Creating a Culture of Candor" in *Transparency How Leaders Create a Culture of Candor*. Jossey-Bass. 2008

Bohlman, Lee G. and Deal, Terrence E. "Leadership and Management Effectiveness: A Multi-Frame, Multi-Sector Analysis." *Human Resource Management*. 30(4) pp. 509-534. 1991

Brody, Stuart H. *The Law of Small Things*, Berrett-Koehler Publishers. 2019.

Haidt, Jonathan. *The Righteous Mind, Why Good People are Divided by Politics and Religion*. Vintage Books. 2012.

Kidder, Rushworth M., and Bruce McLeod. *Moral Courage*. New York: W. Morrow, 2005.

Sissela Bok, "Lies for the Public Good," in Menkel-Meadows, Carrie and Wheeler, Michael, *What's Fair Ethics for Negotiators*. Jossey-Bass. 2004

Svara, James. *The Ethics Primer for Public Administrators in Government and Nonprofit Organizations*. Jones and Bartlett. 2015. Second Edition.

Wang, XiaoHu, and Wan Wart, Montgomery. "When Public Participation in Administration Leads to Trust: An Empirical Assessment of Managers' Perceptions." *Public Administration Review*. 6(2) pp. 265-278. 2007

COURSE SCHEDULE, TOPICS AND READINGS

Week 1 (1/15/2020)

Introduction

Review syllabus; set expectations and ground rules

SECTION 1: MORAL REASONING

Week 2 (1/22/2020)

Consequentialism & Deontological Ethics

- Rachels, *The Elements of Moral Philosophy*, 8th Edition CH 7-9

Week 3 (1/29/2020)

Kant, Feminism and Virtue Ethics

- Rachels, CH 10-12
- Svara, *The Ethics Primer*, CH 4 (d2l)

SECTION 2: ETHICS & INTUITIONISM

Week 4 (2/5/2020)

Ethical Intuition

- Rachels, CH 2
- Haidt, *The Righteous Mind*, CH 1 & excerpts (d2l)

SECTION 3: ETHICAL DECISION MAKING

Week 5 (2/12/2020)

Behavioral Ethics I

- Bazerman & Tenbrunsel. *Blind Spots*. CH 1-3

Week 6 (2/19/2020)

Behavioral Ethics II

- Bazerman & Tenbrunsel, CH. 4-6

Ethics Clinic 1

Week 7 (2/26/2020)

Cultural Relativism & Right vs Right

- Rachels, CH 2
- Kidder, TBD

[3/11/2020 SPRING BREAK NO CLASS]

SECTION 4: LEADING ETHICAL ORGANIZATIONS

Week 9 (3/18/2020)

Public Leadership Ethics I

- Dobel, Public Leadership Ethics, CH 1-4
- Ancona et al, "In Praise of the Incomplete Leader," 2007 (d2l)

Movie Review Due

Week 10 (3/25/2020)

Public Leadership Ethics II

- Dobel, CH 5 – Conclusion
- Bohlman & Deal, "Leadership and Management Effectiveness," 1991 (d2l)

Week 11 (4/1/2020)

Ethical Culture & Public Trust

- Bennis, Goleman, and Biederman, "Creating a Culture of Candor," 2008 (d2l)
- Wand and Van Wart, "When Public Participation in Public Administration Leads to Trust," 2007 (d2l)

Ethics Clinic 2

SECTION 5: ETHICAL SKILL BUILDING

Week 12 (4/8/2020)

Personal Integrity

Guest Speaker: Stuart Brody (invited)

- Brody, The Law of Small Things, 2019, Integrity Quiz, Introduction and Chapter 1 (d2l)
- (d2l)

Week 13 (4/15/2020)

Principled Negotiation

- Fisher, Ury, & Patton, Third Edition, *Getting to Yes* 2011, Preface – CH 5

Week 14 (4/22/2020)

Phronesis – Practical Wisdom I

- Schwartz and Sharpe, Practical Wisdom, 2010, CH 1-3

Week 15 (4/29/2020)

Practical Wisdom II

- Schwartz and Sharpe, CH 4-6

Week 16 (5/6/2019)

Wrapping Up

- Bazerman and Tenbrunsel, CH 7-8
- Schwartz and Sharpe, CH 13

FINAL EXAM – to be scheduled

PA 330: Ethics for the Public Administrator

Instructor Information

Name: Dan Grossenbach

Email: dgrossenbach@email.arizona.edu

Office Hours: flexible – on campus, phone, or online

Phone: [REDACTED]

Course Description & Objectives

The course is in four parts. The *first* and largest section is an overview of ethical theories that underlie the values of American government. The *second* part introduces moral reasoning and ethical decision making. The *third* section explores ethics in the context of a governmental organization. The *fourth* and final section is the development of a plan for ongoing ethical skill-building.

This is a required course for all Public Management and Policy students. Through assigned readings, thought-provoking class discussions, video lectures, and rigorous course work and quizzes, the course will guide students to become aware of the ethical reasoning behind their beliefs and actions. Students will also be trained to confront ethical dilemmas in the government workplace. Ultimately, students should conclude the course with the ability to:

- Define, compare, and contrast the key ethical theories that influence American government and assess them by the strengths and weaknesses of each theory.
- Identify the values and principles within any ethical dilemma and to employ a seven-step process for determining appropriate decisive action.
- Describe the obstacles of moral reasoning and ethical decision making within the context of a government workplace and how to overcome them.
- Design and execute an ongoing skill building plan for a future career as a public administrator.

Course Format and Teaching Methods

The course is an online course. All learning materials, discussions, and assignments will be administered via the D2L course site and UA email. Whenever possible, in person discussions about course material and topics with peers and/or instructor are encouraged, though not required.

Required Texts and Lectures

All Readings and Lectures are on D2L.

Course Grading

Writing Assignments (400 points): 1) scenario analysis, 2) movie review, 3) op-ed piece, and 4) skill-building plan. Each assignment is graded on a maximum 100 points each.

Quizzes (300 points): 3 quizzes covering the readings, lectures, and discussions from the first three sections of the course worth 100 points each.

Final Exam (150 points): comprehensive of all four sections of the course

Participation (Total 150 points): There are 15 full weeks in the semester. One discussion thread session and one live video chat session will take place each week. There will be no discussion thread or video chats the week of Thanksgiving.

Discussion Threads: (Total 75 points) You can earn 5 points for participating in each discussion session posted in the D2L Discussion tab. Topics will correspond to the content within each week's module. Full credit for each discussion session requires: 1) at least one post from you on the topic, and 2) at least one thoughtful response to any other comment posted by the instructor or classmates. Topics are revealed in the D2L Discussion tab each Monday by noon and grading on discussion posts closes every Friday at noon.

Small Group Video Chat: (Total 75 points) You are automatically awarded 5 points each week for watching the recorded Zoom sessions at your convenience. You can earn an additional 5 extra-credit points for participating in each live video chat via Zoom in D2L each Wednesday at noon.

Course Requirements

All submitted assignments should be typed, 12-point font, double-spaced, page numbered, and must include a proper heading with student name, course name/number, instructor name, date, and assignment name. Be sure to note your sources when necessary with MLA, APA, or Chicago style citations (see section on academic integrity below).

Final grades will be calculated with the sum of points earned through the semester, and be assigned as follows:

900-1000 = A
800-899.99= B
700-799.99= C
600-699.99= D
0-599.99 = F/E

Course Schedule

Module	Week	Topic	Required Reading/Media	Assignment/Quiz
1: Ethical Systems	1	Introduction	Louis Pojman	Discussion, lecture
	2	Nature of Ethics	Louis Pojman	Discussion, lecture
	3	American Values	Constitution, Declaration of Independence, King, Douglass	Discussion, lecture
	4	Relativism & Emotivism	Louis Pojman on Egoism, James Rachels on Relativism	Discussion, lecture, Policy Analysis paper
	5	Utilitarianism	Louis Pojman and Gerald Pops	Discussion, lecture
	6	Deontological Ethics	Louis Pojman, PBS video	Discussion, lecture

	7	Virtue Ethics	Aristotle, PBS video	Discussion, lecture, Movie Review paper
	8	Ethical Theory Recap	None	Quiz
2: Reasoning & Decision Making	9	Moral Reasoning	Terry Cooper, Scott Rae, Schwartz & Sharpe	Discussion, lecture
	10	Ethical Decision Making	Scott Rae, Schwartz & Sharpe	Discussion, lecture, Quiz
3: Organizational Ethics	11	Organizational Culture	Terry Cooper, Schwartz & Sharpe	Discussion, lecture
	12	Organizational Structure	Terry Cooper, Schwartz & Sharpe	Discussion, lecture, Quiz
4: Skill-Building	13	Ethical Skill-Building	Schwartz & Sharpe	Discussion, lecture, Op-Ed paper
	14	Ethical Skill-Building	Rohr, Kooij	Discussion, lecture
	15	Cultural Ethics in Civics	Varies	Discussion, lecture, Skill-Building plan
	16	Course Review	None	Final Exam

Honors Credit

This course is not eligible for Honors Credit per the Honors Contract requirements.

<https://www.honors.arizona.edu/course-policies>

Late Work Policy

Late homework assignments will not be accepted. No makeup opportunities will be granted. Only approved advanced excuses by the instructor and illness/emergency (with appropriate documentation) will be honored.

Attendance Policy

The UA's policy concerning Class Attendance and Administrative Drops is available at

<http://catalog.arizona.edu/policy/class-attendance-participation-and-administrative-drop>

Classroom Behavior

The Arizona Board of Regents' Student Code of Conduct, ABOR Policy 5-308, prohibits threats of physical harm to any member of the University community, including to one's self. See:

<https://public.azregents.edu/Policy%20Manual/5-308-Student%20Code%20of%20Conduct.pdf>

<https://policy.arizona.edu/education-and-student-affairs/disruptive-behavior-instructional-setting>

Notification of Objectionable Materials

Although course content may be deemed offensive by some students, such materials are deemed important for the learning process. Students are not excused from interacting with

such materials, but they are certainly encouraged to express well-formed opinions that express those objections and their reasons for them.

Accessibility and Accommodations

It is the University's goal that learning experiences be as accessible as possible. If you anticipate or experience physical or academic barriers based on disability, please let me know immediately so that we can discuss options. You are also welcome to contact Disability Resources (520-621-3268) to establish reasonable accommodations. For additional information on Disability Resources and reasonable accommodations, please visit <http://drc.arizona.edu>.

If you have reasonable accommodations, please plan to meet with me by appointment or during office hours to discuss accommodations and how my course requirements and activities may impact your ability to fully participate.

Please be aware that the accessible table and chairs in this room should remain available for students who find that standard classroom seating is not usable.

Student Code of Academic Integrity

Students are encouraged to share intellectual views and discuss freely the principles and applications of course materials. However, graded work/exercises must be the product of independent effort unless otherwise instructed. Students are expected to adhere to the UA Code of Academic Integrity as described in the UA General Catalog.

See: <http://deanofstudents.arizona.edu/policies-and-codes/code-academic-integrity>

The University Libraries have some excellent tips for avoiding plagiarism available at: <http://www.library.arizona.edu/help/tutorials/plagiarism/index.html>

Selling class notes and/or other course materials to other students or to a third party for resale is not permitted without the instructor's express written consent. Violations to this and other course rules are subject to the Code of Academic Integrity and may result in course sanctions. Additionally, students who use D2L or UA email to sell or buy these copyrighted materials are subject to Code of Conduct Violations for misuse of student email addresses. This conduct may also constitute copyright infringement.

Additional Resources for Students

SOS Support. Outreach. Success. <https://sos.arizona.edu/>

This service provides answers to questions via chat, phone, or email. Students can reach out this this information hub to ask questions and gain support. It has been around for quite some time, but it may not be as widely known. Faculty and community members may also use this service. For chat, Text SOS to 97779, "when you have a quick and easy question," according the site. SOS Helpful Resources page is an "A to Z" page with links to campus-wide resources: <https://sos.arizona.edu/helpful-resources>

UA Non-discrimination and Anti-harassment policy:

<http://policy.arizona.edu/human-resources/nondiscrimination-and-anti-harassment-policy>

UA Academic policies and procedures are available at:

<http://catalog.arizona.edu/2015-16/policies/aaindex.html>"<http://catalog.arizona.edu/2015-16/policies/aaindex.html>

Student Assistance and Advocacy information is available at:

<http://deanofstudents.arizona.edu/student-assistance/students/student-assistance>

Confidentiality of Student Records

Required language: <http://www.registrar.arizona.edu/ferpa/default.htm>

Subject to Change Statement

Information contained in the course syllabus, other than the grade and absence policy, may be subject to change with advance notice, as deemed appropriate by the instructor.

PA 330: Ethics for the Public Administrator

Instructor Information

Name: Dan Grossenbach

Office Hours: flexible – on campus, phone, or online

Email: dgrossenbach@email.arizona.edu

Phone: [REDACTED]

Course Description

The course is in four parts. The *first* and largest section is an overview of ethical theories that form the values of American government. The *second* part introduces moral reasoning and ethical decision making. The *third* section explores ethics in the context of a governmental organization. The *fourth* and final section is the development of a plan for ongoing ethical skill-building.

This is a required course for all Public Management and Policy students. The course will guide students to become aware of the ethical reasoning behind their beliefs and actions. Students will also be trained to confront ethical dilemmas in the government workplace.

Learning Objectives

- Define, compare, and contrast the key ethical theories that influence American government and assess them by the strengths and weaknesses of each theory.
- Identify the values and principles within any ethical dilemma and to employ a seven-step process for determining appropriate decisive action.
- Describe the obstacles of moral reasoning and ethical decision making within the context of a government workplace and how to overcome them.
- Design and execute an ongoing skill building plan for a future career as a public administrator.

Course Format, Materials, and Teaching Methods

The course is an online course. All learning materials, lectures, discussions, and assignments will be administered via the D2L course site and UA email. Whenever possible, in person discussions about course material and topics with peers and/or instructor are encouraged, though not required. All readings and course materials are on D2L.

Course Requirements & Grading

The due date for all required readings, discussions, lectures, quizzes, and final exam will be posted in advance on the D2L course site. A weekly email from the

instructor each Wednesday by noon will remind students of important dates, course requirements, and lecture times.

Writing Assignments (300 points): two assignments graded on a maximum 150 points each: 1) scenario analysis and 2) skill-building plan.

Quizzes (300 points): three quizzes covering course content since the prior quiz worth a max total of 100 points each.

Final Exam (175 points): comprehensive of the entire course

Participation (Total 225 points): There are 16 weeks in the semester. One discussion thread session will take place each week except for the last week which will be reserved for a final exam study session. You can earn up to 15 points each week for participating in each discussion session posted in the D2L Discussion tab. Topics will correspond to the content within each week's module and require that you have completed the course content posted for that week (readings, videos, lectures, etc). Full credit for each discussion session requires:

- 1) one comment from you on the weekly topic (5 points) **due noon each Friday**,
The instructor will respond to your comment by noon the following Monday
- 2) response to the instructor's question (10 points) **due noon each Wednesday**.

Video Lectures: a video lecture on the weekly topic will be posted for viewing each week (approximately 45 min). This class is designed for asynchronous learning which means that all course content can be completed at your own pace with no required live interaction with the professor or classmates. However, since such interaction is helpful and encouraged, students can earn 5 points of EXTRA CREDIT for live participation in each video lecture presented each week (75 points max per semester). The lectures are required viewing so they will be recorded and available anytime on D2L following each live event (date & time TBD).

Required Format for Assignments

All submitted assignments (papers) should be typed, 12-point font, double-spaced, page numbered, and must include a proper heading with student name, course name/number, instructor name, date, and assignment name. Be sure to note your sources when necessary with MLA, APA, or Chicago style citations (see section on academic integrity below).

Grading

Grading for submitted work will be updated each week. Final grades will be calculated with the sum of points earned through the semester, and be assigned as follows:

900-1000 = A

700-799.99 = C

0-599.99 = F/E

800-899.99 = B

600-699.99 = D

Course Outline

Module	Week	Topic	Required Reading/Media	Assignment/Quiz
1: Ethical Systems	1	Introduction	Louis Pojman	Discussion, lecture
	2	Nature of Ethics	Louis Pojman	Discussion, lecture
	3	American Values	Constitution, Declaration of Independence, King, Douglass	Discussion, lecture
	4	Relativism & Emotivism	Louis Pojman on Egoism, James Rachels on Relativism	Discussion, lecture, Quiz 1 due
	5	Utilitarianism	Louis Pojman and Gerald Pops	Discussion, lecture
	6	Deontological Ethics	Louis Pojman, PBS video	Discussion, lecture
	7	Virtue Ethics	Aristotle, PBS video	Discussion, lecture
	8	Ethical Theory Recap	None	Quiz 2 due
2: Reasoning & Decision Making	9	Moral Reasoning	Terry Cooper, Scott Rae, Schwartz & Sharpe 1	Discussion, lecture
	10	Ethical Decision Making	Scott Rae, Schwartz & Sharpe 2	Discussion, lecture
3: Organizational Ethics	11	Organizational Culture	Terry Cooper, Schwartz & Sharpe 3	Discussion, lecture, Scenario Analysis paper due
	12	Organizational Structure	Terry Cooper, Schwartz & Sharpe 4, Rohr 1	Discussion, lecture, Quiz 3 due
4: Skill-Building	13	Ethical Skill-Building	Worldview resources	Discussion, lecture
	14	Ethical Skill-Building	no new reading	Discussion, lecture

Course Wrap-Up	15	Cultural Ethics in Civics	Schwartz & Sharpe 13, varied works on current events	Discussion, lecture, Skill-Building plan due
	16	Course Review	None	Final Exam due

Honors Credit

This course is not eligible for Honors Credit per the Honors Contract requirements. <https://www.honors.arizona.edu/course-policies>

Late Work Policy

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Additional Resources for Students

SOS Support. Outreach. Success. <https://sos.arizona.edu/>

This service provides answers to questions via chat, phone, or email. Students can reach out this this information hub to ask questions and gain support. It has been around for quite some time, but it may not be as widely known. Faculty and community members may also use this service. For chat, Text SOS to 97779, "when you have a quick and easy question," according the site. SOS Helpful Resources page is an "A to Z" page with links to campus-wide resources: <https://sos.arizona.edu/helpful-resources>

UA Non-discrimination and Anti-harassment policy:

<http://policy.arizona.edu/human-resources/nondiscrimination-and-anti-harassment-policy>

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<http://catalog.arizona.edu/2015-16/policies/aaindex.html>"<http://catalog.arizona.edu/2015-16/policies/aaindex.html>

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Confidentiality of Student Records

Required language: <http://www.registrar.arizona.edu/ferpa/default.htm>

Subject to Change Statement

Information contained in the course syllabus, other than the grade and absence policy, may be subject to change with advance notice, as deemed appropriate by the instructor.

PA 330: Ethics for the Public Administrator

Spring 2022 Seven Week - First

Instructor Information

Name: Dan Grossenbach

Office Hours: flexible – on campus, phone, or online

Email: dgrossenbach@arizona.edu

Phone: [REDACTED]

Course Description

This course is designed to equip students with sound moral reasoning and ethical decision making for a professional career in public service based on the values of American government. Students will learn to identify the ethical reasoning behind their beliefs and actions. Students will also be trained to confront ethical dilemmas in the workplace. It is a required course for all Public Management and Policy students.

Learning Objectives

- Define, compare, and contrast the key ethical theories that are consistent with the American system of government and critically assess each theory.
- Identify the values and principles within an ethical dilemma and to employ a seven-step process for determining appropriate decisive action.
- Describe the obstacles of moral reasoning and ethical decision making within the context of a government workplace and how to overcome them.
- Develop skills necessary to engage in sensitive and controversial cultural issues respectfully and professionally in a pluralistic environment.

Course Format, Materials, and Teaching Methods

This course is offered in an asynchronous online format. Course requirements can be completed at your own pace within posted deadlines without required live interaction with the professor or classmates. However, in person discussions about course material and topics with peers and/or instructor are encouraged when feasible. All learning materials, lectures, discussions, and assignments will be administered via the D2L course site and UA email except for the required textbook. A video lecture for each of the two weekly topics will be posted for viewing by noon each Wednesday (approximately 30-45 min). This is in addition to required readings or video content posted in the content tab each week.

Required Text

Mackey, David A. and Elvey, Kathryn M. (2021) *Society, Ethics, and the Law: A Reader*. Jones & Bartlett Learning.

This book is available in paperback or digital format ISBN 9781284199642

Course Requirements & Grading

The due date for all required readings, discussions, lectures, quizzes, and final exam will be posted in advance on the D2L course site or in email notifications. The instructor may remind students of important dates, course requirements, and lecture times but students are expected to keep track of important dates after initial notification.

Writing Assignments (600 points): four short papers graded on a maximum 150 points each.

Final Exam (190 points): comprehensive final exam

Participation (Total 210 points): One discussion session will take place each week in the D2L Discussion tab for **30 points each**. This is your opportunity to sharpen your knowledge and interact directly with your professor. As an open forum, you may also observe and interact with other conversations, but the graded portion is based only on your discussion with me. It's expected that you have completed the course content posted for that week (readings, videos, lectures, etc), that you provide thoughtful and engaging content, and respond to all follow-up questions. Topics presented in the discussion thread each week may relate to content from Week A, Week B, or both. Discussion posts are **due 5pm every Friday** throughout the term. Answers to instructor follow-up questions are **due within 3 calendar days** after each question is posted. Tip: Activate D2L notifications so you're alerted to any new posts.

Required Format for Assignments

All submitted assignments (papers) should be typed, 12-point font, double-spaced, page numbered, and must include a proper heading with student name, course name/number, instructor name, date, and assignment name. Be sure to note your sources when necessary (see section on academic integrity below).

Grading

Grading for submitted work will be updated each week. Final grades will be calculated with the sum of points earned through the semester, and be assigned as follows:

900-1000 = A
800-899.99 = B

700-799.99 = C
600-699.99 = D

0-599.99 = F/E

Course Outline

Week	Topic	Required Reading/Viewing	Work that's due
1a	Introduction	Textbook article 55, Ring of Gyges video	lecture, video, discussion
1b	Normative Ethics 1	Textbook articles 1 and 3, PBS videos	lecture, videos, discussion
2a	Normative Ethics 2	Rachels (relativism), Pojman (subjectivism)	lectures, discussion
2b	Worldview 1	biblical theism chapter, secular humanism article, debate video	lecture, debate video, paper 1 due
3a	Worldview 2	Applied postmodernism chapter, CRT statement	lecture, discussion
3b	American Values 1	Constitution, Declaration of Independence, Textbook articles 5 and 8	lecture, discussion, paper 2 due
4a	American Values 2	Spicer's Constitution article	lecture
4b	Conflicts and Dilemmas	Cooper ch5 conflicts, Rae ch4 moral reasoning	lecture, discussion
5a	Decision Making	Rae ch4 decision process	lecture
5b	Organizational Factors	The Professional Edge ch3, authority video	lecture, video, discussion, paper 3 due
6a	Systemic Racism 1	Textbook article 14, WSJ op-ed	lecture
6b	Systemic Racism 2	Fryer study	lecture, discussion
7a	Civil Debate	Shlemon article, Impossible Conversations article	lecture, paper 4 due
7b	Course Recap	review course content	final exam, discussion

Honors Credit

This course is not eligible for Honors Credit per the Honors Contract requirements. <https://www.honors.arizona.edu/course-policies>

Late Work Policy

Late homework assignments will NOT be accepted. No makeup opportunities will be granted. Only approved advanced excuses by the instructor and illness/emergency with appropriate documentation will be honored.

Attendance Policy

The UA's policy concerning Class Attendance and Administrative Drops is available at <http://catalog.arizona.edu/policy/class-attendance-participation-and-administrative-drop>

Classroom Behavior

The Arizona Board of Regents' Student Code of Conduct, ABOR Policy 5-308, prohibits threats of physical harm to any member of the University community, including to one's self.

<https://public.azregents.edu/Policy%20Manual/5-308-Student%20Code%20of%20Conduct.pdf>

<https://policy.arizona.edu/education-and-student-affairs/disruptive-behavior-instructional-setting>

Notification of Objectionable Materials

Although course content may be deemed offensive by some students, such materials are deemed important for the learning process. Students are not excused from interacting with such materials, but they are certainly encouraged to express well-formed opinions that express those objections and their reasons for them.

Accessibility and Accommodations

It is the University's goal that learning experiences be as accessible as possible. If you anticipate or experience physical or academic barriers based on disability, please let me know immediately so that we can discuss options. You are also welcome to contact Disability Resources (520-621-3268) to establish reasonable accommodations. For additional information on Disability Resources and reasonable accommodations, please visit <http://drc.arizona.edu>.

If you have reasonable accommodations, please plan to meet with me by appointment or during office hours to discuss accommodations and how my course requirements and activities may impact your ability to fully participate.

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Student Code of Academic Integrity

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The University Libraries have some excellent tips for avoiding plagiarism available

at: <http://www.library.arizona.edu/help/tutorials/plagiarism/index.html>

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Additional Resources for Students

SOS Support. Outreach. Success. <https://sos.arizona.edu/>

This service provides answers to questions via chat, phone, or email. Students can reach out this this information hub to ask questions and gain support. It has been around for quite some time, but it may not be as widely known. Faculty and community members may also use this service. For chat, Text SOS to 97779, "when you have a quick and easy question," according the site. SOS Helpful Resources page is an "A to Z" page with links to campus-wide resources: <https://sos.arizona.edu/helpful-resources>

UA Non-discrimination and Anti-harassment policy:

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UA Academic policies and procedures are available at:

<http://catalog.arizona.edu/2015-16/policies/aaindex.html>"<http://catalog.arizona.edu/2015-16/policies/aaindex.html>

Student Assistance and Advocacy information is available at:

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Confidentiality of Student Records

Required language: <http://www.registrar.arizona.edu/ferpa/default.htm>

Subject to Change Statement

Information contained in the course syllabus, other than the grade and absence policy, may be subject to change with advance notice, as deemed appropriate by the instructor.

PA 330: Ethics for the Public Administrator

Summer 2022 Seven Week - First

Instructor Information

Name: Dan Grossenbach

Office Hours: flexible – on campus, phone, or online

Email: dgrossenbach@arizona.edu

Phone: [REDACTED]

Course Description

This course is designed to equip students with sound moral reasoning and ethical decision making for a professional career in the public service and non-profit sectors. Students will learn to identify the ethical reasoning behind their beliefs and actions. It is a required course for all Public Management and Policy students.

Learning Objectives

- Define, compare, and contrast the key ethical theories that are most consistent with the American system of government and critically assess each theory.
- Identify the values and principles within an ethical dilemma and to employ a seven-step process for determining appropriate decisive action.
- Describe the obstacles of moral reasoning and ethical decision making within the context of a government workplace and how to overcome them.
- Develop skills necessary to engage in sensitive and controversial cultural issues respectfully and professionally in a pluralistic environment.

Course Format, Materials, and Teaching Methods

This course is offered in an asynchronous online format. Course requirements can be completed at your own pace within posted deadlines without required live interaction with the professor or classmates. However, in person discussions about course material and topics with peers and/or instructor are encouraged when feasible. All learning materials, lectures, discussions, and assignments will be administered via the D2L course site and UA email except for the required textbook. A video lecture for each of the two weekly topics will be posted for viewing by noon each Wednesday (approximately 30-45 min). This is in addition to required readings or video content posted in the content tab each week.

Required Text

There is no material required for purchase. All content is provided digitally on the D2L course website.

Course Requirements & Grading

The due date for all required readings, discussions, lectures, quizzes, and exams will be posted in advance on the D2L course site or in email notifications. The instructor may remind students of important dates, course requirements, and lecture times but students are expected to keep track of important dates after initial notification.

Reading Outlines (600 points): 10 outlines of required readings graded on a maximum 60 points each.

Final Exam (190 points): comprehensive final exam

Participation (Total 210 points): One discussion session will take place each week in the D2L Discussion tab for **30 points each**. This is your opportunity to sharpen your knowledge and interact directly with your professor. As an open forum, you may also observe and interact with other conversations, but the graded portion is based only on your discussion with me. It's expected that you have completed the course content posted for that week (readings, videos, lectures, etc), that you provide thoughtful and engaging content, and respond to all follow-up questions. Topics presented in the discussion thread each week may relate to content from Week A, Week B, or both. Discussion posts are **due 5pm every Wednesday** throughout the term. Answers to instructor follow-up questions are **due within 3 calendar days** after each question is posted. Tip: Activate D2L notifications so you're alerted to any new posts.

Required Format for Assignments

All submitted assignments (outlines) should be typed, 12-point font, and must include a proper heading with student name, course name/number, instructor name, date, and assignment name.

Grading

Grading for submitted work will be updated each week. Final grades will be calculated with the sum of points earned through the semester, and be assigned as follows:

900-1000 = A
800-899.99 = B

700-799.99 = C
600-699.99 = D

0-599.99 = F/E

Honors Credit

This course is not eligible for Honors Credit per the Honors Contract requirements. <https://www.honors.arizona.edu/course-policies>

Late Work Policy

Late homework assignments will NOT be accepted. No makeup opportunities will be granted. Only approved advanced excuses by the instructor and illness/emergency with appropriate documentation will be honored.

Course Outline

Week	Topic	Required Reading/Viewing	Work that's due
1a	Introduction	Ring of Gyges and Purge videos, course syllabus, lecture	VT video, discussion
1b	The Public Good	Chilton ch1, lecture	outline 1, discussion
2a	Subjective Ethics	Rae chapter 4, lecture	outline 2, discussion
2b	Normative Ethics 1	Svara on deontology, Chilton ch2, lecture	outline 3 and 4, discussion
3a	Normative Ethics 2	Svara on utilitarianism, Chilton ch3, lecture	outline 4 and 5, discussion
3b	Normative Ethics 3	Svara on virtue, Chilton ch4, lecture	outline 5 and 6, discussion
4a	Biblical Values	Rae chapter 2, lecture	outline 6, discussion
4b	Constitutional Values 1	Dreisbach ch1, lecture	outline 7, discussion
5a	Constitutional Values 2	Dreisbach ch8, lecture	outline 8, discussion
5b	Organizational Theory 1	Milgram video, Cooper's Agentic shift, lecture	outline 9, discussion
6a	Organizational Theory 2	Professional Edge ch3, lecture	outline 10, discussion
6b	Conflicting Interests	Cooper ch5, lecture	discussion
7a	Moral Dilemmas	Cooper ch2, lecture	discussion
7b	Decision Making	Rae decisions, lecture	decision model, exam

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University Dates/Deadlines

Please pay close attention to University deadlines for students and instructors. They can be found here: http://registrar.arizona.edu/dates-and-deadlines/view-dates?field_display_term_value=171 (scroll down to the Summer Session deadlines)

Additional Resources for Students

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This service provides answers to questions via chat, phone, or email. Students can reach out to this information hub to ask questions and gain support. It has been around for quite some time, but it may not be as widely known. Faculty and community members may also use this service. For chat, Text SOS to 97779, "when you have a quick and easy question," according to the site. SOS Helpful Resources page is an "A to Z" page with links to campus-wide resources: <https://sos.arizona.edu/helpful-resources>

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Violent Crime and Political Order

POL/PA 436, Fall 2020
School of Government and Public Policy
The University of Arizona

Instructor: Javier Osorio

josorio1@email.arizona.edu
www.javierosorio.net
Office: 125 Social Sciences Building
Office Hours: by appointment.
Phone: 520-621-4607
Version: 3/5/2020

Course Description:

This course explores the intriguing world of organized criminal violence from a political-economy perspective. The course will help students to develop analytical skills to understand the root causes of organized criminal violence and to critically assess the effectiveness of counter-narcotic efforts. The course has a comparative perspective with a particular emphasis on Latin America. The course is divided into five main sections. The first part overviews theoretical foundations highlighting the differences and similarities of political and criminal order. The second section analyzes illicit markets from an economic perspective. The third section surveys the historical origins of the drug control regime and evaluates its implications for Latin America. The fourth part analyzes the main characteristics of violence and discusses key economic, social, and political determinants. Finally, the fifth section explores the causes and effects of drug violence in Latin America.

Course Objectives:

The readings, assignments, and in-class activities of this course are designed to help students develop analytical skills to understand the economic and political aspects of crime and illicit markets. After successfully completing this course, students will be able to:

1. Define the foundations of the political-economy operating in illicit markets.
2. Compare and contrast the empirical and methodological challenges of measuring crime and drug markets.
3. Gain familiarity with the history, characteristics, and policy consequences of the international drug control regime.
4. Understand the economic, social, and political factors influencing violence in illicit markets.
5. Apply the theoretical models to understand the dynamics of crime and illicit markets in Latin America.

Expected Learning Outcomes:

1. Define the basic supply and demand mechanics of illicit markets and the way drug control policies

affect them.

2. Articulate and critically analyze the difficulties of generating systematic measures crime and drugs.
3. Compare and contrast how poverty, social norms, and politics influence drug related violence in Latin America.
4. Engage in theoretically-grounded and evidence-based discussions about illicit drugs and crime.

Course Requirements:

The final grade is determined by the student's performance on the following assignments: attendance; participation in lecture sessions and in class activities; weekly reading questions; midterm exam; infographic, and final exam. Below, you will find each requirement explained in detail.

1. Class attendance

- Students are expected to attend to all class sessions.
- Students are required to arrive on time.
- Students are required to remain in the class room for the entire session.
- If you expect to be absent because of religious observances, please send me an email at the beginning of the semester.
- In the case of an emergency, students are expected to notify the professor before class.
- Each week we will have two different types of class sessions:
 - Lecture sessions: The instructor will prepare a lecture highlighting the main aspects of the assigned readings and students are expected to engage in the conversation.
 - Student activity sessions: In order to promote active learning, students will engage in individual or group activities related to the topics discussed each week.

2. Participation and readings (25% of final grade)

- Students are expected to read all assigned readings before class. This requires students to critically engage the readings.
- Students are required to bring the assigned reading to every class.
- Active participation in the discussion is a strong requirement. The key pedagogical component of this class is to collectively unpack and analyze the assigned materials. We will do so by dissecting its different components and arguments, questioning them, exploring their implications, and thinking out loud about them. Due its collective and dynamic nature, this class is not a space for passive learning. As such, each student is expected to provide valuable contributions to this common intellectual endeavor.
- Students are required to actively participate in both lecture sessions and in student activity sessions.

3. Weekly Reading Question (15% of final grade)

- Each week, students will find one or two questions posted on D2L related to the corresponding assigned readings for a total of 15 weeks.
- Students are required to submit their responses each week before the second class meeting. This means that students should complete all assigned readings and submit their responses by XX TBD XX, every week.
- The questions will require students to reflect on what they read, but responses should be short and to the point. Responses should be no longer than one paragraph. Vague responses or responses that fail to demonstrate familiarity with assigned readings will not receive full credit.
- Weekly Reading Questions will be graded according to the following criteria:

- No Submission/Late Submission/Careless Submission - 0 points
- Vague or inadequate response- 0.5 points
- Clear response demonstrates familiarity with readings – 1 point

4. Midterm Exam (20% of final grade)

- The Midterm exam will be on XX TBD XXX, during the regularly scheduled class.
- The Midterm structure consists of an in class exam with multiple choice and short answer based on the assigned readings, lectures, and discussions.

5. Infographic (20% of final grade)

- Each student will create an infographic related to any of the topics covered in class.
- The infographic should be clear, well informed/documented, and visually engaging.
- The infographic will be due on XX TBD XXX. Please submit your infographic via D2L before class.
- Infographics will be graded according to the following criteria:
 - Convey a clear main message (related to the topics discussed in class).
 - Support the key message with solid, reputable, and verifiable information.
 - The evidence or data must be clearly documented.
 - Use of creativity to provide a visually engaging narrative to convey the message.
- Here are some recommendations on how to create infographics:
 - <https://blog.hubspot.com/marketing/create-infographics-with-free-powerpoint-templ>
 - <https://venngage.com/blog/7-essential-rules-create-infographics/>

6. Final Exam (20% of final grade)

- The final exam will be on XX TBD XX at XX TBD XX. The exam structure will be the same as the Midterm exam.
- Please see University's Final Exam Policy and Regulations: <https://www.registrar.arizona.edu/courses/final-examination-regulations-and-information>

Grade Distribution and Scale:

The following table presents the grade distribution for this course :

Grade Distribution		
Assignments	Percentage	Date
Participation	25 %	
Weekly reading questions	15 %	
Midterm exam	20 %	TBD
Infographic	20 %	TBD
Final exam	20 %	TBD

The following table presents the grading scale for a corresponding letter grade:

Grading Scale	
Lettergrade	Scale
A	90-100%
B	80-89%
C	70-79%
D	60-69%
E	59% or less

Course Policies:

1. Electronic etiquette

- Use of cell phones, earbuds or headsets of any kind, unauthorized laptop or other distracting electronic use is not allowed in class.
- Refraining from using electronics during class will help us to engage more effectively in a stimulating intellectual conversation without distractions.
- Students are expected to behave maturely. Please demonstrate respect for yourself, your peers, and instructor by giving your full attention and participation during class.
- Students using unauthorized electronics or engaging in distracting activities will be warned once. If the behavior persists, students will be asked to leave the class with no credit for attendance or participation that day.
- Please mute your cell phones in class.
- Students are required to use their University of Arizona email.
- When sending an email, please be respectful, clear and concise. Long substantive questions are more suitable for class discussions or office hours than email exchanges.

2. Academic Policies

- Please consult the UA Academic Policies Website:
<https://academicaffairs.arizona.edu/syllabus-policies>
- This site includes information regarding:
 - Absence and class participation
 - Threatening behavior
 - Accessibility and Accommodations (Disability Resource Center)
 - Code of Academic Integrity
 - Non-Discrimination and Anti-Harassment Policy

3. Additional Resources for Students

- UA Academic policies and procedures are available at:
<http://catalog.arizona.edu/2014-15/policies/aaindex.html>
- Student Assistance and Advocacy information is available at:
<http://deanofstudents.arizona.edu/student-assistance/students/student-assistance>

4. Confidentiality of Student Records:

- Confidentiality policy of the University of Arizona:
<https://www.registrar.arizona.edu/personal-information/family-educational->

rights-and-

5. Diversity and Inclusion:

- The School of Government and Public Policy (SGPP) recognizes the richness of diversity and inclusion as critical components of intellectual and civic excellence. We are committed to fostering environments in which our students, staff, faculty, community partners, and visitors can participate fully, regardless of race, ethnicity, gender identity, sexual orientation, age, socioeconomic status, citizenship status, size, ability, language, religion, or any other characteristic. We recognize that the disciplines of political science and public affairs do not yet reflect the complexity of our increasingly multicultural society, and that the substance of these disciplines is subject to polarized worldviews. Accordingly, we promote open, critical, and respectful dialogue and practices. To ensure that all members of the SGPP community thrive, we condemn expressions of discrimination and hate, and support pedagogies to explain and challenge all manifestations of unconscious bias in the classroom, on campus, and in the community. The School has established the Committee for Diversity and Inclusion to identify and coordinate activities to support our efforts to foster diverse and inclusive intellectual environments.
- In line with the University of Arizona's vision of diversity, this course will provide an environment of recognition, acceptance, and interaction of all the aspects that enrich diversity in our pursuit of excellence.
- Participants in this course are strongly encouraged to move beyond recognizing diversity and inclusion as ideal or desirable goals, and actively engage in embracing, practicing, and promoting diversity and inclusion in the classroom and in their daily activities and relationships.
- At the beginning of the course, students will be asked about the pronoun (he/she/they) they want to be addressed with.

6. Infants and Children in Class Policy:

- Babies and children are welcome in class. In case of occasional minor illnesses or unforeseen disruptions in childcare, you can bring your baby or child to class.
- Mothers who are breastfeeding an infant, or expressing milk, may do so in class without the permission of the instructor. I ask everyone in class to be respectful and contributing to a family-friendly environment. If you prefer to breastfeed or breast-pump outside of class, you may take time out of class. You could use the lactation room or my office to do so while we are in class.
- In all cases where babies and children come to class, I ask that you sit close to the door so that if your little one needs special attention, you may step outside until their need has been met. I also ask non-parenting students to reserve seats near the door for parenting classmates.
- College is hard and even more so if you are a parent. Sleep deprivation, tiredness, stress, and unforeseen circumstances are real obstacles for anyone. Feel free to share with me your student-parent status so I can offer special accommodation if needs arise. Although I have high expectations for all students in class, I am always happy to offer support for those who need it.

7. Subject to Change:

- Information contained in the course syllabus, other than the grade distribution and UA policies, may be subject to change with advance notice as deemed appropriate by the instructor.

Course Outline:

The course is structured according to the following sections:

1. Political and Criminal Order
 - Political Order
 - Criminal Governance
 - Prison Governance
2. Illicit Markets
 - Supply and Demand in Illicit Markets
 - Production Chain of Illicit Drugs
 - Measuring Illicit Markets and Crime
3. Drug Control Regime
 - Drug Control Regime
 - Drug Control in Latin America
4. Criminal Violence
 - Violence in Illicit Markets
 - Poverty and Violence
 - Social Capital
 - Politics of Enforcement
5. Latin America
 - Colombia
 - Mexico
 - Central America (I and II)
 - Brazil

Course Content:

PART I. POLITICAL AND CRIMINAL ORDER.

Week 1.

- **Political Order**
 - Charles Tilly. War Making and State Making as Organized Crime. In Peter Evans, Dietrich Rueschemeyer, and Theda Skocpol, editors, *Bringing the State Back In*, pages 169–191. Cambridge University Press, Cambridge, 1985.
 - Mancur Olson. The Logic of Power. In *Power And Prosperity: Outgrowing Communist And Capitalist Dictatorships*, chapter 1, pages 1–25. Basic Books, New York, 2000.

Week 2.

- **Criminal Governance**
 - Nicholas Barnes. Criminal Politics: An Integrated Approach to the Study of Organized Crime, Politics, and Violence. *Perspectives on Politics*, 15(4):967–987, 2017.
 - Desmond E. Arias. *Criminal Enterprises and Governance in Latin America and the*

Caribbean. Cambridge University Press, New York, 2017. pages TBD.

Week 3.

- **Prison Governance**

- David Skarbek. Governance and Prison Gangs. *American Political Science Review*, 105(4):702–716, 2011.
- Benjamin Lessing and Graham Denyer Wills. Legitimacy in Criminal Governance: Managing a Drug Empire from Behind Bars. *American Political Science Review*, 113(2):584– 606, 2019.

PART II. ILLICIT MARKETS.

Week 4.

- **Supply and Demand in Illicit Markets**

- Peter Reuter. Markets for Drugs. In Peter Reuter, editor, *Understanding the Demand for Illegal Drugs*, chapter 2, pages 17–36. National Academies Press, Washington, D.C., 2010.
- Burrus et al. Illicit Drugs and Economics: Examples for the Principles Classroom, *Journal of Economics and Finance Education*, Volume 6, Number 2, Winter 2007.

Week 5.

- **Production Chain of Illicit Drugs**

- Peter Reuter. Can Production and Trafficking of Illicit Drugs Be Reduced or Only Shifted? In Phillip Keefer and Norman Loayza, editors, *Innocent Bystanders. Developing Countries and the War on Drugs*, chapter 3, pages 95–133. The World Bank, Washington, D.C., 2010.
- Menno Vellinga. The Political Economy of the Drug Industry. Its Structure and Function- ing. In *The Political Economy of the Drug Industry. Latin America and the International System*, chapter 1, pages 3–22. University Press of Florida, Gainesville, 2004.

Week 6.

- **Measuring Illicit Markets and Crime**

- Peter Andreas and Kelly M. Greenhill. Introduction. The Politics of Numbers. In Peter Andreas and Kelly M. Greenhill, editors, *Sex, Drugs, and Body Counts: The Politics of Numbers in Global Crime and Conflict*, chapter 1, pages 1–22. Cornell University Press, Ithaca, 2010.
- Peter Reuter. Measuring the Demand for Drugs. In Peter Reuter, editor, *Understanding the Demand for Illegal Drugs*, chapter 3, pages 37–64. National Academies Press, Washington, D.C., 2010.

PART III. DRUG CONTROL REGIME.

Week 7.

- **Drug Control Regime**

- Peter Andreas. Introduction. A Nation of Smugglers. In *Smuggler Nation. How Illicit Trade Made America*, chapter 1, pages 1–10. Oxford University Press, New York, 2013.
- Peter Andreas. America's Century-Long Drug War. In *Smuggler Nation: How Illicit Trade Made America*, chapter 14, pages 253–290. Oxford University Press, New York, 2013.
- Phillip Keefer, Norman Loayza, and Rodrigo R Soares. Drug Prohibition and Developing Countries: Uncertain Benefits, Certain Costs. In Phillip Keefer and Norman Loayza, editors, *Innocent Bystanders. Developing Countries and the War on Drugs*, chapter 1, pages 9–59. The World Bank, Washington, D.C., 2010.

Week 8.

- **Drug Control in Latin America**

- Paul Gootenberg. Cocaine's Blowback North: A Pre-History of Mexican Drug Violence. *LASA Forum*, 42(2):7–10, 2011
- Thiago Rodrigues and Beatriz Caiuby Labate, "Prohibition and the War on Drugs in the Americas: An Analytical Approach," Ch. 2, pp. 11-32 in *Drug Policies and the Politics of Drugs in the Americas*

PART IV. CRIMINAL VIOLENCE.

Week 9.

- **Violence in Illicit Markets**

- Peter Reuter. Violence and Market Organization. In *Disorganized Crime. Illegal Markets and the Mafia*, chapter 6, pages 132–150. The MIT Press, Cambridge, MA, second edition, 1984.
- Peter Reuter. Systemic Violence in Drug Markets. *Crime, Law and Social Change*, 52(3):275–284, 2009.

Week 10.

- **Poverty and Violence**

- Pablo Fajnzylber, Daniel Lederman, and Norman Loayza. Inequality and Violent Crime. *Journal of Law and Economics*, 45(1):1–40, 2002.
- Pablo Fajnzylber, Daniel Lederman, and Norman Loayza. What causes violent crime? *European Economic Review*, 46:1323–1357, 2002.

Week 11.

- **Social capital**

- Paolo Buonanno, Daniel Montolio, and Paolo Vanin. Does Social Capital Reduce Crime? *Journal of Law and Economics*, 52(February):145–170, 2009.
- Pablo Paras. Unweaving the Social Fabric: The Impact of Crime on Social Capital. In Wayne A. Cornelius and David A. Shirk, editors, *Reforming the Administration of Justice in Mexico*, pages 323–348. University of Notre Dame Press, South Bend, 2007.

Week 12.

- **Politics of enforcement**

- Richard Snyder and Angelica Duran-Martinez. Does illegality breed violence? Drug trafficking and state-sponsored protection rackets. *Crime, Law, and Social Change*, 52:253–273, 2009.
- Steven D Levitt. Using electoral cycles in police hiring to estimate the effect of police on crime. *American Economic Review*, 87:270–290, 1997.

PART V. LATIN AMERICA.

Week 13.

- **Colombia**

- Maria Clemencia Ramirez Lemus, Kimberly Staton, and John Walsh. Colombia: A Vicious Circle of Drugs and War. In Coletta A. Youngers and Eileen Rosin, editors, *Drugs and Democracy in Latin America. The Impact of U.S. Policy*, chapter 4, pages 99–142. Lynne

Rienner Publishers, Boulder, 2005.

- Francisco Thoumi. The Illegal Drug Industry's Effect in Colombia. In *Illegal Drugs, Economy, and Society in the Andes*, chapter 7, pages 181–231. Woodrow Wilson Center Press, Washington, D.C., 2003.
- Francisco Thoumi. Illegal Drugs, Violence, and Social Differences. In *Illegal Drugs, Economy, and Society in the Andes*, chapter 9, pages 265–297. Woodrow Wilson Center Press, Washington, D.C., 2003.

Week 14.

- **Mexico**

- Alan Knight. Narco-Violence and the State in Modern Mexico. In Wil G Pansters, editor, *Violence, Coercion, and State-Making in Twentieth-Century Mexico: The Other Half of the Centaur*, pages 115–134. Stanford University Press, Stanford, CA, 2012.
- John Bailey and Matthew M Taylor. Evade, Corrupt, or Confront? Organized Crime and the State in Brazil and Mexico. *Journal of Politics in Latin America*, pages 3–29, 2009.

Week 15.

- **Central America I**

- Clare Ribando. Gangs in Central America. Technical report, Congressional Research Service, Washington D.C., 2013.
- Jose Miguel Cruz. Criminal Violence and Democratization in Central America: The Survival of the Violent State. *Latin American Politics and Society*, 53(4):1–33, 2011.

Week 16.

- **Central America II**

- J Perez. Democratic Legitimacy and Public Crime and Democracy in Insecurity : El Salvador and Guatemala. *Political Science Quarterly*, 118(4):627–644, 2003.
- Krystin Krause. Supporting the Iron Fist: Crime News, Public Opinion, and Authoritarian Crime Control in Guatemala. *Latin American Politics & Society*, 56(1):98–119, 2014.

Week 17.

- **Brazil**

- Luis Bitencourt. Crime and Violence: Challenges to Democracy in Brazil. In Joseph S. Tulchin and Meg Ruthenburg, editors, *Citizenship in Latin America*, pages 171–186. Lynne Rienner, Boulder, CO, 2007.
- Michael Jerome Wolff. Building Criminal Authority: A Comparative Analysis of Drug Gangs in Rio de Janeiro and Recife. *Latin American Politics and Society*, 57(2):21–40, 2015.

Week 18.

- **Final Exam**



Cfsd ConcernedCitizens

11m · 🌐



"Farbarik declined to explain if the Facebook comment was one of the threats reported to the FBI, saying that "we are not disclosing publicly any details about the threats and acts of intimidation."

In other words, just trust us.



DAILYCALLER.COM

School District Files Report With FBI Over Alleged 'Threats' After Parents Criticize Transgender Locker Room Policy



CfSD ConcernedCitizens

4d · 🌐



By the way, it is yet unclear whether the board will allow public comments or admit in-person attendees, but we will be there in either case to support safety in our schools for ALL students and staff. This will be a chance to personally meet the district parents and residents who are most actively pursuing this goal. We won't be there empty-handed. We're bringing pizza, and it's "COMIN' IN HOT!"

[Click here for updated meeting rules from the board \(scroll to the bottom\)](#)



CFSD16.ORG

CFSD16 :: Governing Board

Catalina Foothills Unified School District #16 in Tucson, Arizona.
We are Tucson's leading educational choice for PreK-12.



9 comments 3 shares

Like

Comment

Share



Cfsd ConcernedCitizens

6h · 🌐

STAY BEFORE RESIDENTS. SO, WE PAY FOR them to work for US but wanna bet who gets the least speakers heard 🤔

4h Like Reply Hide

They're all ready and planning! They cancelled the awards for the seniors!!! Strong!! And let's come in hot

3h Like Reply Hide

-- "let's come in hot" sounds to me like you will be carrying firearms.

2h Like Reply Hide

Write a reply...



Pima County Sheriff's Department Detail Incident Report for 230425121

Incident: 230425121
Nature: 1816
Location: Rincon High 2

Officer Code: 7085	Received By: Brian Decker	Not Received: Telephone	Agency: PUSD
Responding Officer: Goode, C	Disposition: Audio 04/25/23		
When Reported: 10:01:20 04/25/23	Occurrence Reported: 09:30:00 04/25/23 and 09:34:00 04/25/23		
Assigned To: [redacted]	Details: [redacted]	Date Assigned: 7/15/2024	Due Date: 7/15/2024

NOTE:
PROVIDE OR CONFIDENTIAL INFORMATION, SUCH AS DATE OF BIRTH, SOCIAL SECURITY NUMBER AND HOME ADDRESS, HAS BEEN REDACTED PURSUANT TO ARDINA 1.06.

NARRATIVE:
Initial Case Dictated by C. C. Goode #8689 in Supp. 1

File: 031	Entered: 04/26/2023	Arrived: 10:10:00 04/25/23
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Detail Incident Report for 230425121

Page 2 of 3

REPORTER:

Name: [redacted]

Detail Incident Report for 230425121

Page 3 of 3

PPLEMENTAL NARRATIVE:

Initial Case Narrative by C. C. Goode #8689 on 04/25/23 at 1430 hrs.
Initial Dictation Time = 3:31 mins.

On 04/25/23, at 1001 hours, I took a telephonic report in reference to a public list call at the address of

Valley View Early Learning Center. I made contact with [redacted] where [redacted] advised she had seen on Facebook, from a group by the name of Catalina Pothills School District Concerned Citizens, who advised they were going to give people go in there "hot" and she was concerned they were going to have firearms. When asking what she meant by that, she advised there have been an ongoing issue with the state board and she has a child who goes there and she did not want it documented, and to see if we were going to send any officers out there. I advised that we would, that we actually had off duty officers arriving 1630 hours today. She was asking if we could get somebody there earlier, just due to the concerns of the safety of the children. [redacted] went on to state she thought the children and parents would be showing up at 1530 hours.

I advised I would get in contact with the School Resource Officer (SRO) supervisor, who was Sergeant J. E. Jones #7331, whom I made notifications to. Shortly after, I was advised by the superintendent that the meeting would actually be cancelled and they would be sending out a media release very soon, which I was still pending on waiting for the flyer that would be sent out. [redacted] was given the case number and my name and badge number. She was asking if her people would need to call just to raise the concern. I advised her no, due to Sergeant Jones dealing with it already. She said she understood. The case number was then given to her and my name and badge number and I advised her if she had anything else to call back.

This concludes my involvement with the incident.

Transcribed by #8371 on Tue Apr 25 17:53:36 MST 2023

Subject Code	Catalog Number	Description	Academic Career Description	Crosslisted Courses
PA	206	Theory and practice of executive agencies, including policy making and other functions, processes, personnel and fiscal management, and administrative law. This course will provide a general survey of significant issues in the health, human services and public management fields. Secondary emphasis will be placed on how policy is made and implemented in the three subject areas. The use of and interpretation of data and practical examples will be stressed.	Undergraduate	POL 206
PA	221	This course will cover the relationship between the globalization of key world systems and changes in systems of security maintained in and across the nations.	Undergraduate	SOC 221
PA	236	Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.	Undergraduate	POL 236
PA	291	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA	299	This course is required for public administration students and is four parts. The first section is devoted to the context of ethics in the public and non-profit sectors. Specifically, the students will read, discuss and contrast applied ethical postures, e.g., consequentialist and deontological. Most of the course will be devoted to the learners resolving ethical dilemmas in criminal justice organizations, health and human services organizations and government generally. The final section will examine larger issues in the civic culture.	Undergraduate	-
PA	330	This is a course in applied ethics and not a course in philosophy or religion. Using short lectures and interactive discussions the course allows Criminal Justice students to view the systems and issues within in it from the basic philosophical positions of teleology, deontology and virtues ethics. Using those frameworks, it allows the students to view ethical issues from the basic ethical standing points.	Undergraduate	-
PA	331	This class will survey the various forensic sciences and technologies used in the investigation and prosecution of criminal cases. This course is intended as an introduction to forensic science for those who intend to work in the criminal justice and legal community. We will also discuss the role of forensic science in famous case studies and current criminal cases.	Undergraduate	-
PA	332			

PA	333	<p>This is an elective course for all Criminal Justice students in applied ethics and integrity in the workplace. Using reality-based scenarios, the students will be asked to analyze and formulate plans about how they will react to issues of integrity conflicts while clearly identifying conflicts of integrity. Students will analyze contemporary case studies to explore the ethical implications and complex decision-making situations that arise in criminal justice related environments. This course will draw distinction between ethics as a system of rules to eliminate conflicts of interest, and integrity, more broadly construed as the context for resolving multiple and competing interests, or "duties" when there is no code instructing appropriate action.</p>	Undergraduate	-
PA	335	<p>This course will investigate how the U.S. Constitution, State Constitutions, courts and case law have shaped today's American correctional systems. Although the impact of litigation on community corrections will be explored, the emphasis will be on how prisoner litigation has impacted the subculture of inmates inside today's American correctional facilities.</p>	Undergraduate	-
PA	336	<p>This is a survey course of the criminal legal process through a study of the court processes. This three-unit, interactive course involves a review of the jurisdictional authority of courts from city to district to federal district court as well as a review the appellate process for each jurisdictional level. In addition, students will learn about the roles of judges, lawyers, courthouse and administrative support personnel in the context of criminal and civil law proceedings. The course will also cover the responsibilities of probation officers, social workers and the various professional roles of criminal justice specialists in the legal process.</p>	Undergraduate	-
PA	337	<p>Students will learn about the nature, etiology, and treatment of sexual deviance; the link between sexual behavior and sex crimes, and current issues in laws concerning sex offenses. Students will consider the social and psychological distinctions between consensual sexual encounters, prostitution, pornography and predatory conduct.</p>	Undergraduate	-
PA	338	<p>This course examines guns from historical, criminological, political, legal, sociological and cultural perspectives. Grounded in the American context, the course focuses on the relationship between gun rights and gun rules; between crime and self-defense; and between the past and present politics of guns.</p>	Undergraduate	SOC 338

PA	340	This course examines the principles of administration, management, politics and leadership with emphasis on their applicability to police planning, organization, direction, control, and personnel management.	Undergraduate	-
PA	343	Theory and research on the nature, causes and control of crime from an interdisciplinary perspective.	Undergraduate	-
PA	344	Analysis of selected principles of criminal law, criminal procedure and correctional law.	Undergraduate	-
PA	345	This course will give students an introduction into the management of the many different and complex types of critical incidents whether man-made or natural. Students will examine the nature of critical incidents learning to identify objectives, common characteristics and the vast array of variables that can impact the success of incident mitigation. Students will explore different scenarios investigating the role of first responders, the use or lack of basic incident command principles which includes identifying the different Stages, Phases and Strategies of the incident itself. This course will also probe the different leadership styles, the effects of Critical Incident Stress and the intrinsic difficulties associated with Hazardous Materials and Weapons of Mass Destruction.	Undergraduate	-
PA	346	This course will identify the dynamics that drive the accumulation and distribution of capital; investigate how modern economic growth and the diffusion of knowledge have allowed countries to limit inequalities on the apocalyptic scale predicted by Marx; illustrate how the optimistic expectations of growth of the aftermath of World War II have not been met and the effects this has had on the structures of capital and inequality; and analyze how the assumption of constant growth has influenced the development of legal institutions.	Undergraduate	POL 346
PA	347	This course will explore the definition, history and types of homicide.	Undergraduate	-
PA	348	The course will offer a better understanding of how decisions are made in the criminal justice system and how discretion is used, in the framework of our society and the criminal justice system. This will be a fast paced, current events based course that should be challenging for the student in policy and course discourse. Each module will build upon the last to culminate in a broad overview of the problems and elements related to discretion and decision-making.	Undergraduate	-

PA	350	<p>While modern police departments have always been at odds with the citizens they serve, the events of recent years have thrust this dichotomy into the public spotlight. The conflict is contentious and a resolution is not entirely clear. This course examines the police and their role and authority, the most common ways that police abuse that authority, the consequences of police abuses, and efforts to curtail police abuse of authority.</p>	Undergraduate	-
PA	351	<p>This course is designed to provide an in-depth understanding of community policing. The history of policing is examined in such a way as to explain why this concept became so important in American policing in the 1960's and how that idea has evolved into the 21st century. Proactive policing and problem solving are emphasized along with overcoming resistance to community policing within police bureaucracies. Students will gain an understanding of the benefits and challenges of creating partnerships with the community and how to implement policing strategies with regard to creating safe neighborhoods, improving the quality of life for communities, reducing specific and/or violent crime and preventing potential acts of terrorism.</p>	Undergraduate	-
PA	352	<p>This course will explore the definition, history and types of American based gangs and some globalized gangs. The course will seek to connect lecture and text with real world events. Classroom activities and discussion will be emphasized with the objective of assisting the student in understanding and evaluating his/her own beliefs and values concerning the topic of gangs. This course will include the study of gangs, guest speakers involved in this field of work, simulation and discussion. Gang prevention, intervention and interdiction strategies will be covered and assessed as community strategies to gang problems. As a result, students should have a better overall understanding of the gang issues that confront American society from the individual to the societal level.</p>	Undergraduate	-
PA	391	<p>Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.</p>	Undergraduate	-
PA	393	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Undergraduate	-

PA	393H	Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
PA	396H	An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of public administration and policy related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.	Undergraduate	-
PA	399	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA	399H	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA	403	This course introduces political networks as a lens to better understand critical issues in political science, public management, public policy, and criminal justice. Political networks are a method to describe the complex relationships between political actors, whether the actors in question are lawmakers, interest groups, or even covert organizations that strive to disrupt political systems. This course will introduce students to major research questions in the study of political networks, as well as their applicability to understand and manage real-world problems. Students will gain the ability to work with network data and apply network theory to the analysis of critical societal issues.	Undergraduate	POL 403
PA	405	Introduces processes of program planning and evaluation in the public and non-profit sectors. Includes goals setting and needs assessment methods, and quantitative and qualitative techniques of program analysis and evaluation.	Undergraduate	-
PA	406	Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch.	Undergraduate	-
PA	410	Issues and techniques of financial management and budgeting in the public and nonprofit sectors.	Undergraduate	-
PA	416	Dealing with ethical and public dimension of health care. Policy issues include who pays for health care, who can have access to health care and the implications of for-profit health care provision will be discussed.	Undergraduate	SOC 416

	<p>This course will examine the causes and consequences of dictatorships. It will then consider different types of dictatorship and the conditions under which they may be more durable. It will also discuss how dictatorships use repression, censorship and social media to maintain control and how dissidents fight back. In assessing these different factors, the course will then assess the conditions under which existing democracies like the United States might revert to dictatorship. In short,</p>		
PA	417 could it happen here?	Undergraduate	POL 417
	<p>This course will provide students with a historical and contemporary overview of the laws, public policies, and politics surrounding the LGBTQ+ community, the law,</p>		
PA	418 and criminal justice system.	Undergraduate	-
	<p>This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to</p>		
PA	419 this violence.	Undergraduate	POL 419
	<p>Policy makers have long struggled to regulate intoxicating substances, including alcohol, marijuana, cocaine, and opioids. While some of these substances are widely used for recreational or medicinal purposes, they can have significant deleterious effects on both the individual and societal levels. Furthermore, although evidence suggests that some policies to limit consumption of these substances may improve social welfare, other policies may unintentionally exacerbate societal inequality and cause further harms to public health and safety. In this course, we will analyze the various policy approaches that have been used to manage intoxicating substances, paying particular attention to the policy actors that have been involved, policy mechanisms that have been used, and the consequences of these responses. Simultaneously, we will explore the principles and analytic tools commonly employed during evidence-based policy making, and examine how they may be used to address regulation of intoxicating substances. While we will investigate efforts to regulate a variety of substances, we will pay</p>		
PA	420 particular attention to developments surrounding the legalization of marijuana.	Undergraduate	POL 420

This is a one-semester undergraduate seminar on cybercrime, surveillance, and privacy. While the development of the internet and related technologies have fundamentally transformed society, not all of these changes have been positive. In addition to facilitating rapid economic and social exchange, the internet has also transformed traditional methods of engaging in and investigating criminal actions, and enabled entirely new categories of illicit activities. Careful regulation of the internet can maximize social benefits while disincentivizing harmful activity. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability to engage with decisionmakers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of cyber-related policy problems. The class will begin by exploring the engineering and infrastructure necessary to implement commonly-used consumer technologies such as telephones and the internet. We will then turn to the ways in which this technology can be used for harmful ends, including cyber crime, cyber terrorism, and cyber warfare. As the internet has also transformed the tools that can be used to counteract these harmful activities, we will then discuss electronic surveillance and the ways that electronic surveillance can challenge and complicate long-standing societal understandings of privacy. We will conclude with a series of case studies, where we will further investigate the topics learned in

PA	421	class by applying them to a series of contemporary policy issues.	Undergraduate	POL 421
		This course will provide an overview of the groups, forces, politics and institutions that provide health care in the U.S.. After a brief look at the historical development of the institutions and providers of health care in the United States, current issues, proposed reforms, and other world-wide systems will be explored. Change agents and issues will be thoroughly explored to help the student assess		
PA	431	this dynamic system.	Undergraduate	-

PA	433	<p>The nonprofit sector plays a critical role in helping people in need through the provision of social services such as employment training, housing, and individual and family programs. Today nonprofit organizations are being pressured to function more effectively while facing greater competition for resources and reduced government support. From this perspective alone, nonprofit management matters. As such, the emphasis of this course is to connect theory and practice by examining a variety of management tools and practices used in managing nonprofit organizations. Through a combination of readings, case studies, and discussions, students will gain an understanding of the management and leadership issues facing nonprofit organizations.</p> <p>In the context of examining the overall legal status of individuals, the course focuses on particular laws and judicial systems that are affected by mental health status and/or age or juvenile status of offenders, victims and community members.</p>	Undergraduate	-
PA	435		Undergraduate	-
PA	436	<p>Description and analysis of how and why people wield, and respond to, authority. Based on presumption that people's reactions to the public order are influenced by the private order-or disorder-of their minds and the way they learned to respond to the private authorities of their childhoods.</p> <p>This course is about the critical ingredient to leadership, ethics. It is a course in the competencies of ethical leadership. Learning these competencies -mastering the context, knowing yourself, creating a vision, communicating with meaning, building trust through integrity, and realizing intentions through actions- is available to all.</p>	Undergraduate	POL 436
PA	436H		Undergraduate	-
PA	441	<p>Examines the treatment of juveniles and women in the American criminal justice system.</p> <p>This course is about crime and misconduct in organizations, how much there is, what it is like and what the government can and cannot do about it. The readings, topics and discussions blend theory and research with current examples of white collar crime.</p>	Undergraduate	-
PA	443		Undergraduate	-
PA	445	<p>This course is designed to investigate the correction of offenders in both secure facilities and the community. After a history of the corrections system is presented, the course is an overview of trends and developments of both institutional (jails and prisons) and community corrections. Particular emphasis is placed on intermediate sanctions, the range of corrections from prison to probation.</p>	Undergraduate	-
PA	446	<p>Role of government in the prevention and control of crime.</p>	Undergraduate	-

	Criminologists generally use at least three distinct measures of crime: (1) crimes known to the police (Uniform Crime Reports, 911 calls, etc.); (2) victimization surveys (e.g., the National Crime Victimization Survey); and (3) offender self-reports. Each of these three measures has idiosyncratic strengths and weaknesses that recommend its use for some purposes but not for others. In broad outline, the course will investigate research that has used each of these three measurement		
PA	450 methods, focusing on similarities and differences in the methods.	Undergraduate	-
	Global climate change is widely considered the greatest threat confronting societies and governments today. This course will cover the scientific evidence of global climate change, the role of science in policy and decision making, major policy options and their ethical implications, and the response of international organizations, businesses and the community to the environmental impacts of this		
PA	461 issue.	Undergraduate	-
	Exploration of public organization theory and behavior in the context of issues		
PA	470 confronting upper echelon public administrators on local, state and federal levels.	Undergraduate	-
	Each day offers new challenges that require we possess necessary skills to understand and manage our surroundings. Negotiation skills, when used appropriately, are a powerful tool in one's toolbox. This course introduces hands-on skills, tools and techniques that are necessary in achieving successful outcomes in negotiations. The course combines theoretical knowledge of leading negotiation scholars as well as practical experience. The primary focus is on enhancing one's personal ability in dealing with conflict/disagreement. As a result, students will be engaged in games, group discussions and creative tasks, inside and outside the		
PA	474 classroom.	Undergraduate	POL 474
	Overview of the role of intelligence in the formulation and execution of US national security policy. Will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process. Will also entail reading and discussion about		
PA	479 declassified intelligence operations.	Undergraduate	POL 479
	Needs and demands for public action on policy issues; organization and nature of political support; processes and problems of decision making in the formation of		
PA	480 public policy at the national, state, and local levels.	Undergraduate	-
	Role of government in management of energy, natural resources and		
PA	481 environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	HWRS 481

PA	481	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	POL 481
PA	481	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	RNR 481
PA	482	<p>This course introduces the concept of sustainable development as a policy goal, and explores the complex role of governance systems in promoting or inhibiting sustainability. Four major barriers to environmental sustainability are examined, including: 1) path dependency of policy choices, 2) collective action dilemmas, 3) conflicts over values and beliefs, and 4) the difficulty of translating scientific knowledge about coupled human and natural systems into effective policy solutions. This course emphasizes the understanding of practical solutions to problems of sustainability that are grounded in theories of public policy and management.</p>	Undergraduate	PPEL 482
PA	483	<p>The course is intended to provide students with a framework for understanding how the United States came to have the intelligence system that it possesses today. After briefly developing a concept of the basic functions of intelligence (the organized collection and analysis of information and conduct of covert action that support the formulation and execution of US national security policy) the course will look at the evolution of US intelligence activity as it increasingly embodied those functions. The largely chronological approach will begin with early intelligence organization during the Revolutionary War, then proceed through halting developmental steps during the 19th and early 20th centuries. It will finally look at the major organizational expansion of intelligence activity from the 1940s onward. An overarching theme will be the linkage between the growth of intelligence organizations and the growing need for information by US policymakers increasingly involved in the international environment. Each class meeting will include lecture and discussion. Particularly in covering 20th century developments, the course will involve reading of declassified intelligence documents.</p>	Undergraduate	-

PA	484	<p>This course is a survey of environmental management and economics to maximize social benefit. Covering pollution control, nonrenewable resource extraction, and natural resource management, we address both theory and policy in practice to determine when markets work, when they fail, and what policy can do to help. We also discuss the taxonomy of value and introduce stated- and revealed-preference valuation techniques. This course aims to empower students with a set of tools to rigorously evaluate a range of real-world issues at the human-environment nexus through the synthesis of science, economics, and policy. Basic math (graphing and algebra) will be used in this course, but all concepts will be reviewed during the first class.</p>	Undergraduate	-
PA	491	<p>Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.</p>	Undergraduate	-
PA	493	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Undergraduate	-
PA	493H	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Undergraduate	-
PA	493L	<p>Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.</p>	Undergraduate	-
PA	496A	<p>This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of public management and public policy. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.</p>	Undergraduate	-
PA	496B	<p>This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of criminal justice. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.</p>	Undergraduate	-

PA		A culminating experience for majors involving a substantive project that demonstrates a synthesis of learning accumulated in the major, including broadly comprehensive knowledge of the discipline and its methodologies. Senior standing required.	Undergraduate	-
PA	498H	An honors thesis is required of all the students graduating with honors. Students ordinarily sign up for this course as a two-semester sequence. The first semester the student performs research under the supervision of a faculty member; the second semester the student writes an honors thesis.	Undergraduate	-
PA		499 Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA	499H	499 Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA		500 Microeconomic theory and applications for public policy.	Graduate	-
PA		501 Course focuses on understanding and analyzing interactions, effectiveness and complexities of organization structures.	Graduate	-
PA		503 Various theories of how public policy is formulated.	Graduate	-
PA		504 This course is a survey of microeconomic and macroeconomic principles for the public policy scholar. The first half of the semester will cover principles of microeconomic markets from a policy perspective. The second half of the semester will examine core macroeconomic concepts in order to give public policy scholars foundational economic intuition to understand and model complex policy problems.	Graduate	-
PA		505 Techniques for evaluating processes and outcomes of public sector and non-profit programs.	Graduate	-
PA		506 Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch. Graduate-level requirements include an additional research paper.	Graduate	POL 506
PA		507 This course is designed to expose students of public administration and public policy to conflict resolution and management skills. The course covers the nature of conflict and disputes in the public sector as well as traditional and non-traditional methods of managing disputes such as coercion, negotiation, arbitration, mediation, and litigation. The course requires participation in a group project that exposes students to interests of parties in real-world public policy conflicts in and around Tucson.	Graduate	-
PA		508 Financial management and budgeting in the public and nonprofit sectors; techniques and organizational issues.	Graduate	-

PA	509	Strategic planning in the public sector and its role in state policy development, implementation, and political decision making.	Graduate	-
PA	510	Civil society plays an increasingly active role in policy implementation. Non-governmental organizations, non-profits, advocacy organizations, and similar groups provide research and analysis to inform policy makers; sit on advisory boards; represent the public interest in rule-making and planning exercises; directly deliver services and implement programs; and monitor and evaluate government programs. As a result, students planning future careers as public servants are likely to work closely with civil society organizations, and students planning future careers with non-profit organizations are likely to spend time working with government agencies. This course prepares students to work effectively across sectors in the policy implementation process.	Graduate	-
PA	511	We are best positioned to lead organizations if we understand human behavior and group dynamics. This course will incorporate management principles, organizational behavior, and change theory into a framework that students can use to enhance organizational culture and increase organizational effectiveness. Topics will include progressive management practices, organizational culture, power & politics, group dynamics, and strategies for leading and managing change.	Graduate	-
PA	512	The study of counties and municipalities, with special emphasis on local governments in the Western United States.	Graduate	-
PA	513	In the past twenty years, governments have drastically altered the way they deliver public services. While government spending on services has grown, nonprofit organizations under contract to government increasingly deliver public services in health, welfare and many other areas. This course will map the dimensions of this new relationship; discuss the consequences of third party management of public services; and develop skills in contracting, monitoring and measuring performance.	Graduate	-
PA	515	This course focuses on fiscal issues facing governments at the sub-national level. Included is a survey of state and local fiscal systems in the country and detailed analysis of the major state and local revenue sources (such as income tax, sales tax) and expenditure categories (such as K-12, higher education and welfare), and economic and administrative issues in intergovernmental relations.	Graduate	-

PA	516	Dealing with ethical and public dimension of health care. Policy issues include who pays for health care, who can have access to health care and the implications of for-profit health care provision will be discussed. Graduate-level requirements include individual presentations.	Graduate	SOC 516
PA	518	This is a highly interactive course that will review best practices for managing public agencies. An overview of best practices for financial/budget management, human resources management, customer service, asset based community involvement, technology applications, board and staff relations/partnering, performance management, strategic planning and improving internal processes will be reviewed in the course	Graduate	-
PA	519	This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence. Graduate-level requirements include reading three additional documents and critically reviewing them as instructed.	Graduate	POL 519
PA	520	This course will train students in strategies for involving citizens and consumers of social and human services in policy advocacy and community decision-making. The course will review theories and strategies for community organization, community development, community planning, and transformative social change with an emphasis on advocacy tools for constructive change to promote social and economic justice.	Graduate	-
PA	521	This course provides theory and application on the foundations of utility management in local government.	Graduate	-
PA	524	The aim of this course is to introduce students to the main theoretical debates and literatures that address the federalism in theory and in practice. It will pay close attention to the institutional arrangements that embody federalism, as well as the dynamics of intergovernmental relations within states. This course leaves aside normative approaches to federalism, coming from constitutional and legal studies, in order to deal mainly with how power and resources are shared (or contested) between national and subnational levels of government and their interplay. This course will place special emphasis on Latin America and the United States of America, although we will also look briefly at experiences with federalism elsewhere in the world.	Graduate	LAS 524

	This course will examine leadership and ethical questions encountered by managers and leaders in the management of nonprofit and government organizations. We will combine the study of leadership and ethical principles through the examination of case studies regarding problems in the management of		
PA	527	nonprofit and government organizations.	Graduate -
PA	528	Advanced issues in public-sector financial management.	Graduate FIN 528
	This course will provide an overview of the groups, forces, politics and institutions that provide health care in the U.S.. After a brief look at the historical development of the institutions and providers of health care in the United States, current issues, proposed reforms, and other world-wide systems will be explored. Change agents and issues will be thoroughly explored to help the student assess this dynamic system. Graduate-level requirements include one 18 page paper, 20		
PA	531	minute group presentation, additional readings, leading a group.	Graduate -
	This class on nonprofit management will cover topics such as fund-raising, grant-writing, marketing, board relations, volunteer management, strategic		
PA	533	management and leadership.	Graduate -
	Theories of crime applied to public policy issues. The relationship between		
PA	540	scientific analysis of crime and formation of public policy.	Graduate LAW 540
	Theories of crime applied to public policy issues. The relationship between		
PA	540	scientific analysis of crime and formation of public policy.	Graduate SOC 540
	The nature and distribution of white collar and organizational crime. Sociological and economic explanations for crime in organizational settings. Societal response		
PA	543	and control mechanisms.	Graduate LAW 543
	The nature and distribution of white collar and organizational crime. Sociological and economic explanations for crime in organizational settings. Societal response		
PA	543	and control mechanisms.	Graduate MGMT 543
	Role of government in the prevention and control of crime. Graduate-level requirements include additional reading and paper along with facilitation of a		
PA	546	class.	Graduate SOC 546

PA	550	<p>This course provides a graduate-level introduction to statistical and data analysis for public and nonprofit managers. The course emphasizes both the practical and theoretical aspects of statistical analysis as it relates to the administration of public and nonprofit organizations. The course covers basic statistical concepts such as descriptive statistics, probability theory, inference, sampling and distributions, hypothesis testing, and regression analysis. The overarching goal of the course is to provide students with a set of decision-making tools to use throughout their careers as public administrators and nonprofit managers.</p>	Graduate	-
PA	551	<p>This course introduces the student to the process of local economic and community development. The focus of the course is on developing an understanding of the process for creating jobs, improving the standard of living and quality of life, and stimulating business investment within a region.</p>	Graduate	-
PA	552	<p>This course provides a graduate-level introduction in the application of statistical analysis to decision making in public and nonprofit organizations. The course emphasizes both the practical and theoretical aspects of statistical analysis, as well as instruction in the use of computer software (SPSS) for carrying out statistical analysis.</p>	Graduate	-
PA	553	<p>This course begins with the theory of motivations for public policy including market failures, government failures, as well as distributional and other normative goals. The second half of the course will apply theory to real world policy issues. Students will also critically deconstruct and analyze a variety of policy analysis documents. Lastly, students will use economic models to quantitatively analyze policy.</p>	Graduate	-
PA	554	<p>This course is the second semester of a year-long Quantitative Policy Analysis sequence. The course will focus on quantitative tools to empower students to assess the effectiveness and impact of policy. The second semester will build on the first course by introducing additional tools focusing on causal interpretation. Techniques include natural experiments, randomized control trials, and quasi-experimental methods (including difference-in-difference, regression discontinuity, panel data techniques). Similar to the first semester and in addition to our core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA.</p>	Graduate	-

PA	555	<p>The course will focus on regression analysis as a quantitative tool to assess the effectiveness and impacts of policy. Topics will include Ordinary Least Squares, Hypothesis Testing, Logistic Regressions, Instrumental Variables, and Time Series Methods, as well as specification choice, regression diagnostics, and robustness testing. In addition to the core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA.</p>	Graduate	-
PA	561A	<p>Global climate change is widely considered the greatest threat confronting societies and governments today. Over the last decade a consensus has developed among natural and physical scientists over the likely causes of global climate change. Businesses, governments, and citizens have begun to respond by developing a variety of strategies, policies, and institutional arrangements designed to reduce human contributions to climate change and promote adaptation to the environmental impacts that are beginning to emerge. These "policy" responses are truly diverse in form and scale, from voluntary carbon markets and business certification programs, to command and control type regulations, to international treaties.</p>	Graduate	-
PA	562	<p>This course examines the economics and politics of U.S. immigration policy in the context of its history and of current global economic trends.</p>	Graduate	-
PA	572	<p>Quantitative methods in political science and policy research are changing rapidly. The rise of the internet has brought in new sources of text, network, geographical, image, video, and other data. Meanwhile, computing storage and processing capabilities continue to expand, while data and code sharing norms have made it so that anyone with a computer and internet connection can have access to a growing set of tools and methods for modeling and interpreting patterns. This course focuses on the extraordinary work that is emerging in politics and policy as a result of these recent advances, with a broad set of applications ranging from health and defense to environmental and agricultural policy. The course highlights current trends, challenges, and new directions for political and policy researchers in academia, government, and the private sector, focusing on how these new data sources and methodologies are being used to solve problems in social science and public policy.</p>	Graduate	-

PA	579	<p>This course provides an overview of the role of intelligence in the formulation and execution of US national security policy. It will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process, and will also entail close reading and discussion of selected declassified intelligence documents.</p> <p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial</p>	Graduate	POL 579
PA	581	<p>research paper of at least 25 pages in length.</p> <p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial</p>	Graduate	HWRS 581
PA	581	<p>research paper of at least 25 pages in length.</p> <p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial</p>	Graduate	POL 581
PA	581	<p>research paper of at least 25 pages in length.</p>	Graduate	RNR 581
PA	582	<p>This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.</p>	Graduate	LAW 582
PA	582	<p>This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.</p>	Graduate	PLG 582
PA	582	<p>This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.</p>	Graduate	RNR 582

The course is intended to provide students with a framework for understanding how the United States came to have the intelligence system that it possesses today. After briefly developing a concept of the basic functions of intelligence (the organized collection and analysis of information and conduct of covert action that support the formulation and execution of US national security policy) the course will look at the evolution of US intelligence activity as it increasingly embodied those functions. The largely chronological approach will begin with early intelligence organization during the Revolutionary War, then proceed through halting developmental steps during the 19th and early 20th centuries. It will finally look at the major organizational expansion of intelligence activity from the 1940s onward. An overarching theme will be the linkage between the growth of intelligence organizations and the growing need for information by US policymakers increasingly involved in the international environment. Each class meeting will include lecture and discussion. Particularly in covering 20th century developments, the course will involve reading of declassified intelligence documents. Graduate-level requirement include more extensive reading and a more extensive paper. Some of the readings that are optional for the

PA

583 undergraduates will be required for the graduate students.

Graduate

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This course is a survey of environmental management and economics to maximize social benefit. Covering pollution control, nonrenewable resource extraction, and natural resource management, we address both theory and policy in practice to determine when markets work, when they fail, and what policy can do to help. We also discuss the taxonomy of value and introduce stated- and revealed-preference valuation techniques. This course aims to empower students with a set of tools to rigorously evaluate a range of real-world issues at the human-environment nexus through the synthesis of science, economics, and policy. Basic math (graphing and algebra) will be used in this course, but all concepts will be reviewed during the first class. Students taking this course for graduate credit will complete all the required homework and exams with the undergraduates. In addition, they will also

PA

584 complete a 15-20 page research paper.

Graduate

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PA	587	<p>This course is intended to familiarize students with the basic purposes and nature of US covert action and to help them understand its historical development. More fundamentally, the course will seek to illustrate both covert actions' potential utility and its inherent limitations and challenges; challenges that in some respects have intensified with the rise of non-state actors, the information revolution, and other aspects of the post-Cold War environment. Finally, the course will draw implications for the role of covert action against current national security challenges, especially global terror networks. Graduate-level requirements include a 15-page research paper examing a particular challenge facing covert action. In-class participation accounts for 15 percent of the grade.</p>	Graduate	-
PA	593	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Graduate	-
PA	594	<p>The importance of having students fully prepared to apply their knowledge is critical to their future success. This project is designed to provide students with opportunities to apply the skills and knowledge they have acquired during their studies in the program. Students will be assigned to teams to work on projects that have been predetermined by the non-profit and government agencies. Projects will be developed jointly by the instructors and the non-profit and government agencies. The design of the projects will focus on them being successfully completed within one semester.</p>	Graduate	-
PA	595G	<p>The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.</p>	Graduate	POL 595G
PA	597H	<p>This course is designed to provide an overview of the human resource issues that affect managers in public and nonprofit organizations. It will also address strategies volunteer leaders, managers and human resource professionals can use to manage their organizations within the constraints of state and federal laws.</p>	Graduate	-

PA	597M	<p>This course introduces future public and nonprofit managers to the goals, tools, techniques, and critical considerations of managing organizations in the emerging digital era. Each week will cover a different aspect of information technology and leading a public or nonprofit organization. Students will engage with the material using a combination of books, online materials, class notes, reflections, and class discussions. In addition, students will gain hands on experience with a variety of technologies in the classroom and online. Lastly, construction of a team-based strategic plan for a public agency or nonprofit that utilizes information technologies for increased effectiveness, efficiency, and equity for the organization.</p>	Graduate	-
PA	597W	<p>This course provides an understanding of the elements of program development, fundraising, non-profit management, funding research, proposal design, and the process involved in developing a successful funding proposal. The course covers resources for finding public and private funding sources for human service programs and agencies. Students will have the opportunity to design and evaluate proposals within a peer review process.</p>	Graduate	-
PA	599 699, or 799.	<p>Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599,</p>	Graduate	-
PA	620A	<p>The aim of this course is to provide students with a grounding in collaborative governance: the underlying theories that support it; how it is practiced in various policy arenas; and the recent findings from research to improve its use. Students will be asked to critique the use of collaborative governance in different case studies, apply principles of practice to simulated contexts, and develop alternative collaborative approaches to hypothetical or contemporary governance challenges.</p>	Graduate	-
PA	622A	<p>The aim of this course is to provide students with a more detailed examination of institutions in collaborative governance. Attention is devoted to the diversity of institutional structure and processes; key elements and features of institutional design; collaborative learning and innovation; and matters of performance and institutional design.</p>	Graduate	-
PA	624A	<p>The aim of this course is to provide students with an introduction to the array of tools and technologies available to assist cross boundary governance and collaborative management.</p>	Graduate	-

PA	626	<p>This course provides hands-on intensive training in collaborative skills for working across organizational and sector boundaries. The course offers opportunities to develop and practice managerial skills in negotiation, facilitation, collaborative leadership, conflict management, and multi-party negotiation through interactive exercises and assignments including role playing, fish bowl demonstrations, and simulations.</p> <p>Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.</p>	Graduate	-
PA	699	Individual research, not related to thesis or dissertation preparation, by graduate students.	Graduate	-
PA	900	Research for the master's thesis (whether library research, laboratory or field observation or research, artistic creation, or thesis writing). Maximum total credit permitted varies with the major department.	Graduate	-
PA	910	Research for the doctoral dissertation (whether library research, laboratory or field observation or research, artistic creation, or dissertation writing).	Graduate	-
POL	150A1	<p>This course examines the politics (understood broadly as differential access to material and symbolic resources) of difference (understood as institutionalized social hierarchies that oppress individuals.) We will focus on the hierarchies of ethnicity/race, class, gender and sexualities and how these interact to shape individual and collective experience.</p> <p>Race remains, as Thomas Jefferson feared and Alexis de Tocqueville predicted, the most incendiary and intractable issue in American politics. It was a divisive issue when the Constitution was drafted in 1787; it was the central issue in a series of compromises that ultimately failed to hold the nation together in 1860; it was the most visible issue in both the Civil War and the worst riots in the nation's history that followed in the present century. In his Second Inaugural speech on January 20, 1997, President Bill Clinton correctly described racism as America's "constant curse." The purpose of this course is to identify and explain why this is so.</p>	Undergraduate	-
POL	150B1	Globalization refers to rapidly increasing levels of political, economic and cultural interconnectedness among the world's separately constituted states, societies and economies. This course examines the causes and consequences of globalization and the transnational institutions established to cope with this process.	Undergraduate	-
POL	150C1			

POL	150C2	Issues in contemporary political analysis, human values and political goals, how governments differ and why they change, how nations differ from one another. This course provides a cross-national, comparative analysis of political systems, institutional arrangements, elite-mass relations, and public policies as they pertain to the consolidation and promotion of societal and individual happiness, welfare, and well-being. A representative array of developing and developed countries is surveyed.	Undergraduate	-
POL	150C3		Undergraduate	-
POL	160A1	Cultural studies of indigenous groups in the Americas, Eurasia, Africa and the Pacific Rim and how these have been shaped by the colonial process.	Undergraduate	-
POL	160B1	Investigation of the history and growth of democratic institutions, values and ideas in ancient Greece, with some reference to contemporary relevance.	Undergraduate	-
POL	160C1	This course examines some difficulties stemming from the theory and practice of modern democratic life, especially in the context of American democracy. The course examines such issues by a careful and intensive reading of some classic writings on democracy. In addition, attention will be paid to the historical circumstances and contemporary conditions of democracy in the United States. The aim is for the student to acquire a more well-rounded and critical perspective on the situation of democracy in modern life.	Undergraduate	-
POL	160D1	Addresses the origins and context of international relations theory in an historical context as well as referring to recent disputes.	Undergraduate	-
POL	199	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL	201	General survey of the constitutional bases, organization, and functioning of the American national government; recent and current trends.	Undergraduate	-
POL	202	Study of the international system, its actors and their capabilities; ends and means of foreign policy; international tension, conflict, and cooperation.	Undergraduate	-
POL	203	Basic issues in political thought, with emphasis on contemporary problems of democracy, liberty, authority, obligation, and ideology.	Undergraduate	-
POL	205	Political dynamics of the executive office and its relationship to the competitive branches of government within the American political system.	Undergraduate	-

POL		206 Theory and practice of executive agencies, including policy making and other functions, processes, personnel and fiscal management, and administrative law.	Undergraduate	PA 206
POL		209 Focus on the politics of diversity and inclusion in a fast-changing world. Attention to national-ethnic, racial, gender, sexual orientation, religious, and socioeconomic factors, among others, that underlie human diversity and the political conditions for cooperation, conflict, and well-being. Consideration of decision-making and political-institutional settings that may extend from the local and regional to the national and international.	Undergraduate	-
POL		210 This course will review the U.S. and Arizona Constitution, and will MEET STATE TEACHERS CERTIFICATION REQUIREMENTS.	Undergraduate	-
POL		236 This course will cover the relationship between the globalization of key world systems and changes in systems of security maintained in and across the nations.	Undergraduate	PA 236
POL		248 In this course we will view a variety of films and television programs that portray central features of Latin American political life. The films will address a variety of contemporary political issues across Latin America. The goal when studying each film will be to address a series of questions as political scientists.	Undergraduate	LAS 248
POL		293 Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
POL	297A	The practical application of theoretical learning within a group setting and involving an exchange of ideas and practical methods, skills, and principles.	Undergraduate	-
POL	297B	This course-based undergraduate research experience (CURE) will introduce freshman and sophomores to the main ways in which scholars and other experts in the fields of political science and public policy obtain and analyze data relevant to politics and policy in the United States and the international system. Beyond discussing these origins of data analyzed in our fields of study, we will also spend time collecting and working with our own original data in order to better understand both where data come from and how they are used in academic research. Finally, we will also discuss and practice how to effectively present data and research findings for non-academic audiences.	Undergraduate	-
POL		299 Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-

POL	299H	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL	301	The primary goal of this course will be to understand the proper use and interpretation of quantitative analyses of political problems.	Undergraduate	-
POL	309	Structure, function, and processes of the "third branch" of the American government.	Undergraduate	-
POL	323	Western political theory from the Utilitarians through the 1930s.	Undergraduate	-
POL	325	This course will introduce students to political psychology, with an emphasis on how psychology may be used to understand mass political behavior, political movements, race and intergroup conflict, and attitude change.	Undergraduate	-
POL	326	American political ideas from colonial times to the present.	Undergraduate	-
POL	330	Political problems of the poor; analysis of systematic poverty in the U.S. and theories of causation; selected policy problems: education, housing, job training, enforcement of anti-discrimination statutes; future of "power" movements.	Undergraduate	AFAS 330
POL	330	Political problems of the poor; analysis of systematic poverty in the U.S. and theories of causation; selected policy problems: education, housing, job training, enforcement of anti-discrimination statutes; future of "power" movements.	Undergraduate	MAS 330
POL	331	The role of citizens as voters will be explored. Core questions answered in the course will be what leads people to participate in elections and what influences their decisions to vote for specific candidates.	Undergraduate	-
POL	333	This course is dedicated to the examination of Latinos within the U.S. political system. This course is designed to place Latino ethnicity within the U.S. socio-political context. We will cover multiple relevant topics related to Latino politics. We will also cover policy arenas that are significant to Latinos in the U.S., such as immigration, affirmative action, and social welfare policies.	Undergraduate	-
POL	335	Examination of politics through the lens of gender hierarchy. Emphasis on how constrictions of masculinity and femininity shape and are shaped by interacting economic, political and ideological practices.	Undergraduate	GWS 335
POL	340	Analysis of how variations in social structures and political configurations influence governmental policy and determine international competitiveness of states. Industrial sectors in five major economies are examined to determine how political systems differ, what kinds of policies enhance competitiveness, and where countries rank in terms of innovation of key industrial sectors.	Undergraduate	-

POL		<p>This course will identify the dynamics that drive the accumulation and distribution of capital; investigate how modern economic growth and the diffusion of knowledge have allowed countries to limit inequalities on the apocalyptic scale predicted by Marx; illustrate how the optimistic expectations of growth of the aftermath of World War II have not been met and the effects this has had on the structures of capital and inequality; and analyze how the assumption of constant growth has influenced the development of legal institutions.</p>	Undergraduate	PA 346
POL		<p>Survey of the political forces and social groups important in shaping contemporary Latin America; examination of Indians, slaves, peasants, landlords, labor, the middle sectors, and the military; discussion of theories of instability.</p>	Undergraduate	LAS 347
POL		<p>Analysis of politics of international economics and, to a lesser extent, of the economic determinants of international politics. Survey of the history of international political economy and theories that seek to explain it.</p>	Undergraduate	-
POL		<p>Basic acquaintance with the United Nations and other major international organizations. One of the fundamental trends in the present and future world is the increasing and ever more complex interdependence between nations. To cope with that, conventional unilateral and bilateral means are insufficient. Multilateral approach - cooperative and competitive simultaneously - proves indispensable.</p>	Undergraduate	-
POL		<p>Analysis of conflicts of national interests; decision making in the present international system; role-playing and simulation experience.</p>	Undergraduate	-
POL		<p>Analysis of constitutional, legal, historical and political consequences of U.S. immigration and refugee policy. Recent trends. Foreign and domestic policy effects of migration.</p>	Undergraduate	LAS 388
POL		<p>Individual or small group research under the guidance of faculty.</p>	Undergraduate	-
POL		<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Undergraduate	-
POL	393H	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Undergraduate	-

POL	396A	<p>This seminar will introduce students majoring in international relations to relevant career paths in the governmental and private-sector fields. It will do this through a series of speakers, readings and class discussions, as well as relatively brief written assignments. The seminar will concentrate most heavily on US government careers, but it will also cover intergovernmental organizations, global corporations, and non-profit organizations having an international focus. It will encourage students to think critically about various international careers, including how those careers might fit with their skills, interests, and broader goals. The seminar will accordingly take a fairly practical approach, rather than one that is more theoretical or conceptual.</p>	Undergraduate	-
POL	396H	<p>An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of political science related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.</p>	Undergraduate	-
POL	397A	<p>This course has two principal objectives: 1) to prepare students for the annual Arizona Model UN Conference, and 2) to provide a broad introduction to the institutional structure and activities of the United Nations.</p>	Undergraduate	-
POL	399	<p>Qualified students working on an individual basis with professors who have agreed to supervise such work.</p>	Undergraduate	-
POL	399H	<p>Qualified students working on an individual basis with professors who have agreed to supervise such work.</p>	Undergraduate	-
POL	401	<p>Water is a necessary resource, but also a scarce one. It is this scarcity that produces the conditions for the emergence of conflict among potential users, hence requiring the creation of institutional structures that establish rules that seek to accomplish an efficient utilization of water. This class examines such structures in a variety of levels -state, federal, and international- and analyzes how they affect issues of quality and quantity of provision, ecological balance and biodiversity, and conflict and cooperation among users. In particular, we will focus mainly on the rules governing how water is used, the politics of water decision-making, and whether or not the rules are effective at providing adequate amounts of clean water for human consumption and ecosystem maintenance.</p>	Undergraduate	-

POL	402	<p>This course will introduce students to the politics of international development, to include the varied historical processes of economic and political transformation that have produced so-called developed and developing countries, and the development industry, which is organized around promoting such economic and political transformation.</p>	Undergraduate	-
POL	403	<p>This course introduces political networks as a lens to better understand critical issues in political science, public management, public policy, and criminal justice. Political networks are a method to describe the complex relationships between political actors, whether the actors in question are lawmakers, interest groups, or even covert organizations that strive to disrupt political systems. This course will introduce students to major research questions in the study of political networks, as well as their applicability to understand and manage real-world problems. Students will gain the ability to work with network data and apply network theory to the analysis of critical societal issues.</p>	Undergraduate	PA 403
POL	404	<p>This course is about understanding, initiating and analyzing political sciences based experimental research. It will require students to work independently and coordinate with groups to create and present experimental data and methodology.</p>	Undergraduate	-
POL	407	<p>Examination of election politics, personalities, and career patterns of congressional members, the organization and structure of Congress, and the role of Congress in policy leadership and representation of the public.</p>	Undergraduate	-
POL	408	<p>This course will explore and explain the development of the institution of the American Presidency. Beginning with the Constitutional Convention through the two terms of President Obama, this course will look at all 43 presidents and how their time in office changed the function and powers of the office of President. Students will gain a deep understanding of the theories of presidential power and the realities of how the presidents have chosen to use those powers.</p>	Undergraduate	-
POL	409	<p>Students will learn about public opinion, including how it is measured and what is its role in a democratic country. In addition, students will learn what leads people to hold specific opinions.</p>	Undergraduate	-
POL	413	<p>Human security is an emerging paradigm that places individuals, rather than states, at the center of security considerations. This course is designed to provide a foundational understanding of the concept of human security, and the ways in which human security challenges have been addressed by the international community.</p>	Undergraduate	-

POL	<p>How can we best explain the emergence and spread of nonviolent protest and violent conflict across the Middle East and North Africa region during the so-called 'Arab Spring'? What mechanisms facilitated the diffusion of democratic norms, ideas, and institutions across eastern Europe and the former Soviet states in the wake of the decline of communism? How, after being so deeply entrenched in western practice, can we account for the sudden and comprehensive abolition of the atlantic slave trade in the nineteenth century? This course explores a set of opportunities for and significant threats to international security. We will explore the mechanisms via which norms and political opportunities and ideas spread globally. We also examine the potential for various forms of violence and instability to spread across national borders. Our focus will be placed upon combining solid logical frameworks with cutting-edge empirical evidence to identify the channels and mechanisms via which diffusion and contagion occur. Students will be introduced to up-to-date analyses of process of contagion and diffusion with a view towards them being able to offer educated forecasts as to where instability is most likely to strike in the future.</p>	Undergraduate	-
POL	<p>What conditions are sufficiently 'dire or inspiring' to make someone take up arms and risk his (or her) life as part of a rebel group? By the end of this advanced undergraduate-level course, you will be able to answer this question just like the leading academic minds in the field of international relations. This class will provide you with extensive exposure to the quantitative study of civil wars around the world. We will start off by determining what constitutes a civil war and how this form of conflict is different from (or comprises) events such as international war, protests, riots, coups, genocide, and terrorism. We will then examine what factors that influence the onset, duration, termination, and recurrence of civil wars. Also, we will discuss some international dimensions of civil wars: the spread of conflicts across borders, refugee flows, and interventions.</p>	Undergraduate	-
POL	<p>The class will teach concepts from political science around the domestic and foreign policy of managing political violence and conflict, through the lens of international relations and comparative politics. It will apply these concepts and terms to the Israeli-Palestinian conflict, primarily the domestic US politics of the conflict, while also considering broader trends of US engagement with international, inter-state, and intra-state conflicts, and the US role within global politics.</p>	Undergraduate	-

POL	417	<p>This course will examine the causes and consequences of dictatorships. It will then consider different types of dictatorship and the conditions under which they may be more durable. It will also discuss how dictatorships use repression, censorship and social media to maintain control and how dissidents fight back. In assessing these different factors, the course will then assess the conditions under which existing democracies like the United States might revert to dictatorship. In short, could it happen here?</p>	Undergraduate	PA 417
POL	419	<p>This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence.</p>	Undergraduate	PA 419
POL	420	<p>Policy makers have long struggled to regulate intoxicating substances, including alcohol, marijuana, cocaine, and opioids. While some of these substances are widely used for recreational or medicinal purposes, they can have significant deleterious effects on both the individual and societal levels. Furthermore, although evidence suggests that some policies to limit consumption of these substances may improve social welfare, other policies may unintentionally exacerbate societal inequality and cause further harms to public health and safety. In this course, we will analyze the various policy approaches that have been used to manage intoxicating substances, paying particular attention to the policy actors that have been involved, policy mechanisms that have been used, and the consequences of these responses. Simultaneously, we will explore the principles and analytic tools commonly employed during evidence-based policy making, and examine how they may be used to address regulation of intoxicating substances. While we will investigate efforts to regulate a variety of substances, we will pay particular attention to developments surrounding the legalization of marijuana.</p>	Undergraduate	PA 420

This is a one-semester undergraduate seminar on cybercrime, surveillance, and privacy. While the development of the internet and related technologies have fundamentally transformed society, not all of these changes have been positive. In addition to facilitating rapid economic and social exchange, the internet has also transformed traditional methods of engaging in and investigating criminal actions, and enabled entirely new categories of illicit activities. Careful regulation of the internet can maximize social benefits while disincentivizing harmful activity. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability to engage with decisionmakers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of cyber-related policy problems. The class will begin by exploring the engineering and infrastructure necessary to implement commonly-used consumer technologies such as telephones and the internet. We will then turn to the ways in which this technology can be used for harmful ends, including cyber crime, cyber terrorism, and cyber warfare. As the internet has also transformed the tools that can be used to counteract these harmful activities, we will then discuss electronic surveillance and the ways that electronic surveillance can challenge and complicate long-standing societal understandings of privacy. We will conclude with a series of case studies, where we will further investigate the topics learned in

POL	421 class by applying them to a series of contemporary policy issues.	Undergraduate	PA 421
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The digital revolution is changing politics. From Barack Obama's use of the Internet to drive his presidential campaign, to the upheaval of the Arab Spring and the emergence of new social movements like #OccupyWallStreet, digital technology is challenging and changing established institutions on a number of fronts. This course introduces students to the history of the Internet and the emerging technologies that are defining the Digital Age. It places emphasis on the role of technology in politics and its implications for democracy and citizen rights. The course will cover a wide range of issues related to governance of the internet, privacy and security, the role of the media and open source development.

POL	424	Undergraduate	-
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POL	428	Intensive examination of selected problems and concepts in political theory.	Undergraduate	-
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	This course will be about electoral systems used in democracies around the world. The course will cover both the mechanics of how votes are translated into seats and how the particulars of these mechanisms affect practices and organization of			
POL	430	politics in the countries with various electoral systems.	Undergraduate	-
	Examination of the manner in which attitudes about politics and political problems are acquired from exposure to music and television, and the manner in which such			
POL	431	attitudes lead to political action.	Undergraduate	-
	Examines the tradition of Western political theory through a gender-sensitive lens			
POL	433	and surveys the development of feminist political theory.	Undergraduate	GWS 433
	In a democracy, the public's role centers on elections. In this course we will examine four main topics. First, we will attempt to answer the question of 'Who Votes?' by examining patterns in political participation. Second, we will look at the choices of these voters in selecting between the Democratic and Republican candidates. Third, we will see how voting behavior varies across election settings: presidential elections, congressional elections, and primary elections. Finally, we will take an in-depth look at partisanship, the core attitude that influences			
POL	435	participation and voters' choices, and how this attitude has changed over time.	Undergraduate	-
	Description and analysis of how and why people wield, and respond to, authority. Based on presumption that people's reactions to the public order are influenced by the private order-or disorder-of their minds and the way they learned to respond			
POL	436	to the private authorities of their childhoods.	Undergraduate	PA 436
	Causal analysis of conditions of stability and breakdown of democratic regimes			
POL	437	with particular emphasis on the developing democracies of the third world.	Undergraduate	-
	Traces the birth and growth of the Arab-Israeli conflict since 1948 with particular attention to the internal impediments to conflict resolution on both the Arab and Israeli sides. Also surveys the role of the Great Powers in Middle East politics			
POL	441	generally.	Undergraduate	MENA 441

POL	442A	<p>This course offers an introduction to the political systems of post-World War II Europe. Using a country-by-country approach, the course focuses specifically on Britain, France, Germany, Italy, Russia, and East-Central Europe. It also contains a unit on the institutions and policies of European Union. We will take a closer look at the impact of immigration on European society, the interaction between domestic and European institutions, the debates on economic reforms and market liberalization in different countries, and the relationship between the EU and the US.</p>	Undergraduate	-
POL	443	<p>Surveys the Russian political system, its Soviet authoritarian past, and its evolution and democratic potential. Focus on the decision-making process, political elites, and policies. Passing comparative attention to other former Soviet Union (FSU) countries.</p>	Undergraduate	-
POL	444	<p>This course uses perspectives through film to analyze a wide array of political and socio-economic issues that influence the modern human condition. Topics include democracy building, democracy maintenance, elite-mass relations, social justice, nationalism, and colonialism. Perspectives drawn from films created in various countries around the world.</p>	Undergraduate	-
POL	446	<p>Survey of political elite studies, cross-cultural and interdisciplinary, with linkage to world and domestic politics. National case studies will vary by instructor.</p>	Undergraduate	-
POL	447	<p>Presentation of strategies for development in Latin America; examination of case studies from Cuba, Brazil, Chile, Guatemala, and other countries.</p>	Undergraduate	LAS 447
POL	448	<p>This course provides a survey of the international relations and domestic politics of East and Southeast Asia with the goal of making students literate in the major political issues facing the region.</p>	Undergraduate	-
POL	451	<p>Surveys Russian power capabilities, foreign policy, and engagement of the world system. Attention to the Soviet period, but focus on the post-1991 era. Relations with the U.S., Germany, and China are highlighted, as are relations with former Soviet Union (FSU) countries.</p>	Undergraduate	-
POL	452	<p>Offers a comprehensive survey of the history, institutions, and functioning of the European Union.</p>	Undergraduate	-
POL	454	<p>Introduction to theories of international relations on the levels of man, the nation-state, and the international system, with a logical and empirical evaluation of approaches and theories.</p>	Undergraduate	-
POL	455	<p>Analysis of the Cold War; Congressional-Executive clashes over foreign policy control; approaches to policy analysis.</p>	Undergraduate	-

POL	456	The international state system; legal-political problems, including territory, environment, seas.	Undergraduate	-
POL	458	Global administrative law is an emerging subfield at the forefront of international relations, public administration, and law. Prominent observers have identified phenomena of two types that have driven the development of the field. First, private actors around the world have pursued greater access to interact with public administrations at both the international and local levels, including across borders. In some cases, private actors have also begun to perform functions traditionally reserved for public entities. Second, international and local public administrations have begun to network, interfacing directly with one another, and bypassing the conventional channels of diplomatic relations. The study of global administrative law is, in a basic sense, the study of these phenomena.	Undergraduate	-
POL	459	This course will introduce students to Germany's politics and society. Starting with a survey of modern German history from World War II until today, the course continues with a discussion of its political system and selected policies such as immigration and energy policy. Germany's post-war history, politics and policies are deeply interwoven with Europe. The increasingly prominent German role in the European Union and the world will also be analyzed. The class ends with a unit on Berlin, the artistic and multicultural capital of Europe. Students taking this class are expected to engage in class readings and discussions, develop and prepare their own research paper and present them to their peers. Prior knowledge of German is helpful but not a requirement.	Undergraduate	GER 459
POL	460	Survey of the developments and trends in Chinese foreign relations in the modern period, focusing mainly on the relationship between the theoretical and actual objectives of China's foreign policies from 1949 to the present.	Undergraduate	CHN 460
POL	461	Issues in epistemology; survey and integration of feminist and IR theories; application of feminist theories to IR.	Undergraduate	GWS 461
POL	462	This course will survey the many issues surrounding the management and resolution of international and domestic conflicts.	Undergraduate	-
POL	464	National interests, issues and conflicts, relations, and influence of domestic politics in interstate relations in South Asia.	Undergraduate	-
POL	465	This course is designed to introduce you to the international politics of the Middle East and therefore, provides a general overview of some of the main issues of contemporary Middle Eastern Politics.	Undergraduate	MENA 465

	<p>The course is an introduction to the culture of the South Asian region (with a focus on India and Pakistan). It will be a multidisciplinary course that incorporates elements of religion, philosophy, culture, geography, history, sociology and anthropology. After acquiring sufficient cultural background, students will examine the impact of these cultural variables on the formulation of foreign policy</p>		
POL	467 by the governments of the region.	Undergraduate	-
POL	468 Government and politics of African nations south of the Sahara; emphasis on processes of political and economic development.	Undergraduate	AFAS 468
POL	469 The motivating question for this course is whether or not significant social, political, and/or economic change can be achieved through the courts.	Undergraduate	-
POL	470 Development and analysis of constitutional law of the U.S.; problems of distribution of powers.	Undergraduate	-
POL	471 Analysis of the constitutional guarantees of civil liberties in the U.S.	Undergraduate	-
	<p>This course illuminates how political authority is constructed and contested, alongside the role that law and legal actors play in this process. Focusing on the development of territorial states, but also considering empires and international organizations, we will peel back how these polities emerge, how they legitimate their authority and project their power, how people challenge and resist their rule, and how laws, lawyers, and judges impact these processes of political</p>		
POL	472 development.	Undergraduate	-
	<p>Each day offers new challenges that require we possess necessary skills to understand and manage our surroundings. Negotiation skills, when used appropriately, are a powerful tool in one's toolbox. This course introduces hands-on skills, tools and techniques that are necessary in achieving successful outcomes in negotiations. The course combines theoretical knowledge of leading negotiation scholars as well as practical experience. The primary focus is on enhancing one's personal ability in dealing with conflict/disagreement. As a result, students will be engaged in games, group discussions and creative tasks, inside and outside the</p>		
POL	474 classroom.	Undergraduate	PA 474

The evolving relationship between law and religion has had a profound influence on American political life and discourse since the country's founding. This course is designed to develop familiarity with that history and the resulting major tenets of the First Amendment's religion clauses. Taking as our starting point the concept of the separation of church and state, we examine what this idea has meant in U.S. Constitutional law. Class time will be structured around in-depth study of the Constitution and of Supreme Court precedents, and will integrate these formative Supreme Court decisions and decisions from state and lower federal courts into the social and historical contexts from which they derive meaning. In addition, the course will survey the scholarly treatment of such threshold questions as the meaning of "religion" in society, and will evaluate the evolving notion of religious liberty in a pluralistic society. We conclude with an examination of current legal debates and cases and of the prominent role of religious discourse about law, social change, politics and culture in today's society.

POL	475	Undergraduate	RELI 475
POL	476	Undergraduate	-
POL	479	Undergraduate	PA 479
POL	481	Undergraduate	HWRS 481
POL	481	Undergraduate	PA 481
POL	481	Undergraduate	RNR 481
POL	483	Undergraduate	-
POL	485	Undergraduate	-

POL		Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may		
		491 include seminars, in-depth studies, laboratory work and patient study.	Undergraduate	-
POL		492 Individual or small group research under the guidance of faculty.	Undergraduate	-
POL		Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
		493 Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.		
POL	493L		Undergraduate	-
POL		This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of political science. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such		
		496 research through discussion, reports, and/or papers.	Undergraduate	-
POL		A culminating experience for majors involving a substantive project that demonstrates a synthesis of learning accumulated in the major, including broadly comprehensive knowledge of the discipline and its methodologies. Senior		
		498 standing required.	Undergraduate	-
POL	498H	An honors thesis is required of all the students graduating with honors. Students ordinarily sign up for this course as a two-semester sequence. The first semester the student performs research under the supervision of a faculty member; the second semester the student writes an honors thesis.	Undergraduate	-
POL		499 Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL	499H	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL		506 Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch. Graduate-level requirements include an additional research paper.	Graduate	PA 506

Ultimately, all political phenomena, including issues related to international security, boil down to interactions between humans - usually, groups of humans. As such, people's lay theories and beliefs about how humans think and make decisions in groups significantly affect how they approach political issues, including those related to international security. Research on group psychology offers a means of informing, critically evaluating, and improving these lay theories and beliefs. Decades of research have been done in the fields of social and political psychology on how groups of people interact with one another, why interactions between and within groups often become hostile or counter-productive, and how interactions between and within groups can be adjusted in ways that encourage cooperation and peace. In this course, we will seek to understand, broadly: why do groups sometimes conflict and sometimes cooperate with one another? We will start by broadly reviewing what psychologists have discovered regarding inter- and intra-group behavior. Students will then learn about what small-scale laboratory research has told us about when and why conflict versus cooperation might result from group interactions. Next, we will spend considerable time examining how this research has been applied to understanding a range of international security issues, including war and peace, ethnic conflict, terrorism, genocide, international trade, foreign aid, immigration, and refugees. Assignments will require students to critically evaluate their own as well as others' understandings of how group psychology influences contemporary international security issues and come up with concrete, novel ways in which group psychology might inform efforts to handle international security issues now and in the future.

POL

511A

Graduate

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This course will guide students through advanced applications of computational methods for social science research. Students will be encouraged to consider social problems from across sectors, like health science, education, environmental policy and business. Particular attention will be given to the collection and use of data to study social networks, online communities, electronic commerce and digital marketing. Students will consider the many research designs used in contemporary social research and will learn to think critically about claims of causality, mechanisms, and generalization in big data studies. Graduate requirements include additional readings and a more in-depth final paper than is required at the undergraduate level.

POL

514

Graduate

INFO 514

POL	516A	There are numerous historical cases of strategic nonviolent conflict, also called civil resistance or people power, with dynamic and recent examples from across the Middle East and North Africa during the Arab Spring. Yet while the study of violence has long defined the field of international security, scholars have only recently begun to examine the causes and effects of nonviolent conflict. This course is designed to overview these movements of nonviolent, antigovernment dissent, including their emergence, movement dynamics, and outcomes.	Graduate	-
POL	519	This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence. Graduate-level requirements include reading three additional documents and critically reviewing them as instructed.	Graduate	PA 519
POL	520A	This course is intended to be a survey of the political science literature's understandings about how terrorist campaigns come to a close. Prior to tackling questions of the end of terrorism head-on, we will first survey the literatures on definitions and theories of terrorism. Our survey of the various fates of terrorist groups and campaigns will explore (a) how governments use force to try to end terrorism, (b) occasions when governments and terrorist participate in negotiations to find a solution to their incompatibility, (c) outcomes in which groups achieve victory or are defeated, and (d) scenarios in which groups opt to reorient away from violence into other legal and illegal activities.	Graduate	-
POL	521A	n U.S. policy and strategy documents, Transnational Organized Crime (TOC) has been identified as a threat to American national security. The growing consensus is that globalization with its associated revolutions in communications and transportation has greatly enhanced the capabilities and power of Transnational Criminal Organizations (TCOs). Understanding the diverse criminal groups, their methodologies, and their networks is the critical first step in developing effective policies to confront them.	Graduate	-

POL	523A	U.S. Immigration policy is vast and complex. Passed at the federal and state level and implemented at the local level, immigration policies have a myriad of consequences- intended and unintended. We will explore the various types of immigration policies, their goals, and consequences with an eye toward evaluating their efficacy. In particular, we will consider immigration policy from the perspective of border flows- who and what flow across our borders and the ability of the U.S. government to control those flows. We will also consider the historical and political context underpinning immigration policy today as well as explore the feasibility and need for reforms in the future. Together we will question the validity and necessity of national borders while weighing security, humanitarianism, geopolitical relations, terrorism, race, and capitalism, and freedom.	Graduate	-
POL	528	Intensive examination of selected problems and concepts in political theory. Graduate-level requirements include an additional research paper and readings.	Graduate	-
POL	528A	The purpose of this course is to critically examine the desirability of spreading democracy as a means for promoting peace, a major foreign policy objective of the United States. For although there is a lot of agreement about the desirability of democracy, specifically within the empirical literature on democracy and peace, there is no agreement about the meaning of democracy and peace.	Graduate	-
POL	530A	This course is intended to be a survey of the general dynamics of civil wars, with a complementary focus on this form of unrest as it plays out in African countries. Modules address various aspects of civil wars (e.g. onset, duration, termination, recurrence, ethnicity, natural resources), and then examines those aspects in the context of a conflict in sub-Saharan Africa. Students will have an opportunity to explore in-depth a conflict of their choosing, applying the general theories covered in class to their specific civil war of choice.	Graduate	-

POL	535	<p>In a democracy, the public's role centers on elections. In this course we will examine four main topics. First, we will attempt to answer the question of 'Who Votes?' by examining patterns in political participation. Second, we will look at the choices of these voters in selecting between the Democratic and Republican candidates. Third, we will see how voting behavior varies across election settings: presidential elections, congressional elections, and primary elections. Finally, we will take an in-depth look at partisanship, the core attitude that influences participation and voters' choices, and how this attitude has changed over time.</p> <p>Graduate-level requirements include additional research, readings, and paper(s).</p>	Graduate	-
POL	540A	<p>The course will examine connections between politics and economics beyond the single nation state, with an emphasis on policy implications in the 21st century. Students will be introduced to; free market (AKA liberal, neoclassical); institutionalist (AKA pluralist, multi-centric organizational); and historical materialist (AKA Marxist, structuralist). Each perspective will be presented by specifying its particular thought 'model', underlying assumptions, and application to real-world issues. The course will compare and contrast these perspectives with respect to core global political economy (GPE) issues such as trade, finance, transnational corporations, development and environmental sustainability.</p>	Graduate	-
POL	542A	<p>This course offers an introduction to the political systems of post-World War II Europe. Using a country-by-country approach, the course focuses specifically on Britain, France, Germany, Italy, Russia, and East-Central Europe. It also contains a unit on the institutions and policies of European Union. We will take a closer look at the impact of immigration on European society, the interaction between domestic and European institutions, the debates on economic reforms and market liberalization in different countries, and the relationship between the EU and the US. Graduate-level requirements include extra readings, weekly meeting to discuss extra readings, and a 20-page research paper on an instructor approved topic.</p>	Graduate	-
POL	544A	<p>This course is intended to be a survey of the literature addressing international politics in sub-Saharan Africa. Beginning with pre-colonial contexts and working through to present challenges facing African states and the international community more broadly, we will learn about a variety of topics concerning African politics.</p>	Graduate	-

POL	545A	<p>This course examines the relationship between democracy and security. Each week, students will learn about how democracy interacts one of many different security challenges. We will conceive of security broadly and, therefore, will consider how democracies fare when it comes to: war, crime, human security, corruption, and the military as an institution.</p>	Graduate	-
POL	546A	<p>Political Islamism has been a focus of policy makers in the post- 9/11 era. However, before concrete strategies can be formulated to deal with this concern, the nature and dynamics of Islamist mobilization itself must be understood. To do that, this course will benefit from the knowledge generated through years of study in different parts of the world and in various disciplines in identifying: What is it? What causes it? What motivates an individual to join an Islamist group and possibly use violence? Under what conditions will these groups moderate, and when will they radicalize? Overall this course is designed as a resource for students of political science and international security studies as well as broad audiences in the social sciences seeking to understand the emergence, evolution, and possible futures of what commonly called political Islam.</p>	Graduate	-
POL	547A	<p>Latin America is a region that faces multiple political, social, and economic challenges. Some of these are cross-cutting, including the very real problems of crime and violence. In Latin America, crime and violence are common occurrences. They have multiple sources and have wide ranging impact. We will consider the causes of crime and violence, as perpetrated by state and non-state actors, as well as violence toward particular groups. We will also examine how countries address crime and violence and the extent to which reform is possible.</p>	Graduate	-
POL	548A	<p>The region of Central Asia has emerged from obscurity in recent decades to become a key front in the war against international terrorism and radical Islam. This course explores the political and cultural history of Central Asia, as well as religious and social issues that impact the region's governmental structures, foreign relations, and security. We will explore the impact of Russian conquest and Soviet domination of Kazakhstan, Uzbekistan, Turkmenistan, Kyrgyzstan, and Tajikistan before moving on to an analysis of contemporary issues in government and politics in the region. Emphasis will be on the authoritarian regime variations, rise of Islamism, great power politics, economic and social development, and energy geopolitics.</p>	Graduate	-

POL	550A	<p>The aim of this course is to establish the necessary skills for the evaluation and execution of social science research. The scientific method provides a framework for building knowledge, but the application of the scientific method to the study of social phenomena poses several serious challenges. In this course, we will introduce the fundamentals of sound social scientific research design.</p>	Graduate	-
POL	551	<p>Russian foreign policy and the political processes by which that policy is developed and implemented. Passing attention is given to the Soviet past which structures post-1991 Russian behavior. Our approach is social scientific as we attempt to identify tendencies in Russian foreign policy behavior and to explain goals and strategies. Attention is given to policies, the decision-making process, and the political elite who craft policy. Elements of continuity and change in Russian foreign and security policy (Soviet and post-Soviet) are highlighted.</p>	Graduate	-
POL	553A	<p>The purpose of this course is to introduce students to the mass media, and the role the mass media plays in American democracy. In this course, we will consider several key questions pertaining to the role of the media in democracy, such as: What effects do mass mediated messages have on voters? Do voters passively accept information found in the media, or do voters actively challenge this information? How do journalists and political elites interact? Finally, we will elaborate on the normative question of what role the mass media should play in democracy.</p>	Graduate	-
POL	554A	<p>The US Constitution structures and defines the powers of the United States. However, constitutions, almost by definition, do not always provide the details for how the various powers that are created are to be used in practice. At various junctures in American history, responses to security threats, both traditional and non-traditional, have created constitutional dilemmas for the US Government. In this course, we will explore how the US Supreme Court has attempted to resolve the constitutional conflicts over how foreign affairs are conducted by the United States. We will examine the justifications for the specific constitutional powers of both the legislative and executive branches and the potential sources of conflict that these powers create. Finally, we also explore the ways in which the presence of armed conflict or security crises shape constitutional law within the United States.</p>	Graduate	-
POL	555	<p>Analysis of the Cold War; Congressional-Executive clashes over foreign policy control; approaches to policy analysis. Graduate-level requirements include additional assignment/paper.</p>	Graduate	-

Countries such as the US, China, and Russia that once were separated by great distances are now connected by cyber at the speed of light. This change requires us to rethink what we know about security, international relations, and war. To complicate matters, the Internet has instantiated differently in different States due to bureaucratic, political, cultural, and economic factors and has shaped each State in different ways. Understanding these cyber-differences is critical for understanding the role of networks in Security for each State and the role of "attribution", "retaliation", and "deterrence" in State-relations. This course provides students with qualitative data and models for understanding and being able to articulate the relevance of cyber to their studies, career, and world. The course is divided into four sections: - An introduction to the course: "US leadership in Cyberwar". - Cyber competition between US and Russia - US-China cyber-relations - Cyber-deterrence Though we are focusing on cyber and the Superpowers (US, China, and Russia), the lessons drawn can be applied to all states and to some degree to non-state actors such as terrorist groups.

POL

556A

Graduate

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This course provides an introduction to the politics of cybersecurity in the U.S. as well as the European Union (EU). Starting with a discussion of key concepts of cybersecurity, the class continues to analyze how U.S. and EU cybersecurity policy making differ. Recently, both the U.S. and EU passed new cybersecurity legislation laying different emphasis on privacy protection, crime prevention and the involvement of tech businesses in the policy process through public private partnerships. Why are the U.S. and Europe applying different approaches to cybersecurity policy? The goal of the course is to answer this question by comparing the institutions, actors and process of cybersecurity policy making in the U.S. and the EU. While both follow different approaches to cybersecurity policy as such, they agree on the need of enhanced international cooperation on the issue. The course ends with a unit on the current state of cybersecurity cooperation across the Atlantic and the implications of the politics of cybersecurity on the future of transatlantic relationship.

POL

557A

Graduate

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POL	558A	<p>The digital revolution is changing politics. From Barack Obama's use of the Internet to drive his presidential campaign, to the upheaval of the Arab Spring and the emergence of new social movements like #OccupyWallStreet, digital technology is challenging and changing established institutions on a number of fronts. This course introduces students to the history of the Internet and the emerging technologies that are defining the Digital Age. It places emphasis on the role of technology in politics and its implications for democracy and citizen rights. The course will cover a wide range of issues related to governance of the internet, privacy and security, the role of the media and open source development.</p>	Graduate	-
POL	559A	<p>This course provides an introduction to the democracy promotion policy in the Middle East and North Africa (MENA) as developed by the US and European Union (EU). The course starts with discussing the key concepts of democracy promotion and continues by analyzing how these influenced democracy promotion efforts from the US as well as the EU. Both global powers have been engaged in promoting democracy throughout the MENA region with various degrees of success and often in contradicting terms.</p>	Graduate	-
POL	562A	<p>This course will discuss how the management of other natural resources in Latin America affect or are likely to affect international security in the forthcoming decades. Latin America is a large geographical area well-endowed with natural resources that are usually poorly regulated, which results in high levels of domestic and international conflict among myriad actors, both governmental and non-governmental.</p>	Graduate	-
POL	563A	<p>This course will chart the progress of the recognition that gender is an important part of any discourse about security. One focus of the course is on the U.N. Tribunals on the former Yugoslavia and Rwanda, on the development of the gender perspective written into the charter of the International Criminal Court, and the subsequent U.N. resolutions around gender and security. The second focus is on the effect of gender equality on human security, economic prosperity, and national stability.</p>	Graduate	-
POL	564	<p>This course considers the national interests, issues and conflicts, relations, and influence of domestic politics in interstate relations in East Asia</p>	Graduate	-

POL	565A	<p>This course is designed to introduce you to the international politics of the Middle East and therefore, provides a general overview of some of the main issues of contemporary Middle Eastern politics. As a result, we will examine the interplay of numerous factors that help us to better understand and to critically analyze the politics of the Middle East. These factors include the impact of colonialism, nationalism and nation-state formation, regional crises, the Arab-Israeli conflict, political economy, and the influence of superpowers in the region.</p> <p>The purpose of this course is to analyze critically the emergence of China and India as state powers in the global system and the implications of this evolution for the United States and Europe, including countries in and neighboring the European Union (EU).</p>	Graduate	-
POL	567A		Graduate	-
POL	569A	<p>This course is designed to give you an overview of armed conflict in its many forms, with a focus on interstate and intrastate war. The course will begin by considering the concept of armed conflict and its many forms, and the empirical trends in armed conflict across time and space. Theoretical and empirical work will then be drawn upon to address the question of why armed conflict occurs and what explains the onset of war, as well as what explains the conduct of opposition forces during war along with war's severity, duration and conclusion.</p>	Graduate	-
POL	578A	<p>Geospatial Intelligence (GEOINT) is a specialized field of practice within the broader domain of intelligence. The discipline encompasses all activities involved in the collection, use and dissemination of geographically referenced information (imagery, imagery intelligence and geospatial information) using technical capabilities that include remote sensing, GIS, data management, and data visualization. GEOINT processes and capabilities are designed to gain intelligence about the national security or an operational environment, visually depict this knowledge, combine the knowledge with other information sources, and present knowledge in a way that is appropriate to the decision-making environment. GEOINT supports key mission areas related to the national security of the U.S. including informing policymakers; supporting military, intelligence, and homeland security operations, and facilitating intelligence collaboration. While the GEOINT discipline is secretive in operations, this course presents publicly available unclassified information to describe its use, benefits and governance.</p>	Graduate	-

POL	579	<p>This course provides an overview of the role of intelligence in the formulation and execution of US national security policy. It will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process, and will also entail close reading and discussion of selected declassified intelligence documents.</p>	Graduate	PA 579
POL	580A	<p>Mexico and the United States have always shared a complex relationship. The current one is full of hope for expanding economic opportunity and plagued by fears driven by internal violence. Mexico is the third largest trading partner with the US with nearly 270 billion in trade in 2014; that amounts to a million dollars crossing the border every minute. Conversely, the fight against organized crime has claimed more than 60,000 lives since 2006 and there are nearly 25,000 people reported as disappeared. 2015 also marked a historic change in international engagement, with President Enrique Pena Nieto announcing a new peace keeping mission for the Mexican armed forces. Understanding the unique Mexican security situation and the Mexican perspective of security policy is critical for academics and policymakers that deal with this complex US-Mexican relationship. The course will include lecturers from the Mexican academic community and Mexican security forces.</p>	Graduate	-
POL	581	<p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.</p>	Graduate	HWRS 581
POL	581	<p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.</p>	Graduate	PA 581
POL	581	<p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.</p>	Graduate	RNR 581

Domestic politics and foreign policy were once considered to be separate entities, such as in the old fashioned statement that governments could afford either "guns or butter." A more contemporary account notes that various ways that domestic politics and foreign policy are intertwined. Domestic politics shapes the foreign policy decisions of a country and foreign policy often impinges on domestic politics. Topics covered in this class will include the role of the president, Congress, the bureaucracy and the courts in determining foreign policy. Conflicts and cooperation between these government entities will be highlighted. How public opinion and interest groups influence foreign policy also will be covered. Finally, the efforts of foreign policy decisions on domestic politics will be considered. Upon completion of this course, students will have a fuller understanding of how domestic politics and foreign policy are intertwined.

POL	581A	Graduate	-
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This course focuses on the role international organizations (IOs) play in contemporary global politics. IOs have become an increasingly common feature of the political landscape. Institutions shape state behavior in areas such as trade, security, the environment, and human rights. The course provides background on the historical development of major multilateral IOs. We pay special attention to how institutions are designed. We then assess each organization's performance record. Specific questions include: Does UN peacekeeping promote post-war stability? Is the ICC an effective tool for protecting human rights? How do the IMF and World Bank approach global development? To answer these questions, we consider internal policy reports, outside commentary, instructional videos, podcasts, and academic analyses.

POL	582A	Graduate	-
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POL	583A	<p>The evolution of infectious diseases into a global security threat isn't particularly novel but became official when the United Nations recognized HIV/AIDS as a security threat. As the world becomes more interconnected and humans encroach on natural habits, emerging infectious diseases, like COVID-19 and Ebola, have underscored the ability for diseases to severely impact critical infrastructure. Since the realization that infectious diseases pose unique threats to the stability of nation states, the notion of global health security was development as an approach to understanding and studying these unique vulnerabilities. Biodefense, biopreparedness, and biothreats are all increasingly used terminologies and studies that play into the security dynamics of infectious diseases. We will examine the concepts of global health security, as well as the spectrum of threats, which include natural, accidental, and intentional biological events.</p>	Graduate	-
POL	588A	<p>This course will focus on energy policy and energy security understood in the context of global and Eurasian politics and international relations. The course offers different perceptions of energy security in importing and exporting nations, and aims at identifying contemporary developments in providing energy security on global, regional and national levels.</p>	Graduate	-
POL	589A	<p>This class will examine the international arms trade from several perspectives and at different levels of analysis. The purpose of the course is to acquaint students with the literature, questions, and debates about the role that military equipment and technology plays in international relations.</p>	Graduate	-
POL	593	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Graduate	-
POL	593L	<p>Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.</p>	Graduate	-
POL	595D	<p>The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.</p>	Graduate	-

POL	595G	The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.	Graduate	PA 595G
POL	596A	The development and exchange of scholarly information, usually in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.	Graduate	-
POL	596E	The development and exchange of scholarly information, usually in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.	Graduate	-
POL	599	Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.	Graduate	-
POL	600	This is a survey course devoted to an in-depth examination of theories of policy making processes. Harold Lasswell, one of the early scholars in the field, defined policy sciences as "knowledge in and of the policy process". In focusing on the formation and execution of policy, we will examine the major research programs and approaches for studying and explaining policy making processes. Upon completing the course students should possess a working knowledge of the frameworks and theories of policy making processes, the major questions raised within the field, methods used to address the questions, and the major shortcomings of the field.	Graduate	-
POL	601	The purpose of this seminar is to provide doctoral students with an in-depth examination of the unique problems, theories, and literature that constitute the academic field of public management. This course focuses on internal organizational issues as well as external relations between organizations. While there are many generic managerial principles in common across the sectors, an important goal of the seminar is to highlight the distinctions between private and public management. Moreover the course illustrates examples of successful leadership and motivational strategies within organizations, while also reviewing past and ongoing efforts to reform public management at all levels.	Graduate	-

POL	<p>This course is a doctoral level class on the history of organizational thought from the perspective of public and nonprofit organizations, primarily in the United States. It begins in the 19th century and goes through the 1960s. The main objective of the course is to provide students with a solid foundation in the classic works in the field.</p>	Graduate	-
POL	<p>This class engages in comparative institutional analysis of federal systems. This involves careful consideration of the design of institutional arrangements and how such arrangements animate actors to pursue variety of values and interests, and in turn how actors choose to engage in institutional revision, and how culture informs these actions.</p>	Graduate	-
POL	<p>This course introduces theories and methods used for the analysis of political networks. Political networks describe how political actors - such as participants of the policy process - form and maintain relationships, and the analysis of political networks can help us to understand how these relationships influence political or policy outcomes. Network concepts are increasingly prevalent across a wide range of social science disciplines, and are often used as a tool to study complex phenomenon such as cooperation, diffusion of innovation, and social capital. This course will introduce students to major research questions in the study of networks, as well as their applicability to understand real-world problems in public policy and political science. Students will learn, through hands-on training in R, how to manage network data and perform essential descriptive and inferential analyses on these data.</p>	Graduate	-
POL	<p>This is a survey course devoted to an in-depth examination of energy policy: the environmental, social, and political forces that shape energy policy; energy policy politics, design, and implementation; and the policies and politics of energy transitions that are currently underway globally and in the U.S. to reduce greenhouse gas emissions. Our focus will include not only what we know about energy and energy policy, but also on how scholars from different social science disciplines use theory and empirical methods to accumulate knowledge about energy policy. During the course students will design a research project to answer an important and open question related to energy use or energy policy. Upon completion of the course students should be able to develop and execute scholarly research on energy policy and be familiar with the potential audiences and publishers for their work.</p>	Graduate	-

This is a one-semester Ph.D. seminar on technology policy. Technology can and has fundamentally transform people, societies, economies, and environments. Careful regulation and management of technology can encourage changes that improve social welfare and minimize unintended consequences. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability engage with decision makers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of technology-related policy problems. The first half of the course will delve into the mechanisms used to analyze policy problems and identify potential solutions, with special attention paid to those mechanisms that frequently appear in the technology policy context. Wherever possible, these mechanisms will be illustrated with examples from technology policy. The second half of the course will be comprised of a series of case studies, using the tools learned in the first half of the course to comprehensively analyze a series of technology policy questions.

These case studies will include examples related to surveillance and privacy, cyber warfare, algorithmic fairness, bioethics, and space policy.

POL

614

Graduate

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The purpose of this course is to introduce students to historical and contemporary perspectives in American Politics. As a subfield, American Politics scholars rely on a variety of theoretical and methodological approaches. Though many of the readings will be drawn from the top 3 journals in our field, the APSR, AJPS, and JOP, you will find that the literature spans several disciplines (economics, psychology, and sociology, to name a few). This course serves as a foundation for the study of American Politics, especially as it pertains to mass political behavior and how elites function within the three branches of government. As such, we will focus on a variety of topics important in political science, such as racial politics, economic decision-making, political campaigns, ideology, congress, the presidency,

and judicial politics.

POL

620

Graduate

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POL	622	<p>In this course, we will explore political institutions. The purpose of the course is to develop a deeper understanding of the ways institutions constrain and enable political actors. This involves an examination of behavior both within institutions and across institutions. While many of our topics will focus on examples from American politics, we will see that most of the course material will be generalizable. In fact, a fundamental point of the course is that the study of political institutions cannot be limited to a particular subfield within the discipline.</p>	Graduate	-
POL	625	<p>This course is intended to introduce students to political psychology. Political psychology - because of its interdisciplinary nature - accompanies a great deal of methodological and theoretical diversity. The field is theoretically diverse, by drawing heavily from cognitive psychology, social psychology, political science, and communication. The field is also methodologically quite diverse, perhaps more so than many subfields in political science. Some of the most influential pieces have employed qualitative techniques; others have used surveys, experiments, content analysis, and supervised and unsupervised text analysis.</p>	Graduate	-
POL	626	<p>Why do voters, candidates, and policy-makers make the decisions they do? In this course, we will review contemporary and classic research on the factors that influence political decision-making. We will look at decision-making among both the mass public and political elites, relying primarily on literature from behavioral economics, political psychology, and theories of rationality.</p>	Graduate	-
POL	627	<p>The purpose of this course is to introduce students to historical and contemporary perspectives in the study of ideology. Ideology is a contested term, with some viewing it as a belief structure, others a worldview, and yet others a symbolic group label. This class will explore these definitions, and will examine how political ideologies are sustained and emerge in democratic systems. Many of the readings will be drawn from the "top 3" journals in our field - the APSR, AJPS, and JOP - you will find that the literature spans several disciplines(economics, psychology, and sociology to name a few). This course is inherently interdisciplinary and we shall focus on a variety of topics central to the study of ideology, such as racial politics, economic decision-making, political campaigns, and ideology in political institutions.</p>	Graduate	-

POL	628	This class will examine the history and contemporary role of racial and ethnic minority groups in the U.S. political system with particular regard to Latinos. We will focus on political relationships between Latinos and government as they relate to identity formation, political participation, party affiliation, coalitions, public opinion, and policy.	Graduate	-
POL	630	This is a graduate level class exploring the social science research on gender and politics. The two main topics in the class are how gender influences public opinion and how women perform as candidates and elected officials.	Graduate	-
POL	640	Overview of analytical issues, analytical tools, and research findings in comparative politics. Attention to various political systems and national settings. Intensive in-class discussions with research prospectus and comprehensive exam.	Graduate	-
POL	650	This course is designed to introduce students to institutional analysis of different national-level political systems. It first discusses what qualifies as an institution and arguments for how they might influence political outcomes -- if at all. We then look at the different institutional frameworks, ranging from the structure of government to the design of micro-level institutions within legislatures, bureaucracies, and elections. The course also devotes attention to whether institutions matter across regime types. Do they matter, for instance, in countries where the rule of law is weak?	Graduate	-
POL	651	This course is designed to explore the normative and practical issues surrounding authoritarian rule. The focus of the course will be on differentiating authoritarian regimes from democracies; differentiating authoritarian regimes from themselves; and measuring the impact of authoritarian rule on economic development, rule of law, investment, and regime durability.	Graduate	-
POL	652	Why do countries choose to democratize? Who are the actors who foster this choice? In general, what factors impede and promote a transition to democracy? In this course, students will read multiple texts that consider these questions. They will critically engage with each to develop their own understanding of what has historically driven democratization processes around the world, beginning in its earliest expressions to the present-day.	Graduate	-

POL	653	<p>In this course, we explore the origins and development of the welfare state - social policy and programs - across different regions of the world. The bulk of the course is devoted to reviewing theories on how the social welfare emerged in advanced industrialized states and how this system of policies and regulations will cope with pressures coming from aging societies, post-industrial economies, and shrinking financial resources. The final part of the course looks at social policy programs in other parts of the world and examines theories accounting for the existence of 'non-traditional' social welfare state institutions in Latin America and Africa. Students are expected to write a paper on an aspect of the social welfare state in a particular country, cluster of countries, or region.</p>	Graduate	-
POL	660	<p>This course acts as the core class in international relations. This course is intended for Ph.D students in political science and is aimed at providing an overview of major theories of international relations and exposing students to contemporary research in the field. In this class, you will learn to understand and evaluate academic literature in international relations as well as become familiar with major themes in international relations research.</p>	Graduate	-
POL	663	<p>This course aims to present some of the major theoretical approaches to the study of international and civil conflict. It examines theories that explain the causes, dynamics, and consequences of conflicts.</p>	Graduate	-
POL	664	<p>This class will provide students with extensive exposure to the quantitative study of civil wars around the world. This involves examining what factors influence the onset, duration, termination, and recurrence of civil wars. The remainder of the course will involve in-depth discussions of materials on topics like natural resources, regime type, international dynamics, and how they relate to civil wars.</p>	Graduate	-
POL	665	<p>Nonviolent civil resistance is the application of unarmed civilian power to achieve a political goal, without using or threatening physical harm against the opponent. This course will examine major areas of research on nonviolent civil resistance campaigns as well as political protest and other acts of collective resistance, to understand their causes, dynamics, outcomes, and consequences. The seminar will stress the derivation of theoretically informed hypotheses and the use of empirical data to test them.</p>	Graduate	-

	<p>This course provides a survey of quantitative research on human rights and repression around the world. We will examine what factors influence the occurrence and degree of government-perpetrated repression in its various forms, and the effectiveness of tactics civilians use to counter human rights violations. We will also consider the role of the international community on influencing domestic processes of human rights protection via the diffusion of norms and the</p>		
POL	<p>667 threatened or actual use of intervention strategies by third parties.</p> <p>This course aims to present some of the major theoretical approaches to conflict management. We will focus on the various strategies of conflict management ranging from direct negotiations, to the role of third parties such as mediation and peacekeeping, as well as transitional justice. The focus will be on scholarly literatures within the behavioral research community as well as the classical</p>	Graduate	-
POL	<p>668 approaches.</p>	Graduate	-
	<p>This course aims at exposing graduate students to the state-of-the-art research on political and organized criminal violence. To do so, the course has a deliberate interdisciplinary approach integrating scholarship on conflict, economics, geography, political psychology, and criminology to disentangle the micro-dynamics of political violence and organized crime. The micro-dynamic approach of this course will largely depart from country-year unit of analysis and dive into the subnational or individual level of analysis. At the course, we will engage in a collective intellectual endeavor to analyze each assigned reading in depth. The discussions will pay particular attention on the theoretical and conceptual contributions and debates, as well as on the empirical innovations and identification strategies in the field. These discussions will help graduate students to identify gaps in the literature as well as emerging niches that might motivate</p>		
POL	<p>669 their own research agenda.</p>	Graduate	-
	<p>There is substantial controversy over what "governance" entails and just as salient, whether governance is truly global or partly global and supplanted by regional governance. The purpose of this class is to explore the extent to which governance is primarily regional in scope for most states in international politics, and to explore those implications for regional cooperation and conflict. The explicit focus</p>		
POL	<p>670 is on a comparative analysis of regional governance in the context of the global.</p>	Graduate	-

POL	671	<p>This course will survey the contingent development of the 'world economy' and how that history continues to shape state-market-household linkages and contemporary problems of inequality, conflict and governance. Drawing on a range of theoretical perspectives, the class examines key structural features of today's global political economy and encourages critical, self-reflective analyses to more adequately understand and potentially address deepening of inequalities between and within nation-states, the destructive effects of recurring financial crises, and the global insecurities these entail.</p>	Graduate	-
POL	680	<p>In this course, we explore the fundamentals of academic research: how to situate your own interests in literature, how to frame your research questions, how to overcome the obstacles that will inevitably arise in your qualitative and quantitative research designs, and strategies for how you will ultimately execute your own research. Because no single approach to a research question is ideal, we will learn about the trade-offs involved in selecting one design over another.</p>	Graduate	-
POL	681	<p>This course provides an introduction to the theory and practice of quantitative data analysis techniques. The purpose of this course is to establish the basic tools necessary to conduct and consume quantitative political science research. More advanced techniques cannot be mastered without a complete understanding of the material in this course.</p>	Graduate	-
POL	682	<p>This course provides an introduction to basic regression techniques. The class builds upon POL681 by reinforcing knowledge regarding linear regression and the Gauss-Markov assumptions underlying the classical linear model.</p>	Graduate	-
POL	683	<p>Regression Analysis for Categorical and Limited Dependent Variables. The purpose of this course is to introduce students to advanced regression techniques. Students in this course should be familiar with linear regression, as well as the Gauss-Markov assumptions underlying the classical linear model. In this course, we will consider a variety of regression techniques for categorical and limited data.</p>	Graduate	-

This course addresses causal inference in quantitative analysis of public policy and program evaluation. We begin with a review of key questions in regression analysis as well as the problem of selection bias in evaluating treatment effects in the real world versus an ideal experiment. We then turn to randomization as a potential solution but address difficulties in theory and practice. Thus, we spend the bulk of the semester focusing on quasi-experimental techniques - such as regression discontinuity, difference-in-difference, matching, and IV - that allow researchers to exploit instances of natural experiments to (arguably) identify a causal relationship, paying special attention to key testable and untestable assumptions that may underlie each technique. Students will learn the theory behind the techniques, apply techniques to real-world policy data, and critically read cutting-edge policy studies that utilize the methods across a wide range of real-world topics including

POL	684	health insurance, education, environment, housing, and crime.	Graduate	-
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Political Scientists across sub-fields require understanding, analyzing and explaining the behavior of several units of analysis over time. These could be individuals, countries, municipalities, institutions, groups, firms, etc. that display different behavioral trends over time and across space. This course offers graduate students the opportunity to develop methodological skills for understanding and performing quantitative analyses of time series cross-sectional data, also known as panel data. The topics covered in this course include the specification, estimation, evaluation, and inference of fixed and random effects models for continuous, categorical, and count data in time series cross-sectional studies. The basic model specification will be extended to more advanced methods such as Arellano-Bond

POL	685	estimator, instrumental variables, and spatial econometric models for panel data.	Graduate	-
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This class introduces graduate students to the systematic conduct of research based on the study of a relatively small number of cases. It exposes them to multiple qualitative data collection methods and analytical techniques. It also provides students with the tools to fruitfully integrate multiple methods into their

POL	686	research.	Graduate	-
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POL		<p>In this course, you will learn how to design, implement, and analyze experiments in political science. The course is loosely organized into three sections. We will start by considering experimental design discussing the key virtues of experimental research and then how to best achieve strong experiments in practice. The second unit focuses on the varieties of experiments common to political science including laboratory experiments, natural experiments, field experiments, and survey experiments. We will consider the characteristics of each, and along the way, address some of the challenges associated with the implementation of experiments, such as attrition, effective randomization, and spillover effects. The third section is devoted to the empirical analysis of experimental results. We will cover the analytical tools common to experimental research and address issues of mediation as well as heterogeneous treatment effects. Throughout the semester, each student will design an experiment related to your own particular substantive interests. We will use parts of each class session to give each other feedback on how to improve that design (against the backdrop of the particular topic we are covering).</p>	687	Graduate	-
POL		<p>When people use the internet, they leave behind traces of their political behaviors and social interactions across space and time. While these digital traces are typically created and collected by businesses and governments for their own internal purposes, they are often available to researchers either incidentally or explicitly on behalf of these organizations. Digital trace data have the potential to broaden the scope and scale of political and social research, but require knowledge of computational tools and methods that are typically not taught to social scientists. Moreover, digital trace data present new legal and ethical considerations, since they often contain sensitive, individual-level information. Digital trace data also present conceptual challenges, some which are not new to political and social scientists, like representativeness, and others that are unique to the web, including algorithmic confounding.</p>	688	Graduate	-
POL	695A	<p>Capstone project, in which students develop a portfolio that overviews their academic work in the context of their professional goals. This should be taken as the final course of the ISS M.A. degree.</p>		Graduate	-
POL		<p>The purpose of the methods workshop is to supplement our PhD methods courses by providing additional methods training to our PhD students. This course will present students with information and techniques to collect and sort data for research purposes.</p>	697	Graduate	-

POL	697A	This workshop is designed as an introduction to and initial exploration of the many issues that academics face in graduate school and the profession. We place close attention upon issues related to entering academia and teaching and the classroom experience. The purpose of the course is to help you understand what you need to do to succeed in the academic world. To that end, we will discuss a variety of important topics and issues that arise in the profession and consider concrete strategies for dealing with them.	Graduate	-
POL	697B	This workshop is designed for PhD students in their third semester as an introduction to norms and expectations regarding student research in the discipline. We place close attention to issues related to the development of an independent research plan, with specific focus upon the second year project.	Graduate	-
POL	697C	This course is designed for students in their fourth year who are soon to enter the job market. It will provide an introduction to what to expect on the market as well as an opportunity to draft important materials to be included in job applications.	Graduate	-
POL	697D	This course is the third of six required professional development workshops in the Ph.D. program in Government and Public Policy. It is designed to guide and inspire students as they refine their second-year papers and prepare their project presentations, which will be delivered to members of the School later in the spring semester. This course builds on themes from past professional development workshops as well as POL 680, in a more applied manner as students finalize their work on a specific project and learn how to receive and engage with feedback in a constructive manner.	Graduate	-
POL	697E	This course is the fourth of six required professional development workshops in the Ph.D. program in Government and Public Policy. It is designed to guide and inspire third-year students as they begin to develop ideas for their dissertation project, specifically through the process of preparing the prospectus document. We will work through strategies to identify potential motivating questions based on broader research agendas/interests, identify key components of the prospectus document, and discuss how to support dissertation research by building useful committees and pursuing grants and fellowships.	Graduate	-

POL	697F	<p>This course is the final of six required professional development workshops in the Ph.D. program in Government and Public Policy. It is designed to prepare fourth-year students to discuss their research and general skill sets with audiences beyond academic circles. We will examine and engage in activities like writing op-eds or blog posts as well as other public-facing methods for sharing research, developing policy-relevant research questions, incorporating public engagement into our classrooms, and pursuing employment outside academia.</p>	Graduate	-
POL	697M	<p>Directed and independent academic research designed to supplement training in the Military Intelligence Captains Career Course (MICCC) at Fort Huachuca, Arizona.</p>	Graduate	-
POL	699	<p>Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.</p>	Graduate	-
POL	794	<p>The course is designed to provide a foundation for graduate level research design course. The 45-hour module, consisting of tutorials, readings, assignments, and quizzes, addresses topics such as literature reviews, managing citations, information access policies, thesis titles, and copyright basics. This online course is specially geared to International Security Study students.</p>	Graduate	-
POL	900	<p>Individual research, not related to thesis or dissertation preparation, by graduate students.</p>	Graduate	-
POL	910	<p>Research for the master's thesis (whether library research, laboratory or field observation or research, artistic creation, or thesis writing). Maximum total credit permitted varies with the major department.</p>	Graduate	-
POL	920	<p>Research for the doctoral dissertation (whether library research, laboratory or field observation or research, artistic creation, or dissertation writing).</p>	Graduate	-
SGPP	300A	<p>SGPP 300A, "United States" covers substantive areas that comprise the fields of American politics, public administration and policy. Topics include public policy and government, political institutions, and electoral policies. Attention to issues of common pool resource consumption, equality, fairness and hypocrisy as relevant to public policy and governance, especially in the U.S. setting.</p>	Undergraduate	-

SGPP	300B	Covering the areas of comparative politics and international relations, addresses important substantive areas such as international and domestic conflict and conflict management; political economy (international and national); political institutional design (both within states and international); interest articulation, aggregation, and elite-mass relations; politics of nationality and religion; and decision-making.	Undergraduate	-
SGPP	301	This course seeks to provide a greater appreciation of what we call "globalization"? and some of its implications for international politics, national security, and the prospects for global management of transnational problems. We will also examine the deepening interconnection of technological, economic, and sociocultural trends that characterize much of globalization; and introduce students to the need for a multidisciplinary approach.	Undergraduate	-
SGPP	302	This course aims to present some of the major theoretical approaches to conflict. It examines theories that attempt to explain the causes, dynamics and conditions of conflicts, be they international or domestic. We will focus on organized violence at four levels: the global system; the state or regime; social/ethnic groups; and the individual. By the end of the course students should know the main approaches to understanding what violence is, why warfare and violence occur, and how to apply those approaches to concrete cases.	Undergraduate	-
SGPP	303	How do the levels of corruption and accountability vary in the developing world? To what extent are they determined by the levels of economic development, political culture, political institutions or individual preferences? What kind of trajectories do we observe in the development of regimes and policies? What role do people play in bringing about regime transitions and democratization? Our discussion will focus on regime dynamics, institutions, and popular mobilization in the developing world to understand the complex problems that these countries face.	Undergraduate	-
SGPP	304	This course will focus on an introduction to how politics influences and constrains how public policy is made. The nature of the institutions of the government of the United States and the public policy process will be examined and discussed in relation to democratic values and policy outcomes.	Undergraduate	-

SGPP	305	<p>The objective of this class is develop a more complete understanding of what a democracy is, as well as the core requirements for democracy to endure. Students will learn the fundamental tenets of democracy and gain appreciation for the complex concept of democracy. They will examine the different definitions and fundamental requirements for a state to be considered a democracy.</p>	Undergraduate	-
SGPP	396H	<p>An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of government & public policy related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.</p>	Undergraduate	-

Subject Code	Catalog Number	Course Title	Description	Academic Career Description	Crosslisted Courses
PA		206 Public Policy and Administration	Theory and practice of executive agencies, including policy making and other functions, processes, personnel and fiscal management, and administrative law.	Undergraduate	POL 206
PA		221 Health, Human Services and Public Management	This course will provide a general survey of significant issues in the health, human services and public management fields. Secondary emphasis will be placed on how policy is made and implemented in the three subject areas. The use of and interpretation of data and practical examples will be stressed.	Undergraduate	SOC 221
PA		236 Globalization and Security	This course will cover the relationship between the globalization of key world systems and changes in systems of security maintained in and across the nations.	Undergraduate	POL 236
PA		291 Preceptorship	Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.	Undergraduate	-
PA		299 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA		330 Ethics for the Public Administrator	This course is required for public administration students and is four parts. The first section is devoted to the context of ethics in the public and non-profit sectors. Specifically, the students will read, discuss and contrast applied ethical postures, e.g., consequentialist and deontological. Most of the course will be devoted to the learners resolving ethical dilemmas in criminal justice organizations, health and human services organizations and government generally. The final section will examine larger issues in the civic culture.	Undergraduate	-
PA		331 Criminal Justice Ethics	This is a course in applied ethics and not a course in philosophy or religion. Using short lectures and interactive discussions the course allows Criminal Justice students to view the systems and issues within in it from the basic philosophical positions of teleology, deontology and virtues ethics. Using those frameworks, it allows the students to view ethical issues from the basic ethical standing points.	Undergraduate	-
PA		332 Survey of Forensic Science	This class will survey the various forensic sciences and technologies used in the investigation and prosecution of criminal cases. This course is intended as an introduction to forensic science for those who intend to work in the criminal justice and legal community. We will also discuss the role of forensic science in famous case studies and current criminal cases.	Undergraduate	-

PA	333 Integrity and the Criminal Justice System	<p>This is an elective course for all Criminal Justice students in applied ethics and integrity in the workplace. Using reality-based scenarios, the students will be asked to analyze and formulate plans about how they will react to issues of integrity conflicts while clearly identifying conflicts of integrity. Students will analyze contemporary case studies to explore the ethical implications and complex decision-making situations that arise in criminal justice related environments. This course will draw distinction between ethics as a system of rules to eliminate conflicts of interest, and integrity, more broadly construed as the context for resolving multiple and competing interests, or "duties" when there is no code instructing appropriate action.</p>	Undergraduate	-
PA	335 Constitutions, Courts and Corrections	<p>This course will investigate how the U.S. Constitution, State Constitutions, courts and case law have shaped today's American correctional systems. Although the impact of litigation on community corrections will be explored, the emphasis will be on how prisoner litigation has impacted the subculture of inmates inside today's American correctional facilities.</p>	Undergraduate	-
PA	336 Court Process and Procedures	<p>This is a survey course of the criminal legal process through a study of the court processes. This three-unit, interactive course involves a review of the jurisdictional authority of courts from city to district to federal district court as well as a review the appellate process for each jurisdictional level. In addition, students will learn about the roles of judges, lawyers, courthouse and administrative support personnel in the context of criminal and civil law proceedings. The course will also cover the responsibilities of probation officers, social workers and the various professional roles of criminal justice specialists in the legal process.</p>	Undergraduate	-
PA	337 Sex Offenses, Offenders and the Criminal Justice System	<p>Students will learn about the nature, etiology, and treatment of sexual deviance; the link between sexual behavior and sex crimes, and current issues in laws concerning sex offenses. Students will consider the social and psychological distinctions between consensual sexual encounters, prostitution, pornography and predatory conduct.</p>	Undergraduate	-
PA	338 Guns in America	<p>This course examines guns from historical, criminological, political, legal, sociological and cultural perspectives. Grounded in the American context, the course focuses on the relationship between gun rights and gun rules; between crime and self-defense; and between the past and present politics of guns.</p>	Undergraduate	SOC 338

PA	340 Police Management	This course examines the principles of administration, management, politics and leadership with emphasis on their applicability to police planning, organization, direction, control, and personnel management.	Undergraduate	-
PA	343 The Crime Problem	Theory and research on the nature, causes and control of crime from an interdisciplinary perspective.	Undergraduate	-
PA	344 Law and Public Policy	Analysis of selected principles of criminal law, criminal procedure and correctional law.	Undergraduate	-
PA	345 Critical Incident and Emergency Management	This course will give students an introduction into the management of the many different and complex types of critical incidents whether man-made or natural. Students will examine the nature of critical incidents learning to identify objectives, common characteristics and the vast array of variables that can impact the success of incident mitigation. Students will explore different scenarios investigating the role of first responders, the use or lack of basic incident command principles which includes identifying the different Stages, Phases and Strategies of the incident itself. This course will also probe the different leadership styles, the effects of Critical Incident Stress and the intrinsic difficulties associated with Hazardous Materials and Weapons of Mass Destruction.	Undergraduate	-
PA	346 Growth, Inequality, and the Law	This course will identify the dynamics that drive the accumulation and distribution of capital; investigate how modern economic growth and the diffusion of knowledge have allowed countries to limit inequalities on the apocalyptic scale predicted by Marx; illustrate how the optimistic expectations of growth of the aftermath of World War II have not been met and the effects this has had on the structures of capital and inequality; and analyze how the assumption of constant growth has influenced the development of legal institutions.	Undergraduate	POL 346
PA	347 Nature of Murder	This course will explore the definition, history and types of homicide.	Undergraduate	-
PA	348 Discretion and Decision Making	The course will offer a better understanding of how decisions are made in the criminal justice system and how discretion is used, in the framework of our society and the criminal justice system. This will be a fast paced, current events based course that should be challenging for the student in policy and course discourse. Each module will build upon the last to culminate in a broad overview of the problems and elements related to discretion and decision-making.	Undergraduate	-

PA	350 Police Accountability	While modern police departments have always been at odds with the citizens they serve, the events of recent years have thrust this dichotomy into the public spotlight. The conflict is contentious and a resolution is not entirely clear. This course examines the police and their role and authority, the most common ways that police abuse that authority, the consequences of police abuses, and efforts to curtail police abuse of authority.	Undergraduate	-
PA	351 Police Community Relations	This course is designed to provide an in-depth understanding of community policing. The history of policing is examined in such a way as to explain why this concept became so important in American policing in the 1960's and how that idea has evolved into the 21st century. Proactive policing and problem solving are emphasized along with overcoming resistance to community policing within police bureaucracies. Students will gain an understanding of the benefits and challenges of creating partnerships with the community and how to implement policing strategies with regard to creating safe neighborhoods, improving the quality of life for communities, reducing specific and/or violent crime and preventing potential acts of terrorism.	Undergraduate	-
PA	352 Gang Theory	This course will explore the definition, history and types of American based gangs and some globalized gangs. The course will seek to connect lecture and text with real world events. Classroom activities and discussion will be emphasized with the objective of assisting the student in understanding and evaluating his/her own beliefs and values concerning the topic of gangs. This course will include the study of gangs, guest speakers involved in this field of work, simulation and discussion. Gang prevention, intervention and interdiction strategies will be covered and assessed as community strategies to gang problems. As a result, students should have a better overall understanding of the gang issues that confront American society from the individual to the societal level.	Undergraduate	-
PA	391 Preceptorship	Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.	Undergraduate	-
PA	393 Internship	Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
PA	393H Honors Internship	Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-

PA	396H	Public Administration Honors Special Topics Seminar	An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of public administration and policy related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.	Undergraduate	-
PA		399 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA	399H	Honors Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA		403 Political Networks	This course introduces political networks as a lens to better understand critical issues in political science, public management, public policy, and criminal justice. Political networks are a method to describe the complex relationships between political actors, whether the actors in question are lawmakers, interest groups, or even covert organizations that strive to disrupt political systems. This course will introduce students to major research questions in the study of political networks, as well as their applicability to understand and manage real-world problems. Students will gain the ability to work with network data and apply network theory to the analysis of critical societal issues.	Undergraduate	POL 403
PA		405 Program Planning and Evaluation	Introduces processes of program planning and evaluation in the public and non-profit sectors. Includes goals setting and needs assessment methods, and quantitative and qualitative techniques of program analysis and evaluation.	Undergraduate	-
PA		406 Bureaucracy, Politics, and Policy	Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch.	Undergraduate	-
PA		Introduction to Public and Nonprofit Financial 410 Management	Issues and techniques of financial management and budgeting in the public and nonprofit sectors.	Undergraduate	-
PA		416 Health, Ethics and Public Policy	Dealing with ethical and public dimension of health care. Policy issues include who pays for health care, who can have access to health care and the implications of for-profit health care provision will be discussed.	Undergraduate	SOC 416

PA	417 Dictatorship: Could it Happen Here?	<p>This course will examine the causes and consequences of dictatorships. It will then consider different types of dictatorship and the conditions under which they may be more durable. It will also discuss how dictatorships use repression, censorship and social media to maintain control and how dissidents fight back. In assessing these different factors, the course will then assess the conditions under which existing democracies like the United States might revert to dictatorship. In short, could it happen here?</p> <p>This course will provide students with a historical and contemporary overview of the laws, public policies, and politics surrounding the LGBTQ+ community, the law, and criminal justice system.</p>	Undergraduate	POL 417
PA	418 LGBTQ+, the Law, and Public Policy		Undergraduate	-
PA	419 Terrorism and Counterterrorism	<p>This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence.</p>	Undergraduate	POL 419
PA	420 Prohibition, Legalization, Regulation: Governing the Use and Abuse of Intoxicating Substances	<p>Policy makers have long struggled to regulate intoxicating substances, including alcohol, marijuana, cocaine, and opioids. While some of these substances are widely used for recreational or medicinal purposes, they can have significant deleterious effects on both the individual and societal levels. Furthermore, although evidence suggests that some policies to limit consumption of these substances may improve social welfare, other policies may unintentionally exacerbate societal inequality and cause further harms to public health and safety. In this course, we will analyze the various policy approaches that have been used to manage intoxicating substances, paying particular attention to the policy actors that have been involved, policy mechanisms that have been used, and the consequences of these responses. Simultaneously, we will explore the principles and analytic tools commonly employed during evidence-based policy making, and examine how they may be used to address regulation of intoxicating substances. While we will investigate efforts to regulate a variety of substances, we will pay particular attention to developments surrounding the legalization of marijuana.</p>	Undergraduate	POL 420

PA	421 Cyber Crime, Surveillance, and Privacy	<p>This is a one-semester undergraduate seminar on cybercrime, surveillance, and privacy. While the development of the internet and related technologies have fundamentally transformed society, not all of these changes have been positive. In addition to facilitating rapid economic and social exchange, the internet has also transformed traditional methods of engaging in and investigating criminal actions, and enabled entirely new categories of illicit activities. Careful regulation of the internet can maximize social benefits while disincentivizing harmful activity. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability to engage with decisionmakers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of cyber-related policy problems. The class will begin by exploring the engineering and infrastructure necessary to implement commonly-used consumer technologies such as telephones and the internet. We will then turn to the ways in which this technology can be used for harmful ends, including cyber crime, cyber terrorism, and cyber warfare. As the internet has also transformed the tools that can be used to counteract these harmful activities, we will then discuss electronic surveillance and the ways that electronic surveillance can challenge and complicate long-standing societal understandings of privacy. We will conclude with a series of case studies, where we will further investigate the topics learned in class by applying them to a series of contemporary policy issues.</p>	Undergraduate	POL 421
PA	431 The US Health Care System and Health Care Policy	<p>This course will provide an overview of the groups, forces, politics and institutions that provide health care in the U.S.. After a brief look at the historical development of the institutions and providers of health care in the United States, current issues, proposed reforms, and other world-wide systems will be explored. Change agents and issues will be thoroughly explored to help the student assess this dynamic system.</p>	Undergraduate	-

PA		433 Nonprofit Management	The nonprofit sector plays a critical role in helping people in need through the provision of social services such as employment training, housing, and individual and family programs. Today nonprofit organizations are being pressured to function more effectively while facing greater competition for resources and reduced government support. From this perspective alone, nonprofit management matters. As such, the emphasis of this course is to connect theory and practice by examining a variety of management tools and practices used in managing nonprofit organizations. Through a combination of readings, case studies, and discussions, students will gain an understanding of the management and leadership issues facing nonprofit organizations. Undergraduate	-
PA		435 Juvenile and Mental Health Law	In the context of examining the overall legal status of individuals, the course focuses on particular laws and judicial systems that are affected by mental health status and/or age or juvenile status of offenders, victims and community members. Undergraduate	-
PA		436 Violent Crime and Political Order	Description and analysis of how and why people wield, and respond to, authority. Based on presumption that people's reactions to the public order are influenced by the private order-or disorder-of their minds and the way they learned to respond to the private authorities of their childhoods. Undergraduate	POL 436
PA	436H	Ethical Leadership: An Honors Course	This course is about the critical ingredient to leadership, ethics. It is a course in the competencies of ethical leadership. Learning these competencies -mastering the context, knowing yourself, creating a vision, communicating with meaning, building trust through integrity, and realizing intentions through actions- is available to all. Undergraduate	-
PA		441 Women in the Justice System	Examines the treatment of juveniles and women in the American criminal justice system. Undergraduate	-
PA		443 White Collar Crime: Law & Public Policy	This course is about crime and misconduct in organizations, how much there is, what it is like and what the government can and cannot do about it. The readings, topics and discussions blend theory and research with current examples of white collar crime. Undergraduate	-
PA		445 Prisons, Jails, and Parole	This course is designed to investigate the correction of offenders in both secure facilities and the community. After a history of the corrections system is presented, the course is an overview of trends and developments of both institutional (jails and prisons) and community corrections. Particular emphasis is placed on intermediate sanctions, the range of corrections from prison to probation. Undergraduate	-
PA		446 Crime and Public Policy	Role of government in the prevention and control of crime. Undergraduate	-

PA	450 Crime Measurement	Criminologists generally use at least three distinct measures of crime: (1) crimes known to the police (Uniform Crime Reports, 911 calls, etc.); (2) victimization surveys (e.g., the National Crime Victimization Survey); and (3) offender self-reports. Each of these three measures has idiosyncratic strengths and weaknesses that recommend its use for some purposes but not for others. In broad outline, the course will investigate research that has used each of these three measurement methods, focusing on similarities and differences in the methods.	Undergraduate	-
PA	Global Climate Change: Integrating Science, Policy, and 461 Decision Making	Global climate change is widely considered the greatest threat confronting societies and governments today. This course will cover the scientific evidence of global climate change, the role of science in policy and decision making, major policy options and their ethical implications, and the response of international organizations, businesses and the community to the environmental impacts of this issue.	Undergraduate	-
PA	470 Public Organizational Management	Exploration of public organization theory and behavior in the context of issues confronting upper echelon public administrators on local, state and federal levels.	Undergraduate	-
PA	474 The Art of Diplomacy & Negotiation	Each day offers new challenges that require we possess necessary skills to understand and manage our surroundings. Negotiation skills, when used appropriately, are a powerful tool in one's toolbox. This course introduces hands-on skills, tools and techniques that are necessary in achieving successful outcomes in negotiations. The course combines theoretical knowledge of leading negotiation scholars as well as practical experience. The primary focus is on enhancing one's personal ability in dealing with conflict/disagreement. As a result, students will be engaged in games, group discussions and creative tasks, inside and outside the classroom.	Undergraduate	POL 474
PA	479 Intelligence and U.S. National Security	Overview of the role of intelligence in the formulation and execution of US national security policy. Will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process. Will also entail reading and discussion about declassified intelligence operations.	Undergraduate	POL 479
PA	480 Formation of Public Policy	Needs and demands for public action on policy issues; organization and nature of political support; processes and problems of decision making in the formation of public policy at the national, state, and local levels.	Undergraduate	-
PA	481 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	HWRS 481

PA	481 Environmental Policy	<p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.</p> <p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.</p>	Undergraduate	POL 481
PA	481 Environmental Policy	<p>Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.</p>	Undergraduate	RNR 481
PA	482 Environmental Governance	<p>This course introduces the concept of sustainable development as a policy goal, and explores the complex role of governance systems in promoting or inhibiting sustainability. Four major barriers to environmental sustainability are examined, including: 1) path dependency of policy choices, 2) collective action dilemmas, 3) conflicts over values and beliefs, and 4) the difficulty of translating scientific knowledge about coupled human and natural systems into effective policy solutions. This course emphasizes the understanding of practical solutions to problems of sustainability that are grounded in theories of public policy and management.</p>	Undergraduate	PPEL 482
PA	483 History of US Intelligence: Organization and Policy	<p>The course is intended to provide students with a framework for understanding how the United States came to have the intelligence system that it possesses today. After briefly developing a concept of the basic functions of intelligence (the organized collection and analysis of information and conduct of covert action that support the formulation and execution of US national security policy) the course will look at the evolution of US intelligence activity as it increasingly embodied those functions. The largely chronological approach will begin with early intelligence organization during the Revolutionary War, then proceed through halting developmental steps during the 19th and early 20th centuries. It will finally look at the major organizational expansion of intelligence activity from the 1940s onward. An overarching theme will be the linkage between the growth of intelligence organizations and the growing need for information by US policymakers increasingly involved in the international environment. Each class meeting will include lecture and discussion. Particularly in covering 20th century developments, the course will involve reading of declassified intelligence documents.</p>	Undergraduate	-

PA		484 Environmental Management	This course is a survey of environmental management and economics to maximize social benefit. Covering pollution control, nonrenewable resource extraction, and natural resource management, we address both theory and policy in practice to determine when markets work, when they fail, and what policy can do to help. We also discuss the taxonomy of value and introduce stated- and revealed-preference valuation techniques. This course aims to empower students with a set of tools to rigorously evaluate a range of real-world issues at the human-environment nexus through the synthesis of science, economics, and policy. Basic math (graphing and algebra) will be used in this course, but all concepts will be reviewed during the first class.	Undergraduate	-
PA		491 Preceptorship	Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.	Undergraduate	-
PA		493 Internship	Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
PA	493H	Honors Internship	Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
PA	493L	Legislative Internship	Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.	Undergraduate	-
PA	496A	Special Topics in Public Policy	This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of public management and public policy. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.	Undergraduate	-
PA	496B	Special Topics in Criminal Justice	This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of criminal justice. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.	Undergraduate	-

PA		498 Senior Capstone	A culminating experience for majors involving a substantive project that demonstrates a synthesis of learning accumulated in the major, including broadly comprehensive knowledge of the discipline and its methodologies. Senior standing required.	Undergraduate	-
PA	498H	Honors Thesis	An honors thesis is required of all the students graduating with honors. Students ordinarily sign up for this course as a two-semester sequence. The first semester the student performs research under the supervision of a faculty member; the second semester the student writes an honors thesis.	Undergraduate	-
PA		499 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA	499H	Honors Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
PA		500 Economics for Public Policy	Microeconomic theory and applications for public policy.	Graduate	-
PA		501 Public Organization Theory	Course focuses on understanding and analyzing interactions, effectiveness and complexities of organization structures.	Graduate	-
PA		503 Politics, Policy and Public Management	Various theories of how public policy is formulated.	Graduate	-
PA		504 Intermediate Economics for Public Policy	This course is a survey of microeconomic and macroeconomic principles for the public policy scholar. The first half of the semester will cover principles of microeconomic markets from a policy perspective. The second half of the semester will examine core macroeconomic concepts in order to give public policy scholars foundational economic intuition to understand and model complex policy problems.	Graduate	-
PA		505 Methods for Program Evaluation	Techniques for evaluating processes and outcomes of public sector and non-profit programs.	Graduate	-
PA		506 Bureaucracy, Politics, and Policy	Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch. Graduate-level requirements include an additional research paper.	Graduate	POL 506
PA		507 Conflict Management in the Public Sector	This course is designed to expose students of public administration and public policy to conflict resolution and management skills. The course covers the nature of conflict and disputes in the public sector as well as traditional and non-traditional methods of managing disputes such as coercion, negotiation, arbitration, mediation, and litigation. The course requires participation in a group project that exposes students to interests of parties in real-world public policy conflicts in and around Tucson.	Graduate	-
PA		508 Public and Nonprofit Financial Management	Financial management and budgeting in the public and nonprofit sectors; techniques and organizational issues.	Graduate	-

PA	Strategic Planning, Public Policy and Political Decision 509 Making	Strategic planning in the public sector and its role in state policy development, implementation, and political decision making.	Graduate	-
PA	510 Nonprofits in the Policy Process	Civil society plays an increasingly active role in policy implementation. Non-governmental organizations, non-profits, advocacy organizations, and similar groups provide research and analysis to inform policy makers; sit on advisory boards; represent the public interest in rule-making and planning exercises; directly deliver services and implement programs; and monitor and evaluate government programs. As a result, students planning future careers as public servants are likely to work closely with civil society organizations, and students planning future careers with non-profit organizations are likely to spend time working with government agencies. This course prepares students to work effectively across sectors in the policy implementation process.	Graduate	-
PA	People, Power, and Change in Public and Nonprofit 511 Organizations	We are best positioned to lead organizations if we understand human behavior and group dynamics. This course will incorporate management principles, organizational behavior, and change theory into a framework that students can use to enhance organizational culture and increase organizational effectiveness. Topics will include progressive management practices, organizational culture, power & politics, group dynamics, and strategies for leading and managing change.	Graduate	-
PA	512 Local Government	The study of counties and municipalities, with special emphasis on local governments in the Western United States.	Graduate	-
PA	513 Government, Business, and the Non-Profit Sector	In the past twenty years, governments have drastically altered the way they deliver public services. While government spending on services has grown, nonprofit organizations under contract to government increasingly deliver public services in health, welfare and many other areas. This course will map the dimensions of this new relationship; discuss the consequences of third party management of public services; and develop skills in contracting, monitoring and measuring performance.	Graduate	-
PA	515 State and Local Government Finance	This course focuses on fiscal issues facing governments at the sub-national level. Included is a survey of state and local fiscal systems in the country and detailed analysis of the major state and local revenue sources (such as income tax, sales tax) and expenditure categories (such as K-12, higher education and welfare), and economic and administrative issues in intergovernmental relations.	Graduate	-

PA	516 Health, Ethics and Public Policy	Dealing with ethical and public dimension of health care. Policy issues include who pays for health care, who can have access to health care and the implications of for-profit health care provision will be discussed. Graduate-level requirements include individual presentations.	Graduate	SOC 516
PA	518 Public Management Tools for the 21st Century	This a highly interactive course that will review best practices for managing public agencies. An overview of best practices for financial/budget management, human resources management, customer service, asset based community involvement, technology applications, board and staff relations/partnering, performance management, strategic planning and improving internal processes will be reviewed in the course	Graduate	-
PA	519 Terrorism and Counterterrorism	This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence. Graduate-level requirements include reading three additional documents and critically reviewing them as instructed.	Graduate	POL 519
PA	520 Advocacy Strategies & Community Participation	This course will train students in strategies for involving citizens and consumers of social and human services in policy advocacy and community decision-making. The course will review theories and strategies for community organization, community development, community planning, and transformative social change with an emphasis on advocacy tools for constructive change to promote social and economic justice.	Graduate	-
PA	521 Utility Management	This course provides theory and application on the foundations of utility management in local government.	Graduate	-
PA	524 Federalism, Democracy and Decentralization	The aim of this course is to introduce students to the main theoretical debates and literatures that address the federalism in theory and in practice. It will pay close attention to the institutional arrangements that embody federalism, as well as the dynamics of intergovernmental relations within states. This course leaves aside normative approaches to federalism, coming from constitutional and legal studies, in order to deal mainly with how power and resources are shared (or contested) between national and subnational levels of government and their interplay. This course will place special emphasis on Latin America and the United States of America, although we will also look briefly at experiences with federalism elsewhere in the world.	Graduate	LAS 524

		This course will examine leadership and ethical questions encountered by managers and leaders in the management of nonprofit and government organizations. We will combine the study of leadership and ethical principles through the examination of case studies regarding problems in the management of nonprofit and government organizations.		
PA	Leadership and Ethics for Nonprofits and Public 527 Management		Graduate	-
PA	528 Public and Nonprofit Debt and Investment Management	Advanced issues in public-sector financial management.	Graduate	FIN 528
		This course will provide an overview of the groups, forces, politics and institutions that provide health care in the U.S.. After a brief look at the historical development of the institutions and providers of health care in the United States, current issues, proposed reforms, and other world-wide systems will be explored. Change agents and issues will be thoroughly explored to help the student assess this dynamic system. Graduate-level requirements include one 18 page paper, 20 minute group presentation, additional readings, leading a group.		
PA	531 The US Health Care System and Health Care Policy		Graduate	-
		This class on nonprofit management will cover topics such as fund-raising, grant-writing, marketing, board relations, volunteer management, strategic management and leadership.		
PA	533 Nonprofit Management		Graduate	-
		Theories of crime applied to public policy issues. The relationship between scientific analysis of crime and formation of public policy.		
PA	540 Correctional Policy and Theory		Graduate	LAW 540
		Theories of crime applied to public policy issues. The relationship between scientific analysis of crime and formation of public policy. Graduate		
PA	540 Correctional Policy and Theory			SOC 540
		The nature and distribution of white collar and organizational crime. Sociological and economic explanations for crime in organizational settings. Societal response and control mechanisms.		
PA	543 Organizational Deviance		Graduate	LAW 543
		The nature and distribution of white collar and organizational crime. Sociological and economic explanations for crime in organizational settings. Societal response and control mechanisms.		
PA	543 Organizational Deviance		Graduate	MGMT 543
		Role of government in the prevention and control of crime. Graduate-level requirements include additional reading and paper along with facilitation of a class.		
PA	546 Crime and Public Policy		Graduate	SOC 546

PA	550 Statistics for Public and Nonprofit Administration	This course provides a graduate-level introduction to statistical and data analysis for public and nonprofit managers. The course emphasizes both the practical and theoretical aspects of statistical analysis as it relates to the administration of public and nonprofit organizations. The course covers basic statistical concepts such as descriptive statistics, probability theory, inference, sampling and distributions, hypothesis testing, and regression analysis. The overarching goal of the course is to provide students with a set of decision-making tools to use throughout their careers as public administrators and nonprofit managers.	Graduate	-
PA	551 Local Economic and Community Development	This course introduces the student to the process of local economic and community development. The focus of the course is on developing an understanding of the process for creating jobs, improving the standard of living and quality of life, and stimulating business investment within a region.	Graduate	-
PA	552 Statistical Decision Making	This course provides a graduate-level introduction in the application of statistical analysis to decision making in public and nonprofit organizations. The course emphasizes both the practical and theoretical aspects of statistical analysis, as well as instruction in the use of computer software (SPSS) for carrying out statistical analysis.	Graduate	-
PA	553 Policy Analysis I	This course begins with the theory of motivations for public policy including market failures, government failures, as well as distributional and other normative goals. The second half of the course will apply theory to real world policy issues. Students will also critically deconstruct and analyze a variety of policy analysis documents. Lastly, students will use economic models to quantitatively analyze policy.	Graduate	-

PA		554 Policy Analysis II	<p>This course is the second semester of a year-long Quantitative Policy Analysis sequence. The course will focus on quantitative tools to empower students to assess the effectiveness and impact of policy. The second semester will build on the first course by introducing additional tools focusing on causal interpretation. Techniques include natural experiments, randomized control trials, and quasi-experimental methods (including difference-in-difference, regression discontinuity, panel data techniques). Similar to the first semester and in addition to our core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA.</p>	Graduate	-
PA		555 Statistics for Public Policy II	<p>The course will focus on regression analysis as a quantitative tool to assess the effectiveness and impacts of policy. Topics will include Ordinary Least Squares, Hypothesis Testing, Logistic Regressions, Instrumental Variables, and Time Series Methods, as well as specification choice, regression diagnostics, and robustness testing. In addition to the core content, each week students will read an article utilizing a quantitative policy analysis method to understand the approach and critique the model assumptions. Homework assignments will put theory into practice and teach students coding skills using STATA.</p>	Graduate	-
PA	561A	Climate, Policy, and Security	<p>Global climate change is widely considered the greatest threat confronting societies and governments today. Over the last decade a consensus has developed among natural and physical scientists over the likely causes of global climate change. Businesses, governments, and citizens have begun to respond by developing a variety of strategies, policies, and institutional arrangements designed to reduce human contributions to climate change and promote adaptation to the environmental impacts that are beginning to emerge. These "policy" responses are truly diverse in form and scale, from voluntary carbon markets and business certification programs, to command and control type regulations, to international treaties.</p>	Graduate	-
PA		562 The Political Economy of U.S. Immigration Policy	<p>This course examines the economics and politics of U.S. immigration policy in the context of its history and of current global economic trends.</p>	Graduate	-

PA	572 Digital Research in Politics and Policy	Quantitative methods in political science and policy research are changing rapidly. The rise of the internet has brought in new sources of text, network, geographical, image, video, and other data. Meanwhile, computing storage and processing capabilities continue to expand, while data and code sharing norms have made it so that anyone with a computer and internet connection can have access to a growing set of tools and methods for modeling and interpreting patterns. This course focuses on the extraordinary work that is emerging in politics and policy as a result of these recent advances, with a broad set of applications ranging from health and defense to environmental and agricultural policy. The course highlights current trends, challenges, and new directions for political and policy researchers in academia, government, and the private sector, focusing on how these new data sources and methodologies are being used to solve problems in social science and public policy.	Graduate	-
PA	579 Intelligence and U.S. National Security	This course provides an overview of the role of intelligence in the formulation and execution of US national security policy. It will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process, and will also entail close reading and discussion of selected declassified intelligence documents.	Graduate	POL 579
PA	581 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.	Graduate	HWRS 581
PA	581 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.	Graduate	POL 581
PA	581 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.	Graduate	RNR 581

PA	Managing to Collaborate on Environmental and Natural 582 Resources Conflicts	This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.	Graduate	LAW 582
PA	Managing to Collaborate on Environmental and Natural 582 Resources Conflicts	This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.	Graduate	PLG 582
PA	Managing to Collaborate on Environmental and Natural 582 Resources Conflicts	This course focuses on how to manage collaboration in highly controversial environmental and natural resource conflicts. The course will draw on cases from texts and articles as well as focus on several disputes that have occurred or are ongoing in the American Southwest. The primary goal is to help participants become better consumers and producers of collaborative processes and tools and to encourage thoughtful critique, analysis and evaluation.	Graduate	RNR 582

PA	583 History of US Intelligence: Organization and Policy	<p>The course is intended to provide students with a framework for understanding how the United States came to have the intelligence system that it possesses today. After briefly developing a concept of the basic functions of intelligence (the organized collection and analysis of information and conduct of covert action that support the formulation and execution of US national security policy) the course will look at the evolution of US intelligence activity as it increasingly embodied those functions. The largely chronological approach will begin with early intelligence organization during the Revolutionary War, then proceed through halting developmental steps during the 19th and early 20th centuries. It will finally look at the major organizational expansion of intelligence activity from the 1940s onward. An overarching theme will be the linkage between the growth of intelligence organizations and the growing need for information by US policymakers increasingly involved in the international environment. Each class meeting will include lecture and discussion. Particularly in covering 20th century developments, the course will involve reading of declassified intelligence documents. Graduate-level requirement include more extensive reading and a more extensive paper. Some of the readings that are optional for the undergraduates will be required for the graduate students.</p>	Graduate	-
PA	584 Environmental Management	<p>This course is a survey of environmental management and economics to maximize social benefit. Covering pollution control, nonrenewable resource extraction, and natural resource management, we address both theory and policy in practice to determine when markets work, when they fail, and what policy can do to help. We also discuss the taxonomy of value and introduce stated- and revealed-preference valuation techniques. This course aims to empower students with a set of tools to rigorously evaluate a range of real-world issues at the human-environment nexus through the synthesis of science, economics, and policy. Basic math (graphing and algebra) will be used in this course, but all concepts will be reviewed during the first class. Students taking this course for graduate credit will complete all the required homework and exams with the undergraduates. In addition, they will also complete a 15-20 page research paper.</p>	Graduate	-

PA		587 US National Security and the Use of Covert Action	<p>This course is intended to familiarize students with the basic purposes and nature of US covert action and to help them understand its historical development. More fundamentally, the course will seek to illustrate both covert actions' potential utility and its inherent limitations and challenges; challenges that in some respects have intensified with the rise of non-state actors, the information revolution, and other aspects of the post-Cold War environment. Finally, the course will draw implications for the role of covert action against current national security challenges, especially global terror networks. Graduate-level requirements include a 15-page research paper examining a particular challenge facing covert action. In-class participation accounts for 15 percent of the grade.</p> <p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Graduate	-
PA		593 Internship		Graduate	-
PA		594 Capstone Project	<p>The importance of having students fully prepared to apply their knowledge is critical to their future success. This project is designed to provide students with opportunities to apply the skills and knowledge they have acquired during their studies in the program. Students will be assigned to teams to work on projects that have been predetermined by the non-profit and government agencies. Projects will be developed jointly by the instructors and the non-profit and government agencies. The design of the projects will focus on them being successfully completed within one semester.</p>	Graduate	-
PA	595G	Public Policy	<p>The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.</p>	Graduate	POL 595G
PA	597H	Public and Nonprofit Human Resources Management	<p>This course is designed to provide an overview of the human resource issues that affect managers in public and nonprofit organizations. It will also address strategies volunteer leaders, managers and human resource professionals can use to manage their organizations within the constraints of state and federal laws.</p>	Graduate	-

PA	597M	Public and Nonprofit Management Information Systems	<p>This course introduces future public and nonprofit managers to the goals, tools, techniques, and critical considerations of managing organizations in the emerging digital era. Each week will cover a different aspect of information technology and leading a public or nonprofit organization. Students will engage with the material using a combination of books, online materials, class notes, reflections, and class discussions. In addition, students will gain hands on experience with a variety of technologies in the classroom and online. Lastly, construction of a team-based strategic plan for a public agency or nonprofit that utilizes information technologies for increased effectiveness, efficiency, and equity for the organization.</p>	Graduate	-
PA	597W	Grantwriting	<p>This course provides an understanding of the elements of program development, fundraising, non-profit management, funding research, proposal design, and the process involved in developing a successful funding proposal. The course covers resources for finding public and private funding sources for human service programs and agencies. Students will have the opportunity to design and evaluate proposals within a peer review process.</p>	Graduate	-
PA		599 Independent Study	<p>Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.</p>	Graduate	-
PA	620A	Collaborative Governance in Theory, Practice and Research	<p>The aim of this course is to provide students with a grounding in collaborative governance: the underlying theories that support it; how it is practiced in various policy arenas; and the recent findings from research to improve its use. Students will be asked to critique the use of collaborative governance in different case studies, apply principles of practice to simulated contexts, and develop alternative collaborative approaches to hypothetical or contemporary governance challenges.</p>	Graduate	-
PA	622A	Institutional Design and Learning for Collaborative Governance	<p>The aim of this course is to provide students with a more detailed examination of institutions in collaborative governance. Attention is devoted to the diversity of institutional structure and processes; key elements and features of institutional design; collaborative learning and innovation; and matters of performance and institutional design.</p>	Graduate	-
PA	624A	Collaborative Governance Tools	<p>The aim of this course is to provide students with an introduction to the array of tools and technologies available to assist cross boundary governance and collaborative management.</p>	Graduate	-

PA		626 Collaborative Governance Skill Building	<p>This course provides hands-on intensive training in collaborative skills for working across organizational and sector boundaries. The course offers opportunities to develop and practice managerial skills in negotiation, facilitation, collaborative leadership, conflict management, and multi-party negotiation through interactive exercises and assignments including role playing, fish bowl demonstrations, and simulations.</p> <p>Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.</p>	Graduate	-
PA		699 Independent Study	Individual research, not related to thesis or dissertation preparation, by graduate students.	Graduate	-
PA		900 Research	Research for the master's thesis (whether library research, laboratory or field observation or research, artistic creation, or thesis writing). Maximum total credit permitted varies with the major department.	Graduate	-
PA		910 Thesis	Research for the doctoral dissertation (whether library research, laboratory or field observation or research, artistic creation, or dissertation writing).	Graduate	-
PA		920 Dissertation		Graduate	-
POL	150A1	The Politics of Difference	<p>This course examines the politics (understood broadly as differential access to material and symbolic resources) of difference (understood as institutionalized social hierarchies that oppress individuals.) We will focus on the hierarchies of ethnicity/race, class, gender and sexualities and how these interact to shape individual and collective experience.</p>	Undergraduate	-
POL	150B1	Black and White: The Causes and Consequences	<p>Race remains, as Thomas Jefferson feared and Alexis de Tocqueville predicted, the most incendiary and intractable issue in American politics. It was a divisive issue when the Constitution was drafted in 1787; it was the central issue in a series of compromises that ultimately failed to hold the nation together in 1860; it was the most visible issue in both the Civil War and the worst riots in the nation's history that followed in the present century. In his Second Inaugural speech on January 20, 1997, President Bill Clinton correctly described racism as America's "constant curse." The purpose of this course is to identify and explain why this is so.</p>	Undergraduate	-

POL	150C1	Globalization and Global Governance	Globalization refers to rapidly increasing levels of political, economic and cultural interconnectedness among the world's separately constituted states, societies and economies. This course examines the causes and consequences of globalization and the transnational institutions established to cope with this process.	Undergraduate	-
POL	150C2	What is Politics?	Issues in contemporary political analysis, human values and political goals, how governments differ and why they change, how nations differ from one another.	Undergraduate	-
POL	150C3	The Politics of Happiness	This course provides a cross-national, comparative analysis of political systems, institutional arrangements, elite-mass relations, and public policies as they pertain to the consolidation and promotion of societal and individual happiness, welfare, and well-being. A representative array of developing and developed countries is surveyed.	Undergraduate	-
POL	160A1	Colonialism and Native Peoples	Cultural studies of indigenous groups in the Americas, Eurasia, Africa and the Pacific Rim and how these have been shaped by the colonial process.	Undergraduate	-
POL	160B1	Democracy in Theory and Practice: The Greek Experience	Investigation of the history and growth of democratic institutions, values and ideas in ancient Greece, with some reference to contemporary relevance.	Undergraduate	-
POL	160C1	Democracy and Its Limits: The Modern Experience	This course examines some difficulties stemming from the theory and practice of modern democratic life, especially in the context of American democracy. The course examines such issues by a careful and intensive reading of some classic writings on democracy. In addition, attention will be paid to the historical circumstances and contemporary conditions of democracy in the United States. The aim is for the student to acquire a more well-rounded and critical perspective on the situation of democracy in modern life.	Undergraduate	-
POL	160D1	Intellectual Foundations of International Relations: Classical Theories & Modern	Addresses the origins and context of international relations theory in an historical context as well as referring to recent disputes.	Undergraduate	-
POL		199 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL		201 American National Government	General survey of the constitutional bases, organization, and functioning of the American national government; recent and current trends.	Undergraduate	-
POL		202 Introduction to International Relations	Study of the international system, its actors and their capabilities; ends and means of foreign policy; international tension, conflict, and cooperation.	Undergraduate	-
POL		203 Political Ideas	Basic issues in political thought, with emphasis on contemporary problems of democracy, liberty, authority, obligation, and ideology.	Undergraduate	-

POL		205 The American Presidency	Political dynamics of the executive office and its relationship to the competitive branches of government within the American political system.	Undergraduate	-
POL		206 Public Policy and Administration	Theory and practice of executive agencies, including policy making and other functions, processes, personnel and fiscal management, and administrative law.	Undergraduate	PA 206
POL		209 Diversity and Politics in a Changing World	Focus on the politics of diversity and inclusion in a fast-changing world. Attention to national-ethnic, racial, gender, sexual orientation, religious, and socioeconomic factors, among others, that underlie human diversity and the political conditions for cooperation, conflict, and well-being. Consideration of decision-making and political-institutional settings that may extend from the local and regional to the national and international.	Undergraduate	-
POL		210 U.S. and Arizona Constitution	This course will review the U.S. and Arizona Constitution, and will MEET STATE TEACHERS CERTIFICATION REQUIREMENTS.	Undergraduate	-
POL		236 Globalization and Security	This course will cover the relationship between the globalization of key world systems and changes in systems of security maintained in and across the nations.	Undergraduate	PA 236
POL		248 Latin American Politics Through Film	In this course we will view a variety of films and television programs that portray central features of Latin American political life. The films will address a variety of contemporary political issues across Latin America. The goal when studying each film will be to address a series of questions as political scientists. Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	LAS 248
POL		293 Internship	The practical application of theoretical learning within a group setting and involving an exchange of ideas and practical methods, skills, and principles.	Undergraduate	-
POL	297A	United Nations		Undergraduate	-
POL	297B	The Origins of Data in Politics and Policy	This course-based undergraduate research experience (CURE) will introduce freshman and sophomores to the main ways in which scholars and other experts in the fields of political science and public policy obtain and analyze data relevant to politics and policy in the United States and the international system. Beyond discussing these origins of data analyzed in our fields of study, we will also spend time collecting and working with our own original data in order to better understand both where data come from and how they are used in academic research. Finally, we will also discuss and practice how to effectively present data and research findings for non-academic audiences.	Undergraduate	-
POL		299 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-

POL	299H	Honors Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL		301 Methods of Political Inquiry	The primary goal of this course will be to understand the proper use and interpretation of quantitative analyses of political problems.	Undergraduate	-
POL		309 The Judicial Process	Structure, function, and processes of the "third branch" of the American government.	Undergraduate	-
POL		323 Modern Political Theory	Western political theory from the Utilitarians through the 1930s.	Undergraduate	-
POL		325 Foundations of Political Psychology	This course will introduce students to political psychology, with an emphasis on how psychology may be used to understand mass political behavior, political movements, race and intergroup conflict, and attitude change.	Undergraduate	-
POL		326 American Political Thought	American political ideas from colonial times to the present.	Undergraduate	-
POL		330 Minority Groups and American Politics	Political problems of the poor; analysis of systematic poverty in the U.S. and theories of causation; selected policy problems: education, housing, job training, enforcement of anti-discrimination statutes; future of "power" movements.	Undergraduate	AFAS 330
POL		330 Minority Groups and American Politics	Political problems of the poor; analysis of systematic poverty in the U.S. and theories of causation; selected policy problems: education, housing, job training, enforcement of anti-discrimination statutes; future of "power" movements.	Undergraduate	MAS 330
POL		331 American Political Parties	The role of citizens as voters will be explored. Core questions answered in the course will be what leads people to participate in elections and what influences their decisions to vote for specific candidates.	Undergraduate	-
POL		333 Latino Politics	This course is dedicated to the examination of Latinos within the U.S. political system. This course is designed to place Latino ethnicity within the U.S. socio-political context. We will cover multiple relevant topics related to Latino politics. We will also cover policy arenas that are significant to Latinos in the U.S., such as immigration, affirmative action, and social welfare policies.	Undergraduate	-
POL		335 Gender and Politics	Examination of politics through the lens of gender hierarchy. Emphasis on how constrictions of masculinity and femininity shape and are shaped by interacting economic, political and ideological practices.	Undergraduate	GWS 335

POL	340 Politics in Advanced Industrialized States	Analysis of how variations in social structures and political configurations influence governmental policy and determine international competitiveness of states. Industrial sectors in five major economies are examined to determine how political systems differ, what kinds of policies enhance competitiveness, and where countries rank in terms of innovation of key industrial sectors.	Undergraduate	-
POL	346 Growth, Inequality, and the Law	This course will identify the dynamics that drive the accumulation and distribution of capital; investigate how modern economic growth and the diffusion of knowledge have allowed countries to limit inequalities on the apocalyptic scale predicted by Marx; illustrate how the optimistic expectations of growth of the aftermath of World War II have not been met and the effects this has had on the structures of capital and inequality; and analyze how the assumption of constant growth has influenced the development of legal institutions.	Undergraduate	PA 346
POL	347 Politics of Latin America	Survey of the political forces and social groups important in shaping contemporary Latin America; examination of Indians, slaves, peasants, landlords, labor, the middle sectors, and the military; discussion of theories of instability.	Undergraduate	LAS 347
POL	360 International Political Economy	Analysis of politics of international economics and, to a lesser extent, of the economic determinants of international politics. Survey of the history of international political economy and theories that seek to explain it.	Undergraduate	-
POL	361 International Organizations	Basic acquaintance with the United Nations and other major international organizations. One of the fundamental trends in the present and future world is the increasing and ever more complex interdependence between nations. To cope with that, conventional unilateral and bilateral means are insufficient. Multilateral approach - cooperative and competitive simultaneously - proves indispensable.	Undergraduate	-
POL	365 Contemporary International Politics	Analysis of conflicts of national interests; decision making in the present international system; role-playing and simulation experience.	Undergraduate	-
POL	388 Immigration and Refugee Policy	Analysis of constitutional, legal, historical and political consequences of U.S. immigration and refugee policy. Recent trends. Foreign and domestic policy effects of migration.	Undergraduate	LAS 388
POL	392 Directed Research	Individual or small group research under the guidance of faculty. Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
POL	393 Internship		Undergraduate	-

POL	393H	Honors Internship	Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
POL	396A	Foreign Affairs Professional Seminar	This seminar will introduce students majoring in international relations to relevant career paths in the governmental and private-sector fields. It will do this through a series of speakers, readings and class discussions, as well as relatively brief written assignments. The seminar will concentrate most heavily on US government careers, but it will also cover intergovernmental organizations, global corporations, and non-profit organizations having an international focus. It will encourage students to think critically about various international careers, including how those careers might fit with their skills, interests, and broader goals. The seminar will accordingly take a fairly practical approach, rather than one that is more theoretical or conceptual.	Undergraduate	-
POL	396H	Political Science Honors Special Topics Seminar	An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of political science related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.	Undergraduate	-
POL	397A	Advanced Model United Nations Workshop	This course has two principal objectives: 1) to prepare students for the annual Arizona Model UN Conference, and 2) to provide a broad introduction to the institutional structure and activities of the United Nations.	Undergraduate	-
POL		399 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL	399H	Honors Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-

POL	401 The Politics and Governance of Water	Water is a necessary resource, but also a scarce one. It is this scarcity that produces the conditions for the emergence of conflict among potential users, hence requiring the creation of institutional structures that establish rules that seek to accomplish an efficient utilization of water. This class examines such structures in a variety of levels -state, federal, and international- and analyzes how they affect issues of quality and quantity of provision, ecological balance and biodiversity, and conflict and cooperation among users. In particular, we will focus mainly on the rules governing how water is used, the politics of water decision-making, and whether or not the rules are effective at providing adequate amounts of clean water for human consumption and ecosystem maintenance.	Undergraduate	-
POL	402 The Politics of International Development	This course will introduce students to the politics of international development, to include the varied historical processes of economic and political transformation that have produced so-called developed and developing countries, and the development industry, which is organized around promoting such economic and political transformation.	Undergraduate	-
POL	403 Political Networks	This course introduces political networks as a lens to better understand critical issues in political science, public management, public policy, and criminal justice. Political networks are a method to describe the complex relationships between political actors, whether the actors in question are lawmakers, interest groups, or even covert organizations that strive to disrupt political systems. This course will introduce students to major research questions in the study of political networks, as well as their applicability to understand and manage real-world problems. Students will gain the ability to work with network data and apply network theory to the analysis of critical societal issues.	Undergraduate	PA 403
POL	404 Experimental Political Science	This course is about understanding, initiating and analyzing political sciences based experimental research. It will require students to work independently and coordinate with groups to create and present experimental data and methodology.	Undergraduate	-
POL	407 Congress and American Politics	Examination of election politics, personalities, and career patterns of congressional members, the organization and structure of Congress, and the role of Congress in policy leadership and representation of the public.	Undergraduate	-

POL	408 Development of the American Presidency	<p>This course will explore and explain the development of the institution of the American Presidency. Beginning with the Constitutional Convention through the two terms of President Obama, this course will look at all 43 presidents and how their time in office changed the function and powers of the office of President. Students will gain a deep understanding of the theories of presidential power and the realities of how the presidents have chosen to use those powers.</p> <p>Students will learn about public opinion, including how it is measured and what is its role in a democratic country. In addition, students will learn what leads people to hold specific opinions.</p>	Undergraduate	-
POL	409 Causes and Consequences of Public Opinion		Undergraduate	-
POL	413 Human Security	<p>Human security is an emerging paradigm that places individuals, rather than states, at the center of security considerations. This course is designed to provide a foundational understanding of the concept of human security, and the ways in which human security challenges have been addressed by the international community.</p>	Undergraduate	-
POL	414 Diffusion and Contagion in World Politics	<p>How can we best explain the emergence and spread of nonviolent protest and violent conflict across the Middle East and North Africa region during the so-called 'Arab Spring'? What mechanisms facilitated the diffusion of democratic norms, ideas, and institutions across eastern Europe and the former Soviet states in the wake of the decline of communism? How, after being so deeply entrenched in western practice, can we account for the sudden and comprehensive abolition of the atlantic slave trade in the nineteenth century? This course explores a set of opportunities for and significant threats to international security. We will explore the mechanisms via which norms and political opportunities and ideas spread globally. We also examine the potential for various forms of violence and instability to spread across national borders. Our focus will be placed upon combining solid logical frameworks with cutting-edge empirical evidence to identify the channels and mechanisms via which diffusion and contagion occur. Students will be introduced to up-to-date analyses of process of contagion and diffusion with a view towards them being able to offer educated forecasts as to where instability is most likely to strike in the future.</p>	Undergraduate	-

POL	415 The Scientific Study of Civil Wars	<p>What conditions are sufficiently 'dire or inspiring' to make someone take up arms and risk his (or her) life as part of a rebel group? By the end of this advanced undergraduate-level course, you will be able to answer this question just like the leading academic minds in the field of international relations. This class will provide you with extensive exposure to the quantitative study of civil wars around the world. We will start off by determining what constitutes a civil war and how this form of conflict is different from (or comprises) events such as international war, protests, riots, coups, genocide, and terrorism. We will then examine what factors that influence the onset, duration, termination, and recurrence of civil wars. Also, we will discuss some international dimensions of civil wars: the spread of conflicts across borders, refugee flows, and interventions.</p>	Undergraduate	-
POL	416 US Policy on the Israeli-Palestinian Conflict	<p>The class will teach concepts from political science around the domestic and foreign policy of managing political violence and conflict, through the lens of international relations and comparative politics. It will apply these concepts and terms to the Israeli-Palestinian conflict, primarily the domestic US politics of the conflict, while also considering broader trends of US engagement with international, inter-state, and intra-state conflicts, and the US role within global politics.</p>	Undergraduate	-
POL	417 Dictatorship: Could it Happen Here?	<p>This course will examine the causes and consequences of dictatorships. It will then consider different types of dictatorship and the conditions under which they may be more durable. It will also discuss how dictatorships use repression, censorship and social media to maintain control and how dissidents fight back. In assessing these different factors, the course will then assess the conditions under which existing democracies like the United States might revert to dictatorship. In short, could it happen here?</p>	Undergraduate	PA 417
POL	419 Terrorism and Counterterrorism	<p>This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence.</p>	Undergraduate	PA 419

Policy makers have long struggled to regulate intoxicating substances, including alcohol, marijuana, cocaine, and opioids. While some of these substances are widely used for recreational or medicinal purposes, they can have significant deleterious effects on both the individual and societal levels. Furthermore, although evidence suggests that some policies to limit consumption of these substances may improve social welfare, other policies may unintentionally exacerbate societal inequality and cause further harms to public health and safety. In this course, we will analyze the various policy approaches that have been used to manage intoxicating substances, paying particular attention to the policy actors that have been involved, policy mechanisms that have been used, and the consequences of these responses. Simultaneously, we will explore the principles and analytic tools commonly employed during evidence-based policy making, and examine how they may be used to address regulation of intoxicating substances. While we will investigate efforts to regulate a variety of substances, we will pay particular attention to developments surrounding the legalization of marijuana.

POL

Prohibition, Legalization, Regulation: Governing the Use
420 and Abuse of Intoxicating Substances

Undergraduate

PA 420

POL	421 Cyber Crime, Surveillance, and Privacy	<p>This is a one-semester undergraduate seminar on cybercrime, surveillance, and privacy. While the development of the internet and related technologies have fundamentally transformed society, not all of these changes have been positive. In addition to facilitating rapid economic and social exchange, the internet has also transformed traditional methods of engaging in and investigating criminal actions, and enabled entirely new categories of illicit activities. Careful regulation of the internet can maximize social benefits while disincentivizing harmful activity. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability to engage with decisionmakers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of cyber-related policy problems. The class will begin by exploring the engineering and infrastructure necessary to implement commonly-used consumer technologies such as telephones and the internet. We will then turn to the ways in which this technology can be used for harmful ends, including cyber crime, cyber terrorism, and cyber warfare. As the internet has also transformed the tools that can be used to counteract these harmful activities, we will then discuss electronic surveillance and the ways that electronic surveillance can challenge and complicate long-standing societal understandings of privacy. We will conclude with a series of case studies, where we will further investigate the topics learned in class by applying them to a series of contemporary policy issues.</p>	Undergraduate	PA 421
POL	424 Politics in the Digital Age	<p>The digital revolution is changing politics. From Barack Obama's use of the Internet to drive his presidential campaign, to the upheaval of the Arab Spring and the emergence of new social movements like #OccupyWallStreet, digital technology is challenging and changing established institutions on a number of fronts. This course introduces students to the history of the Internet and the emerging technologies that are defining the Digital Age. It places emphasis on the role of technology in politics and its implications for democracy and citizen rights. The course will cover a wide range of issues related to governance of the internet, privacy and security, the role of the media and open source development.</p>	Undergraduate	-
POL	428 Problems in Contemporary Political Theory	<p>Intensive examination of selected problems and concepts in political theory.</p>	Undergraduate	-
POL	430 Electoral Systems & Their Consequences	<p>This course will be about electoral systems used in democracies around the world. The course will cover both the mechanics of how votes are translated into seats and how the particulars of these mechanisms affect practices and organization of politics in the countries with various electoral systems.</p>	Undergraduate	-

POL		Political Culture and the Dynamics of Change in American Society	431	Examination of the manner in which attitudes about politics and political problems are acquired from exposure to music and television, and the manner in which such attitudes lead to political action.	Undergraduate	-
POL		Feminist Political Theory	433	Examines the tradition of Western political theory through a gender-sensitive lens and surveys the development of feminist political theory.	Undergraduate	GWS 433
POL		Elections and Voting Behavior	435	In a democracy, the public's role centers on elections. In this course we will examine four main topics. First, we will attempt to answer the question of 'Who Votes?' by examining patterns in political participation. Second, we will look at the choices of these voters in selecting between the Democratic and Republican candidates. Third, we will see how voting behavior varies across election settings: presidential elections, congressional elections, and primary elections. Finally, we will take an in-depth look at partisanship, the core attitude that influences participation and voters' choices, and how this attitude has changed over time.	Undergraduate	-
POL		Violent Crime and Political Order	436	Description and analysis of how and why people wield, and respond to, authority. Based on presumption that people's reactions to the public order are influenced by the private order-or disorder-of their minds and the way they learned to respond to the private authorities of their childhoods.	Undergraduate	PA 436
POL		Democracies, Emerging and Evolving	437	Causal analysis of conditions of stability and breakdown of democratic regimes with particular emphasis on the developing democracies of the third world.	Undergraduate	-
POL		Arab-Israeli Conflict	441	Traces the birth and growth of the Arab-Israeli conflict since 1948 with particular attention to the internal impediments to conflict resolution on both the Arab and Israeli sides. Also surveys the role of the Great Powers in Middle East politics generally.	Undergraduate	MENA 441
POL	442A	European Politics and Society		This course offers an introduction to the political systems of post-World War II Europe. Using a country-by-country approach, the course focuses specifically on Britain, France, Germany, Italy, Russia, and East-Central Europe. It also contains a unit on the institutions and policies of European Union. We will take a closer look at the impact of immigration on European society, the interaction between domestic and European institutions, the debates on economic reforms and market liberalization in different countries, and the relationship between the EU and the US.	Undergraduate	-
POL		Russian Politics	443	Surveys the Russian political system, its Soviet authoritarian past, and its evolution and democratic potential. Focus on the decision-making process, political elites, and policies. Passing comparative attention to other former Soviet Union (FSU) countries.	Undergraduate	-

POL	444 Politics and Change: Perspectives through Film	This course uses perspectives through film to analyze a wide array of political and socio-economic issues that influence the modern human condition. Topics include democracy building, democracy maintenance, elite-mass relations, social justice, nationalism, and colonialism. Perspectives drawn from films created in various countries around the world.	Undergraduate	-
POL	446 Comparative Political Elites	Survey of political elite studies, cross-cultural and interdisciplinary, with linkage to world and domestic politics. National case studies will vary by instructor.	Undergraduate	-
POL	447 Latin-American Political Development	Presentation of strategies for development in Latin America; examination of case studies from Cuba, Brazil, Chile, Guatemala, and other countries.	Undergraduate	LAS 447
POL	448 Politics of East and Southeast Asia	This course provides a survey of the international relations and domestic politics of East and Southeast Asia with the goal of making students literate in the major political issues facing the region.	Undergraduate	-
POL	451 Russian Foreign Policy	Surveys Russian power capabilities, foreign policy, and engagement of the world system. Attention to the Soviet period, but focus on the post-1991 era. Relations with the U.S., Germany, and China are highlighted, as are relations with former Soviet Union (FSU) countries.	Undergraduate	-
POL	452 Politics in the European Union	Offers a comprehensive survey of the history, institutions, and functioning of the European Union.	Undergraduate	-
POL	454 Theories of International Relations	Introduction to theories of international relations on the levels of man, the nation-state, and the international system, with a logical and empirical evaluation of approaches and theories.	Undergraduate	-
POL	455 American Foreign Policy	Analysis of the Cold War; Congressional-Executive clashes over foreign policy control; approaches to policy analysis.	Undergraduate	-
POL	456 International Law	The international state system; legal-political problems, including territory, environment, seas.	Undergraduate	-
POL	458 Global Administrative Law	Global administrative law is an emerging subfield at the forefront of international relations, public administration, and law. Prominent observers have identified phenomena of two types that have driven the development of the field. First, private actors around the world have pursued greater access to interact with public administrations at both the international and local levels, including across borders. In some cases, private actors have also begun to perform functions traditionally reserved for public entities. Second, international and local public administrations have begun to network, interfacing directly with one another, and bypassing the conventional channels of diplomatic relations. The study of global administrative law is, in a basic sense, the study of these phenomena.	Undergraduate	-

POL	459 German Politics	This course will introduce students to Germany's politics and society. Starting with a survey of modern German history from World War II until today, the course continues with a discussion of its political system and selected policies such as immigration and energy policy. Germany's post-war history, politics and policies are deeply interwoven with Europe. The increasingly prominent German role in the European Union and the world will also be analyzed. The class ends with a unit on Berlin, the artistic and multicultural capital of Europe. Students taking this class are expected to engage in class readings and discussions, develop and prepare their own research paper and present them to their peers. Prior knowledge of German is helpful but not a requirement.	Undergraduate	GER 459
POL	460 US and China Relations in the Modern World	Survey of the developments and trends in Chinese foreign relations in the modern period, focusing mainly on the relationship between the theoretical and actual objectives of China's foreign policies from 1949 to the present.	Undergraduate	CHN 460
POL	461 Feminist and IR Theories	Issues in epistemology; survey and integration of feminist and IR theories; application of feminist theories to IR.	Undergraduate	GWS 461
POL	462 Armed Conflict and Conflict Management	This course will survey the many issues surrounding the management and resolution of international and domestic conflicts.	Undergraduate	-
POL	464 International Relations of South Asia	National interests, issues and conflicts, relations, and influence of domestic politics in interstate relations in South Asia.	Undergraduate	-
POL	465 International Politics of the Middle East	This course is designed to introduce you to the international politics of the Middle East and therefore, provides a general overview of some of the main issues of contemporary Middle Eastern Politics.	Undergraduate	MENA 465
POL	467 South Asian Culture and Foreign Policy	The course is an introduction to the culture of the South Asian region (with a focus on India and Pakistan). It will be a multidisciplinary course that incorporates elements of religion, philosophy, culture, geography, history, sociology and anthropology. After acquiring sufficient cultural background, students will examine the impact of these cultural variables on the formulation of foreign policy by the governments of the region.	Undergraduate	-
POL	468 Government and Politics of Africa	Government and politics of African nations south of the Sahara; emphasis on processes of political and economic development.	Undergraduate	AFAS 468
POL	469 Law & Social Change	The motivating question for this course is whether or not significant social, political, and/or economic change can be achieved through the courts.	Undergraduate	-
POL	470 Constitutional Law: Federalism	Development and analysis of constitutional law of the U.S.; problems of distribution of powers.	Undergraduate	-

POL	471 Constitutional Law: Civil Liberties	Analysis of the constitutional guarantees of civil liberties in the U.S.	Undergraduate	-
POL	472 Law and Political Development	This course illuminates how political authority is constructed and contested, alongside the role that law and legal actors play in this process. Focusing on the development of territorial states, but also considering empires and international organizations, we will peel back how these polities emerge, how they legitimate their authority and project their power, how people challenge and resist their rule, and how laws, lawyers, and judges impact these processes of political development.	Undergraduate	-
POL	474 The Art of Diplomacy & Negotiation	Each day offers new challenges that require we possess necessary skills to understand and manage our surroundings. Negotiation skills, when used appropriately, are a powerful tool in one's toolbox. This course introduces hands-on skills, tools and techniques that are necessary in achieving successful outcomes in negotiations. The course combines theoretical knowledge of leading negotiation scholars as well as practical experience. The primary focus is on enhancing one's personal ability in dealing with conflict/disagreement. As a result, students will be engaged in games, group discussions and creative tasks, inside and outside the classroom.	Undergraduate	PA 474
POL	475 Religion and the Law	The evolving relationship between law and religion has had a profound influence on American political life and discourse since the country's founding. This course is designed to develop familiarity with that history and the resulting major tenets of the First Amendment's religion clauses. Taking as our starting point the concept of the separation of church and state, we examine what this idea has meant in U.S. Constitutional law. Class time will be structured around in-depth study of the Constitution and of Supreme Court precedents, and will integrate these formative Supreme Court decisions and decisions from state and lower federal courts into the social and historical contexts from which they derive meaning. In addition, the course will survey the scholarly treatment of such threshold questions as the meaning of "religion" in society, and will evaluate the evolving notion of religious liberty in a pluralistic society. We conclude with an examination of current legal debates and cases and of the prominent role of religious discourse about law, social change, politics and culture in today's society.	Undergraduate	RELI 475

POL		476 Women and the Law	Legal status of women in America, including constitutional protections, marriage and family relationships, educational and vocational opportunities, political rights, criminal law.	Undergraduate	-
POL		479 Intelligence and U.S. National Security	Overview of the role of intelligence in the formulation and execution of US national security policy. Will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process. Will also entail reading and discussion about declassified intelligence operations.	Undergraduate	PA 479
POL		481 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	HWRS 481
POL		481 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	PA 481
POL		481 Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest.	Undergraduate	RNR 481
POL		483 Urban Public Policy	Analysis and discussion of social, economic, and political problems and proposed solutions in changing urban environments.	Undergraduate	-
POL		485 National Security Policy	Decision-making structures, processes, and outcomes relevant to American security policy; comparison with major foreign powers.	Undergraduate	-
POL		491 Preceptorship	Specialized work on an individual basis, consisting of instruction and practice in actual service in a department, program, or discipline. Teaching formats may include seminars, in-depth studies, laboratory work and patient study.	Undergraduate	-
POL		492 Directed Research	Individual or small group research under the guidance of faculty. Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.	Undergraduate	-
POL		493 Internship		Undergraduate	-
POL	493L	Legislative Internship	Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.	Undergraduate	-
POL		496 Special Topics in Political Science	This course is designed to provide a flexible topics seminar for undergraduates across several domains in the field of political science. Students will develop and exchange scholarly information in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.	Undergraduate	-

POL		498 Senior Capstone	A culminating experience for majors involving a substantive project that demonstrates a synthesis of learning accumulated in the major, including broadly comprehensive knowledge of the discipline and its methodologies. Senior standing required.	Undergraduate	-
POL	498H	Honors Thesis	An honors thesis is required of all the students graduating with honors. Students ordinarily sign up for this course as a two-semester sequence. The first semester the student performs research under the supervision of a faculty member; the second semester the student writes an honors thesis.	Undergraduate	-
POL		499 Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL	499H	Honors Independent Study	Qualified students working on an individual basis with professors who have agreed to supervise such work.	Undergraduate	-
POL		506 Bureaucracy, Politics, and Policy	<p>Description and analysis of the executive branch of government: how federal agencies capture policy-making; why bureaucracy develops; the rules of bureaucratic culture; who controls the administrative branch. Graduate-level requirements include an additional research paper.</p> <p>Ultimately, all political phenomena, including issues related to international security, boil down to interactions between humans - usually, groups of humans. As such, people's lay theories and beliefs about how humans think and make decisions in groups significantly affect how they approach political issues, including those related to international security. Research on group psychology offers a means of informing, critically evaluating, and improving these lay theories and beliefs. Decades of research have been done in the fields of social and political psychology on how groups of people interact with one another, why interactions between and within groups often become hostile or counter-productive, and how interactions between and within groups can be adjusted in ways that encourage cooperation and peace. In this course, we will seek to understand, broadly: why do groups sometimes conflict and sometimes cooperate with one another? We will start by broadly reviewing what psychologists have discovered regarding inter- and intra-group behavior. Students will then learn about what small-scale laboratory research has told us about when and why conflict versus cooperation might result from group interactions. Next, we will spend considerable time examining how this research has been applied to understanding a range of international security issues, including war and peace, ethnic conflict, terrorism, genocide, international trade, foreign aid, immigration, and refugees. Assignments will require students to critically evaluate their own as well as others' understandings of how group psychology influences contemporary international security issues and come up with concrete, novel ways in which group psychology might inform efforts to handle international</p>	Graduate	PA 506
POL	511A	The Psychology of Group Conflict and Cooperation	group psychology might inform efforts to handle international	Graduate	-

POL		514 Computational Social Science	<p>This course will guide students through advanced applications of computational methods for social science research. Students will be encouraged to consider social problems from across sectors, like health science, education, environmental policy and business. Particular attention will be given to the collection and use of data to study social networks, online communities, electronic commerce and digital marketing. Students will consider the many research designs used in contemporary social research and will learn to think critically about claims of causality, mechanisms, and generalization in big data studies. Graduate requirements include additional readings and a more in-depth final paper than is required at the undergraduate level.</p>	Graduate	INFO 514
POL	516A	Strategic Nonviolent Conflict	<p>There are numerous historical cases of strategic nonviolent conflict, also called civil resistance or people power, with dynamic and recent examples from across the Middle East and North Africa during the Arab Spring. Yet while the study of violence has long defined the field of international security, scholars have only recently begun to examine the causes and effects of nonviolent conflict. This course is designed to overview these movements of nonviolent, antigovernment dissent, including their emergence, movement dynamics, and outcomes.</p>	Graduate	-
POL		519 Terrorism and Counterterrorism	<p>This course addresses the political causes and consequences of the use of terrorist violence as well as the variety of methods employed by the state in response to this violence. Graduate-level requirements include reading three additional documents and critically reviewing them as instructed.</p>	Graduate	PA 519
POL	520A	How Terrorism Ends	<p>This course is intended to be a survey of the political science literature's understandings about how terrorist campaigns come to a close. Prior to tackling questions of the end of terrorism head-on, we will first survey the literatures on definitions and theories of terrorism. Our survey of the various fates of terrorist groups and campaigns will explore (a) how governments use force to try to end terrorism, (b) occasions when governments and terrorist participate in negotiations to find a solution to their incompatibility, (c) outcomes in which groups achieve victory or are defeated, and (d) scenarios in which groups opt to reorient away from violence into other legal and illegal activities.</p>	Graduate	-

POL	521A	Transnational Organized Crime and National Security	n U.S. policy and strategy documents, Transnational Organized Crime (TOC) has been identified as a threat to American national security. The growing consensus is that globalization with its associated revolutions in communications and transportation has greatly enhanced the capabilities and power of Transnational Criminal Organizations (TCOs). Understanding the diverse criminal groups, their methodologies, and their networks is the critical first step in developing effective policies to confront them.	Graduate	-
POL	523A	Immigration and Border Security	U.S. Immigration policy is vast and complex. Passed at the federal and state level and implemented at the local level, immigration policies have a myriad of consequences- intended and unintended. We will explore the various types of immigration policies, their goals, and consequences with an eye toward evaluating their efficacy. In particular, we will consider immigration policy from the perspective of border flows- who and what flow across our borders and the ability of the U.S. government to control those flows. We will also consider the historical and political context underpinning immigration policy today as well as explore the feasibility and need for reforms in the future. Together we will question the validity and necessity of national borders while weighing security, humanitarianism, geopolitical relations, terrorism, race, and capitalism, and freedom.	Graduate	-
POL		528 Problems in Contemporary Political Theory	Intensive examination of selected problems and concepts in political theory. Graduate-level requirements include an additional research paper and readings.	Graduate	-
POL	528A	Democracy and Peace	The purpose of this course is to critically examine the desirability of spreading democracy as a means for promoting peace, a major foreign policy objective of the United States. For although there is a lot of agreement about the desirability of democracy, specifically within the empirical literature on democracy and peace, there is no agreement about the meaning of democracy and peace.	Graduate	-
POL	530A	Dynamics of Civil Wars	This course is intended to be a survey of the general dynamics of civil wars, with a complementary focus on this form of unrest as it plays out in African countries. Modules address various aspects of civil wars (e.g. onset, duration, termination, recurrence, ethnicity, natural resources), and then examines those aspects in the context of a conflict in sub-Saharan Africa. Students will have an opportunity to explore in-depth a conflict of their choosing, applying the general theories covered in class to their specific civil war of choice.	Graduate	-

POL	535	Elections and Voting Behavior	<p>In a democracy, the public's role centers on elections. In this course we will examine four main topics. First, we will attempt to answer the question of 'Who Votes?' by examining patterns in political participation. Second, we will look at the choices of these voters in selecting between the Democratic and Republican candidates. Third, we will see how voting behavior varies across election settings: presidential elections, congressional elections, and primary elections. Finally, we will take an in-depth look at partisanship, the core attitude that influences participation and voters' choices, and how this attitude has changed over time. Graduate-level requirements include additional research, readings, and paper(s).</p>	Graduate	-
POL	540A	Global Political Economy	<p>The course will examine connections between politics and economics beyond the single nation state, with an emphasis on policy implications in the 21st century. Students will be introduced to; free market (AKA liberal, neoclassical); institutionalist (AKA pluralist, multi-centric organizational); and historical materialist (AKA Marxist, structuralist). Each perspective will be presented by specifying its particular thought 'model', underlying assumptions, and application to real-world issues. The course will compare and contrast these perspectives with respect to core global political economy (GPE) issues such as trade, finance, transnational corporations, development and environmental sustainability.</p>	Graduate	-
POL	542A	European Politics and Society	<p>This course offers an introduction to the political systems of post-World War II Europe. Using a country-by-country approach, the course focuses specifically on Britain, France, Germany, Italy, Russia, and East-Central Europe. It also contains a unit on the institutions and policies of European Union. We will take a closer look at the impact of immigration on European society, the interaction between domestic and European institutions, the debates on economic reforms and market liberalization in different countries, and the relationship between the EU and the US. Graduate-level requirements include extra readings, weekly meeting to discuss extra readings, and a 20-page research paper on an instructor approved topic.</p>	Graduate	-
POL	544A	International Relations of Sub-Saharan Africa	<p>This course is intended to be a survey of the literature addressing international politics in sub-Saharan Africa. Beginning with pre-colonial contexts and working through to present challenges facing African states and the international community more broadly, we will learn about a variety of topics concerning African politics.</p>	Graduate	-

POL	545A	Security in New Democracies	<p>This course examines the relationship between democracy and security. Each week, students will learn about how democracy interacts one of many different security challenges. We will conceive of security broadly and, therefore, will consider how democracies fare when it comes to: war, crime, human security, corruption, and the military as an institution.</p>	Graduate	-
POL	546A	Politics of Islamism	<p>Political Islamism has been a focus of policy makers in the post-9/11 era. However, before concrete strategies can be formulated to deal with this concern, the nature and dynamics of Islamist mobilization itself must be understood. To do that, this course will benefit from the knowledge generated through years of study in different parts of the world and in various disciplines in identifying: What is it? What causes it? What motivates an individual to join an Islamist group and possibly use violence? Under what conditions will these groups moderate, and when will they radicalize? Overall this course is designed as a resource for students of political science and international security studies as well as broad audiences in the social sciences seeking to understand the emergence, evolution, and possible futures of what commonly called political Islam.</p>	Graduate	-
POL	547A	Crime & Violence in Latin America	<p>Latin America is a region that faces multiple political, social, and economic challenges. Some of these are cross-cutting, including the very real problems of crime and violence. In Latin America, crime and violence are common occurrences. They have multiple sources and have wide ranging impact. We will consider the causes of crime and violence, as perpetrated by state and non-state actors, as well as violence toward particular groups. We will also examine how countries address crime and violence and the extent to which reform is possible.</p>	Graduate	-
POL	548A	Politics and Security in Central Asia	<p>The region of Central Asia has emerged from obscurity in recent decades to become a key front in the war against international terrorism and radical Islam. This course explores the political and cultural history of Central Asia, as well as religious and social issues that impact the region's governmental structures, foreign relations, and security. We will explore the impact of Russian conquest and Soviet domination of Kazakhstan, Uzbekistan, Turkmenistan, Kyrgyzstan, and Tajikistan before moving on to an analysis of contemporary issues in government and politics in the region. Emphasis will be on the authoritarian regime variations, rise of Islamism, great power politics, economic and social development, and energy geopolitics.</p>	Graduate	-

POL	550A	Research Design in the Social Sciences	The aim of this course is to establish the necessary skills for the evaluation and execution of social science research. The scientific method provides a framework for building knowledge, but the application of the scientific method to the study of social phenomena poses several serious challenges. In this course, we will introduce the fundamentals of sound social scientific research design.	Graduate	-
POL		551 Russian Foreign and Security Policy	Russian foreign policy and the political processes by which that policy is developed and implemented. Passing attention is given to the Soviet past which structures post-1991 Russian behavior. Our approach is social scientific as we attempt to identify tendencies in Russian foreign policy behavior and to explain goals and strategies. Attention is given to policies, the decision-making process, and the political elite who craft policy. Elements of continuity and change in Russian foreign and security policy (Soviet and post-Soviet) are highlighted.	Graduate	-
POL	553A	Media and International Affairs	The purpose of this course is to introduce students to the mass media, and the role the mass media plays in American democracy. In this course, we will consider several key questions pertaining to the role of the media in democracy, such as: What effects do mass mediated messages have on voters? Do voters passively accept information found in the media, or do voters actively challenge this information? How do journalists and political elites interact? Finally, we will elaborate on the normative question of what role the mass media should play in democracy.	Graduate	-
POL	554A	Constitutional Law and American Foreign Policy	The US Constitution structures and defines the powers of the United States. However, constitutions, almost by definition, do not always provide the details for how the various powers that are created are to be used in practice. At various junctures in American history, responses to security threats, both traditional and non-traditional, have created constitutional dilemmas for the US Government. In this course, we will explore how the US Supreme Court has attempted to resolve the constitutional conflicts over how foreign affairs are conducted by the United States. We will examine the justifications for the specific constitutional powers of both the legislative and executive branches and the potential sources of conflict that these powers create. Finally, we also explore the ways in which the presence of armed conflict or security crises shape constitutional law within the United States.	Graduate	-

POL	555	American Foreign Policy	Analysis of the Cold War; Congressional-Executive clashes over foreign policy control; approaches to policy analysis. Graduate-level requirements include additional assignment/paper.	Graduate	-
			Countries such as the US, China, and Russia that once were separated by great distances are now connected by cyber at the speed of light. This change requires us to rethink what we know about security, international relations, and war. To complicate matters, the Internet has instantiated differently in different States due to bureaucratic, political, cultural, and economic factors and has shaped each State in different ways. Understanding these cyber-differences is critical for understanding the role of networks in Security for each State and the role of "attribution", "retaliation", and "deterrence" in State-relations. This course provides students with qualitative data and models for understanding and being able to articulate the relevance of cyber to their studies, career, and world. The course is divided into four sections: - An introduction to the course: "US leadership in Cyberwar". - Cyber competition between US and Russia - US-China cyber-relations - Cyber-deterrence Though we are focusing on cyber and the Superpowers (US, China, and Russia), the lessons drawn can be applied to all states and to some degree to non-state actors such as terrorist groups.	Graduate	-
POL	556A	Issues in Cybersecurity and Cyberwar			
			This course provides an introduction to the politics of cybersecurity in the U.S. as well as the European Union (EU). Starting with a discussion of key concepts of cybersecurity, the class continues to analyze how U.S. and EU cybersecurity policy making differ. Recently, both the U.S. and EU passed new cybersecurity legislation laying different emphasis on privacy protection, crime prevention and the involvement of tech businesses in the policy process through public private partnerships. Why are the U.S. and Europe applying different approaches to cybersecurity policy? The goal of the course is to answer this question by comparing the institutions, actors and process of cybersecurity policy making in the U.S. and the EU. While both follow different approaches to cybersecurity policy as such, they agree on the need of enhanced international cooperation on the issue. The course ends with a unit on the current state of cybersecurity cooperation across the Atlantic and the implications of the politics of cybersecurity on the future of transatlantic relationship.	Graduate	-
POL	557A	The Politics of Cybersecurity			

POL	558A	Politics in the Digital Age	The digital revolution is changing politics. From Barack Obama's use of the Internet to drive his presidential campaign, to the upheaval of the Arab Spring and the emergence of new social movements like #OccupyWallStreet, digital technology is challenging and changing established institutions on a number of fronts. This course introduces students to the history of the Internet and the emerging technologies that are defining the Digital Age. It places emphasis on the role of technology in politics and its implications for democracy and citizen rights. The course will cover a wide range of issues related to governance of the internet, privacy and security, the role of the media and open source development.	Graduate	-
POL	559A	Democracy Promotion Policy in the MENA Region	This course provides an introduction to the democracy promotion policy in the Middle East and North Africa (MENA) as developed by the US and European Union (EU). The course starts with discussing the key concepts of democracy promotion and continues by analyzing how these influenced democracy promotion efforts from the US as well as the EU. Both global powers have been engaged in promoting democracy throughout the MENA region with various degrees of success and often in contradicting terms.	Graduate	-
POL	562A	Natural Resources and International Security in Latin America	This course will discuss how the management of other natural resources in Latin America affect or are likely to affect international security in the forthcoming decades. Latin America is a large geographical area well-endowed with natural resources that are usually poorly regulated, which results in high levels of domestic and international conflict among myriad actors, both governmental and non-governmental.	Graduate	-
POL	563A	Gender and International Security	This course will chart the progress of the recognition that gender is an important part of any discourse about security. One focus of the course is on the U.N. Tribunals on the former Yugoslavia and Rwanda, on the development of the gender perspective written into the charter of the International Criminal Court, and the subsequent U.N. resolutions around gender and security. The second focus is on the effect of gender equality on human security, economic prosperity, and national stability.	Graduate	-
POL		564 International Relations of East Asia	This course considers the national interests, issues and conflicts, relations, and influence of domestic politics in interstate relations in East Asia	Graduate	-

POL	565A	International Politics of the Middle East	<p>This course is designed to introduce you to the international politics of the Middle East and therefore, provides a general overview of some of the main issues of contemporary Middle Eastern politics. As a result, we will examine the interplay of numerous factors that help us to better understand and to critically analyze the politics of the Middle East. These factors include the impact of colonialism, nationalism and nation-state formation, regional crises, the Arab-Israeli conflict, political economy, and the influence of superpowers in the region.</p>	Graduate	-
POL	567A	Emerging Powers in the Global System	<p>The purpose of this course is to analyze critically the emergence of China and India as state powers in the global system and the implications of this evolution for the United States and Europe, including countries in and neighboring the European Union (EU).</p>	Graduate	-
POL	569A	Armed Conflict	<p>This course is designed to give you an overview of armed conflict in its many forms, with a focus on interstate and intrastate war. The course will begin by considering the concept of armed conflict and its many forms, and the empirical trends in armed conflict across time and space. Theoretical and empirical work will then be drawn upon to address the question of why armed conflict occurs and what explains the onset of war, as well as what explains the conduct of opposition forces during war along with war's severity, duration and conclusion.</p>	Graduate	-
POL	578A	Geospatial Intelligence	<p>Geospatial Intelligence (GEOINT) is a specialized field of practice within the broader domain of intelligence. The discipline encompasses all activities involved in the collection, use and dissemination of geographically referenced information (imagery, imagery intelligence and geospatial information) using technical capabilities that include remote sensing, GIS, data management, and data visualization. GEOINT processes and capabilities are designed to gain intelligence about the national security or an operational environment, visually depict this knowledge, combine the knowledge with other information sources, and present knowledge in a way that is appropriate to the decision-making environment. GEOINT supports key mission areas related to the national security of the U.S. including informing policymakers; supporting military, intelligence, and homeland security operations, and facilitating intelligence collaboration. While the GEOINT discipline is secretive in operations, this course presents publicly available unclassified information to describe its use, benefits and governance.</p>	Graduate	-

POL	579	Intelligence and U.S. National Security	This course provides an overview of the role of intelligence in the formulation and execution of US national security policy. It will include a detailed look at challenges facing both the analysis of intelligence information and the introduction of that analysis into the national security policy process, and will also entail close reading and discussion of selected declassified intelligence documents.	Graduate	PA 579
POL	580A	National and Civil Security Mexico	Mexico and the United States have always shared a complex relationship. The current one is full of hope for expanding economic opportunity and plagued by fears driven by internal violence. Mexico is the third largest trading partner with the US with nearly 270 billion in trade in 2014; that amounts to a million dollars crossing the border every minute. Conversely, the fight against organized crime has claimed more than 60,000 lives since 2006 and there are nearly 25,000 people reported as disappeared. 2015 also marked a historic change in international engagement, with President Enrique Pena Nieto announcing a new peace keeping mission for the Mexican armed forces. Understanding the unique Mexican security situation and the Mexican perspective of security policy is critical for academics and policymakers that deal with this complex US-Mexican relationship. The course will include lecturers from the Mexican academic community and Mexican security forces.	Graduate	-
POL	581	Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.	Graduate	HWRS 581
POL	581	Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.	Graduate	PA 581
POL	581	Environmental Policy	Role of government in management of energy, natural resources and environment; process and policy alternatives; special attention to the Southwest. Graduate-level requirements include additional readings and a substantial research paper of at least 25 pages in length.	Graduate	RNR 581

POL	581A	Domestic Politics and U.S. Foreign Policy	<p>Domestic politics and foreign policy were once considered to be separate entities, such as in the old fashioned statement that governments could afford either "guns or butter." A more contemporary account notes that various ways that domestic politics and foreign policy are intertwined. Domestic politics shapes the foreign policy decisions of a country and foreign policy often impinges on domestic politics. Topics covered in this class will include the role of the president, Congress, the bureaucracy and the courts in determining foreign policy. Conflicts and cooperation between these government entities will be highlighted. How public opinion and interest groups influence foreign policy also will be covered. Finally, the efforts of foreign policy decisions on domestic politics will be considered. Upon completion of this course, students will have a fuller understanding of how domestic politics and foreign policy are intertwined.</p>	Graduate	-
POL	582A	International Law and Organization	<p>This course focuses on the role international organizations (IOs) play in contemporary global politics. IOs have become an increasingly common feature of the political landscape. Institutions shape state behavior in areas such as trade, security, the environment, and human rights. The course provides background on the historical development of major multilateral IOs. We pay special attention to how institutions are designed. We then assess each organization's performance record. Specific questions include: Does UN peacekeeping promote post-war stability? Is the ICC an effective tool for protecting human rights? How do the IMF and World Bank approach global development? To answer these questions, we consider internal policy reports, outside commentary, instructional videos, podcasts, and academic analyses.</p>	Graduate	-

POL	583A	Global Health Security	<p>The evolution of infectious diseases into a global security threat isn't particularly novel but became official when the United Nations recognized HIV/AIDS as a security threat. As the world becomes more interconnected and humans encroach on natural habits, emerging infectious diseases, like COVID-19 and Ebola, have underscored the ability for diseases to severely impact critical infrastructure. Since the realization that infectious diseases pose unique threats to the stability of nation states, the notion of global health security was development as an approach to understanding and studying these unique vulnerabilities. Biodefense, biopreparedness, and biothreats are all increasingly used terminologies and studies that play into the security dynamics of infectious diseases. We will examine the concepts of global health security, as well as the spectrum of threats, which include natural, accidental, and intentional biological events.</p>	Graduate	-
POL	588A	The Politics of Energy Security	<p>This course will focus on energy policy and energy security understood in the context of global and Eurasian politics and international relations. The course offers different perceptions of energy security in importing and exporting nations, and aims at identifying contemporary developments in providing energy security on global, regional and national levels.</p>	Graduate	-
POL	589A	Arming the State: The Global Arms Trade	<p>This class will examine the international arms trade from several perspectives and at different levels of analysis. The purpose of the course is to acquaint students with the literature, questions, and debates about the role that military equipment and technology plays in international relations.</p>	Graduate	-
POL		593 Internship	<p>Specialized work on an individual basis, consisting of training and practice in actual service in a technical, business, or governmental establishment.</p>	Graduate	-
POL	593L	Legislative Internship	<p>Working experience at the Arizona State Legislature; responsibilities draw upon student's area of major expertise and include preparing written and oral reports, summarizing legislative proposals, and providing information to legislators and legislative committees.</p>	Graduate	-
POL	595D	Comparative Politics	<p>The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.</p>	Graduate	-

POL	595G	Public Policy	The exchange of scholarly information and/or secondary research, usually in a small group setting. Instruction often includes lectures by several different persons. Research projects may or may not be required of course registrants.	Graduate	PA 595G
POL	596A	American Politics	The development and exchange of scholarly information, usually in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers.	Graduate	-
POL	596E	International Relations	The development and exchange of scholarly information, usually in a small group setting. The scope of work shall consist of research by course registrants, with the exchange of the results of such research through discussion, reports, and/or papers. Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.	Graduate	-
POL		599 Independent Study		Graduate	-
POL		600 Theories of Public Policy Making Processes	This is a survey course devoted to an in-depth examination of theories of policy making processes. Harold Lasswell, one of the early scholars in the field, defined policy sciences as "knowledge in and of the policy process". In focusing on the formation and execution of policy, we will examine the major research programs and approaches for studying and explaining policy making processes. Upon completing the course students should possess a working knowledge of the frameworks and theories of policy making processes, the major questions raised within the field, methods used to address the questions, and the major shortcomings of the field.	Graduate	-
POL		601 Public Management	The purpose of this seminar is to provide doctoral students with an in-depth examination of the unique problems, theories, and literature that constitute the academic field of public management. This course focuses on internal organizational issues as well as external relations between organizations. While there are many generic managerial principles in common across the sectors, an important goal of the seminar is to highlight the distinctions between private and public management. Moreover the course illustrates examples of successful leadership and motivational strategies within organizations, while also reviewing past and ongoing efforts to reform public management at all levels.	Graduate	-

POL	The History of Organizational Thought from the 602 Perspective of Public and Nonprofit Organizations	This course is a doctoral level class on the history of organizational thought from the perspective of public and nonprofit organizations, primarily in the United States. It begins in the 19th century and goes through the 1960s. The main objective of the course is to provide students with a solid foundation in the classic works in the field.	Graduate	-
POL	606 Federalism in Comparative Perspective	This class engages in comparative institutional analysis of federal systems. This involves careful consideration of the design of institutional arrangements and how such arrangements animate actors to pursue variety of values and interests, and in turn how actors choose to engage in institutional revision, and how culture informs these actions.	Graduate	-
POL	Theory and Methods for the Analysis of Political 610 Networks	This course introduces theories and methods used for the analysis of political networks. Political networks describe how political actors - such as participants of the policy process - form and maintain relationships, and the analysis of political networks can help us to understand how these relationships influence political or policy outcomes. Network concepts are increasingly prevalent across a wide range of social science disciplines, and are often used as a tool to study complex phenomenon such as cooperation, diffusion of innovation, and social capital. This course will introduce students to major research questions in the study of networks, as well as their applicability to understand real-world problems in public policy and political science. Students will learn, through hands-on training in R, how to manage network data and perform essential descriptive and inferential analyses on these data.	Graduate	-
POL	612 Policy and Politics of Energy	This is a survey course devoted to an in-depth examination of energy policy: the environmental, social, and political forces that shape energy policy; energy policy politics, design, and implementation; and the policies and politics of energy transitions that are currently underway globally and in the U.S. to reduce greenhouse gas emissions. Our focus will include not only what we know about energy and energy policy, but also on how scholars from different social science disciplines use theory and empirical methods to accumulate knowledge about energy policy. During the course students will design a research project to answer an important and open question related to energy use or energy policy. Upon completion of the course students should be able to develop and execute scholarly research on energy policy and be familiar with the potential audiences and publishers for their work.	Graduate	-

POL	614 Technology Policy	<p>This is a one-semester Ph.D. seminar on technology policy. Technology can and has fundamentally transform people, societies, economies, and environments. Careful regulation and management of technology can encourage changes that improve social welfare and minimize unintended consequences. However, identifying, implementing, and evaluating these regulations requires a combination of technology and policy expertise, as well as the ability engage with decision makers in both the public and private sector. In this course, we will both explore the tools used to conduct policy analysis and apply those tools to a wide variety of technology-related policy problems. The first half of the course will delve into the mechanisms used to analyze policy problems and identify potential solutions, with special attention paid to those mechanisms that frequently appear in the technology policy context. Wherever possible, these mechanisms will be illustrated with examples from technology policy. The second half of the course will be comprised of a series of case studies, using the tools learned in the first half of the course to comprehensively analyze a series of technology policy questions. These case studies will include examples related to surveillance and privacy, cyber warfare, algorithmic fairness, bioethics, and space policy.</p>	Graduate	-
POL	620 Introduction to American Politics	<p>The purpose of this course is to introduce students to historical and contemporary perspectives in American Politics. As a subfield, American Politics scholars rely on a variety of theoretical and methodological approaches. Though many of the readings will be drawn from the top 3 journals in our field, the APSR, AJPS, and JOP, you will find that the literature spans several disciplines (economics, psychology, and sociology, to name a few). This course serves as a foundation for the study of American Politics, especially as it pertains to mass political behavior and how elites function within the three branches of government. As such, we will focus on a variety of topics important in political science, such as racial politics, economic decision-making, political campaigns, ideology, congress, the presidency, and judicial politics.</p>	Graduate	-

POL	622 Political Institutions: Courts, Legislatures, Executives	<p>In this course, we will explore political institutions. The purpose of the course is to develop a deeper understanding of the ways institutions constrain and enable political actors. This involves an examination of behavior both within institutions and across institutions. While many of our topics will focus on examples from American politics, we will see that most of the course material will be generalizable. In fact, a fundamental point of the course is that the study of political institutions cannot be limited to a particular subfield within the discipline.</p>	Graduate	-
POL	625 Political Psychology	<p>This course is intended to introduce students to political psychology. Political psychology - because of its interdisciplinary nature - accompanies a great deal of methodological and theoretical diversity. The field is theoretically diverse, by drawing heavily from cognitive psychology, social psychology, political science, and communication. The field is also methodologically quite diverse, perhaps more so than many subfields in political science. Some of the most influential pieces have employed qualitative techniques; others have used surveys, experiments, content analysis, and supervised and unsupervised text analysis.</p>	Graduate	-
POL	626 Political Decision Making	<p>Why do voters, candidates, and policy-makers make the decisions they do? In this course, we will review contemporary and classic research on the factors that influence political decision-making. We will look at decision-making among both the mass public and political elites, relying primarily on literature from behavioral economics, political psychology, and theories of rationality.</p>	Graduate	-
POL	627 Ideology in Politics	<p>The purpose of this course is to introduce students to historical and contemporary perspectives in the study of ideology. Ideology is a contested term, with some viewing it as a belief structure, others a worldview, and yet others a symbolic group label. This class will explore these definitions, and will examine how political ideologies are sustained and emerge in democratic systems. Many of the readings will be drawn from the "top 3" journals in our field - the APSR, AJPS, and JOP - you will find that the literature spans several disciplines(economics, psychology, and sociology to name a few). This course is inherently interdisciplinary and we shall focus on a variety of topics central to the study of ideology, such as racial politics, economic decision-making, political campaigns, and ideology in political institutions.</p>	Graduate	-

POL	628 Latino Politics and Race and Ethnicity in the United States	This class will examine the history and contemporary role of racial and ethnic minority groups in the U.S. political system with particular regard to Latinos. We will focus on political relationships between Latinos and government as they relate to identity formation, political participation, party affiliation, coalitions, public opinion, and policy.	Graduate	-
POL	630 Gender and Politics	This is a graduate level class exploring the social science research on gender and politics. The two main topics in the class are how gender influences public opinion and how women perform as candidates and elected officials.	Graduate	-
POL	640 Introduction to Comparative Politics	Overview of analytical issues, analytical tools, and research findings in comparative politics. Attention to various political systems and national settings. Intensive in-class discussions with research prospectus and comprehensive exam.	Graduate	-
POL	650 Comparative Political Institutions	This course is designed to introduce students to institutional analysis of different national-level political systems. It first discusses what qualifies as an institution and arguments for how they might influence political outcomes -- if at all. We then look at the different institutional frameworks, ranging from the structure of government to the design of micro-level institutions within legislatures, bureaucracies, and elections. The course also devotes attention to whether institutions matter across regime types. Do they matter, for instance, in countries where the rule of law is weak?	Graduate	-
POL	651 Authoritarian Regimes	This course is designed to explore the normative and practical issues surrounding authoritarian rule. The focus of the course will be on differentiating authoritarian regimes from democracies; differentiating authoritarian regimes from themselves; and measuring the impact of authoritarian rule on economic development, rule of law, investment, and regime durability.	Graduate	-
POL	652 Democratization	Why do countries choose to democratize? Who are the actors who foster this choice? In general, what factors impede and promote a transition to democracy? In this course, students will read multiple texts that consider these questions. They will critically engage with each to develop their own understanding of what has historically driven democratization processes around the world, beginning in its earliest expressions to the present-day.	Graduate	-

POL	653 Comparative Political Economy	<p>In this course, we explore the origins and development of the welfare state - social policy and programs - across different regions of the world. The bulk of the course is devoted to reviewing theories on how the social welfare emerged in advanced industrialized states and how this system of policies and regulations will cope with pressures coming from aging societies, post-industrial economies, and shrinking financial resources. The final part of the course looks at social policy programs in other parts of the world and examines theories accounting for the existence of 'non-traditional' social welfare state institutions in Latin America and Africa. Students are expected to write a paper on an aspect of the social welfare state in a particular country, cluster of countries, or region.</p>	Graduate	-
POL	660 Introduction to International Relations	<p>This course acts as the core class in international relations. This course is intended for Ph.D students in political science and is aimed at providing an overview of major theories of international relations and exposing students to contemporary research in the field. In this class, you will learn to understand and evaluate academic literature in international relations as well as become familiar with major themes in international relations research. This course aims to present some of the major theoretical approaches to the study of international and civil conflict. It examines theories that explain the causes, dynamics, and consequences of conflicts.</p>	Graduate	-
POL	663 Scientific Study of Conflict	<p>This class will provide students with extensive exposure to the quantitative study of civil wars around the world. This involves examining what factors influence the onset, duration, termination, and recurrence of civil wars. The remainder of the course will involve in-depth discussions of materials on topics like natural resources, regime type, international dynamics, and how they relate to civil wars.</p>	Graduate	-
POL	664 The Scientific Study of Civil Wars	<p>Nonviolent civil resistance is the application of unarmed civilian power to achieve a political goal, without using or threatening physical harm against the opponent. This course will examine major areas of research on nonviolent civil resistance campaigns as well as political protest and other acts of collective resistance, to understand their causes, dynamics, outcomes, and consequences. The seminar will stress the derivation of theoretically informed hypotheses and the use of empirical data to test them.</p>	Graduate	-

POL	667 The Scientific Study of Human Rights and Repression	<p>This course provides a survey of quantitative research on human rights and repression around the world. We will examine what factors influence the occurrence and degree of government-perpetrated repression in its various forms, and the effectiveness of tactics civilians use to counter human rights violations. We will also consider the role of the international community on influencing domestic processes of human rights protection via the diffusion of norms and the threatened or actual use of intervention strategies by third parties.</p>	Graduate	-
POL	668 Conflict Management	<p>This course aims to present some of the major theoretical approaches to conflict management. We will focus on the various strategies of conflict management ranging from direct negotiations, to the role of third parties such as mediation and peacekeeping, as well as transitional justice. The focus will be on scholarly literatures within the behavioral research community as well as the classical approaches.</p>	Graduate	-
POL	669 Violence	<p>Micro-dynamics of Political and Organized Criminal</p> <p>This course aims at exposing graduate students to the state-of-the-art research on political and organized criminal violence. To do so, the course has a deliberate interdisciplinary approach integrating scholarship on conflict, economics, geography, political psychology, and criminology to disentangle the micro-dynamics of political violence and organized crime. The micro-dynamic approach of this course will largely depart from country-year unit of analysis and dive into the subnational or individual level of analysis. At the course, we will engage in a collective intellectual endeavor to analyze each assigned reading in depth. The discussions will pay particular attention on the theoretical and conceptual contributions and debates, as well as on the empirical innovations and identification strategies in the field. These discussions will help graduate students to identify gaps in the literature as well as emerging niches that might motivate their own research agenda.</p>	Graduate	-
POL	670 Global and Regional Governance in International Politics	<p>There is substantial controversy over what "governance" entails and just as salient, whether governance is truly global or partly global and supplanted by regional governance. The purpose of this class is to explore the extent to which governance is primarily regional in scope for most states in international politics, and to explore those implications for regional cooperation and conflict. The explicit focus is on a comparative analysis of regional governance in the context of the global.</p>	Graduate	-

POL	671 Global Political Economy	<p>This course will survey the contingent development of the 'world economy' and how that history continues to shape state-market-household linkages and contemporary problems of inequality, conflict and governance. Drawing on a range of theoretical perspectives, the class examines key structural features of today's global political economy and encourages critical, self-reflective analyses to more adequately understand and potentially address deepening of inequalities between and within nation-states, the destructive effects of recurring financial crises, and the global insecurities these entail.</p>	Graduate	-
POL	680 Research Design	<p>In this course, we explore the fundamentals of academic research: how to situate your own interests in literature, how to frame your research questions, how to overcome the obstacles that will inevitably arise in your qualitative and quantitative research designs, and strategies for how you will ultimately execute your own research. Because no single approach to a research question is ideal, we will learn about the trade-offs involved in selecting one design over another.</p>	Graduate	-
POL	681 Quantitative Methodology I	<p>This course provides an introduction to the theory and practice of quantitative data analysis techniques. The purpose of this course is to establish the basic tools necessary to conduct and consume quantitative political science research. More advanced techniques cannot be mastered without a complete understanding of the material in this course.</p>	Graduate	-
POL	682 Quantitative Methodology II	<p>This course provides an introduction to basic regression techniques. The class builds upon POL681 by reinforcing knowledge regarding linear regression and the Gauss-Markov assumptions underlying the classical linear model.</p>	Graduate	-
POL	683 Quantitative Methodology III	<p>Regression Analysis for Categorical and Limited Dependent Variables. The purpose of this course is to introduce students to advanced regression techniques. Students in this course should be familiar with linear regression, as well as the Gauss-Markov assumptions underlying the classical linear model. In this course, we will consider a variety of regression techniques for categorical and limited data.</p>	Graduate	-

POL	684 Causal Inference	<p>This course addresses causal inference in quantitative analysis of public policy and program evaluation. We begin with a review of key questions in regression analysis as well as the problem of selection bias in evaluating treatment effects in the real world versus an ideal experiment. We then turn to randomization as a potential solution but address difficulties in theory and practice. Thus, we spend the bulk of the semester focusing on quasi-experimental techniques - such as regression discontinuity, difference-in-difference, matching, and IV - that allow researchers to exploit instances of natural experiments to (arguably) identify a causal relationship, paying special attention to key testable and untestable assumptions that may underlie each technique. Students will learn the theory behind the techniques, apply techniques to real-world policy data, and critically read cutting-edge policy studies that utilize the methods across a wide range of real-world topics including health insurance, education, environment, housing, and crime.</p>	Graduate	-
POL	685 Panel Data Analysis	<p>Political Scientists across sub-fields require understanding, analyzing and explaining the behavior of several units of analysis over time. These could be individuals, countries, municipalities, institutions, groups, firms, etc. that display different behavioral trends over time and across space. This course offers graduate students the opportunity to develop methodological skills for understanding and performing quantitative analyses of time series cross-sectional data, also known as panel data. The topics covered in this course include the specification, estimation, evaluation, and inference of fixed and random effects models for continuous, categorical, and count data in time series cross-sectional studies. The basic model specification will be extended to more advanced methods such as Arellano-Bond estimator, instrumental variables, and spatial econometric models for panel data.</p>	Graduate	-
POL	686 Qualitative and Mixed Methods Research	<p>This class introduces graduate students to the systematic conduct of research based on the study of a relatively small number of cases. It exposes them to multiple qualitative data collection methods and analytical techniques. It also provides students with the tools to fruitfully integrate multiple methods into their research.</p>	Graduate	-

POL		687 Experimental Design	<p>In this course, you will learn how to design, implement, and analyze experiments in political science. The course is loosely organized into three sections. We will start by considering experimental design discussing the key virtues of experimental research and then how to best achieve strong experiments in practice. The second unit focuses on the varieties of experiments common to political science including laboratory experiments, natural experiments, field experiments, and survey experiments. We will consider the characteristics of each, and along the way, address some of the challenges associated with the implementation of experiments, such as attrition, effective randomization, and spillover effects. The third section is devoted to the empirical analysis of experimental results. We will cover the analytical tools common to experimental research and address issues of mediation as well as heterogeneous treatment effects. Throughout the semester, each student will design an experiment related to your own particular substantive interests. We will use parts of each class session to give each other feedback on how to improve that design (against the backdrop of the particular topic we are covering).</p>	Graduate	-
POL		688 Digital Traces in Political and Social Research	<p>When people use the internet, they leave behind traces of their political behaviors and social interactions across space and time. While these digital traces are typically created and collected by businesses and governments for their own internal purposes, they are often available to researchers either incidentally or explicitly on behalf of these organizations. Digital trace data have the potential to broaden the scope and scale of political and social research, but require knowledge of computational tools and methods that are typically not taught to social scientists. Moreover, digital trace data present new legal and ethical considerations, since they often contain sensitive, individual-level information. Digital trace data also present conceptual challenges, some which are not new to political and social scientists, like representativeness, and others that are unique to the web, including algorithmic confounding.</p> <p>Capstone project, in which students develop a portfolio that overviews their academic work in the context of their professional goals. This should be taken as the final course of the ISS M.A. degree.</p>	Graduate	-
POL	695A	Colloquium Final Project for ISS		Graduate	-

POL		697 SGPP Methods Workshop	<p>The purpose of the methods workshop is to supplement our PhD methods courses by providing additional methods training to our PhD students. This course will present students with information and techniques to collect and sort data for research purposes.</p>	Graduate	-
POL	697A	Professional Norms & Teaching	<p>This workshop is designed as an introduction to and initial exploration of the many issues that academics face in graduate school and the profession. We place close attention upon issues related to entering academia and teaching and the classroom experience. The purpose of the course is to help you understand what you need to do to succeed in the academic world. To that end, we will discuss a variety of important topics and issues that arise in the profession and consider concrete strategies for dealing with them.</p>	Graduate	-
POL	697B	Professional Norms and Research	<p>This workshop is designed for PhD students in their third semester as an introduction to norms and expectations regarding student research in the discipline. We place close attention to issues related to the development of an independent research plan, with specific focus upon the second year project.</p>	Graduate	-
POL	697C	Professional Norms and the Job Market	<p>This course is designed for students in their fourth year who are soon to enter the job market. It will provide an introduction to what to expect on the market as well as an opportunity to draft important materials to be included in job applications.</p>	Graduate	-
POL	697D	Second Year Research Project	<p>This course is the third of six required professional development workshops in the Ph.D. program in Government and Public Policy. It is designed to guide and inspire students as they refine their second-year papers and prepare their project presentations, which will be delivered to members of the School later in the spring semester. This course builds on themes from past professional development workshops as well as POL 680, in a more applied manner as students finalize their work on a specific project and learn how to receive and engage with feedback in a constructive manner.</p>	Graduate	-

POL	697E	Preparing the Prospectus	<p>This course is the fourth of six required professional development workshops in the Ph.D. program in Government and Public Policy. It is designed to guide and inspire third-year students as they begin to develop ideas for their dissertation project, specifically through the process of preparing the prospectus document. We will work through strategies to identify potential motivating questions based on broader research agendas/interests, identify key components of the prospectus document, and discuss how to support dissertation research by building useful committees and pursuing grants and fellowships.</p>	Graduate	-
POL	697F	Engaging Beyond Academia	<p>This course is the final of six required professional development workshops in the Ph.D. program in Government and Public Policy. It is designed to prepare fourth-year students to discuss their research and general skill sets with audiences beyond academic circles. We will examine and engage in activities like writing op-eds or blog posts as well as other public-facing methods for sharing research, developing policy-relevant research questions, incorporating public engagement into our classrooms, and pursuing employment outside academia.</p>	Graduate	-
POL	697M	Systematic Analysis of Political, Military & Intelligence Problems	<p>Directed and independent academic research designed to supplement training in the Military Intelligence Captains Career Course (MICCC) at Fort Huachuca, Arizona. Qualified students working on an individual basis with professors who have agreed to supervise such work. Graduate students doing independent work which cannot be classified as actual research will register for credit under course number 599, 699, or 799.</p>	Graduate	-
POL		699 Independent Study		Graduate	-
POL		794 Information Research Strategies	<p>The course is designed to provide a foundation for graduate level research design course. The 45-hour module, consisting of tutorials, readings, assignments, and quizzes, addresses topics such as literature reviews, managing citations, information access policies, thesis titles, and copyright basics. This online course is specially geared to International Security Study students.</p>	Graduate	-
POL		900 Research	<p>Individual research, not related to thesis or dissertation preparation, by graduate students.</p>	Graduate	-
POL		910 Thesis	<p>Research for the master's thesis (whether library research, laboratory or field observation or research, artistic creation, or thesis writing). Maximum total credit permitted varies with the major department.</p>	Graduate	-
POL		920 Dissertation	<p>Research for the doctoral dissertation (whether library research, laboratory or field observation or research, artistic creation, or dissertation writing).</p>	Graduate	-

SGPP	300A	Politics, Policy and Governance: The U.S. and the World	SGPP 300A, "United States" covers substantive areas that comprise the fields of American politics, public administration and policy. Topics include public policy and government, political institutions, and electoral policies. Attention to issues of common pool resource consumption, equality, fairness and hypocrisy as relevant to public policy and governance, especially in the U.S. setting.	Undergraduate	-
SGPP	300B	Politics, Policy, and Governance: The U.S. and the World (Part B)	Covering the areas of comparative politics and international relations, addresses important substantive areas such as international and domestic conflict and conflict management; political economy (international and national); political institutional design (both within states and international); interest articulation, aggregation, and elite-mass relations; politics of nationality and religion; and decision-making.	Undergraduate	-
SGPP		301 The Politics and Policy of Globalization	This course seeks to provide a greater appreciation of what we call "globalization"? and some of its implications for international politics, national security, and the prospects for global management of transnational problems. We will also examine the deepening interconnection of technological, economic, and sociocultural trends that characterize much of globalization; and introduce students to the need for a multidisciplinary approach.	Undergraduate	-
SGPP		302 Policy and Politics of Conflict	This course aims to present some of the major theoretical approaches to conflict. It examines theories that attempt to explain the causes, dynamics and conditions of conflicts, be they international or domestic. We will focus on organized violence at four levels: the global system; the state or regime; social/ethnic groups; and the individual. By the end of the course students should know the main approaches to understanding what violence is, why warfare and violence occur, and how to apply those approaches to concrete cases.	Undergraduate	-
SGPP		303 The Politics and Policy of the Developing World	How do the levels of corruption and accountability vary in the developing world? To what extent are they determined by the levels of economic development, political culture, political institutions or individual preferences? What kind of trajectories do we observe in the development of regimes and policies? What role do people play in bringing about regime transitions and democratization? Our discussion will focus on regime dynamics, institutions, and popular mobilization in the developing world to understand the complex problems that these countries face.	Undergraduate	-

SGPP		304 The Politics of Public Policy Making in the United States	<p>This course will focus on an introduction to how politics influences and constrains how public policy is made. The nature of the institutions of the government of the United States and the public policy process will be examined and discussed in relation to democratic values and policy outcomes.</p>	Undergraduate	-
SGPP		305 Fundamentals of Democratic Politics	<p>The objective of this class is develop a more complete understanding of what a democracy is, as well as the core requirements for democracy to endure. Students will learn the fundamental tenets of democracy and gain appreciation for the complex concept of democracy. They will examine the different definitions and fundamental requirements for a state to be considered a democracy.</p>	Undergraduate	-
SGPP	396H	Government & Public Policy Honors Special Topics Seminar	<p>An Honors special topics seminar course for Honors Active Juniors and Seniors. Course includes small group discussion, research, and presentations on a variety of government & public policy related special topics of interest. Current research, relevant issues, historical perspectives and guest speakers may be included. Honors sophomores may enroll with consent of the department.</p>	Undergraduate	-



COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

School of Government and Public Policy

School of Government & Public Policy

315 Social Science

P.O. Box 210027

Tucson, AZ 85721-0027

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Fax: (520) 621-5051

<http://sgpp.arizona.edu>



Requirement Group #	Requirement Details
015056	Active honors
015750	MAJOR: PMPCBS, PMPCBS2, SOCBA2. MINOR: SOC.
015751	MAJOR: PMPCBS, PMPCBS2.
015752	Juniors & Seniors. MAJOR: PMPCBS, PMPCBS2.
015753	Juniors & Seniors. MAJOR: PMPCBS, PMPCBS2, SOCBA, SOCBA2. MINOR: SOC.
015753	Major: PMPCBS, PMPCBS2, SOCBA, or SOCBA2. Minor: SOCMINU. Junior or Senior status.
015754	MAJOR: PMPCBS, PMPCBS2, POLBA, POLBA2. MINOR: SGPPMINU
015755	MAJOR: POLBA, POLBA2, MASBA, MASBA2.
015756	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, AFASBA, AFASBA2.
015757	MAJOR: PMPCBS, PMPCBS2, SOCBA, SOCBA2. MINOR: SOC.
015758	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, EASBA, EASBA2.
015759	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, GWSBA, GWSBA2.
015760	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, GWSBA, GWSBA2. MINOR: POLMINU, GWSMINU
015760	Major: POLBA, POLBA2, GWSBA, or GWSBA2. Minor: POLMINU or GWSMINU. Sophomore, Junior or Senior status.
015761	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, MASBA, MASBA2.
015762	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, NESBA, NESBA2.
015763	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, NESBA, NESBA2. MINOR: POLMINU, NESMINU.
015764	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, PMPCBS, PMPCBS2.
015765	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, PMPCBS, PMPCBS2. MINOR: POLMINU.
015766	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, RUSSBA, RUSSBA2.
015767	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, AFASBA, AFASBA2. MINOR: POLMINU, AFSMINU.
015769	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, MASBA, MASBA2. MINOR: POLMINU, MASMINU.
015770	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, RUSSBA, RUSSBA2. MINOR: POLMINU, RUSSMINU.
015771	Sophomore, junior or senior. MAJOR: POLBA, POLBA2.
015772	Sophomore, junior or senior. MAJOR: POLBA, POLBA2. MINOR: POLMINU
015773	Juniors & Seniors. MAJOR: PMPCBS, PMPCBS2, POLBA, POLBA2.
015774	Juniors & Seniors. MAJOR: POLBA, POLBA2, NESBA, NESBA2. MINOR: NES.
015775	Juniors & Seniors. MAJOR: POLBA, POLBA2, EASBA, EASBA2. MINOR: EAS.
015776	MINOR: SGPP
015777	Minor: PLWMINU. Junior or Senior status.
015778	Juniors & Seniors. MAJOR: POLBA, POLBA2.
015779	Juniors & Seniors. MAJOR: POLBA, POLBA2. MINOR: POL
015780	Juniors & Seniors. MAJOR: POLBA, POLBA2, NESBA, NESBA2. MINOR: NES, POL.
015781	Juniors & Seniors. MAJOR: POLBA, POLBA2, EASBA, EASBA2. MINOR: EAS, POL.
015783	Juniors & Seniors. MAJOR: PMPCBS, PMPCBS2, POLBA, POLBA2, NTRSBS, NTRSBS2, EHTBS, EHTBS2.
016032	Major: POLBA, POLBA2, NESBA, NESBA2, EASBA, or EASBA2. Minor: POLMINU, CHNMINU, NESMINU, or EASMINU.
016033	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, POLBA, or POLBA2.
016034	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, SOCBA, or SOCBA2. Minor: SOCMINU.
016035	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2. Junior or Senior status.
016036	Major: PMPCBS, PMPCBS2, POLBA, POLBA2, EWREBS, EWREBS2, EHYBS, EHYBS2, ENVBSSES, ENVBSSES2, EVSBA, EVSBA2, NTRSBS, or NTRSBS2. Minor: EWREMINU, EHYMINU, ENVSMINU, EVSMINU, or NTRSMINU. Junior or Senior status.
016037	Major: POLBA, POLBA2, LASBA, or LASBA2. Minor: LASMINU. Sophomore, Junior or Senior status.
016406	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, POLBA, or POLBA2. Minor: GPPMINU.
016669	Sophomore, junior or senior. Major: POLBA, POLBA2, LAWBA, LAWBA2, NESBA, NESBA2, MENASBA, MENASBA2, or Minor: MENASMINU.
016670	Sophomore, junior, or senior. MAJOR: LAWBA, LAWBA2, LASBA, LASBA2, POLBA, POLBA2. MINOR: LASMINU.
016671	
016672	Sophomore, junior or senior. MAJOR: LAWBA, LAWBA2, POLBA, POLBA2, RELIBA, RELIBA2. MINOR: RELIMINU.
016673	Sophomore, junior, or senior. MAJOR: GWSBA, GWSBA2, LAWBA, LAWBA2, POLBA, POLBA2. Minor: GWSMINU.
016674	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, LAWBA, LAWBA2
016675	Junior or senior. MAJOR: CJSBS, CJSBS2, LAWBA, LAWBA2, POLBA, POLBA2, PMPCBS, PMPCBS2
016676	Sophomore, junior or senior. MAJOR: CJSBS, CJSBS2, LAWBA, LAWBA2, POLBA, POLBA2, PMPCBS, PMPCBS2.
016801	Senior status. Major: CJSBS, CJSBS2, PMPCBS, or PMPCBS2.
016802	Sophomore, Junior or Senior status. Major: POLBA, POLBA2, GERSBA, GERSBA2 or Minor: POLMINU or GERSMINU.
157668	Sophomore, junior or senior. MAJOR: POLBA, POLBA2, EASBA, EASBA2. MINOR: POLMINU, EASMINU. 15768
016407	Senior or Junior. Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, POLBA, POLBA2
015348	Transfer student.

015752	Major: PMPCBS or PMPCBS2. Junior or Senior status.
015754	Major: PMPCBS, PMPCBS2, POLBA, or POLBA2. Minor: SGPPMINU.
015755	Major: POLBA, POLBA2, MASBA, or MASBA2.
015756	Major: POLBA, POLBA2, AFSBA, or AFSBA2. Sophomore, Junior or Senior status.
015757	Major: PMPCBS, PMPCBS2, SOCBA, or SOCBA2. Minor: SOCMINU.
015758	Major: POLBA, POLBA2, EASBA, or EASBA2. Sophomore, Junior or Senior status.
015759	Major: POLBA, POLBA2, GWSBA, or GWSBA2. Sophomore, Junior or Senior status.
015761	Major: POLBA, POLBA2, MASBA or MASBA2. Sophomore, Junior or Senior status.
015762	Major: POLBA, POLBA2, NESBA, or NESBA2. Sophomore, Junior or Senior status.
015763	Major: POLBA, POLBA2, NESBA, or NESBA2. Minor: POLMINU or NESMINU. Sophomore, Junior or Senior status.
015764	Major: POLBA, POLBA2, PMPCBS or PMPCBS2. Sophomore, Junior or Senior status.
015765	Major: POLBA, POLBA2, PMPCBS, or PMPCBS2. Minor: POLMINU. Sophomore, Junior or Senior status.
015766	Major: POLBA, POLBA2, RUSSBA, or RUSSBA2. Sophomore, Junior or Senior status.
015767	Major: POLBA, POLBA2, AFSBA, or AFSBA2. Minor: POLMINU or AFSMINU. Sophomore, Junior or Senior status.
015768	Major: POLBA, POLBA2, EASBA, or EASBA2. Minor: POLMINU or EASMINU. Sophomore, Junior or Senior status.
015769	Major: POLBA, POLBA2, MASBA, or MASBA2. Minor: POLMINU or MASMINU. Sophomore, Junior or Senior status.
015770	Major: POLBA, POLBA2, RUSSBA, or RUSSBA2. Minor: POLMINU or RUSSMINU. Sophomore, Junior or Senior status.
015771	Major: POLBA or POLBA2. Sophomore, Junior or Senior status.
015772	Major: POLBA or POLBA2. Minor: POLMINU. Sophomore, Junior or Senior status.
015773	Major: PMPCBS, PMPCBS2, POLBA or POLBA2. Junior or Senior status.
015774	Major: POLBA, POLBA2, NESBA, or NESBA2. Minor: NESMINU. Junior or Senior status.
015775	Major: POLBA, POLBA2, EASBA, or EASBA2. Minor: EASMINU. Junior or Senior status.
015778	Major: POLBA or POLBA2. Junior or Senior status.
015779	Major: POLBA or POLBA2. Minor: POLMINU. Junior or Senior status.
015780	Major: POLBA, POLBA2, NESBA or NESBA2. Minor: POLMINU or NESMINU. Junior or Senior status.
015781	Major: POLBA, POLBA2, EASBA, or EASBA2. Minor: POLMINU or EASMINU. Junior or Senior status.
015783	Major: PMPCBS, PMPCBS2, POLBA, POLBA2, NTRSBS, NTRSBS2, EHYBS, EHYBS2, or EHYBSEHY. Minor: EHYMINU. Junior or Senior status.
015482	UA Wide- JR/SR only
016923	MPA/MPP only
015177	MPA students.
016921	MPP Only
017589	SOC,CJS,PMPC,GPP Minors only
018121	POLBA, POLBA2, & GPPMINU
018122	POLBA, POLBA2, PMPCBS, PMPBS2, CJSBS,CJSBS2, & GPPMINU
18311	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, SOCBA, or SOCBA2. Minor: SOCMINU, Minor: CRMMINU
18312	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, SOCBA, or SOCBA2. Minor: SOCMINU, Minor: CRMMINU - Junior, Senior
18486	Major: POLBA, POLBA2, & GPPMINU, Active Honors
18487	Major: PMPCBS, PMPCBS2, CJSBS, CJSBS2, POLBA, or POLBA2, LAWBA, LAWBA2. Minor: GPPMINU, Active Honors

Campus	Session	Subject	Cat #	Section	Class #	Start Date	End Date	Course	Combined Section	Facility	Total Enroll	Max Enroll	Instructor
MAIN	Seven Week - First	POL	201	101	16611	5/16/2022	7/1/2022	American Natl Govt	Combined	ONLINE	7	25	Cloudt,Alexander
ONLN	Seven Week - First	POL	201	201	16612	5/16/2022	7/1/2022	American Natl Govt	Combined	ONLINE	4	25	Cloudt,Alexander
MAIN	Seven Week - First	POL	202	101	13049	5/16/2022	7/1/2022	Intro International Relations	Combined	ONLINE	20	25	Cox,Joseph Michael
ONLN	Seven Week - First	POL	202	201	13050	5/16/2022	7/1/2022	Intro International Relations	Combined	ONLINE	18	25	Cox,Joseph Michael
GLBD	Seven Week - First	POL	202	401	15797	5/16/2022	7/1/2022	Intro International Relations	Combined	ONLINE	0	5	Cox,Joseph Michael
MAIN	Seven Week - First	PA	345	101	15329	5/16/2022	7/1/2022	Crit Incident + Emerg Mgmt	-	ONLINE	15	40	Gaub,Janne E
MAIN	Seven Week - First	PA	330	101	10910	5/16/2022	7/1/2022	Ethics for Public Admin	Combined	ONLINE	14	40	Grossenbach,Daniel H
ONLN	Seven Week - First	PA	330	201	16015	5/16/2022	7/1/2022	Ethics for Public Admin	Combined	ONLINE	1	7	Grossenbach,Daniel H
MAIN	Seven Week - First	POL	210	101	9347	5/16/2022	7/1/2022	Us & Az Constitution	-	ONLINE	38	40	Orr,Ethan R
MAIN	Seven Week - First	POL	309	101	13060	5/16/2022	7/1/2022	The Judicial Process	Combined	ONLINE	20	20	Tryon,Brandon Larry
ONLN	Seven Week - First	POL	309	201	13062	5/16/2022	7/1/2022	The Judicial Process	Combined	ONLINE	10	20	Tryon,Brandon Larry
MAIN	Seven Week - First	POL	325	101	13071	5/16/2022	7/1/2022	Foundations of Political Psych	Combined	ONLINE	16	25	Wang,Ianne Susan
ONLN	Seven Week - First	POL	325	201	13074	5/16/2022	7/1/2022	Foundations of Political Psych	Combined	ONLINE	12	25	Wang,Ianne Susan
MAIN	Seven Week - First	POL	417	101	15316	5/16/2022	7/1/2022	Dictators	Combined	ONLINE	15	20	Work,Alexis Nicole
ONLN	Seven Week - First	POL	417	201	15317	5/16/2022	7/1/2022	Dictators	Combined	ONLINE	16	20	Work,Alexis Nicole
MAIN	Seven Week - Second	POL	202	101	16618	7/5/2022	8/19/2022	Intro International Relations	Combined	ONLINE	8	25	Bruens,Alexander
ONLN	Seven Week - Second	POL	202	201	16619	7/5/2022	8/19/2022	Intro International Relations	Combined	ONLINE	11	25	Bruens,Alexander
MAIN	Seven Week - Second	SGPP	304	101	15318	7/5/2022	8/19/2022	Politics of Public Policy - US	-	ONLINE	10	40	Choi,Seoungin
MAIN	Seven Week - Second	LAS	204	101	13053	7/5/2022	8/19/2022	Comp Politics- Age of Globaliz	Combined	ONLINE	0	15	Chung,San Ho
ONLN	Seven Week - Second	LAS	204	201	13054	7/5/2022	8/19/2022	Comp Politics- Age of Globaliz	Combined	ONLINE	0	15	Chung,San Ho
GLBD	Seven Week - Second	LAS	204	401	15799	7/5/2022	8/19/2022	Comp Politics- Age of Globaliz	Combined	ONLINE	0	5	Chung,San Ho
MAIN	Seven Week - Second	POL	204	101	13051	7/5/2022	8/19/2022	Comp Politics- Age of Globaliz	Combined	ONLINE	9	15	Chung,San Ho
ONLN	Seven Week - Second	POL	204	201	13052	7/5/2022	8/19/2022	Comp Politics- Age of Globaliz	Combined	ONLINE	9	15	Chung,San Ho
GLBD	Seven Week - Second	POL	204	401	15798	7/5/2022	8/19/2022	Comp Politics- Age of Globaliz	Combined	ONLINE	0	5	Chung,San Ho
MAIN	Seven Week - Second	PA	419	101	15319	7/5/2022	8/19/2022	Terrorism and Counterterrorism	Combined	ONLINE	12	15	Detzi,Daniel William
ONLN	Seven Week - Second	PA	419	201	15320	7/5/2022	8/19/2022	Terrorism and Counterterrorism	Combined	ONLINE	0	0	Detzi,Daniel William
MAIN	Seven Week - Second	POL	419	101	15321	7/5/2022	8/19/2022	Terrorism and Counterterrorism	Combined	ONLINE	14	15	Detzi,Daniel William
MAIN	Seven Week - Second	POL	419	201	15322	7/5/2022	8/19/2022	Terrorism and Counterterrorism	Combined	ONLINE	6	15	Detzi,Daniel William
MAIN	Seven Week - Second	POL	201	101	13063	7/5/2022	8/19/2022	American Natl Govt	Combined	ONLINE	14	25	Jin,Rongbo
ONLN	Seven Week - Second	POL	201	201	13064	7/5/2022	8/19/2022	American Natl Govt	Combined	ONLINE	16	25	Jin,Rongbo
GLBD	Seven Week - Second	POL	201	401	15782	7/5/2022	8/19/2022	American Natl Govt	Combined	ONLINE	0	5	Jin,Rongbo
MAIN	Seven Week - Second	PA	470	101	13083	7/5/2022	8/19/2022	Public Organization Managemnt	Combined	ONLINE	19	25	Li,Qianhui
ONLN	Seven Week - Second	PA	470	201	13084	7/5/2022	8/19/2022	Public Organization Managemnt	Combined	ONLINE	0	15	Li,Qianhui
MAIN	Seven Week - Second	PA	241	101	13056	7/5/2022	8/19/2022	Criminal Justice Admin	Combined	ONLINE	7	13	McCamman,Michael J
ONLN	Seven Week - Second	PA	241	201	13057	7/5/2022	8/19/2022	Criminal Justice Admin	Combined	ONLINE	3	12	McCamman,Michael J
MAIN	Seven Week - Second	SOC	241	101	13058	7/5/2022	8/19/2022	Criminal Justice Admin	Combined	ONLINE	5	13	McCamman,Michael J
ONLN	Seven Week - Second	SOC	241	201	13059	7/5/2022	8/19/2022	Criminal Justice Admin	Combined	ONLINE	3	12	McCamman,Michael J



University Information
Technology Services

UACCESS STUDENT

Instructor Center

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updated 05.02.2016 v.4.1

Record of Changes		
Date	Version #	Description
03/29/2010	1.0	Original
05/03/2010	1.1	Updated grading process information (p. 4)
01/10/2011	2.0	Added Online Grade Change Request information on (p. 5)
08/20/2013	3.0	Made changes/modification based on feedback as well as to provide additional information due to system modifications
05/01/2013	3.1	Added images and information about the new required reason and last date of attendance fields for failing grades (pp. 10 & 12)
12/09/2015	4.0	Made changes to comply with new policies & procedures
05/02/2016	4.1	Changes to comply with new policies & procedures regarding administratively dropping students. Added section on entering Engagement.

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Introduction

What is Instructor Center?

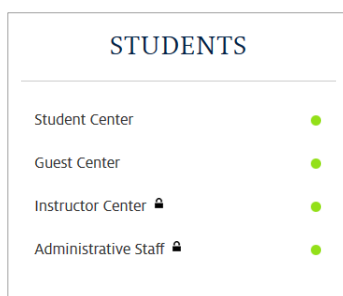
The Instructor Center is your access point to your Class Schedule, Student Photos, Class Rosters, and Grade Rosters. If your class is using D2L you may also have access to Desire2Learn (D2L) information. A link to Disability Resources is also available, which provides information on possible accommodations required for some of your students, as well as a link to the final exam schedule.

The Instructor Center is only available to instructors who are teaching a class in the current term or who were the principal instructor in a course in a previous term. Administrative staff that are authorized to act on the instructor's behalf may be assigned to a class as a Department Admin and then will also have access to Instructor Center.

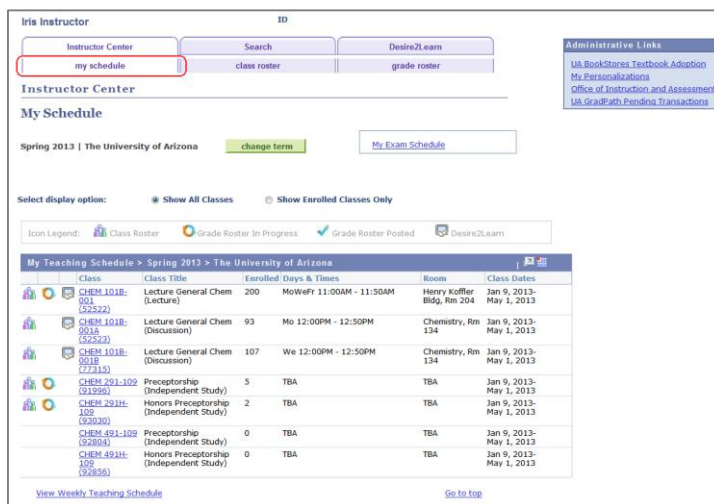
Accessing Instructor Center

Procedure

1. Open a web browser and navigate to uaccess.arizona.edu.
2. Under **UAccess Student** click the **Instructor Center** link.



3. Log in with your NetID and password.
4. Once you log in, you will typically be on the **my schedule** tab, which displays your class schedule for the current term.



Iris Instructor

my schedule | Search | Desire2Learn

Instructor Center

My Schedule

Spring 2013 | The University of Arizona

Select display option: ☒ Show All Classes ☐ Show Enrolled Classes Only

Icon Legend: Class Roster Grade Roster In Progress Grade Roster Posted Desire2Learn



Class	Class Title	Enrolled	Days & Times	Room	Class Dates
CHEM 101B: 201 (52522)	Lecture General Chem (Lecture)	200	MoWeFr 11:00AM - 11:50AM	Henry Koffler Bldg, Rm 204	Jan 9, 2013 - May 1, 2013
CHEM 101B: 901A (52523)	Lecture General Chem (Discussion)	93	Mo 12:00PM - 12:50PM	Chemistry, Rm 134	Jan 9, 2013 - May 1, 2013
CHEM 101B: 901B (77315)	Lecture General Chem (Discussion)	107	We 12:00PM - 12:50PM	Chemistry, Rm 134	Jan 9, 2013 - May 1, 2013
CHEM 291-109 (51553)	Preceptorship (Independent Study)	5	TBA	TBA	Jan 9, 2013 - May 1, 2013
CHEM 291H: 109 (92030)	Honors Preceptorship (Independent Study)	2	TBA	TBA	Jan 9, 2013 - May 1, 2013
CHEM 491-109 (52804)	Preceptorship (Independent Study)	0	TBA	TBA	Jan 9, 2013 - May 1, 2013
CHEM 491H: 109 (92056)	Honors Preceptorship (Independent Study)	0	TBA	TBA	Jan 9, 2013 - May 1, 2013

View Weekly Teaching Schedule | Go to Log


Changing the Term

The **My Schedule** page defaults to show the current term but you can view other terms as well.

Procedure

1. Click the  button.
2. Select another term from the list. *This list is limited to an instructor's previous, current, and future scheduled courses.*
3. Click .

Accessing Instructor Center from Off-campus


The padlock  at the end of the **Instructor Center** link indicates you must use VPN in order to access UAccess Student from off-campus. Additionally, in order to use VPN you need to enroll in NetID+.

Note: *Once enrolled in NetID+, the dual authentication applies to all applications that require WebAuth.*

Procedure (Enrolling in NetID+)

1. Go to <https://webauth.arizona.edu/netid-plus/>.
2. Click the **Login** button.
3. Click **Enroll** then complete the necessary steps depending on your preferred method.

Procedure (VPN)

1. Go to vpn.arizona.edu
2. Enter your NetID and password.
 - a. The **Group 1-UASSLClient** is the general UA VPN. There are also a few department specific VPNs, which you must have permission to access. Any of the Groups connect you to VPN and allows you access Instructor Center.
 - b. For PC users: The first time you log in, the Cisco AnyConnect Secure Mobility Client downloads to your computer, which is then accessible in the taskbar by clicking the  icon.
 - c. For Mac users: The process is different depending on your operating system. Please refer to the documents referenced in the Note below for instructions on setting up the VPN.
3. Once the initial setup is complete, you do not need to go to the url (#1) to access the VPN since the application should be on your computer. Simply click to open and it will prompt you for your NetID and password.

Note: *For download/installation instructions specific to your operating system, go to uats.arizona.edu/services/vpn and click the arrow next to Faculty/Staff and Students: How to Set Up AnyConnect.*

Working with the Class Schedule

Viewing the Class Detail Page

The **Class Detail** screen provides information such as class number, units, instruction mode, grading scheme, etc. Meeting days and times are also displayed, along with the names of the instructors, when available.

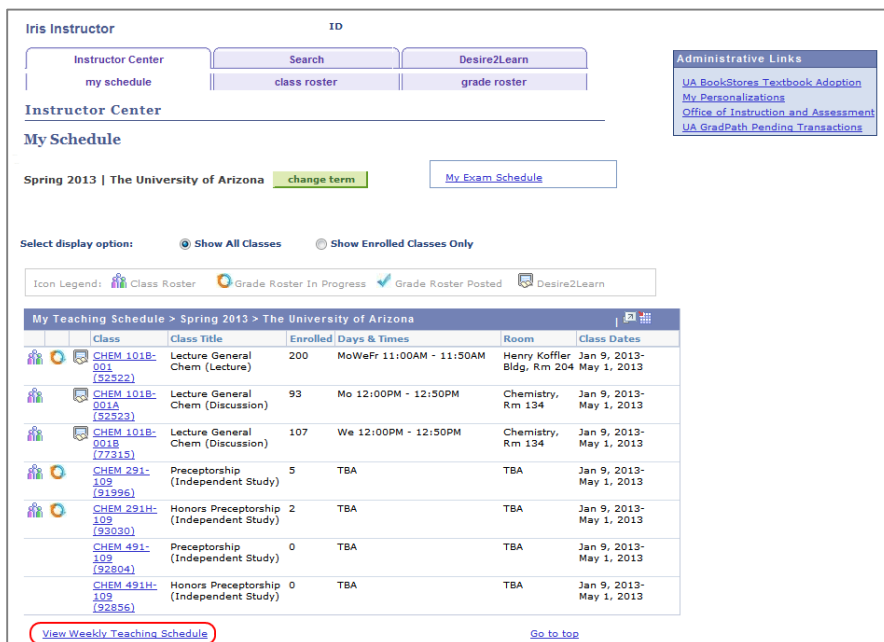
Procedure

1. From the **my schedule tab**, under the **My Teaching Schedule** area, click the link for the class you want to view.
2. Click the **Return to Instructor Center** link or **my schedule** tab to exit the Class Detail view.

Viewing the Weekly Teaching Schedule

Procedure

1. At the bottom of the **My Schedule** section click the **View Weekly Teaching Schedule** link.



Iris Instructor ID

[Instructor Center](#) [Search](#) [Desire2Learn](#)

[my schedule](#) [class roster](#) [grade roster](#)

Instructor Center

My Schedule

Spring 2013 | The University of Arizona [change term](#) [My Exam Schedule](#)

Select display option: ☒ Show All Classes ☐ Show Enrolled Classes Only

Icon Legend: Class Roster Grade Roster In Progress Grade Roster Posted Desire2Learn

Class	Class Title	Enrolled	Days & Times	Room	Class Dates
CHEM 101B-001 (82522)	Lecture General Chem (Lecture)	200	MoWeFr 11:00AM - 11:50AM	Henry Koffler Bldg, Rm 204	Jan 9, 2013- May 1, 2013
CHEM 101B-001A (82523)	Lecture General Chem (Discussion)	93	Mo 12:00PM - 12:50PM	Chemistry, Rm 134	Jan 9, 2013- May 1, 2013
CHEM 101B-001B (77315)	Lecture General Chem (Discussion)	107	We 12:00PM - 12:50PM	Chemistry, Rm 134	Jan 9, 2013- May 1, 2013
CHEM 291-102 (91596)	Preceptorship (Independent Study)	5	TBA	TBA	Jan 9, 2013- May 1, 2013
CHEM 291H-109 (93030)	Honors Preceptorship (Independent Study)	2	TBA	TBA	Jan 9, 2013- May 1, 2013
CHEM 491-109 (82804)	Preceptorship (Independent Study)	0	TBA	TBA	Jan 9, 2013- May 1, 2013
CHEM 491H-109 (82856)	Honors Preceptorship (Independent Study)	0	TBA	TBA	Jan 9, 2013- May 1, 2013

[View Weekly Teaching Schedule](#) [Go to top](#)

2. Select the desired display options; click the Refresh Calendar button.
3. Click the **Return to Instructor Center** or **my schedule** tab to exit the Teaching Schedule view.



Printing the Weekly Teaching Schedule

Procedure

1. From the Weekly Teaching Schedule click the [Printer Friendly Version](#) link near the bottom of screen
2. Click the [Return to View My Weekly Schedule](#) link to return to the previous screen.

Note: *You can also print directly from the web browser. Click the Print button within the web browser or navigate to File > Print.*

Viewing the Exam Schedule

Click the **My Exam Schedule** link near the top of the screen to be directed to the campus-wide final exam schedule.


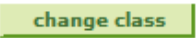
Working with the Class Roster

Viewing the Class Roster

This is a listing of all students who have signed up to take the specified class. From the roster you have the ability to review the students enrolled, see student photos, notify some or all students of upcoming events or issues, notify the Registrar, or administratively drop a student.

Note: The Class Roster icon only appears once students are registered for the class. If there are no students there is no roster, so there is no icon.

Procedure

1. Click the Class Roster icon  for the class you want to view.
2. To return to the main page, click the **my schedule** tab near the top of the page or the  button.

Printing the Class Roster

Procedure



1. From the Class Roster click the [Printer Friendly Version](#) link near the bottom of screen
2. Click the [Return](#) link to return to the previous screen.

Note: You can also print directly from the web browser. Click the **Print** button within the web browser or navigate to **File > Print**.


Viewing Student Photos

Once students are registered for a class, you can view the class roster, which also has the option to view student photos.

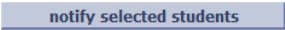

Procedure

1. Click the Class Roster icon  for the class.
2. From the Class Roster there are two ways to see the student photos:
 - Click the Photo icon  for any student.
 - This changes the display option to: Include photos in list.
 - Navigate through the roster by clicking on the previous and next arrows.
 - To return to the roster without pictures, right above the student information, next to **Select display option**, click **Link to Photos**.
 - Above the list of names, next to the **Select display option**, click **Include photos in list**.
 - Use the previous and next arrows to navigate through the rows of student information. To see multiple rows at once so that you can scroll vertically, click **View All** or **View 100** (whichever is applicable or displayed).
 - To return to the roster without pictures, right above the student information, next to **Select display option**, click **Link to Photos**.

Notifying Students


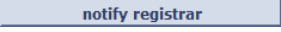
Start by clicking the Class Roster icon  for the class.

You can send an email to a specific student, notify a group of students, or notify all students.

- Send an email to a single student: Click the student's name. Your default email program opens a blank email with the student's email address inserted in the **To** field.
- Send a notification to multiple students: Click the checkboxes in the **Notify** column to the left of those students' names, then click the  button near the bottom of the page. The **Send Notification** form opens within Instructor Center, which allows you to compose your message and send it to the indicated students. Your email is inserted in the **From** and **To** fields, while the selected students' addresses are in the **BCC** field.
- Send a notification to all students: Click the  button near the bottom of the page. The **Send Notification** form opens within Instructor Center, which allows you to compose your message and send it to all students on the roster. Your email is inserted in the **From** and **To** fields, while all the students' addresses are inserted in the **BCC** field.

Notifying the Registrar

If you would like the Registrar's Office to research any inconsistencies on your Class Roster, such as a student in your class who does not appear on the Class Roster, follow the Procedure below to email.

Start by clicking the Class Roster icon  for the class. At the bottom, simply click the  button. This opens the **Send Notification** form within Instructor Center, with the **To** and **Subject** fields automatically populated. Enter your message text and click **Send Notification**.

Administratively Dropping/Withdrawing a Student

Administrative drop is not an obligation but is at the instructor's discretion. Students who remain enrolled in a course throughout the term but fail to attend may receive an E grade for the class.

See the Class Attendance, Participation, and Administrative Drop Policy for details.

(<http://catalog.arizona.edu/2015-16/policies/classatten.htm>)

For Administrative drop deadlines for atypical dates, see [Dates and Deadlines for Classes with Non-Standard Start Dates](#).

First Drop Deadline for Fall/Spring: Course will be deleted from record

Undergraduates: Prior to the end of the 2nd week of classes



Graduates: Prior to the end of the 4th week of classes

Second Drop Deadline for Fall/Spring: Will result in grade of W, regardless of whether the student is passing

Undergraduates: Weeks three through ten

Graduates: Weeks five through ten

Procedure


1. Click the Class Roster icon  for the class.
2. Check the box in the **Admin Drop** column in the row for the appropriate student.
3. Click the  button near the bottom of the page.
4. Course will be deleted from the student's record or a grade of W will be awarded based on the deadlines and career as listed above.

Administratively Reinstating a Student

When instructors administratively drop students from a class, they may administratively reinstate those students in the same class *until the last day of classes for the term*. The instructor must request the Administrative Drop/Reinstatement using the **Notify Registrar** button located on the class roster.

Note: A student may be re-enrolled in the class using the Change of Schedule form process after the end of the second quarter. The signature of the instructor and dean are required.

Procedure

1. Click the Class Roster icon  for the class.
2. Click the **notify registrar** button near the bottom of the page.
3. In the email be sure to include the reinstated student's name and Student ID.
4. Click **Submit**.



Working with the Grade Roster

Viewing the Grade Roster

This is the only grade roster that instructors use to post final grades for every class where the department has assigned that person as the instructor of record with grade posting access.

Note: *Grade rosters are available for Fall and Spring semesters on Reading day. For Summer and Winter sessions and for courses with atypical start and end dates, rosters are available on the last day of classes.*

Procedure

1. Click the **Grade Roster In Progress** icon  for the class you want to view.
2. To return to the main page, click the **my schedule** tab near the top of the page or the  button.

Printing the Grade Roster

Procedure


1. From the Class Roster click the [Printer Friendly Version](#) link near the bottom of screen
2. Click the [Return](#) link to return to the previous screen.

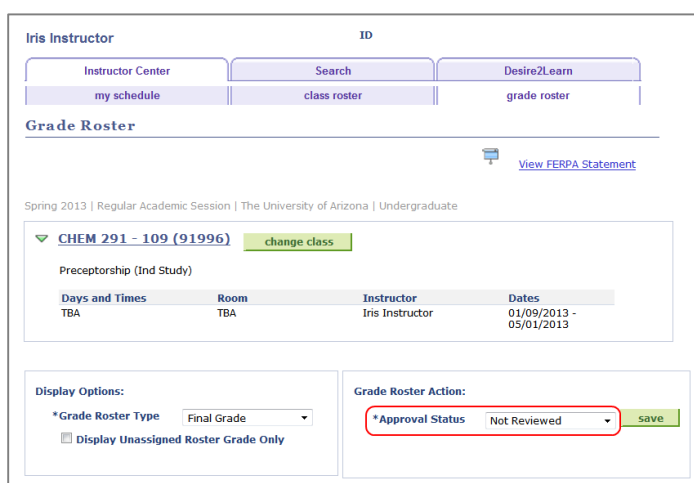
Note: *To print directly from a web browser click the **Print** button or navigate to File > Print.*

Grading Students

Grade Rosters must be posted in UAccess Instructor Center no later than 48 hours after the final exam. If no final exam is given, grades are due no later than 48 hours after the last day of finals. If the student failed to attend or stopped attending without official withdrawal, Faculty Senate Policy dictates an E grade must be recorded.

Procedure

1. Click the **Grade Roster In Progress** icon  for the class.
In the **Grade Roster Action** section, the **Approval Status** must be set to **Not Reviewed** in order to assign or change grades that have not been posted.



The screenshot shows the 'Grade Roster' interface in the UAccess Instructor Center. At the top, there are navigation tabs: 'Instructor Center', 'Search', and 'Desire2Learn'. Below these are links for 'my schedule', 'class roster', and 'grade roster'. The 'Grade Roster' section is active, showing a 'View FERPA Statement' link. The course information is 'CHEM 291 - 109 (91996)' with a 'change class' button. Below this is a table for 'Preceptorship (Ind Study)' with columns: Days and Times, Room, Instructor, and Dates. The table shows 'TBA' for Days and Times and Room, 'Iris Instructor' for Instructor, and '01/09/2013 - 05/01/2013' for Dates. At the bottom, there are two sections: 'Display Options' and 'Grade Roster Action'. The 'Display Options' section has a dropdown for '*Grade Roster Type' set to 'Final Grade' and a checkbox for 'Display Unassigned Roster Grade Only'. The 'Grade Roster Action' section has a dropdown for '*Approval Status' set to 'Not Reviewed' and a 'Save' button. The 'Approval Status' dropdown is highlighted with a red box.

Note: If the Approval Status is anything other than **Not Reviewed**, you do not have access to enter grades in the Roster Grade column.

2. Entering Grades
 - Grading individual students
 - In the **Roster Grade** column select the appropriate grade for each student.
 - If you are entering a failing grade (E or F) please reference the *Assigning a Failing Grade* section directly below.
 - Grading multiple students at once
 - Click the checkbox in the far left column for all students receiving a particular grade.
 - At the bottom of the roster is a drop-down box to the left of the **add this grade to selected students** button. Select the appropriate grade and then click the button. All the students designated in the previous step (step a) will now show that grade in the **Roster Grade** column.

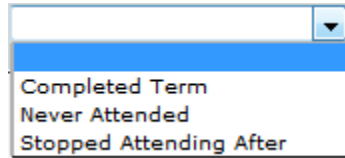
3. In the **Grade Roster Action** text, select the appropriate **Approval Status**.
 - **Approved:** All grades are entered and you are authorizing the final grades be posted. This option is only available/visible if you have the authority to post.
 - After selecting this option, scroll to the bottom and click the **Post** button to submit the grades. Clicking **Save** only saves what is on the page, the grades will not post unless you click the **Post** button.
 - **Not Reviewed:** Not all grades are entered but you need to save the document and want to be able to enter additional grades at a later time
 - You must click **save** in order to save the grades entered.
 - **Ready for Review:** All grades are entered but you are not ready or authorized to post the final grade. Selecting this option also makes the Roster Grade column values not editable.
 - You must click **save** in order to save the grades and Approval Status change.

Assigning a Failing Grade

Both the Department of Education and the Veterans Administration require a Last Date of Attendance when a failing grade is entered.

Procedure

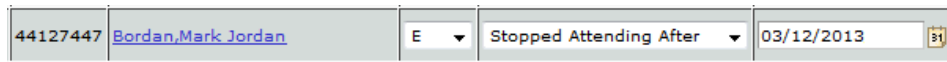
- Once a failing grade is selected, a drop-down menu displays in the **Student Attendance** column:



A screenshot of a web-based drop-down menu. The menu is open, showing three options: "Completed Term", "Never Attended", and "Stopped Attending After". The "Completed Term" option is highlighted in blue.

Note: *Completed Term indicates the student attended and earned the failing grade.*

When **Stopped Attending After** is selected, a date field populates in the **End Date** column. This field must be completed in order to Save.



A screenshot of a table row. The first cell contains the ID "44127447". The second cell contains the name "Jordan, Mark Jordan" with a blue link icon. The third cell contains the letter "E" with a small downward arrow. The fourth cell contains the text "Stopped Attending After" with a small downward arrow. The fifth cell contains the date "03/12/2013" with a small calendar icon.

- If you don't have the exact date, this can be determined two different ways:
 - Use the date of the last academically related activity, such as a paper, quiz, D2L logon, etc.
 - Approximate the date by using the first, 15th, or last date of the month.

Note: *If you import grades from a file, additional values need included for any failing grades. Please refer to the **Importing Grades** section for specific information.*

Entering Engagement on the Grade Roster

- Classes with an engagement component that is listed as To Be Determined (TBD) have been designed to allow the instructor to customize the engagement experience for each student.
- The instructor must specify the appropriate Activity and Competency during the grading process.
- If a student is given a C or better (in a class with regular grades) or an S or P (in a class with alternative grades), a drop-down menu in the Activity and Competency columns will be visible. These columns must be completed before the grade roster can be posted.

must choose an Activity and a Competency for each student when these fields appear

ID	Name	Roster Grade	Student Attendance	Last Date Attended	Official Grade	Engagement Activity	Engagement Competency	Grading Basis	Program and Plan	Level
1	Altton, Mary Jane	P				Professional Development	Diversity and Identity	SPF	Colleges Letters Arts Science - Global Studies	Senior
2	Buchman, Molly P	S				Entrepreneurship	Sustainability	SPF	College of Soc & Behav Sci eSociety/Business Administration/Film and Television	Junior
3		I						SPF	College of Medicine - Physiology	Senior
4		F	Completed Term					SPF	Colleges Letters Arts Science - General Studies	Senior

Annotations:
 - Red arrows point to rows 1 and 2 with text: "these grades are eligible for engagement"
 - Red arrows point to rows 3 and 4 with text: "these grades are NOT eligible for engagement"



Grading an Honors Contract Student

Enter the letter grade the same way you do with other students.

Note: For information on this process, refer to 1 and 2 in the **Grading Students** section above.

You must also indicate whether or not the student has fulfilled the honors contract.

Procedure

- Click the **Grade Roster In Progress** icon  for the class.
In the **Grade Roster Action** section, make sure the **Approval Status** is **Not Reviewed**.
- Click the **Requirement Designation** tab.
 - You can also click the **Show all columns** icon  to see all the information on one tab instead of two
- In the **Roster RD Grade** column select **Satisfied** or **Not Satisfied**.
 - Prior to approving the grades, the **Roster RD Grade** column will be an editable field where you can select Satisfied or Not Satisfied.

IMPORT GRADES FROM D2L IMPORT GRADES FROM FILE

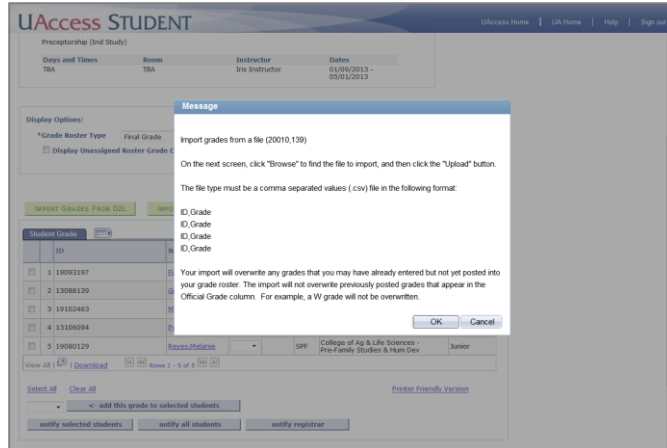
ID	Name	Roster Grade	Official Grade	RD Option	Requirement Designation	Roster RD Grade	Official RD Grade
1 03093188	Altton, Mary Jane	C	C				
2 03083553	Buchman, Molly P	B	B	Yes	Honors Contract	Satisfied	Satisfied

Importing Grades

These two processes overwrite any grades already listed in the **Roster Grade** column.

Note: If any of the imported grades are E or F, please refer to the **Assigning a Failing Grade** section for information on the associated requirements and fields.

- Importing Grades from D2L:
 - Once final grades are prepared and complete in D2L, simply click the **IMPORT GRADES FROM D2L** button.
 - D2L does not capture Last Date of Attendance information. When a failing grade is imported, in UAccess you must then choose the Student Attendance drop-down and (if required) enter the Last Date of Attendance.
*Refer to the **Assigning a Failing Grade** section for more information on the requirements and fields associated with failing grades.*
 - **Note:** For additional help, email D2L@email.arizona.edu, call 626-6804, or go to <http://help.d2l.arizona.edu/instructors/grades>.
- Importing Grades from a File:
 - Click the **IMPORT GRADES FROM FILE** button to upload your comma separated value (.csv) file. A message window pops-up, which provides more information about the import grades from file option and file setup.


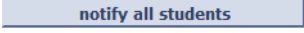


- Failing grades require the following .csv format:
 - ID, Grade, Last Date of Attendance Code, Date (if required)
 - C= Completed Term (earned failing grade)
 - N=Never Attended
 - S=Stopped Attending After (then include MM/DD/YYYY)
 - Examples:
 - 12345678,E,C
 - 91011121,E,N
 - 14151617,E,S,03/21/2014

Notifying Students

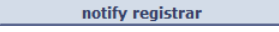
Start by clicking the **Grade Roster In Progress** icon  for the class. (These are the same options you see when you are on the Class Roster.)

You can send an email to a specific student, notify a group of students, or notify all students.

- Send an email to a single student: Click the student's name. Your default email program opens a blank email with the student's email address inserted in the **To** field.
- Send a notification to multiple students: Click the checkboxes in the **Notify** column to the left of those students' names, then click the  button near the bottom of the page. The **Send Notification** form opens within Instructor Center, which allows you to compose your message and send it to the indicated students. Your email is inserted in the **From** and **To** fields, while the selected students' addresses are in the **BCC** field.
- Send a notification to all students: Click the  button near the bottom of the page. The **Send Notification** form opens within Instructor Center, which allows you to compose your message and send it to all students on the roster. Your email is inserted in the **From** and **To** fields, while all the students' addresses are inserted in the **BCC** field.

Notifying the Registrar

There is no need to send a notification when grades are posted since the Registrar's Office runs reports on missing grades on a regular basis and notifies the instructor and their department when grades are missing or not posted.

Use the  button at the bottom of the Grade Roster to report the following. Be sure to include the student's name and student ID.

- If a regularly attending student does not appear on the Grade Roster, send the student's information and your assigned grade to activate research.
- If a student has dropped but still shows on the Grade Roster, send the student's information and award an E. The records will be reviewed promptly and, if withdrawal paperwork is in place, a W will be substituted.


Changing Grades

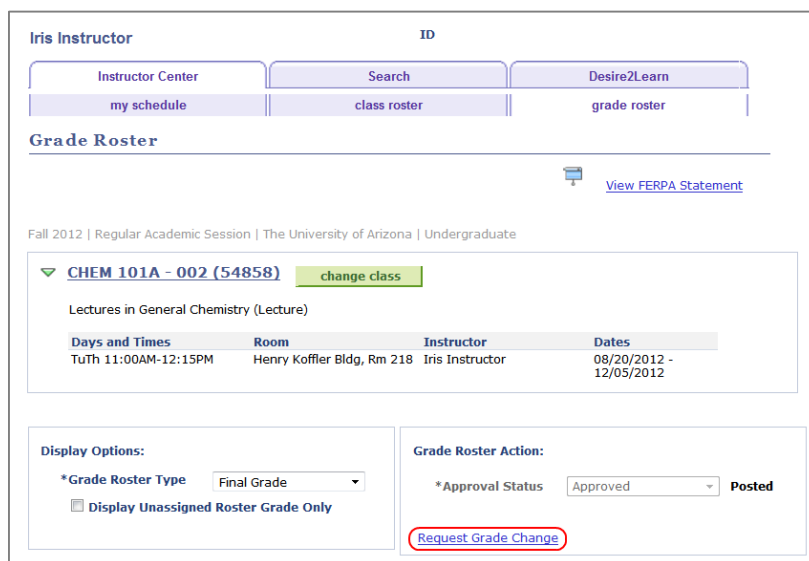
Requesting a Grade Change Online

Instructors can change posted grades for the current term during the Open Grading Period.

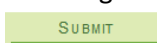
Fall and Spring: Open Grading Period begins on Reading Day and 14 days from the last day of finals.
Summer, Winter, & 5 or 7 Week Sessions: Open Grading Period begins on the last day of classes and lasts for 14 days.

Procedure

1. Click the **Grade Roster Posted** icon  for the appropriate class.
2. In the **Grade Roster Action** section, click the **Request Grade Change** link.



The screenshot shows the 'Iris Instructor' interface. At the top, there are navigation tabs: 'Instructor Center', 'Search', and 'Desire2Learn'. Below these are sub-tabs: 'my schedule', 'class roster', and 'grade roster'. The 'Grade Roster' section is active. It displays a class entry for 'CHEM 101A - 002 (54858)' with a 'change class' button. Below this is a table with columns: 'Days and Times', 'Room', 'Instructor', and 'Dates'. The table shows 'TuTh 11:00AM-12:15PM', 'Henry Koffler Bldg, Rm 218', 'Iris Instructor', and '08/20/2012 - 12/05/2012'. At the bottom, there are two sections: 'Display Options' with a dropdown for '*Grade Roster Type' set to 'Final Grade' and a checkbox for 'Display Unassigned Roster Grade Only'; and 'Grade Roster Action' with a dropdown for '*Approval Status' set to 'Approved' and a 'Posted' button. A red circle highlights the 'Request Grade Change' link in the 'Grade Roster Action' section.

3. This takes you to the Grade Change Request page. Find the student whose grade you want to change and change the grade in the **Official** Grade column.
4. Click the  button at the bottom of the screen.

Incomplete Grade Change Request

You can change an Incomplete grade, provided that it has not expired to an E or F. Incompletes typically expire in 365 days, unless the student has been approved for an extension.


Follow the same process outlined in the **Change Grade Request** section immediately above.

Changing an Expired Incomplete Grade

An instructor may change an Incomplete that has expired to an E or F by using the online form/process. This change goes through a Workflow Approval path, which will include the department head, dean, and Registrar.

Note: Only those with Post access may perform this function.

Procedure

1. Click the **Grade Roster Posted** icon  for the appropriate class.
2. In the **Grade Roster Action** section, click the **Request Grade Change** link.
Note: This is the same as steps 1 & 2 in the Requesting a Grade Change Online section above.
3. You are now on the Grade Change Request page. Find the student whose Expired Incomplete grade you need to change and click the **EXPIRED INCOMPLETE** button.

Change of Grade for an Expired Incomplete

Class

Class Nbr	52432	001	CHEM 101BLecture General Chem		Units	3.00
Days	Start Time	End Time	Room	Instructor	Start Date	End Date
1 MWF	11:00AM	11:50AM	Henry Koffler Bldg, Rm 204	Instructor,Iris	01/11/2012	05/02/2012


Student

Empl ID	21196565	Name	Decker, Sara
Career	UGRD	Athlete	N
Primary Program	Colleges Letters Arts Science	Expected Graduation Term	
		Primary Plan	Psychology

Grade Change

Term Original Grade Posted Spring 2012

Course work must be complete prior to 05/14/2013

*Date Completed 

*Final Grade

Instructor

Initiator Name	IRISINSTRUCTOR	Submitted Date	
Initiator Email	irisinstructor@email.arizona.edu	Initiator Phone	520/626-2323

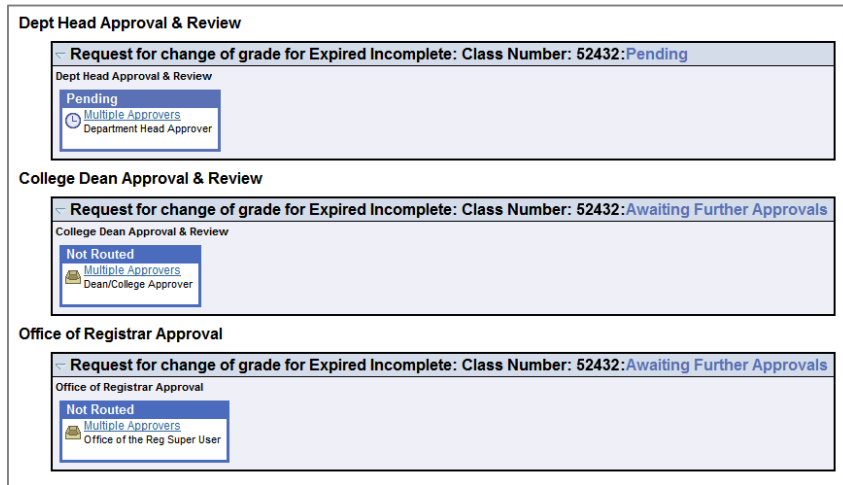
Comments

Comments History

New Comment

4. Complete the required **Date Completed** and **Final Grade** fields.
The Date Completed must be within 1 year of the original class end date.
5. Click the button at the bottom of the screen.
A message box pops up confirming your submission. Click .

- Once the Grade Change Request is submitted the workflow approval path displays. This shows the Pending Approval as well as the path for further approvals.



Dept Head Approval & Review

Request for change of grade for Expired Incomplete: Class Number: 52432: **Pending**

Dept Head Approval & Review

Pending

Multiple Approvers
Department Head Approver

College Dean Approval & Review

Request for change of grade for Expired Incomplete: Class Number: 52432: **Awaiting Further Approvals**

College Dean Approval & Review

Not Routed

Multiple Approvers
Dean/College Approver

Office of Registrar Approval

Request for change of grade for Expired Incomplete: Class Number: 52432: **Awaiting Further Approvals**

Office of Registrar Approval

Not Routed

Multiple Approvers
Office of the Reg Super User


Note: You will receive an email if the request is denied at any point along the path or when the last approval is final.

Changing a Final Grade after the Open Grading Period

Instructors may change a final grade if an error was made in computation. This change must be due to a miscalculation, submitted within one (1) year of the awarding of the grade, and goes through a Workflow Approval path, which may include the department head and/or dean and Registrar.

Note: Only those with Post access may perform this function.

Procedure

- Click the **Grade Roster Posted** icon  for the appropriate class.
- In the **Grade Roster Action** section, click the **Request Grade Change** link.
Note: This is the same as steps 1 & 2 in the Requesting a Grade Change Online section above.
- You are now on the Grade Change Request page. Find the student whose grade you need to change and click the **MISCALCULATION** button.
Note: A W grade cannot be changed so there is no Miscalculation button for those students.

Change of Grade for a Miscalculation

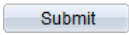

Class						
Class Nbr	52432	001	CHEM 101B Lecture General Chem			Units 3.00
Days	Start Time	End Time	Room	Instructor	Start Date	End Date
1 MWF	11:00AM	11:50AM	Henry Koffler Bldg, Rm 204	Instructor,Iris	01/11/2012	05/02/2012


Student			
Empl ID	21179965	Name	Delson, Lydia
Career	UGRD	Athlete	N
Primary Program	Colleges Letters Arts Science	Expected Graduation Term	
		Primary Plan	Psychology



Grade Change	
Term Original Grade Posted	Spring 2012
Original Grade	D
	*New Grade <input type="text"/>
*Describe the Miscalculation <input style="width: 100%;" type="text"/>	


Instructor	
Initiator Name	IRISINSTRUCTOR
	Submitted Date
Initiator Email	irisinstructor@email.arizona.edu
	Initiator Phone 520/626-2323

Comments	
Comments History	
New Comment <input style="width: 100%;" type="text"/>	
Submit	Return

4. Complete the required **New Grade** and **Describe the miscalculation** fields.
5. Click the  button at the bottom of the screen.
A message box pops up confirming your submission. Click .
6. Once the Grade Change Request is submitted the workflow approval path displays. This shows the Pending Approval as well as the path for further approvals.

Dept Head Approval & Review	
Request for change of grade for Miscalculation: Class Number: 52432: Pending	
<div style="border: 1px solid black; padding: 5px;"> <div style="background-color: #e0e0ff; padding: 2px;">Pending</div> <div style="display: flex; align-items: center;">  Multiple Approvers Department Head Approver </div> </div>	

Dean Approval & Review	
Request for change of grade for Miscalculation: Class Number: 52432: Awaiting Further Approvals	
<div style="border: 1px solid black; padding: 5px;"> <div style="background-color: #e0e0ff; padding: 2px;">Not Routed</div> <div style="display: flex; align-items: center;">  Multiple Approvers Dean/College Approver </div> <div style="border: 1px solid black; padding: 2px; margin-top: 5px;"> <div style="background-color: #e0e0ff; padding: 2px;">Reviewer</div> <div style="display: flex; align-items: center;">  Grade Chng Dean Reviewer Reviewer </div> </div> </div>	

Office of Registrar Approval	
Request for change of grade for Miscalculation: Class Number: 52432: Awaiting Further Approvals	
<div style="border: 1px solid black; padding: 5px;"> <div style="background-color: #e0e0ff; padding: 2px;">Not Routed</div> <div style="display: flex; align-items: center;">  Multiple Approvers Office of the Reg Super User </div> </div>	


Note: You will receive an email if the request is denied at any point along the path or when the last approval is final.

Appendix A

Identifying Classes With No Instructors &/or Unposted Grades

There is a UAccess Analytics dashboard that will help identify those classes with no instructor and/or those with unposted grades.

1. Open a web browser and navigate to uaccess.arizona.edu.
2. Under **UAccess Analytics** click the **Analytics/Reporting** link, then log in with your NetID and password.
3. Click the **Dashboards** link, then navigate to **Student > Class Enrollment**.
4. Click the **Grading** tab.
5. This report defaults to display results for a predefined term and subject area.
 - Click the appropriate dashboard prompts to change the filter to the appropriate term and subject area.
6. The **Class Instructors** section lists all the identified courses and the **Person Name** and **Instructor Role** columns show the instructor

Note: Do not click the **Display maximum** icon  if you are not sure how many records this will return. A long query will either take a few minutes to run or, if it's too large, it will time out.

Weekly Course Work			
Week Date	Class Topic	Assigned Readings	Assignment(s)
	Indicate topics for lecture (or note Quiz or Test)	Indicate book Chapter & Page or D2L article title	Indicate if it is a Journal or other assignment
Week 1			
Week 2			
Week 3			
Week 4			
Week 5			
Week 6			
Week 7			
Week 8			
Week 9			
Week 10			
Week 11			
Week 12			
Week 13			
Week 14			
Week 15			
FINAL EXAM	DATE & TIME: TBD		